

CITY OF TULSA, OKLAHOMA
ANNUAL BUDGET AND CAPITAL PLAN
FISCAL YEAR 2018-2019



CENTENNIAL PARK

TULSA PARK AND RECREATION



INTRODUCTION ABOUT THE THEME



MAPLE PARK

Parks are vital to life in a city. They provide greenspace and recreational opportunities that can lead to a healthier, better-connected community. From getting wet at new aquatic centers at McClure and Lacy, strolling through beautiful gardens at Woodward, flying a disc under a treetop canopy at Hunter's Frisbee golf course, to fishing in the ponds of Mohawk Park, Tulsa Parks offer diverse experiences for all ages. Tulsa has 135 City parks covering 8,000 acres with many self-guided activities for children and families, such as waterparks and splash pads, playgrounds, ball courts and fields and picnic shelters. This year's budget book highlights the amenities that add value to neighborhoods and playful living through sports, fitness, arts and the calming connections we seek by being outside with nature and wildlife. **Come to a Tulsa park and stay awhile!**

CITY OF TULSA
ANNUAL BUDGET
AND
CAPITAL PLAN
FISCAL YEAR 2018 – 2019



G. T. Bynum
Mayor

Councilors:

Vanessa Hall-Harper, District 1
Jeannie Cue, District 2
David Patrick, District 3
Blake Ewing, District 4
Karen Gilbert, District 5

Connie Dodson, District 6
Anna America, District 7
Phil Lakin, Jr., District 8
Ben Kimbro, District 9

Jack Blair
Chief of Staff

Cathy Criswell
City Auditor

Michael P. Kier,
CPFO
Director of Finance

Keith Eldridge
Manager, Budget & Planning Division

**ANNUAL OPERATING
& CAPITAL BUDGETS**
FISCAL YEAR 2018 - 2019

**CAPITAL
IMPROVEMENTS PLAN**
FISCAL YEARS 2019 - 2023



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
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City of Tulsa

Oklahoma

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morrill

Executive Director

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SECTION 1 POLICIES



TULSA ZOO

This section includes the Mayor's budget message; the Mayor's budget transmittal letter to the City Council; a brief explanation of the strategic planning effort, including the City Council's Strategic Priorities; the long-range Financial Policies; and the ordinances adopting the Budget and Capital Plan.

Fiscal Year 2019 Budget Speech to City Council – April 25, 2019

Thank you Mr. Chairman. I would like to start by updating you on where we stand as we near the end of this fiscal year.

Last year, our focus was on turning things around: hiring a record number of officers, shoring up the City's pension system, honoring the work of our employees with an across-the-board satisfactory performance increase in pay and modernizing our approach to employee health care. We are maintaining our medians and rights of way properly, and we are launching innovative new programs like the Better Way program and the City's Sobering Center. Thanks to the Council's support of the Fiscal Year 2018 Budget, Tulsans have witnessed the successful implementation of all these initiatives over the last year. And all of these initiatives will continue to be funded in Fiscal Year 2019.

But there is still so much to do. This year, the budget before you is about fixing problems that people for years have thought could not be fixed. The guiding philosophy for what is funded in this goes back to our Mayor-Council retreat in December and the City's strategic plan you adopted in February.

First, let's talk about public safety. This budget funds a match of last year's 90 new patrol officers but it accomplishes that goal in a slightly different way.

Many of you will recall the realization years ago that we were using trained, sworn Police officers for clerical duties that could be carried out by civilian staff at a lower cost. Not only would "civilianization" - as it was termed - save taxpayer dollars but it would get patrol officers out from behind desks and back out on the street to keep our city safe. Yet for years we witnessed the impotence of the City in bringing about such an obviously needed change. No longer.

The budget before you provides the funds for 79 new Police cadets and the civilianization of 11 positions - continuing our pace of 90 new patrol officers in the field.

In keeping with this approach of being smarter with the management of the Tulsa Police Department, we also addressed another seemingly unsolvable problem this year: jail operations. For two decades, the City and County sniped at one another over that issue. In the recent past, the City's contract with Tulsa County for use of the jail had lapsed. All parties agreed that the City should be paying our fair share, but no one had an objective way of determining what that cost might be. I negotiated an agreement with one County Commissioner that would have increased our rate to just under \$1.5 million annually, with the understanding that a cost accounting system would be installed to determine the true cost moving forward, but even that proposal did not pass the County Commission. In fact, one commissioner proposed doubling that amount. Faced with a lack of willingness to determine true costs and the threat of arbitrary rate increases, we decided to go our own way.

Now, thanks to the support of the Council, that fight is over - and we are making better use of officer time. While booking on average took approximately 90 minutes at the previous facility we were using, it is averaging 30 minutes at our new one - saving an hour of officer time for every suspect the officer books. That's an hour for every booking that officers are back out on the street in pursuit of criminals rather than sitting and doing paperwork at the jail. One hour doesn't sound

like a lot, but those hours add up. To put this in perspective: there were 7,755 municipal-only bookings last year, so that's 7,755 hours we could save over the course of a year - or 775 10-hour shifts.

The budget before you funds the City Jail's operations moving forward.

We have also made remarkable progress in properly staffing the Tulsa Fire Department. We had anticipated that adding 65 new firefighters would take at least five years. Instead, thanks to a grant we have been able to do it in 18 months - and we will sustain our progress through new academies this year.

Another issue we've faced for years relates to the economic growth of our city. For years, Tulsa has been viewed as non-competitive in the region when it comes to development projects. During my campaign for mayor, I met with a developer whose name you would all recognize and he told me how he had purchased a piece of land he thought was in a neighboring suburb. When he realized it was actually in Tulsa, he considered selling it because he said doing the project in Tulsa would drive up his costs by 40% and the time on his project by 60%. I've since told this story to other developers and none of them blinked an eye at it. We can not allow that kind of imbalance to continue.

At the same time, during our retreat we acknowledged the need to focus our planning efforts more on the cultivation of destination districts within our city.

So the budget before you reflects the separation of Planning and Development Services into individual departments, so that each can focus intently on their unique missions over the years ahead. Development Services will work to cut the red tape and roll out the red carpet, while providing new tools previously unavailable to those who wish to invest in Tulsa. Planning will orient much of their focus to helping the unique areas of our city truly blossom as the distinct destinations they can be - providing those areas around our city with the tools they need to thrive and providing Tulsans with a more diversified cultural experience.

In a similar vein, we have to always be looking for ways to make the City of Tulsa more effective with the resources available to us. Earlier this month, the Mayor's Office presented the Council with the Equality Indicators report that will help track our progress in addressing the great moral issue of our time in Tulsa: racial disparity. The strategy to make that progress will be released this summer, and it is crucial for our success that we have the systems in place that allow us to stay on task through what will no doubt be challenging work.

The budget before you reflects the establishment of that organizational infrastructure through the modernization of our Human Rights Department into a new office: the Office of Resilience & Equity, which will be an integral part of the Mayor's Office. This new office will improve the tracking of human rights complaints as they are filed, and will improve the support to City commissions historically served (Human Rights, Hispanic Affairs, Indian Affairs, African American Affairs, and Status of Women). But with a new, proactive focus and close proximity to the executive leadership of the City I believe it will be properly positioned to lead our initiatives on racial disparity in Tulsa.

The Council was kind enough to present me with my 10-year pin a few weeks ago, recognizing a decade of service here at the City. Yet as long as I've worked here, the downtown parking meter system has been an embarrassing example of the City's inability to fix an obvious problem. No longer.

It's time to modernize our outdated and obsolete parking meter system. As you know, this year we will implement a new parking app that can be used across downtown and will provide more convenience for everyday parking users and visitors. But that is not enough.

The budget before you provides funding to pursue a new parking meter lease agreement. Through a lease arrangement, we propose to replace every parking meter in downtown, have the manufacturer replace parts as needed, and then the City would own the meters at the end of the lease term. Through an executive order I signed earlier this year, all meter revenue is going toward the system so I believe we can accomplish this overhaul without an increase in parking meter rates.

We've also seen an ongoing issue with our street work. Last November, I appointed a task force of local business leaders to study our street work system and make recommendations to me on how we can improve speed and minimize the impact of these projects without sacrificing quality. That task force is still working to complete their work, but one recommendation has become clear so it is included in the budget before you.

The reality is that in the last five years we passed both the largest streets program in City history and the largest economic development capital improvements program in City history - and we did that without increasing the staffing of our Engineering Department, which is tasked with managing both of these programs. You see the impact of this most visibly on our street projects, where we are sorely understaffed when it comes to utility coordinators - the folks who schedule all of the complex utility work that goes along with street projects. This can cause the scheduling of that utility work to draw out, making street projects last longer - negatively impacting businesses and drivers.

The budget before you provides for the hiring of three new utility coordinators within our Engineering Department, facilitating a more rapid and detailed management of individual street project utility work. We believe this will reduce street project times, benefiting everyone across the city.

Another long-term issue has been financial volatility. As many previous mayors have observed, the State of Oklahoma's mandate that cities be overly reliant on sales tax for operations subjects us to tremendous volatility in revenue.

The budget before you reflects progress in properly funding our Emergency Operating Reserve - which is our safety net in the instance of a natural or man-made disaster.

Just last week, I also signed an executive order that directs the proceeds from the sale of any real property belonging to the City be brought to the Council for addition to our Rainy Day Fund. My Administration is presently reviewing the inventory of City real property assets, and we hope to have a number of proposals for your consideration over the coming fiscal year.

For our employees, I'm saving the best for last. Conventional wisdom for years has been that with revenue growth so sluggish we could not afford pay raises for our employees. Some years, the entire cost of the increase in health insurance costs was shunted onto employees on top of no pay increase - in effect, a pay cut. But this Council and I have been clear that we want our team at the City to be properly compensated for great service to the citizens of Tulsa.

In this current budget, we have again been conservative in our revenue projection. But we did something different this year. I met with all of our department heads and told them the only way their employees would be getting pay increases this year would be if they found reductions in spending that we could put toward that goal. And our department heads went to work. They brought back page after page of small cuts here and small cuts there that, when added up, yielded what we needed.

So in the budget before you, we are funding the full cost of the projected 10% increase in health care costs for our employees - and we are funding an across-the-board mid-year pay increase of 2%. This marks the first time in a decade that all employee classes have been eligible for pay raises (not just one-time stipends) in two consecutive years. We are doing this not with a dramatic increase in revenue - quite the opposite - but through better management and economizing City operations.

The budget presented to you tonight continues our record-setting pace for Police hiring, gives our employees their first back-to-back pay raise in a decade, fully covers the projected increase in employee health insurance, fixes our downtown parking meter system, makes better use of officer time through our new jail, positions us to be more competitive on the economic development front, boosts our financial reserves, and puts in place the team that will lead our efforts to end a century of racial disparity.

As with last year, I can not thank the nine of you enough for all your work to establish these priorities and to help in the development of this budget. The Council's willingness to work with us as collaborators makes this process so much smoother.


I also want to thank the team that has been crunching numbers on this for months, including Finance Director Mike Kier and the Budget Team led by Keith Eldridge, as well as the Budget Team in the Mayor's Office led by Chief of Staff Jack Blair. Our Finance team worked on this budget while also implementing the first overhaul of our financial computer systems in decades - a task akin to servicing the engine on your car as you drive down the Gilcrease Expressway. Our Communications team did a great job - as they always do - on the presentation. So many people have worked so hard to develop this budget which I believe positions our City for great success in the coming fiscal year.

I am happy to answer any questions you might have tonight. Otherwise, we will be available for Council committee discussions in the weeks ahead.

Thank you.

DATE: April 25, 2018

TO: Councilor Vanessa Hall-Harper Councilor Blake Ewing Councilor Anna America
Councilor Jeannie Cue Councilor Karen Gilbert Councilor Phil Lakin, Jr.
Councilor David Patrick Councilor Connie Dodson Councilor Ben Kimbro

FROM: Mayor G. T. Bynum 

SUBJECT: **FY 2018-2019 Budget and Capital Improvement Plan along with a financial plan for FY 2019-2020**

I am transmitting the proposed operating and capital budget for Fiscal Year 2018-19 along with corresponding financial plans for the following year. This document also includes a capital improvements plan for FY 2019 through FY 2023. They are consistent with the separately transmitted plan of organization. This transmittal fulfills the Mayor's City Charter responsibilities contained in Article III, Section 1.4 C. More importantly and based on my discussions with Councilors, the proposed budget and capital plan set the City's direction for the future and incorporate both the limitations and aspirations of the City.

