



Section 10  
**INDEX**



This section is for information only and is not part of the ordinances adopted by City Council.

**RESILIENCE** // Endure, Adapt, Thrive, and Grow

## INDEX

### A

Abbreviations \* 9-19  
Asset Management  
    Budget Highlights \* 4-131  
    Department Budget Summary \* 4-129  
    Staffing Summary \* 4-133  
Appendix \* 9-1

### B

BOK & Cox Business Center  
    Budget Highlights \* 4-39  
    Department Budget Summary \* 4-38  
Bonds  
    General Obligation \* 6-3, 6-20  
    Revenue & Other Long Term  
        Obligations \* 4-138  
Budget Process \* 2-24  
Budgeting \* 9-1

### C

Capital Budget by Department \* 2-20  
Capital Budget by Fund \* 2-20  
Capital Plan \* 5-1, 8-1  
Capital Programs Status, Approved  
    1992-2020 Water Resources Board Loans  
        Sewer Project Loans \* 6-1  
    2005 General Obligation Bonds \* 6-3  
    2006 Sales Tax Extension \* 6-4  
    2008 Sales Tax Street Improvement Program  
        \* 6-5  
    2014 Sales Tax Program \* 6-6  
    2016 Tulsa Economic Vision Sales Tax  
        Program \* 6-7  
    2020 Sales Tax and Bond  
        Program \* 6-8  
Capital Project Financing \* 6-10  
Capital Project Funding, FY22 \* 6-9  
Capital Projects Five-Year Plan \* 5-1, 8-1, 8-10  
Capital Projects Funding Summaries  
    Department Summary \* 5-2, 8-2  
    Funding Schedules \* 5-4, 8-6  
    Funding Source Summary \* 5-7, 8-7  
    Recommended Funding Levels \* 5-2, 8-3  
City Auditor  
    Budget Highlights \* 4-91  
    Staffing Summary \* 4-92

### City Council

    Budget Highlights \* 4-93  
    Staffing Summary \* 4-94  
City Council Letter to the Citizens \* 1-14  
City of Tulsa Financial Policies \* 1-17  
Closed Projects List \* 3-  
Communications  
    Budget Highlights \* 4-127  
    Department Budget Summary \* 4-125  
    Staffing Summary \* 4-128  
Community Profile \* 2-31  
Cox Business Center (see BOK)  
Customer Care Center  
    Budget Highlights \* 4-123  
    Department Budget Summary \* 4-121  
    Staffing Summary \* 4-124

### D

Debt Service  
    Budget Highlights \* 4-139  
    Budget Summary \* 4-135  
Development Services  
    Budget Highlights \* 4-52  
    Department Budget Summary \* 4-51  
    Staffing Summary \* 4-53  
Downtown Tulsa Partnership  
    Budget Highlights \* 4-59  
    Department Budget Summary \* 4-57

### E

Economic Development & Demographic  
    Trends \* 2-2  
Elected Officials  
    Budget Summary \* 4-85  
Emergency Medical Services Authority  
    Budget Highlights \* 4-19  
    Department Budget Summary \* 4-18  
Engineering Services  
    Budget Highlights \* 4-65  
    Department Budget Summary \* 4-63  
    Staffing Summary \* 4-67  
Executive Summary \* 2-1  
Expenditure Summary \* 2-10

## **F**

### Finance

- Budget Highlights \* 4-113
- Department Budget Summary \* 4-109
- Staffing Summary \* 4- 115

### Financial Policies \* 1-17

### Fire

- Budget Highlights \* 4-15
- Department Budget Summary \* 4-13
- Staffing Summary \* 4-17

### Flood Control Capital Projects \* 7-27

### Franchise Tax \* 2-5

### Fund Summaries \* Section 3, 9-6

### Fund Structure-Budgetary Basis Chart \* 3-1

### Funding Sources, Capital Improvements Plan \* 6-9

- Sales Tax \* 6-4, 6-6, 6-7
- Enterprise Funds & Revenue Bonds \* 6-1, 6-10
- Federal & State Highway Funds \* 6-23
- General Obligation Bonds \* 6-20
- State Loans for Sanitary Sewers \* 6-19

## **G**

### General Fund Summary \* 3-3

### General Government

- Budget Highlights \* 4-104
- Department Budget Summary \* 4-103

### Gilcrease Museum

- Budget Highlights \* 4-31
- Department Budget Summary \* 4-30

### Glossary \* 9-8

## **H**

### Highway Funding, State & Federal \* 6-23

### Human Resources

- Budget Highlights \* 4-101
- Department Budget Summary \* 4-98
- Staffing Summary \* 4- 102

## **I**

### Indian Nations Council of Government

- Budget Highlights \* 4-108
- Department Budget Summary \* 4-105

### Information Technology

- Budget Highlights \* 4-118
- Department Budget Summary \* 4-116
- Staffing Summary \* 4-120