The total budget is \$859 million. This is an increase of \$32 million or 3.8% over FY 2017-18. The operating budget is \$686 million, a \$16 million increase, or 2.4 %. The Capital Budget is \$173 million, a \$16 million increase, or 10.1%.

The proposed budget has been developed with careful consideration of today's economic conditions, the City's revenues and the goal to maintain sound financial policies and reserves.

In December 2016, as we began new terms of office, we met to review our mission, vision and goals. We set a difficult goal to address general compensation issues even though we expect flat revenues. We acknowledged the need to increase funding for the Municipal Employees Retirement Plan (MERP) to meet actuarial recommendations for proper funding of the plan to eliminate its unfunded liability over time. We committed to working toward increasing the City's contribution to health insurance and benefits programs by 10%. We also committed to funding

satisfactory performance pay increases for all employees. We successfully incorporated these items in the FY 2017-18 budget.

A few months ago, we met again to discuss our progress and modifications. The importance of elected officials developing a consensus on these items establishes a policy basis for the budget and other endeavors. From those discussions, we resolved to continue working to address compensation, to sustain, strengthen and grow the City's financial reserves, and continue adding police officers utilizing the new public safety sales tax. We also added an important mission to help facilitate the creation of more distinct destination districts within the City.

In order to understand the difficulty of the mission and the resources available for it, you need to look at the economy.

Economy

Oil and gas is a significant industry within five (5) states including the state of Oklahoma. Tulsa was once widely recognized as the oil capital of the world. It remains an important part of the Tulsa economy even though diversification has occurred over the last thirty years. Oil prices are now running in the range of \$60 to \$65 per barrel. Last year they were at approximately \$50 per barrel, and the prior year at \$45. As oil prices moved lower the unemployment rate in the Tulsa MSA went from better than the national rate to worse than the national rate. Today, it has improved to 4.1% from last year's level of 5.0%, and is now the same as the national rate. Over the last year, employment has grown by 1.4 % or 6,400 people to 451,400 individuals employed in the Tulsa MSA.

In Tulsa during the 2017 calendar year, single family residential construction permits decreased by 10% to 389 units. Multi-family units dropped by 46% to 313 units. The value of retail permits more than doubled to \$58.2 million, office permits increased by 20% to 25.8 million, and the value of industrial permits grew by 19% to \$54.4 million. Construction activity, employment and the price of oil taken together point to the limited economic expansion in the upcoming year.

Sales tax is expected to produce \$280.8 million in FY 2018-19 from a tax rate of 3.65 %. This is 1.7% more than the estimated collections for FY 2017-18. The General Fund receives tax based on a 2% tax rate, and the 2014 Sales Tax Capital Fund from receipts based on the existing 1.1% sales tax. The Vision Economic Development program receives 0.305%, the Public Safety Tax 0.167% and the Street & Transit Tax is 0.085%. The sales tax projection is based on technical models with adjustments for new retail incentive areas.

General Fund

The General Fund is the principal operating fund of the City. The FY 2018-19 budget balances revenues with ongoing expenses for operations. The General Fund Emergency Operating Reserve is set at a level of 6.46 % of the budget. The long-term target is to place the reserve at a 10% level. The City Charter established Economic Stabilization Reserve (rainy day fund) is maintained at \$2 million, which was reserved four years ago and would be available under the charter provision to offset revenue declines.

The original FY 2017-18 resources for the fund totaled \$269.1 million and the revised estimate for the year is nearly the same. Sales tax is growing by about 1.75% from the prior year. Use tax is showing a growth rate of 9% aided by the collection of tax on direct purchases from Amazon.

Revenues for FY 2018-19 are expected to be \$278.4 million or approximately 3.5 % more than FY 2017-18, Sales and uses tax account for two-thirds (2/3) of the total. Sales tax is expected to grow 1.75 % and use tax should increase by 4%. Last year's change to apply the use tax to Amazon will be further aided by an Oklahoma legislative action to broaden the application to other on-line retailers and indirect sellers on the Amazon channel. Conformance to the new law is likely to take time and the longer-term outcome will depend on a case now being considered by the United States Supreme Court which would validate the new approach or continue the concept of a physical presence requirement making it far more difficult to apply the tax.

The budget for the General Fund is \$278.4 million, an increase of \$9.0 million or 3.4% from last year's original budget. Public safety receives the largest allocation of resources at 62% of the

budget. The budget includes academies for both police and fire. In the Police Department, eleven (11) civilian positions will be added to cover work being done by sworn police officers allowing those highly trained officers to return to the field. In addition to that group of eleven (11) officers, the General Fund will support the addition of forty-nine (49) new police cadets and thirty (30) additional police cadets will be funded by the public safety sales tax. This will result in ninety (90) officers available for service. Attrition rates vary from year to year but the additions will be two to three times more than attrition. This provides for continued progress towards a goal of increasing the sworn police strength by one hundred and sixty (160) officers over a five-year period. The budget also provides funding for City jail operations, establishing a stable base for this necessity. In the Fire Department two fire academies will be used to hire forty-five (45) firefighters

The largest category of expenditure is payroll, which represents 75% of the budget. Compensation, including health insurance, was a high priority for FY 2017-18 and the proposed budget continues to address this within the modest growth in resources. The City will bargain with labor units on compensation terms. The pension contribution rate for non-sworn employees will be maintained at 15.5% in the upcoming budget. The continuing contribution rate along with changes in the benefit formulas for employees hired after July 1, 2018 will eliminate the unfunded pension liability over time.

The proposed budget will allot all parking meter revenue to an improved parking meter system. Other items of note include a full year of funding for an alternate treatment program for public inebriates and the funding of three positions in Engineering Services to improve utility coordination on capital projects.

The budget also reflects a financial plan for FY 2019-20 as part of an effort to improve the longer term look at decisions that are made today. Changes incorporated in FY 2018-19 are sustained in the plan and limited additional changes to compensation are also reflected in the plan.

The Public Safety Tax Fund will fund and equip thirty (30) additional police cadets as noted earlier. Fire obtained a grant in FY 2017-18 to fund sixty (60) firefighters for two years. Required matching funds for the grant will come from the Public Safety Tax Fund, and that fund will support the positions once the grant terminates. With the five (5) firefighters previously hired the long-term goal of adding sixty-five (65) firefighters will be met earlier than previously planned.

Utilities

The utility authorities have reviewed utility revenues, and the funding needed to support operations, maintenance, capital, and debt service costs. They have carefully looked at the maintenance of water and sewer plants, and the need for line replacements. The Tulsa Metropolitan Utility Authority (TMUA) initiated an asset management system several years ago with the goal of detailed review of the optimum timing of asset replacement within a risk framework. A long-planned FY 2018-19 water rate increase of 6% was reduced to a 4% increase last year and is now recommended at 2% as the result of the asset management system.

Sewer rates would increase by 9% to address capital needs and debt service of the systems. The five-year models for sewer which have consistently shown an ongoing need for increases at this level are now beginning to show a lowering of the increase to 8% in the out years as the result of asset management system. Stormwater rates are increased by 9% to begin higher maintenance work and inspections of the system of pipes. This utility is in the initial stages of using of an asset management system for the stormwater system. There are no plans to change the rates for trash service or emergency medical services. An average residential utility bill would increase by \$5.65 per month of all rate changes.

The transfer rate from the utility funds to the General Fund is set at 6.175% as established in ordinance.

Capital Budget

The Capital Budget totals \$173 million in directly funded projects. This budget includes \$86.7 million in sales tax from the 2014 Improve Our Tulsa program. This program includes a wide variety of projects ranging from twenty-five (25) separate street projects to projects for Police, Fire, Parks, and the Gilcrease Museum. All have funding in the proposed budget. This year also includes a project for the refurbishment of RiverParks facilities.

The Capital Budget includes higher levels of direct funding for water and sewer capital projects from the utility funds. It provides \$39.3 million for water treatment plant work, storage facility repairs, water line replacement, and water line extension projects. Additionally, in the sewer area \$22.5 million will be used primarily for sewer treatment plants, pipe replacement and other system work. Stormwater will receive \$5.6 million for stormwater pipe extensions, drainage improvements associated with roadway projects, small critical drainage projects and detention pond rehabilitation.

The City began receiving a 0.305% sales tax from the economic development package approved by voters on April 5, 2016. The tax began on January 1, 2017. A project scheduling and financing plan has been developed for the thirty-one (31) project program totaling \$510 million which will last fifteen years. Some projects will be directly funded and some will be funded through revenue bonds. Directly funded projects total \$28.5 million in the proposed budget for seven (7) projects with the largest allocation to the Zink Low Water Dam.

Capital Plan

The capital plan reflects planned bond issues for the next year as well as high priority capital projects that should be funded over the next five years. During the upcoming fiscal year, the City anticipates undertaking a \$75 million issuance of general obligation bonds. All funds will go towards streets projects authorized in the 2014 Improve Our Tulsa program. Water revenue bonds totaling \$7.1 million, are also expected to be issued for water line replacement projects, which will be coordinated with street work. Some \$22.5 million in bonds and loans will finance

sewer projects that include concrete pipe replacement, increasing interceptor line capacity, extending sewer service to unserved areas, as well as sewer line rehabilitation and replacement.

A planned, \$120 million, Vision Economic Development bond sale will fund a portion of nineteen (19) projects including the new Zink Dam and pedestrian bridge, Convention Center rehabilitation, Tulsa fairgrounds improvements, BMX National Headquarters, and Airport infrastructure.

Funds will be appropriated by budget amendment upon completion of each bond sale. Taken together these bond sales will add \$225 million in additional funds to the capital budget, bringing the amended total to \$398 million. This will increase the combined operating and capital budget to nearly \$1.1 billion.

The City has a focused inventory of capital projects, totaling \$3.1 billion, that are needed over the next 20 years. The projects have been sorted into four tiers of prioritization. The capital plan focuses on those projects that should be considered for funding in the next five years, totaling \$0.8 billion. Two thirds (2/3) of the projects are renewal of existing infrastructure with the balance supporting growth. Most of the plan is for utility and street projects. The current authorization, for both the sales tax capital improvements program and the general obligation bond program, was extended in a November 2013 voter approved package totaling \$0.9 billion. General obligation bond capacity will be available starting in FY 2019-20, and a limited amount of sales tax capital funding will be available beginning in FY 2021-22. During the upcoming fiscal year planning work for the next major funding package will start.

Summary

The overall budget will fund many important services and the revenue picture for the next two years shows limited growth. This is an improvement from the slump of the last few years. Sole reliance on sales tax with its current structure to finance local government remains problematic.

Substantial changes in services are very unlikely, except for the new public safety and streets & transit sales tax initiatives approved by voters. We need to continue the pursuit of efficiencies. The strengthened use of data for monitoring services and making decisions is vital to dealing with otherwise soft growth of revenue.

Employees continue to show growing enthusiasm and willingness to embrace change and improvements across our operations. The asset management system utilized by our utility operations is producing improvements that lessen rate change needs. Finance and Human Resources transitioned a few months ago to a new system which is the first major update of their systems in a quarter century. They will continue to work on adding additional modules. We will soon launch an updated permit and licensing system, which will better serve our citizens and businesses. Substantial efforts are also under way to replace our police and courts records systems. A vendor has been selected and contract negotiations are in process.

The establishment of a vision, mission and values has been valuable for setting the framework for our actions. The identification of joint goals by the Mayor and Council helps focus the budget process. The addition of the Action and Implementation Management (AIM) plan built around the City's mission adds specific actions and measurements to track our progress.

I welcome the Council's review of the proposed budget and I thank the Council for your suggestions and advice in developing the proposed budget. I look forward to agreeing on a budget as we strive to deliver the citizens the high level of service that they expect and deserve.

Dear Citizens of Tulsa,

On behalf of the Tulsa City Council, we are pleased to present the City of Tulsa Fiscal Year 2018-19 Annual Budget and Capital Plan.

This year, the City Council and Mayor Bynum continued their semi-annual tradition of participating in strategic planning sessions at the Mayor-Council retreats. At the December 2017 retreat, the Council and Mayor outlined top priorities to provide City departments guidance for the Tulsa Fiscal Year 2018-19 budget. The group worked together to prioritize funding for essential services and at the same time, explored opportunities to enhance tourism and place-making efforts throughout the City. This collaborative exercise yielded a budget that balances these community needs.

The City Council supported Mayor Bynum's efforts to enhance safety, compensate employees, and increase emergency funds. The new Tulsa City Jail proved to reduce the time officers spend on administrative booking tasks. This facility, coupled with the planned addition of ninety officers to the Tulsa Police Department, will allow our officers to more quickly respond to high priority citizen calls. The budget also continues to invest in our City's workforce. For the first time in a decade, funding is allocated for satisfactory pay increases for eligible employees, in all pay classes, for two consecutive years. Finally, to protect our investments, the Council and Mayor will work to direct proceeds from the sale of City of Tulsa real property to the Rainy Day Fund.

The budget and capital plan not only provide for a safe and secure City, but also implement initiatives to strengthen our tourism and make Tulsa a place for people to call home. Several projects that complement this effort are underway as a result of the Vision Tax supported by Tulsans. Tulsa will continue to shine on the national stage by becoming home to the BMX national headquarters. Funding for revitalization and beautification efforts continue along the "Mother Road" and can be seen already in improvements made to the Route 66 Village. Finally, by aligning the Planning Department with the Office of Community Development, Tulsans will see the creation of unique areas throughout the City, providing a diverse and cultural experience.

The City Council looks forward to another collaborative year with Mayor Bynum. In the next year, we will evaluate means to enhance services for all Tulsans and implement our Resilience plan. We will continue to serve our constituents to ensure Tulsa is a sought-after home and globally competitive, world-class City.

Sincerely,



David Patrick
Council Chair



Phil Lakin, Jr.
Council Vice-Chair

In 2010 the City adopted PLANiTULSA as our long-term strategic plan for how Tulsa will look, feel, and function in the next twenty to thirty years. In 2017 the Mayor requested an organizational strategic plan to identify how our departments and employees would work in the short-term to ensure we can reach longer-term goals. This led to the City's **Action and Implementation Management (AIM) Plan** that was adopted in early 2018. The AIM Plan clearly outlines the actions to be taken by the organization to achieve Citywide outcomes and fulfill the organization's mission.

Our Mission: Build the foundation for economic prosperity, improved health and enhanced quality of life for our community.

The AIM Plan is broken out into four pillars: (1) **Opportunity**, (2) **Well-Being**, (3) **The City Experience**, and (4) **Inside City Hall**. Each pillar has AIMS (goals), Community Performance Indicators, Strategies, Actions, Deadlines, and Measurable Outcomes.

OPPORTUNITY			
AIM	Community Performance Indicator	Baseline (December 2017)	Target (December 2019)
Education	High school graduation rate	72.5%	76%
	% of residents with a bachelor's degree or higher	30.7%	33%
	% of residents aged 18-24 with an associate's or higher	39.8%	41%
Jobs	New jobs added to the local economy	3,480	4,002
	Labor force participation rate	65.9%	67.5%
	Per capita income	\$27,816	\$28,650
Transportation	% of population within 30-minute transit access	27.9%	30%
	% of population commuting to work via public transportation	1.1%	1.4%
Population Growth	City of Tulsa population	403,090	407,000
	Population Density (# of households per acre)	1.7	1.74
WELL-BEING			
AIM	Community Performance Indicator	Baseline (December 2017)	Target (December 2019)
Physical Health	% of residents who are overweight or obese	62.9%	61%
	Life expectancy gap between North and South Tulsa	11.04 years	5 years
Mental Health	Suicide rate per 100,000 residents	16.8	15
	# of individuals using non-domestic violence emergency shelter at least one night per year	5,545	4,990
THE CITY EXPERIENCE			
AIM	Community Performance Indicator	Baseline (December 2017)	Target (December 2019)
Traffic Safety	Total traffic fatality collisions	38	<34
	Total traffic collisions with severe injury	328	<285

THE CITY EXPERIENCE			
AIM	Community Performance Indicator	Baseline (December 2017)	Target (December 2019)
Violent Crime Reduction	# of violent crimes per 100,000 residents	904	859
Entertainment	# of special events permitted by the City	677	745
	Ticket sales at the Performing Arts Center (in millions)	\$7.5	\$7.725
Tourism	Annual occupancy tax	\$7,574,459	\$7,763,500
Streets & Sidewalks	Pavement condition index on arterial streets	67	69
Quality core services	% of property value saved from fires	93%	95%
	% of 911 calls answered within 10 seconds or less	64%	90%
	% of missed refuse collections	1%	<2%
	% of customer service demand met for treated water	100%	100%
	Compliance with US EPA Stormwater Quality Permit levels	Compliant	Compliant
INSIDE CITY HALL			
AIM	Community Performance Indicator	Baseline (December 2017)	Target (December 2019)
Morale	% of employees agreeing that they like their jobs	81.9%	85%
	% of employees agreeing that morale is low among their co-workers	59%	51%
	% of employees agreeing that the City of Tulsa is a great place to work	56%	63%
World-class services	% of city departments regularly requesting feedback from their customers	NA	50%
	% of customers reporting positive satisfaction with services provided	NA	50%
	% of people who reported an issue to 311 that say they were satisfied with the responsiveness regarding their complaint	NA	50%
Responsible Management of Resources	City's Standard and Poor bond rating	AA	AA
	# of annual OSHA reported injuries	434	347
	% increase in General Fund Revenue collected over previous year	0.9%	3%

Senior leaders regularly convene to discuss progress on these high-level targets as well as action items and metrics identified within each strategy of the AIM Plan. There are monthly TulStat sessions where team members collaborate to identify opportunities to improve, test out ideas, and deploy what works. StatChat sessions occur weekly with more detailed reports on action items and metrics that refresh more regularly. They provide the team regular opportunities to continuously align resources and focus on long- and short-term outcomes.

CITY OF TULSA

FINANCIAL POLICIES

1. STRATEGIC PLANNING

- a. All planning activities, strategies and studies should be comprehensive and integrated on a City-wide basis.
- b. Plans, strategies and studies shall encompass multi-year time frames and be updated annually.

2. OPERATING BUDGET

- a. The City of Tulsa shall comply with the provisions of the *Oklahoma Municipal Budget Act, 11 O.S. Supp. 1979, Sections 17-201 through 17-216*. It shall be the responsibility of the Mayor through the Department of Finance to ensure compliance and the timely preparation of the City of Tulsa's annual budget.
- b. The budget will provide for adequate maintenance of the capital plant and equipment and for their orderly replacement.
- c. The City will maintain a budgetary control system to help it adhere to the budget.
- d. The City administration will prepare regular reports comparing actual revenues and expenditures to budgeted amounts.
- e. Each year the City will update revenue and expenditure projections for the next five years. Projections will include estimated operating costs of future capital improvements that are included in the capital budget.
- f. The City will integrate key performance measurement and productivity indicators within the budget.
- g. The City will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed.
- h. It shall be the goal of the City that current operating revenues will be sufficient to support current operating expenses and in no case shall more than five percent (5%) of the operating budget be supported by the use of prior year's fund balances.
- i. Adjustments to Water, Sewer, Stormwater and Solid Waste Disposal service rates and fees shall be examined on an annual basis as an integral part of the City's budgetary process.

3. RISK MANAGEMENT

- a. The City will operate a risk management program to provide for protection against loss and a reduction in exposure to liability. Such program shall include an employee safety training program to minimize financial losses to the City.
- b. The City will establish a self-insurance program to provide for protection against major losses and will purchase excess coverage insurance to cover catastrophic losses where appropriate.

4. PROCUREMENT AND PURCHASING

- a. The City of Tulsa shall operate a consolidated Purchasing and Procurement System.
- b. The City's Purchasing and Procurement System shall encourage full and open competition on all purchases and sales.
- c. The operation of the City's Purchasing and Procurement System and Surplus Property Disposal System shall be based upon competitive bidding whenever possible.

5. REVENUES

- a. The City will estimate its annual revenues by an objective and analytical process.
- b. It shall be the goal of the City that all Enterprise Funds shall be self-supporting.
- c. The City will establish all user charges and fees at a level related to the cost of providing the services.
- d. Credit and Collection
 - 1. The City of Tulsa will neither begin business activity nor continue to engage in business activity with an entity that owes the City funds from a delinquent debt.
 - 2. Extended credit may be granted by the City for certain obligations. If payment is not timely, the City reserves the right to refuse future credit as well as take necessary legal action to obtain payment of the debt and collection costs.
- e. The City will try to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.
- f. Categorical federal and state grant revenues shall only be used to finance limited-time-period operations and/or one-time capital.
- g. Five and one-half percent (5½%) of Enterprise Fund revenues will be transferred annually to the General Fund for in-lieu tax payments (policy exception has been in place since 2003).

6. CAPITAL BUDGET AND IMPROVEMENTS

- a. The City of Tulsa's Capital Improvements Program shall be a five-year program and shall be updated annually. All departments' needs shall be considered in the plan.
- b. The City shall maintain a balanced mix of financing for funding capital projects, including pay-as-you-go, grants and debt, without excessive reliance on any one source.
- c. No capital project shall be funded which does not comply with the provisions of and is not contained in the currently approved Capital Improvements Program.
- d. The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- e. Capital projects will be scheduled based on the following criteria:
 - 1. The project has been certified by the Planning Commission as being in accordance with City plans.
 - 2. The project will alleviate a service deficiency or replace a deteriorated and/or non-functioning facility.
 - 3. Federal or state law requires it to be done.
 - 4. Federal or state matching funds are available for the project.
 - 5. A Federal or state agency will construct the facility at no cost to the City.
 - 6. The project will encourage economic development.
 - 7. The project is needed to solve an emergency situation.
 - 8. The project will improve the quality of life in the City's neighborhoods.
- f. Public hearings will be held before deciding what projects to include in any multi-year capital program which requires approval by the electorate.
- g. The CIP has been developed based on Government Finance Officers Association (GFOA) recommended best practices. <http://www.gfoa.org/capital-planning-policies>
- h. The CIP has been coordinated with the Planning and Development Department to assess the CIP for conformance with the Comprehensive Plan and to prioritize projects which support Land Use Policies 5.5 and 13.3 in particular.

7. LONG TERM BORROWING

- a. General Obligation and Revenue Bonds shall only be issued for capital improvements and maintenance or expenditures related thereto. Revenue bonds shall be used to finance capital improvements wherever possible. No operating expenses shall be funded using any form of long-term financing.
- b. Bond borrowing shall be planned and the details of the plan shall be incorporated into the five-year Capital Improvements Program.
- c. The outstanding indebtedness of the City of Tulsa shall in total not exceed such levels as to cause the City's credit rating to be impaired and in all cases the City shall take such actions and adopt such policies and procedures as necessary to maintain a rating equal to at least AA for general obligation debt. In no event shall the net general obligation debt exceed twenty-five percent (25%) of the net assessed market valuation of the taxable property of the City of Tulsa as established by the County Assessor.
- d. Projects financed through the issuance of debt shall not be financed for a period that exceeds the expected useful life of the project and in no event shall the term of any debt exceed twenty-five (25) years.
- e. Refunding of outstanding debt shall only be considered when present value savings of at least four percent (4%) of the principal amount of the refunded bonds are produced, unless a restructuring or bond covenant revisions are necessary in order to facilitate the ability to provide services or issue additional debt in accordance with established debt policy and limitations.
- f. Bond sales shall be structured to achieve level debt service payments to the extent possible taking into consideration the costs of such financings. Either variable or fixed rate financing may be used, subject to applicable laws, depending on the cost benefit to the City of each option.
- g. Interest earnings from general obligation bond proceeds shall be deposited in the General Fund.
- h. Competitive sale shall be used for all general obligation debt issuances of the City of Tulsa. Negotiated or competitive sale may be used for revenue bonds.

8. INVESTMENTS AND DEPOSITS

- a. It shall be the objective of the City of Tulsa to pool and invest public funds in accordance with current legislation and the Charter of the City of Tulsa. Criteria for investing shall adhere to the following order of priority: (1) Safety, (2) Liquidity, (3) Yield.
- b. Responsibility for the investment program of the City shall be vested with the Director of Finance who shall establish an investment program consistent with an adopted investment policy.
- c. The City will establish a cash flow management system which includes the preparation of a cash flow analysis of all funds on a regular basis. Disbursement, collections and deposit of all funds will be scheduled to ensure maximum investment return and cash availability subject to the City's investment policies. The cash flow management system shall ensure the City can offset significant downturns in revenues which could not have been reasonably foreseen and provide sufficient working capital and cash for daily financial needs.
- d. The City will make arrangements with banks on a contractual basis for a specified period of time with specified fees for each service rendered.