### Interest Income \* 2-9

## **J**

## **K**

## **L**

### Legal Department

- Budget Highlights \* 4-96
- Department Budget Summary \* 4-95
- Staffing Summary \* 4- 97

### License & Permits \* 2-6

## **M**

### Mayor's Budget Presentation Message \* 1-1

### Mayor's Office

- Budget Highlights \* 4-89
- Staffing Summary \* 4- 90

### Mayor's Office of Economic Development

- Budget Highlights \* 4-44
- Department Budget Summary \* 4-43
- Staffing Summary \* 4- 45

### Mayor's Transmittal Letter to the City

- Council \* 1-6

### Maps

- City of Tulsa \* 2-36
- Small Area Plans \* 7-6
- Map of Small Area Plans & CIP Projects \* 7-7, 7-8
- Low/Moderate Incomes by Block Group \* 7-9
- Park Sites Facilities \* 7-12
- Expressways w/Traffic Counts \* 7-17
- Water System \* 7-22
- Wastewater System \* 7-26
- Drainage Basins \* 7-28

### Master Plan Priorities

- Master Plan Overview \* 7-1
- City Comprehensive Plan \* 7-1
- Small Area Plans\* 7-3
- HUD Consolidate Plan 2020-2024 \* 7-5
- Map of Small Areal Plans\* 7-6
- Map of Small Area Plans & CIP Projects \* 7-7, 7-8
- Map of Incomes by Block Grp \* 7-9
- Park Department Master Plan \* 7-10
- Zoo Master Plan \* 7-11
- Arkansas River Corridor Master Plan \* 7-11
- Map of Park Facilities \* 7-12
- Long Range Transportation Plan \* 7-13
- Major Street & Highway Plan \* 7-13
- Map Expressways w/ Traffic Count\* 7-17
- Comprehensive Water System Study \* 7-18
- Map of Water System \* 7-22
- Comprehensive Sewer Study \* 7-23
- Map of Wastewater System \* 7-26
- Master Drainage Plans \* 7-27
- Map of Drainage Basins \* 7-28
- Citywide Facilities Maint. & Equip. \* 7-29

Miscellaneous Revenue \* 2-9  
Municipal Court  
    Budget Highlights \* 4-5  
    Department Budget Summary \* 4-3  
    Staffing Summary \* 4-6

## **N**

## **O**

Operating Budget by Fund \* 2-15  
Operating Budget by Programs &  
    Department \* 2-14  
Operating Funds \* 3-3  
Ordinance  
    Annual Budget \* 1-21  
    Capital Improvement Plan \* 1-24

## **P**

Parks & Recreation  
    Budget Highlights \* 4-27  
    Department Budget Summary \* 4-25  
    Staffing Summary \* 4-29  
Performing Arts Center  
    Budget Highlights \* 4-34  
    Department Budget Summary \* 4-32  
    Staffing Summary \* 4-35  
Police  
    Budget Highlights \* 4-10  
    Department Budget Summary \* 4-7  
    Staffing Summary \* 4-12  
Property Tax Levy Graph, Historic 6-22  
Public Events ( See BOK/Cox and  
    Performing Arts Center)

## **Q**

## **R**

Readers' Guide to Fund Summaries \* 9-6  
Revenue Estimate \* 2-13  
Revenue Sources \* 2-5  
River Parks Authority  
    Budget Highlights \* 4-37  
    Department Budget Summary \* 4-36

## **S**

Sales Tax \* 2-5, 6-18  
Sales Tax Programs Status, Approved \* 6-4  
    6-5, 6-6, 6-8  
Staffing Summary, All Departments \* 4-140  
Strategic Plan Initiative \* 1-15  
Streets & Stormwater  
    Budget Highlights \* 4-70  
    Department Budget Summary \* 4-68  
    Staffing Summary \* 4-72  
Streets & Expressways Projects \* 7-16

## **T**

Transfers to Other Funds  
    Budget Highlights \* 4-134  
Tulsa Area Emergency Management Agency  
    (TAEMA)  
    Budget Highlights \* 4-21  
    Department Budget Summary \* 4-20  
Tulsa Authority for Economic Opportunity  
    Budget Highlights \* 4-56  
    Department Budget Summary \* 4-54  
Tulsa Authority for Recovery of Energy (TARE)  
    Budget Fund \* 3-96  
Tulsa Transit (MTTA)  
    Budget Highlights \* 4-81  
    Department Budget Summary \* 4-80

## **U**

Use Tax \* 2-5

## **W**

Water & Sewer  
    Budget Highlights \* 4-75  
    Department Budget Summary \* 4-73  
    Staffing Summary \* 4-78  
Working in Neighborhoods  
    Budget Highlights \* 4-49  
    Department Budget Summary \* 4-46  
    Staffing Summary \* 4-50