9. RESERVES

- a. The City shall establish and maintain an operating reserve in the General Fund to provide for unanticipated expenditures of a non-recurring nature or to meet unexpected increases in service delivery costs. The reserve will be budgeted at approximately six and thirty-nine (6.39) percent of the General Fund expenditures estimated for the fiscal year. Prior to allocating funds from this reserve, the Mayor shall prepare an analysis of the proposed expenditure and present it to the City Council.

- b. The City may establish and maintain operating reserves in its enterprise funds to pay for expenses caused by unforeseen emergencies or shortfalls caused by revenue declines.

10. ACCOUNTING

- a. The City of Tulsa's accounting systems shall be operated and maintained in accordance with generally accepted principles and standards as promulgated by the Governmental Accounting Standards Board.
- b. The City's accounting and financial transactions shall be audited annually by a recognized independent certified public accounting firm and such audit results shall include a management letter detailing areas where improvement is needed. A firm to perform such audit shall be chosen not more than once every five (5) years.
- c. The City shall prepare and issue an official Comprehensive Annual Financial Report no later than six (6) months following the fiscal year-end in accordance with Government Finance Officer's Association and Governmental Accounting Standards Board principles and standards.
- d. The City of Tulsa shall establish and maintain an accounting control environment to help ensure proper authorization for financial transactions and proper procedures for safeguarding assets.
- e. The City will comply with bonded debt covenants requiring yield restrictions on certain investments and accounts in compliance with *Internal Revenue Code, Section 148 - Arbitrage*.

11. TRUSTS AND AUTHORITIES

Unless otherwise provided by the operation of law, all Trusts and Public Authorities which receive funding from the City of Tulsa shall conform to the City's Financial Policies and procedures where applicable.

12. PENSION FUNDS

- a. The pension funds of the Municipal Employees' Retirement Plan shall be managed by the Pension Board as set forth in City Ordinance and Oklahoma Statute.
- b. The City's annual budget will provide for adequate funding for the Municipal Employees' Retirement System.
- c. Investments shall be made in conformance with an investment policy adopted by the Municipal Employees' Pension Board.

(Published in the Tulsa World
June 24, 2018)

ORDINANCE NO. 23935

AN ORDINANCE ADOPTING THE ANNUAL BUDGET OF THE CITY OF TULSA FOR THE FISCAL YEAR 2018-2019; ORDERING THE TRANSFER OF ENTERPRISE INCOME TO THE GENERAL FUND; APPROPRIATING UNEXPENDED BALANCES FOR GRANT FUNDS AND CAPITAL PROJECT FUNDS FOR FISCAL YEAR 2018-2019; ORDERING AND DIRECTING THE COMPUTATION AND FILING OF LEVY REQUIREMENTS FOR THE 2018-2019 SINKING FUND OF THE CITY OF TULSA, OKLAHOMA; RESERVING FUND BALANCE OF SIX AND FORTY-SIX ONE HUNDREDTHS PERCENT (6.46%) AS AN EMERGENCY OPERATING CONGTINGENCY IN THE GENERAL FUND; LEAVING THE ECONOMIC STABILIZATION RESERVE AT \$2 MILLION; APPROVING AN EMERGENCY TELEPHONE FEE OF FIVE PERCENT (5%) FOR CALENDAR YEAR 2019; ORDERING THE FILING OF THE CITY OF TULSA BUDGET, FISCAL YEAR 2018-2019 WITH THE STATE AUDITOR AND INSPECTOR OF THE STATE OF OKLAHOMA; AND ORDERING THIS ORDINANCE TO TAKE EFFECT IMMEDIATELY FROM AND AFTER ITS ADOPTION AND APPROVAL.

BE IT ORDAINED BY THE CITY OF TULSA:

Section 1. That the annual budget of the City of Tulsa, Oklahoma, for Fiscal Year 2018-2019 be and is hereby adopted under the Municipal Budget Act, 11 O.S. 2001, §§ 17-201, *et seq.*, as amended.

Section 2. That the transfer of six and one hundred seventy-five thousandths percent (6.175%) of Water, Sewer, Stormwater, and TARE/Solid Waste rate income to the General Fund of the City of Tulsa, Oklahoma, be and is hereby approved and ordered.

Section 3. That the unexpended appropriation balances and encumbrances for grant funds and capital project funds for Fiscal Year 2017-2018 be and the same are hereby appropriated to the same funds, accounts and for the same purposes for Fiscal Year 2018-2019 unless the project is designated to be closed.

Section 4. That the Mayor shall compute the levy requirements for the 2018-2019 Sinking Fund of the City of Tulsa, Oklahoma, utilizing a reserve of ten percent (10%) for delinquent taxes and cause the same to be filed with the Excise Board of Tulsa County, Oklahoma.

Section 5. That the Mayor and City Council shall reserve fund balance for Fiscal Year 2018-2019 in an amount equivalent to six and forty-six one hundredths percent (6.46%) of projected revenues as an emergency operating contingency in the General Fund that can only be spent with Council approval.

Section 6. That the economic stabilization reserve will remain at \$2 million from unassigned fund balance in accordance with the provisions of the 1989 Amended Charter, Article II, Section 7.5.

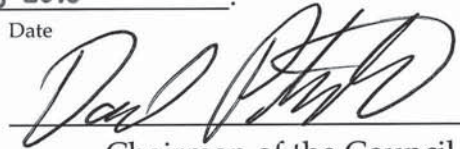
Section 7. That an Emergency Telephone Fee (E-911) of five percent (5%) of the tariff rate be and the same is hereby approved and ordered for calendar year 2019 in the City of Tulsa, Oklahoma.

Section 8. That one (1) copy of the adopted budget, being marked and designated as "City of Tulsa Budget, Fiscal Year 2018-2019" be and the same are herewith ordered to be filed in the Office of the City Clerk of the City of Tulsa, Oklahoma, on the 25th day of June, 2018, and one (1) copy with the State Auditor and Inspector of the State of Oklahoma.

Section 9. That an emergency is hereby declared to exist for the preservation of the public peace, health, and safety, by reason whereof this ordinance shall take effect immediately from and after its adoption and approval.

ADOPTED by the Council JUN 13 2018

Date

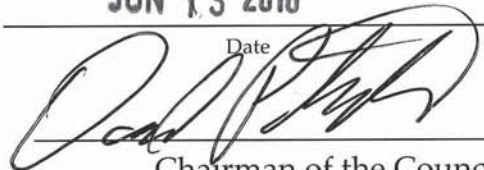


Chairman of the Council

ADOPTED as an emergency measure

JUN 13 2018

Date



Chairman of the Council

OFFICE OF THE MAYOR

Received by the Mayor: _____, at _____.
Date Time

G. T. Bynum, Mayor

By:

Secretary

APPROVED by the Mayor of the City of Tulsa, Oklahoma: _____
Date

JUN 18 2018

at _____.
Time



Mayor

(Seal)
ATTEST:



City Clerk



APPROVED:


City Attorney

(Published in the Tulsa World
June 24, 2018)

ORDINANCE NO. 23936

AN ORDINANCE APPROVING AND ADOPTING THE CAPITAL IMPROVEMENTS PLAN OF THE CITY OF TULSA, OKLAHOMA, FOR THE FISCAL YEARS 2019-2023; ORDERING THE FILING OF DOCUMENTS WITH THE CITY CLERK; AND DECLARING AN EMERGENCY.

BE IT ORDAINED BY THE CITY OF TULSA:

Section 1. That the Capital Improvements Plan of the City of Tulsa, Oklahoma, for Fiscal Years 2019-2023 be and is hereby approved and adopted in accordance with Title 4, Chapter 4, City of Tulsa, Oklahoma, Revised Ordinances.

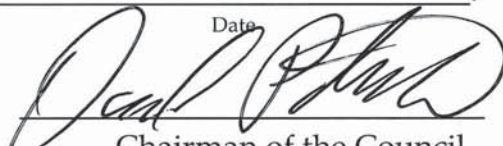
Section 2. That one (1) copy of the approved and adopted capital plan, being marked and designated as "City of Tulsa Capital Improvements Plan, Fiscal Years 2019-2023," be and the same is herewith ordered to be filed in the Office of the City Clerk of the City of Tulsa, Oklahoma, on the 25th day of June, 2018.

Section 3. That an emergency is hereby declared to exist for the preservation of the public peace, health, and safety, by reason whereof this Ordinance shall take effect immediately upon its adoption and approval.

ADOPTED by the Council JUN 13 2018
Date


Chairman of the Council

ADOPTED as an emergency measure JUN 13 2018
Date


Chairman of the Council

OFFICE OF THE MAYOR

Received by the Mayor: _____, at _____
Date Time

G.T. Bynum, Mayor

By:

Secretary

APPROVED by the Mayor of the City of Tulsa, Oklahoma: JUN 18 2018
Date

at _____
Time


Mayor

(Seal)
ATTEST:



City Clerk



APPROVED:


City Attorney

SECTION 2 EXECUTIVE SUMMARY



WATERWORKS ART STUDIO

This section includes the Executive Summary, the Budget Planning Process, the Five-Year Financial Forecast Summary, the Community Profile, and a map showing the Corporate Boundaries and City Council Districts.

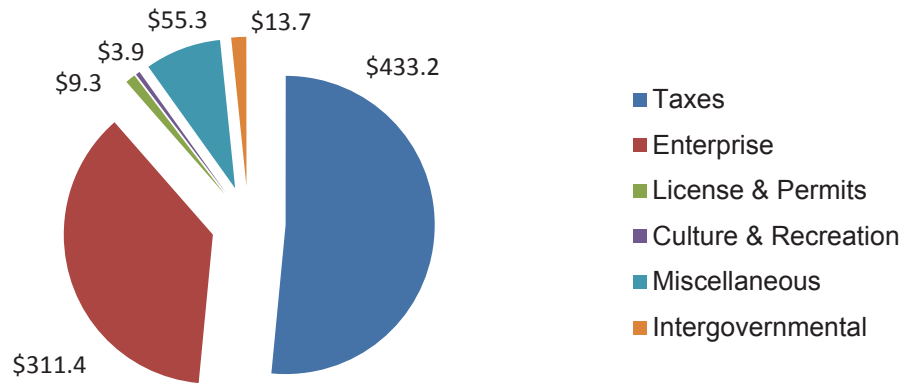
This section is for information only and is not part of the ordinances adopted by the City Council.

City of Tulsa 2018-2019 Budget and Capital Plan Executive Summary

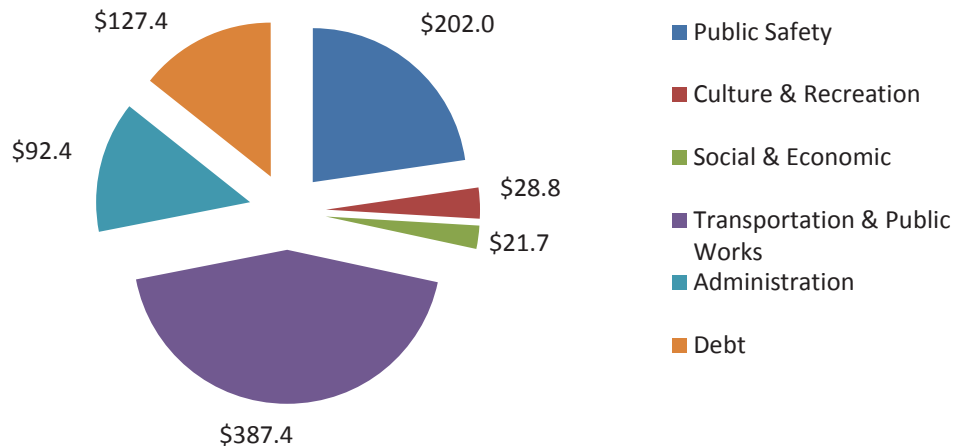
The FY19 total budget is \$867,298,000 – a 4.9 percent increase from the original FY18 amount. The operating budget is \$691,654,000 and the Capital Improvements budget totals \$175,644,000. The operating budget is increasing by 3.2 percent and the capital budget is increasing 12.0 percent from FY18. FY19 revenue projections total \$840,880,000 and Figure 1 shows amounts by the major categories.

Total expenditure by major program categories are shown on Figure 2. Public Safety consumes 22.7 percent of total appropriations. Public Works and Transportation make up 43.6 percent of the proposed budget and includes the bus system, street maintenance, the water, sanitary sewer systems, storm water management, and the trash pickup and disposal functions. Cultural and Recreational programs consume 3.2 percent of the budget, Social and Economic Development programs make up 2.4 percent, and Administration 13.8 percent. Debt service is 14.3 percent of the budget.

**Figure 1 Major Revenue Categories
(in millions)**



**Figure 2 Major Expenditure Categories
(in millions)**



ECONOMIC CONDITION

All labor figures continue to maintain historic highs. The area labor force continued to grow, gaining another 700 new participants in 2017. This was an increase of 0.1 percent over the previous year. Wage and Salary employment reported its seventh consecutive year of growth, increasing 0.2 percent over CY16, and ended the fiscal year at a seasonally adjusted total of 445,600. The greatest relative growth occurred in the Manufacturing sector; which increased by 2.5 percent over CY16. However, the greatest nominal growth continued to be in the Service sector which increased by a seasonally adjusted 3,200 (1.4 percent) and has grown at a median annual rate of 1.3 percent over the previous ten years. The larger Total Employment survey reported an increase of 0.5 percent over the previous year to total a seasonally adjusted 454,700 in CY17. Although Total Employment grew in CY17, the labor force grew at an even greater rate. This caused the metro jobless rate to fall in CY17 to 4.6 percent, a decrease of 0.3 points from CY16 (4.9 percent). After falling slightly in CY16, retail sales in the TMSA resumed growth in CY17 reporting an additional \$372 million in annual sales. The Oklahoma State University Center for Applied Economic Research (CAER) has forecast retail sales to grow at an annualized rate of 2.4 percent, employment at 1.8 percent and per capita personal income at 7.6 percent; over the coming 4 years.

Gross Metro Product (GMP) for the area was estimated to have grown 2.0 percent over the previous year; and is forecast to strengthen in the near future. CAER has forecast an annual growth rate of 5.5 percent through CY22. Barge freight continued to grow in 2017, increasing by 12.9 percent over the previous year. Air freight reported slightly less activity in 2017, decreasing by 22 percent in CY17. Considering the positive growth forecast in both employment and GMP, it is expected that although the pace continues to be moderate, the local economy will continue to experience modest improvement and continued stability for the near future.

Figure 3
POPULATION
(in thousands)

POPULATION

The TMSA population grew 0.7 percent in 2017 to 991,000, up from 985,000 in 2016. At the same time, the City of Tulsa's population grew by 0.1 percent to total 403,900. The median age in Tulsa is 34.9 years old, although the fastest growing demographic continues to be the 65-74 age group; which increased 17.6 percent between 2010 and 2016. The City may expect increasing service demands related to an aging population; such as transit, targeted recreation, and ADA infrastructure.

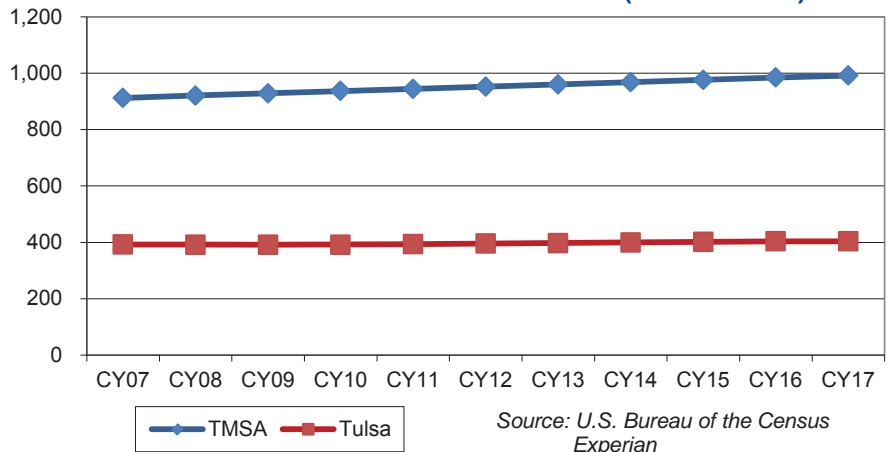
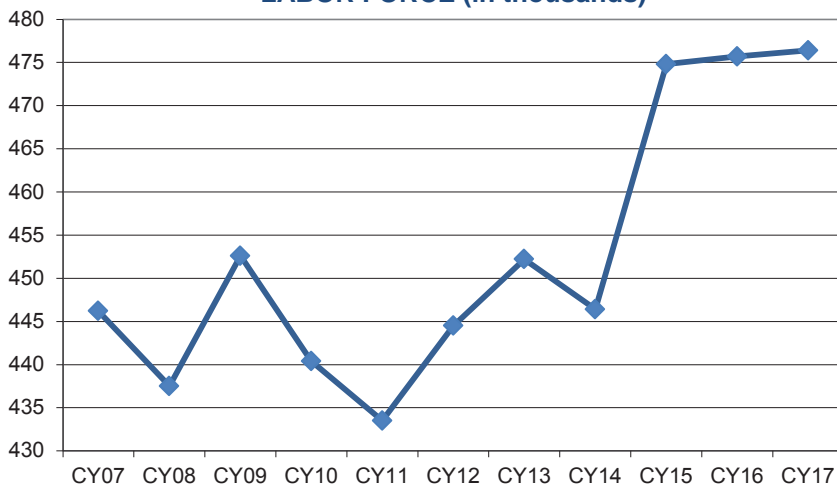


Figure 4
LABOR FORCE (in thousands)



Source: Oklahoma Department of Commerce Executive Summary 2-2

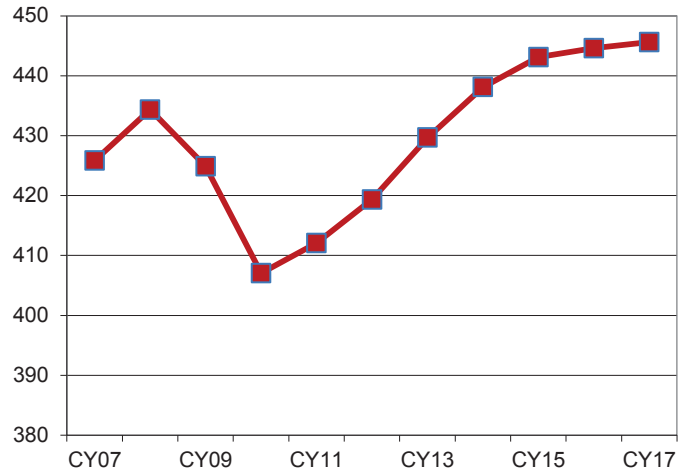
LABOR FORCE

After falling in 2014, labor force in the metro has continued its growth through 2017. Job seekers in the TMSA grew from 446,400 in 2014 to 476,400 in 2017, an increase of 30,000. This total continues to be historically high. The CAER forecasts the TMSA labor force to grow at an annual rate of 1 percent in CY18 through CY22. This would bring the Total Labor Force up to 481,200 by the end of CY18.

WAGE AND SALARY EMPLOYMENT

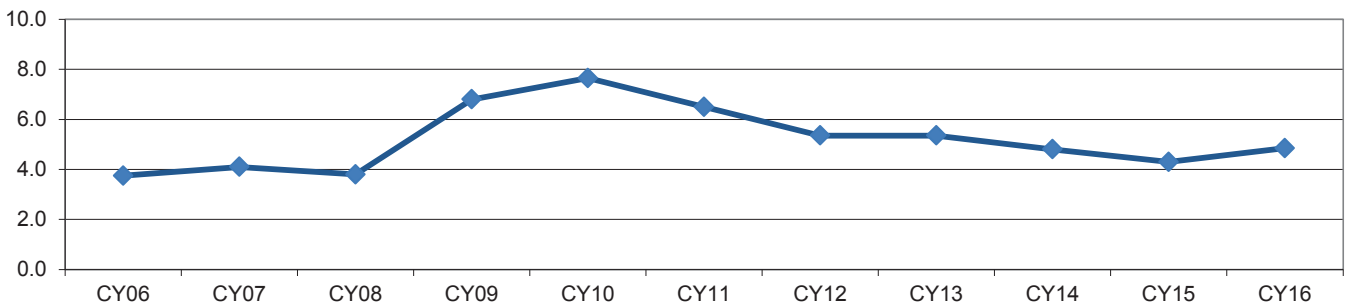
Monthly TMSA Wage and Salary employment continued the growth which began in CY11. By the end of the CY17, the twelve month moving average increased by 6,600 jobs from a year earlier. The manufacturing sector reported the greatest relative gains, growing 2.5 percent in CY17, adding 1,120 jobs over the year. Current trends indicate that the Service Sector may continue to report the strongest growth in the coming year, as both its real and relative growth outpaced all other sectors the previous twelve continuous months. The CAER forecasts total wage and salary employment growth of 2.6 percent in CY18. This would bring the figure to 457,200 by the end of CY18. With hiring occurring primarily in the largest subsector, Service, wage and salary employment should continue its growth in the upcoming year. Wage and Salary has historically been a good indicator of revenue trends in future years.

Figure 5
WAGE AND SALARY EMPLOYMENT
(in thousands)



Source: Oklahoma Department of Commerce

Figure 6
UNEMPLOYMENT RATE (percent)

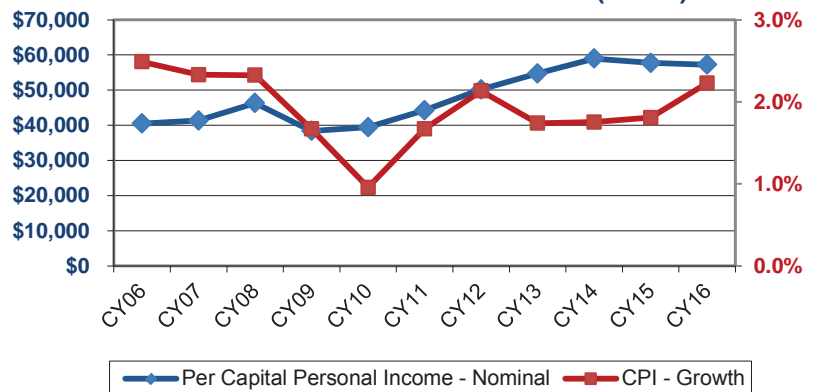


Source: Oklahoma Department of Commerce

PERSONAL INCOME

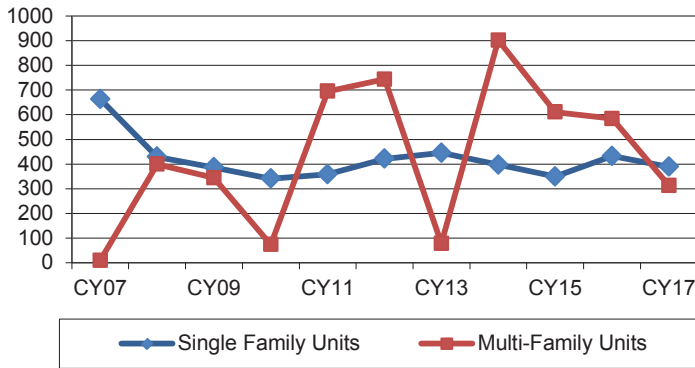
After dropping 17.1 percent in late 2009, per capita personal income has regained these losses and continues to grow. Per capita personal income grew by 2.8 percent in 2010, an even stronger 12.2 percent in 2011, and 13.4 percent in 2012. As energy prices continued to rebound and the local job market improved, per capita personal income had returned to its expected trend in 2013, and increased another 9.0 percent to \$54,746. After some slowing in 2013, personal income continued its momentum in 2014 and 2015, increasing another 1 percent over the previous year in 2016. The CAER forecasts that per capita personal income will increase by 2.3 percent in CY17. This would increase per capita personal income to approximately \$58,582 by the end of 2017. Annual growth in per capita personal income has averaged 5.3 percent over the previous 15 years, with the median annual gain being 7.7 percent. Assuming stable savings rate trends in the future and annual growth of 4 percent or more forecasted, the City should expect to see greater activity in sales tax collections in the future.