## **X**

## **Y**

## **Z**

# FUND SUMMARIES

## ALPHA LISTING

1985 Sales Tax Economic Development Fund.....	(400).....	3-53
2001 five Year Sales Tax Fund.....	(401).....	3-58
2006 Special Extended Sales Tax Fund.....	(402).....	3-60
2008 Sales Tax Special Temporary Streets.....	(404).....	3-62
2014 Sales Tax Fund.....	(405).....	3-64
2016 Tulsa Economic Vision Fund.....	(4000).....	3-55
2020 Sales Tax Fund	(409).....	3-67
Air Force Plant 3.....	(580).....	3-92
Community Development Block Grand (CDBG).....	(2000).....	3-45
Convention & Tourism Facilities Fund.....	(132).....	3-31
Convention & Visitors Fund.....	(131).....	3-29
E911 Fee Operating Fund.....	(120).....	3-13
Economic Development Commisstion Fund.....	(130).....	3-27
Economic Stablization Reserve.....	(152).....	3-43
Emergency Solutions Grant.....	(2002).....	3-49
Employee Insurance Service Fund.....	(502).....	3-78
EMSA Enterprise Fund.....	(121).....	3-16
Equipment Management Servicee Fund.....	(503).....	3-80
General Fund .....	(100).....	3-3
Golf Course Operating Fund.....	(570).....	3-90
Home Investment Partnership Program (HOME).....	(2001).....	3-47
Housing Opportunities for Persons with AIDS (HOPWA).....	(2003).....	3-51
Juvenile Curfew Fines Fund.....	(126).....	3-23
Municipal Employees' Retirement Plan Fund.....	(600).....	3-94
Other Services Internal Service Fund.....	(500).....	3-74
One Technology Center.....	(550).....	3-82
P.A. Law Enforcement Training Fund.....	(125).....	3-21
Permit & Licensing System Fund.....	(122).....	3-19
Public Safety Tax Fund.....	(150).....	3-39
RMUA General Operating Fund.....	(950).....	3-113
Short-Term Capital Fund.....	(477).....	3-71
Sinking Fund.....	(110).....	3-11
Stormwater Capital Projects Fund.....	(5600).....	3-88
Stormwater Management Enterprise Fund.....	(560).....	3-84
Streets & Transit Fund.....	(151).....	3-41
Technology Fee Assessment Fund.....	(127).....	3-25
TMUA Sewer Capital Projects Fund.....	(7500).....	3-110
TMUA Sewer Operating Fund.....	(750).....	3-106
TMUA Water Capital Projects Fund.....	(7400).....	3-103
TMUA Water Operating Fund.....	(740).....	3-99
Tourism Improvement District Fund.....	(143).....	3-37
Tulsa Authority for Recovery of Energy Fund.....	(730).....	3-96
Tulsa Stadium Improvement District Special Assessment Fund....	(141).....	3-33
Whittier Square Improvement District Special Assessment Fund..	(142).....	3-35
Workers' Compesation Service Fund.....	(501).....	3-76

# PREPARATION CREDIT



*G.T. Bynum*

Mayor

## DEPARTMENT DIRECTORS

Chief of Staff  
*Jack Blair*

Working in Neighborhoods  
*Dwain Midget*

Police  
*Wendell Franklin, Chief*

Finance  
*James Wagner*

Customer Care  
*Monica Hamilton*

Fire  
*Michael Baker, Chief*

Municipal Courts  
*Cheri Harvell*

Chief Technology Officer  
*Michael Dellinger*

Park & Recreation  
*Anna America*

Communications  
*Michelle Brooks*

Streets & Stormwater  
*Terry Ball*

Development Services  
*Michael Skates, Acting Director*

City Council  
*Patrick Boulden*

City Attorney  
*David E. O'Meilia*

Water & Sewer  
*Clayton Edwards*

Engineering Services  
*Paul Zachary*

Internal Auditing  
*Cathy Carter*

Human Resources  
*Erica Felix-Warrick*

Asset Management  
*Mark Hogan*

### Department of Finance

Budget and Planning Division Staff

**Budget and Planning**

**Administration**

*Keith Eldridge, Manager*

#

#### *Budget Operations & Systems Section*

Tammy Pitts, Manager

Alan Rowland, Financial Planning Manager

Ashleigh McCarn, Financial Forecast Analyst

Vicki Williams, Financial Forecast Analyst

Katie Mayes, Financial Forecast Analyst

#### *Capital Planning Section*

Gary Hamer, Manager

Jarrod Moore, Financial Forecast Analyst

Cory Wiseman, Financial Forecast Analyst

Anne Boyd, Office Administrator