Figure 7
PER CAPITA PERSONAL INCOME (TMSA)



Source: Bureau of Economic Analysis

Figure 8
HOUSING UNIT BUILDING PERMITS



Source: City of Tulsa

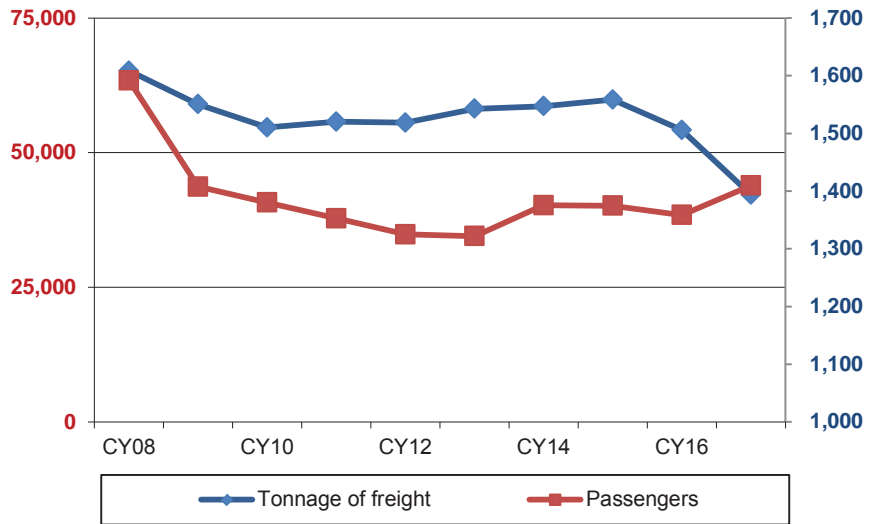
BUILDING PERMITS

Residential construction lost some momentum in 2017. The year ended with 389 single family units built and 313 multi-family units built. Combined, this was a decrease of 30.9 percent from 2016. Regarding commercial activity, all sectors saw positive growth in 2017, with total commercial growing 51.4 percent over 2016. Although residential construction fell in 2017, commercial construction beat expectations and posted its best year since 2014.

AIRPORT

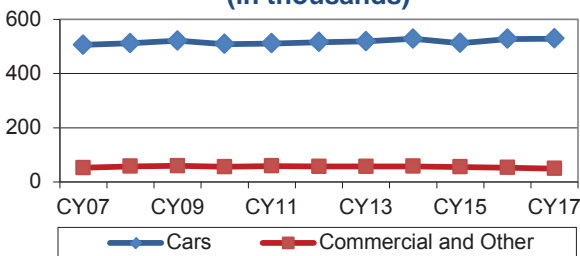
Freight tonnage at the Airport fell by 22 percent in 2017. However, passenger traffic grew over the year, increasing by 51,000 passengers (3.8 percent) over 2016. After bankruptcy proceedings in 2012, American Airlines (a predominant client at the airport) has since merged with US Airways improving both service and stabilizing employment. Additionally, the Airport has implemented several marketing enhancements to successfully draw more non-stop flights. Airport officials are optimistic traffic counts will improve in 2018, due to these, and other, improvements.

Figure 9
AIRPORT FREIGHT (in tons)
& PASSENGERS (in thousands)



Source: Tulsa Airport Authority

Figure 10
MOTOR VEHICLE REGISTRATION
(in thousands)



Source: Oklahoma Tax Commission

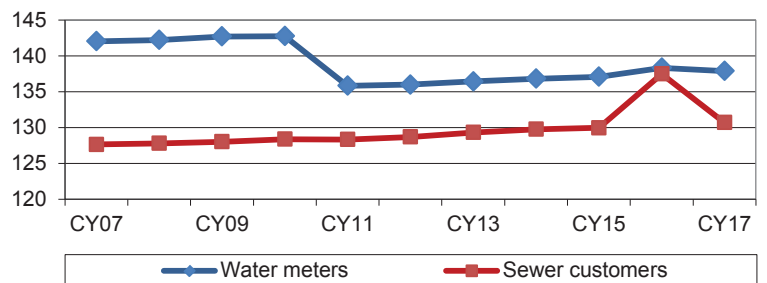
MOTOR VEHICLE REGISTRATION

After growing in 2016, vehicle registration in Tulsa County fell slightly in CY17; ending the period with an annual decrease of 1.5 percent in car registrations; and slight decrease of 6.4 percent in all other categories. There were 520,000 cars and 50,000 commercial trucks and other vehicles registered in CY17.

UTILITIES

The combined water and sewer customer counts reported a slight decrease in CY17, decreasing approximately 2.6 percent over the previous year. Water meters decreased 0.3 percent; ending CY17 with 137,900 active meters. Sewer customers fell more significantly, decreasing 4.9 percent to a total of 130,700.

Figure 11
ACTIVE WATER METER AND SEWER CUSTOMERS
(in thousands)



Source: City of Tulsa

REVENUES

WHERE THE MONEY COMES FROM

The Operating and Capital Budgets are financed by the revenue sources identified in the following figures. Total projected revenue for FY19 is \$840,880,000, a 6.4 percent increase from the FY18 original budget. There are several reasons for the growth forecast. Amazon third party sellers will begin to collect and remit sales taxes on Oklahoma purchases. Economic development projects continue to enhance expected revenue in FY19.

Several methods are used to project the individual revenue sources used to finance Tulsa's government. The sources producing the most revenue are modeled using time series statistical programs. The results are modified based on current and projected economic trends, and views of various experts as conveyed in local, state, and national publications. When projecting the secondary sources, extrapolation of trends is used, and in the case of stable sources, the current fiscal year estimate is carried over into the next fiscal year. A final method is the "Delphi" approach. Experts (oracles if you will, hence the name "Delphi"), in most cases the City staff responsible for managing a program and/or facility that generates revenue, are asked their opinion of revenue growth rates. Often times the initial amounts are modified after discussions with the Budget and Planning staff.

LOCAL TAXES

The City has five major tax categories and collectively they will provide 51 percent of the projected revenue in FY19.

Sales Tax

The largest source of revenue for the City is sales tax and it accounts for 33 percent of the FY19 resources. The Oklahoma State Tax Commission sales tax retention rate has decreased from 1 to 0.5 percent of the amount on goods and services which are subject to this tax under State Statutes. The General Fund receives 2 cents of the City's sales tax rate for operations and the remaining 1.65 cents are placed in capital (1.1) and the Vision 2025 (.55) project funds. Sales tax receipts of \$280,813,000 are projected in FY19, a 1.7 percent increase from the FY18 estimate.

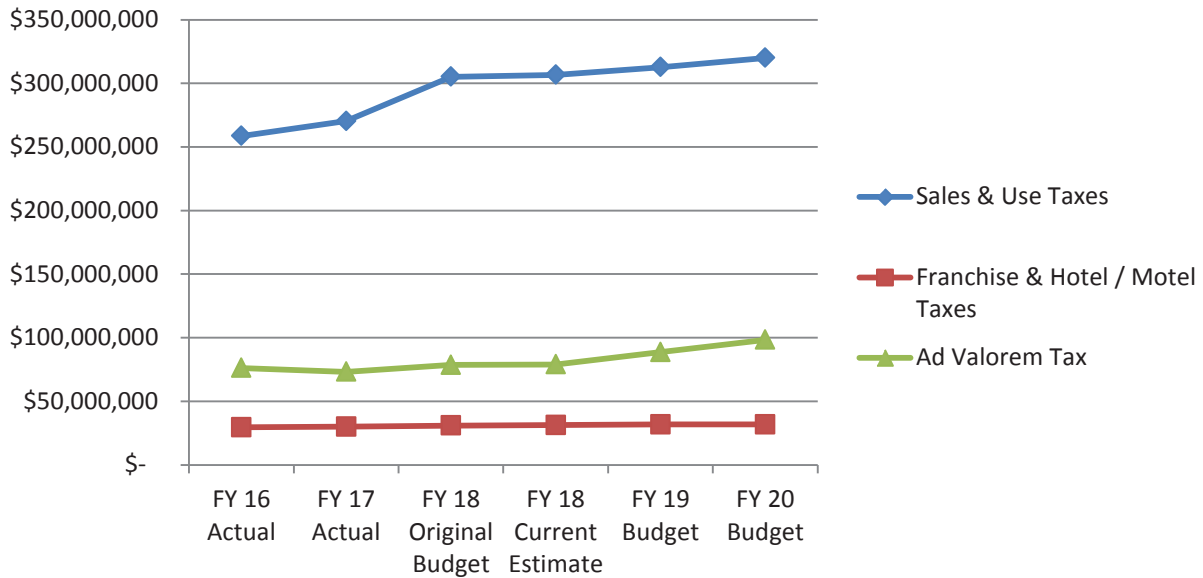
Use Tax

Personal property purchased outside the state and used within the City is also taxed at 3.1 percent. The FY19 proposed budget Use Tax projection is \$31,941,000, a 4.6 percent increase from the FY18 estimate of \$30,543,000.

Franchise Tax/Right of Way User Fees

Franchise Tax/Right of Way (ROW) User fees are collected from Oklahoma Natural Gas (ONG), Public Service Company of Oklahoma (PSO), Cox Communications, AT&T, Valor, Thermal North America Inc., and other miscellaneous users of City ROW. Collectively, ONG and PSO generate 55 percent of this category's revenue. Natural gas prices have decreased more than 25 percent of what they were in 2008, and are expected to remain at current levels. In FY19, ONG and PSO fees are projected to produce \$13,500,000. Although revenue has been affected by lower natural gas prices, the FY19 budget is 3.4 percent higher than the FY18 original. Cable TV sales are challenged by internet television programming on demand. FY19 revenue from all Franchise Tax/Right of Way User fees is projected to be \$24,394,000.

Figure 12
TAXES



Source: City of Tulsa Finance Department

Hotel/Motel Tax

In addition to sales tax, the use of hotel and motel rooms within the City is taxed at 5 percent. Projected FY19 receipts of \$7,399,000 are increased modestly from the FY18 estimate. Local economic development is positive as evidenced by the announcement of new and upgraded property construction.

Ad Valorem Tax

The State Constitution requires Tulsa make an annual Ad Valorem tax levy sufficient to pay for the principal and interest on bonded indebtedness and any court judgments against the City. The tax levy is approved by the County Excise Board. The tax is projected to generate \$88,652,000 in FY19.

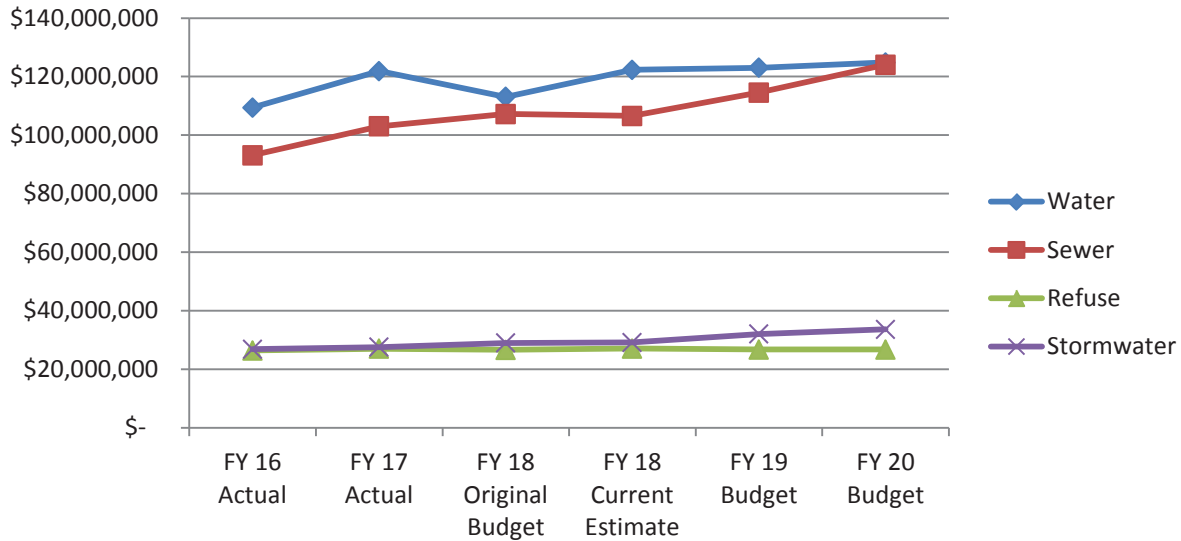
ENTERPRISE REVENUES

Charges for using utility services, emergency medical services, and golf courses are sources of revenue for the enterprise funds. Utility charges include revenues generated by the water system, the sanitary sewer system, the solid waste disposal service, and the stormwater management program. The Emergency Medical Services Authority (EMSA) fees are collected and used to help fund the operations of emergency medical services. Golf course revenue is generated from the operations of Page Belcher and Mohawk Golf Courses.

Golf Fees

The City began contracting with Billy Casper Golf, LLC of Virginia to operate Page Belcher and Mohawk Golf Courses in January 2008. All golf revenue is retained by Billy Casper Golf and used to operate the courses. Projected FY19 revenue is estimated at \$2,049,000, a decrease of 26.3 percent from the FY18 original budget.

**Figure 13
MAJOR ENTERPRISE REVENUES**



Source: City of Tulsa Finance Department

Water

The sale of treated water is expected to generate \$122,441,000 in FY19, 8.3 percent higher than the FY18 original budget. Demand is expected to be stable and the growth in the customer base will be modest. A 2 percent rate increase effective October 1 explains the increase.

Sewer

The treatment and disposal of wastewater is charged to both commercial and residential sewer customers. Little or no growth in the customer base is anticipated. FY19 revenue is projected to be \$114,459,000, 6.7 percent higher than the FY18 original budget. Revenue estimate improvement is based on a 9 percent rate increase effective October 1.

Refuse

The Tulsa Authority for the Recovery of Energy (TARE) is responsible for overseeing the collection and disposal of solid waste within the City. Revenue is generated from charges on trash collection and disposal. FY19 revenue is projected to be \$26,746,000. The customer base is projected to be stable.

Stormwater

City of Tulsa landowners pay for the operation and maintenance of the City's storm drainage facilities. The FY19 revenue projection is \$32,065,000, reflecting a 9 percent rate increase effective October 1.

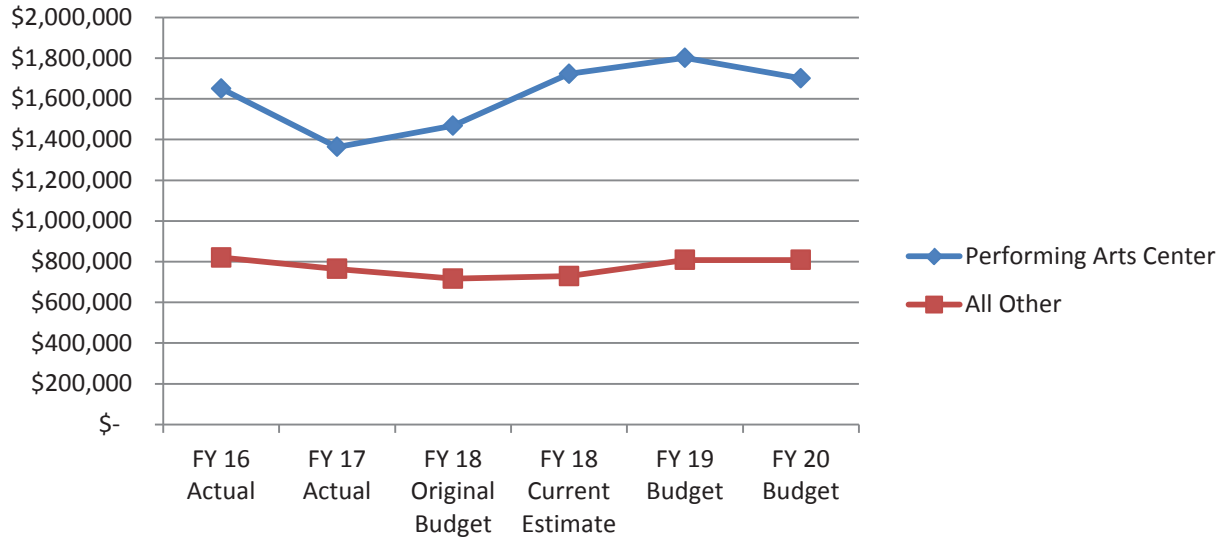
CULTURE AND RECREATION

Fees and admission charges related to the City's cultural and recreational facilities are expected to generate \$3,885,000 in FY19, 77.9 percent more than the FY18 original budget amount. .

Performing Arts Center

The Performing Arts Center (PAC) is host to many stage events in the Chapman Music Hall, John H. Williams Theatre, Liddy Doenges Theatre, Charles E. Norman Theatre, Robert J. LaFortune Studio, and Kathleen P. Westby Pavilion. FY19 revenue is projected to be \$1,825,000, 5.9 percent more than the FY18 estimate. Comments above apply.

Figure 14
CULTURE AND RECREATION

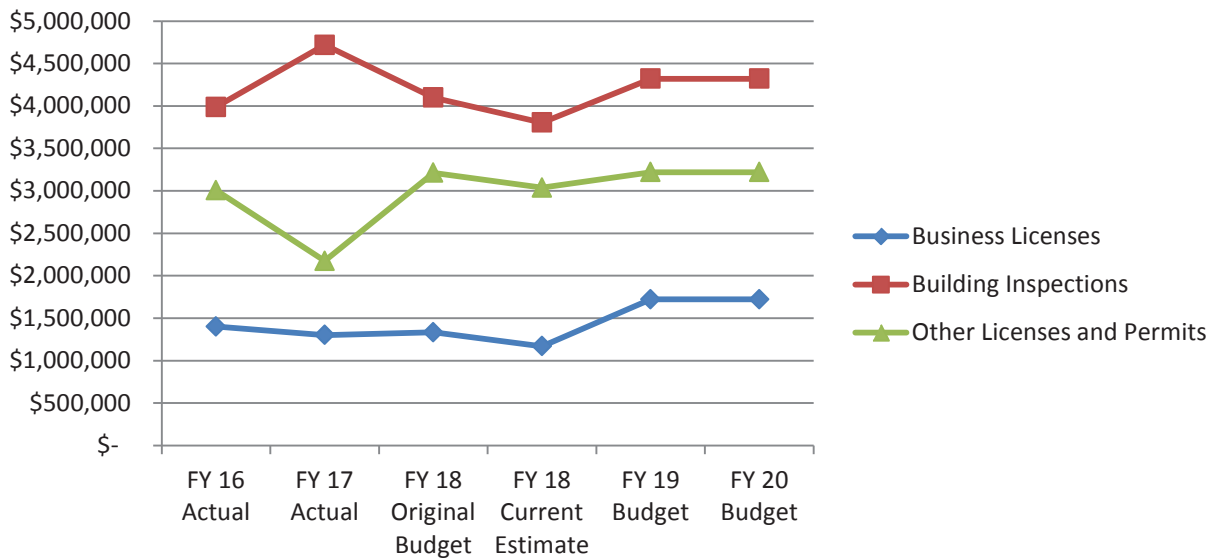


Source: City of Tulsa Finance Department

Miscellaneous Park Revenue

Park participation fees account for 60 percent of the \$808,000 FY19 miscellaneous park revenue. Other revenue sources include shelter and property rentals, reimbursements, concessions, and fees from special events held at the parks. Revenues are expected to reflect the level of fee-based program offerings. Zoo revenue is now collected and used to operate the facility by the City’s contracted Zoo manager, Tulsa Zoo Management Inc.

Figure 15
LICENSES AND PERMITS



Source: City of Tulsa Finance Department

LICENSES AND PERMITS

Business licenses, non-business licenses, building inspections, and permits are projected to be \$9,262,000 in FY 19, a 7.1 percent increase from the FY18 original budget. The base number of businesses requiring these

licenses is stable. FY19 projected construction activity is expected to improve and accounts for the majority of the projected increase.

Business Licenses

Occupational, taxicabs, amusement/recreation, restaurant, liquor occupation, retail liquor, and beer make up the business license categories. The FY19 projection of \$1,721,000, is a 29 percent increase from the FY18 original budget.

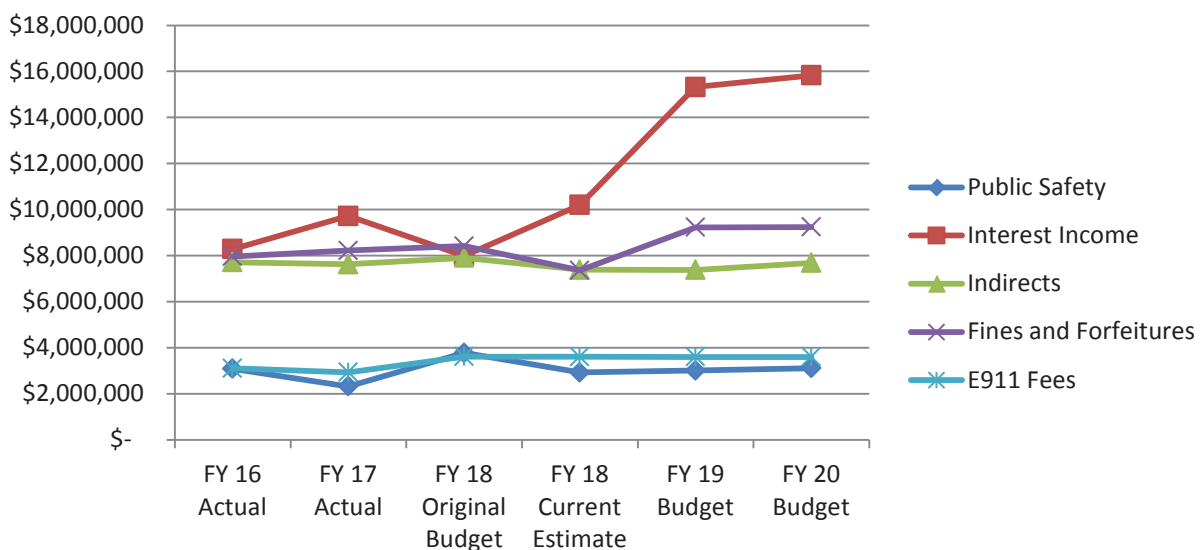
Building Inspections

Building Inspection revenue for FY19 is projected to be \$5,045,000, 23.1 percent greater than the FY18 original budget. The residential building market in the area has stabilized and is improving. Commercial and industrial development fees are scheduled to increase based on improved cost recapture of individual inspections.

Other Licenses and Permits

Infrastructure Development Permit (IDP), Permit and Licensing System fees (PALS), records retention fees, and annual permits for industrial, plumbing, building sprinklers, sewer, water, watershed, security alarm, elevator inspections, dog licenses, fishing licenses, and several other miscellaneous sources are projected to generate \$2,496,000 in FY19. This is a 22.3 percent decrease from the FY18 original budget.

Figure 16
MISCELLANEOUS REVENUE



Source: City of Tulsa Finance Department

MISCELLANEOUS REVENUE

The City receives revenue from numerous miscellaneous sources. Public safety, E-911 fees, direct cost for support services, street repairs, fines and forfeitures, interest, Regional Metropolitan Utility Authority shared revenue, planning and zoning fees, parking meters, and Enterprise fund fee in lieu are the primary sources of miscellaneous revenue.

Public Safety

Public safety revenue includes charges for airport fire protection, the animal shelter, weed mowing, fire protection outside the City, police special events, and hazardous material clean-up charges. FY19 public safety related revenue is projected at \$3,012,000, a 3 percent increase from the FY18 estimate.

E-911

Charges for the Emergency 911 system include a fixed telephone user charge and a 50 cent per month charge on cell phones. The FY19 projection of \$3,600,000 represents a .5 percent decrease from the FY18 original budget. The decrease is based on slower growth of cell phones and a decline in land line usage.

Direct Cost for Support Services

The enterprise funds pay a cost recovery charge to the General Fund for their allocated portion of incurred common central expenses. Also included are service charges, document sales, processing fees, planning and zoning, and radio users' fees. FY19 direct costs for support service charges are projected to generate \$7,512,000. The amount is 5 percent less than the FY18 original budget, and reflects agreements with entities provided services by the City.

Streets and Highways

Revenue is received from both parking meters and street cut permits which are required to repair streets and highways after the pavement is broken to fix utility lines or install new lines. The revenue projected in FY19 is \$5,552,000, a 27.8 percent increase from the FY18 Estimate. Expanded parking meters expected for FY19 explains most of the increase.

Fines and Forfeitures

Municipal Court fines generate 93 percent of the fine and forfeiture revenue. Other sources of revenue are probationary fees, court penalty assessment fees, and the sale of stolen and confiscated property. The City is projected to receive \$9,301,000 in FY19, a 10.5 percent increase from the FY18 original budget. A technology fee attached to fines and changes in enforcement strategies are projected to have an impact on fines.

Interest

FY19 interest earnings are projected to be \$10,757,000. This is 5.5 percent more than the amount projected in the FY18 estimate. Interest rates are expected to improve and the Federal Reserve intends to continue to raise interest rates during the next fiscal year, provided that economic conditions support this plan. Cash balances are at record levels, and will be drawn down for scheduled projects.

INTERGOVERNMENTAL REVENUE

The City receives revenue from the Federal, State, and County governments for charges for services, and the taxes on vehicle licenses, liquor, gasoline, and tobacco.

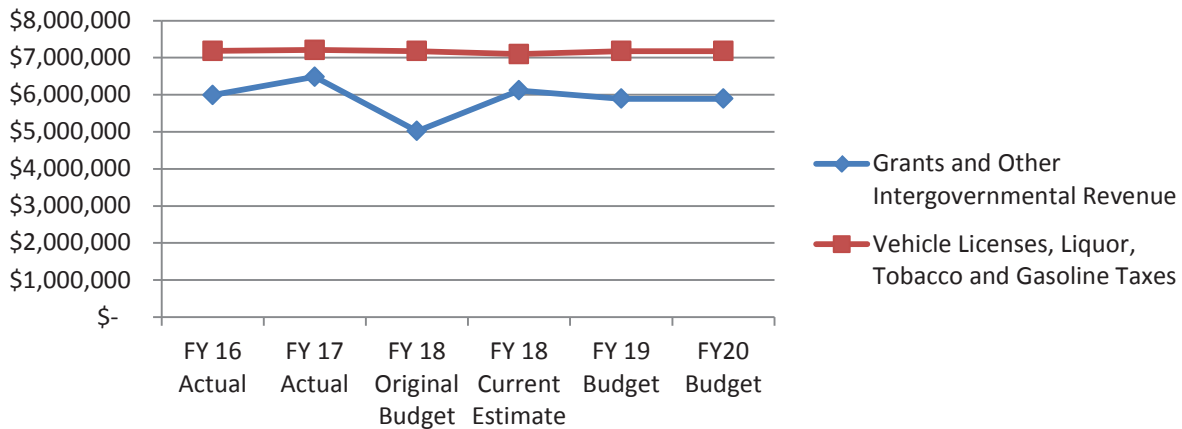
Vehicle Licenses, Gasoline Tax, Cigarette Tax and Liquor Tax

In FY19, revenue from the State is projected to be \$7,410,000. This is compared to the FY18 original budget of \$7,176,000. These revenue sources have been stable over the years. .

Reimbursements

The City receives reimbursement from Tulsa County for the E911 operation and police lab work, and from the Federal and State governments for various reasons. The FY19 estimate of County reimbursement for 911 operations is reduced, reflected the renegotiation in progress. Total reimbursements are projected to be \$436,000.

**Figure 17
INTERGOVERNMENTAL**



EXPENDITURES

Source: City of Tulsa Finance Department

WHERE THE MONEY GOES

The FY19 General Fund (GF) budget is \$278.1 million. The allocations between Personal Services, Materials and Supplies, Other Services and Charges, and Transfers remain close to historical values. They make up 76 percent, 2 percent, 21 percent, and 1 percent of the FY19 GF budget, respectively.

The largest increase in the GF in FY19 is related to Personal Services which in total will result in a \$7.6 million increase. Listing compensation as a high priority, the City will provide a 2% across the board salary increase for eligible sworn and non-sworn personnel starting January 2019 and increase employer health benefits by 10% starting January 2019.

FY19 GF revenues are projected to be \$278.4 million. This is 3.4 percent more than the FY18 Original Budget and is largely due to sales and use tax revenues. The GF will benefit from an increase in Fee in lieu of tax revenues that reflect utility rate increases of 2% Water, 9% Sewer, and 9% Stormwater rate in FY19.

The Public Safety program's appropriations supporting Police, Fire, Municipal Courts, and Emergency Management, account for 62 percent of the FY19 budget. The Administrative and Support Services category represents approximately 15 percent of the FY19 budget. Public Works and Transportation will receive the third largest allocation - 10 percent of the budget. Cultural and Recreational activities will be allocated 8 percent of FY19 resources. The City's Economic Development and Neighborhood Services functions will consume 4 percent of the FY19 budget and the remaining 1 percent will be transferred to other funds.

The Police and Fire Departments' total allocations are increasing in FY19 by 4.7 and 5.9 percent, respectively. In FY19, Police academies of forty-nine (49) are funded and Fire Department service levels will be supported by the addition of forty-five (45) cadets. To bolster service levels in Police the Public Safety Tax will fund academies of thirty (30) in FY19.

Cultural and Recreational programs will benefit from a .6 percent increase from the original FY18 budget in FY19. The majority of these increases are related to compensation changes and a Gilcrease Museum management service contract cost that will increase.

Social and Economic Development program allocations are decreasing by .8 percent in FY19.

Public Works and Transportation will be increased by 3.2 percent in FY19. The majority of these increases are related to compensation changes and moving Right of Way Operations to the Engineering Services Department

The Administrative and Support Services program's allocations are increasing by 4.7 percent. Compensation changes reflect the major reason for the increase.

Transfers out will decrease by 43.2 percent in FY19 as a result of reduced support to the One Technology Building Fund due to higher building lease revenue and a temporary reduction of debt service needs in FY19 within that fund.

REVENUE ESTIMATE
(amounts expressed in thousands)

RESOURCES	FY 20 PLANNED BUDGET	FY 19 ADOPTED BUDGET	FY 18 CURRENT ESTIMATE	FY 18 ORIGINAL BUDGET	FY 18 ORIG. VS. FY 19 DIFFERENCE	
					AMOUNT	PERCENT
TAXES						
Sales Tax	\$ 287,000	\$ 280,813	\$ 276,173	\$ 274,373	\$ 6,440	2.3%
Use Tax	33,235	31,941	30,543	30,811	1,130	3.7%
Franchise Taxes	24,394	24,394	23,899	23,600	794	3.4%
Hotel/Motel Tax	7,399	7,399	7,338	7,354	45	0.6%
Ad Valorem	98,394	88,652	78,960	78,637	10,015	12.7%
TOTAL	450,422	433,199	416,913	414,775	18,424	4.4%
ENTERPRISE REVENUE						
Golf	2,049	2,049	2,127	2,782	(733)	-26.3%
Water	124,290	122,441	122,321	113,062	9,379	8.3%
Sewer	123,959	114,459	106,554	107,251	7,208	6.7%
Refuse	26,746	26,746	27,098	26,645	101	0.4%
Stormwater	33,649	32,065	29,171	29,006	3,059	10.5%
Emergency Medical Fee	7,000	7,000	6,848	7,000	0	0.0%
OTC Rental Income	7,607	6,653	9,973	10,698	(4,045)	-37.8%
TOTAL	325,300	311,413	304,093	296,444	14,969	5.0%
CULTURAL AND RECREATION						
Performing Arts Center	1,725	1,825	1,723	1,468	357	24.3%
Other	2,065	2,060	1,991	716	1,344	187.7%
TOTAL	3,790	3,885	3,714	2,184	1,701	77.9%
LICENSES AND PERMITS						
Business Licenses	1,721	1,721	1,169	1,334	387	29.0%
Building Inspections	4,974	5,045	4,631	4,099	946	23.1%
Other Licenses and Permits	2,567	2,496	2,211	3,212	(716)	-22.3%
TOTAL	9,262	9,262	8,010	8,645	617	7.1%
MISCELLANEOUS REVENUE						
Public Safety	3,112	3,012	2,925	3,775	(763)	-20.2%
E911 Fees	3,600	3,600	3,604	3,617	(17)	-0.5%
General Government - Indirects	7,824	7,512	7,384	7,909	(397)	-5.0%
Streets and Highways	5,552	5,552	4,343	5,055	497	9.8%
Fines and Forfeitures	9,315	9,301	7,362	8,416	885	10.5%
Interest Income	11,158	10,757	10,199	7,988	2,769	34.7%
Loan Proceeds	0	0	0	0	0	0%
Other Miscellaneous	30,535	29,717	33,566	18,574	11,143	60.0%
TOTAL	71,095	69,450	69,385	55,334	14,116	25.5%
INTERGOVERNMENTAL REVENUE						
Grants	5,779	5,824	6,066	5,020	804	16.0%
Vehicle License, Liquor, Tobacco and Gasoline Taxes	7,410	7,410	7,432	7,176	234	3.3%
Other Intergovernmental Rev	436	436	587	870	(434)	-49.9%
TOTAL	13,625	13,670	14,085	13,066	604	4.6%
GRAND TOTAL	\$ 873,494	\$ 840,880	\$ 816,202	\$ 790,448	\$ 50,432	6.4%

*Charges from Internal Service Funds are excluded.

Note: Internal Transfers In are excluded from this analysis.

Historical Information has been restated. The Tulsa Airport Authority is no longer reported as City of Tulsa entity.

REVENUE ESTIMATE
(amounts expressed in thousands)

RESOURCES	FY 17 ACTUAL REVENUES	FY 16 ACTUAL REVENUES	FY 15 ACTUAL REVENUES	FY 14 ACTUAL REVENUES
TAXES				
Sales Tax	\$ 244,375	\$ 234,912	\$ 232,566	\$ 231,167
Use Tax	25,922	23,640	24,104	24,776
Franchise Taxes	22,726	22,041	23,483	23,510
Hotel/Motel Tax	7,377	7,482	7,539	6,663
Ad Valorem	73,240	76,171	68,881	63,305
TOTAL	373,640	364,246	356,573	349,421
ENTERPRISE REVENUE				
Golf	1,886	2,829	2,420	2,700
Water	121,901	109,389	97,767	96,116
Sewer	103,006	93,117	84,328	79,236
Refuse	27,006	26,409	26,050	26,528
Stormwater	27,579	26,847	24,362	22,562
Emergency Medical Fee	6,872	6,996	6,572	4,907
OTC Rental Income	9,041	8,916	9,050	9,739
TOTAL	297,291	274,503	250,549	241,788
CULTURAL AND RECREATION				
Performing Arts Center	1,363	1,650	1,929	1,528
Other	1,857	820	809	835
TOTAL	3,219	2,470	2,738	2,363
LICENSES AND PERMITS				
Business Licenses	1,301	1,401	1,340	1,257
Building Inspections	4,718	3,988	4,023	3,861
Other Licenses and Permits	2,174	3,129	3,128	2,748
TOTAL	8,192	8,518	8,491	7,866
MISCELLANEOUS REVENUE				
Public Safety	2,325	3,084	3,614	3,855
E911 Fees	2,933	3,104	3,450	3,775
General Government - Indirects	7,623	7,716	7,829	9,020
Streets and Highways	5,547	4,309	5,768	5,685
Fines and Forfeitures	8,219	7,966	8,922	9,541
Interest Income	9,724	8,280	6,335	5,433
Loan Proceeds	0	28,720	61,725	1,315
Other Miscellaneous	30,486	26,995	22,618	17,022
TOTAL	66,856	90,174	120,261	55,646
INTERGOVERNMENTAL REVENUE				
Grants	6,484	5,012	5,205	0
Vehicle License, Liquor, Tobacco and Gasoline Taxes	7,209	7,183	7,220	7,163
Other Intergovernmental Rev	56	978	2,128	2,221
TOTAL	13,749	13,173	14,553	9,384
GRAND TOTAL	\$ 762,947	\$ 753,084	\$ 753,165	\$ 666,468

*Charges from Internal Service Funds are excluded.

Note: Internal Transfers In are excluded from this analysis.

Historical Information has been restated. The Tulsa Airport Authority is no longer reported as City of Tulsa entity.

OPERATING BUDGET
by Programs and Departments
(amounts expressed in thousands)

	FY 20 PLANNED BUDGET	FY 19 ADOPTED BUDGET	FY 18 ORIGINAL BUDGET	FY 18 VS FY 19 DIFFERENCE	
				AMOUNT	PERCENT
PROGRAMS AND DEPARTMENTS					
Public Safety and Protection	\$ 201,261	\$ 200,062	\$ 191,243	\$ 8,819	4.6%
Municipal Court	2,597	2,548	2,316	232	10.0%
Police	116,576	114,842	108,306	6,536	6.0%
Fire	76,216	74,674	72,124	2,550	3.5%
Emergency Medical Services Authority	5,727	7,855	8,357	(502)	-6.0%
Tulsa Area Emergency Mgmt.	146	143	140	3	2.0%
Cultural Development And Recreation	26,710	26,831	25,871	960	3.7%
Park and Recreation	19,526	19,748	19,254	494	2.6%
Gilcrease Museum	3,167	3,137	3,067	70	2.3%
Performing Arts Center	3,312	3,256	2,868	388	13.5%
River Parks Authority	704	690	682	8	1.2%
Social and Economic Development	19,884	19,752	20,307	(555)	-2.7%
Mayor's Office of Economic Development	6,320	6,205	5,879	326	5.5%
Working in Neighborhoods	6,812	6,885	6,732	153	2.3%
Development Services	5,444	5,382	7,696	(2,314)	-30.1%
Planning	1,307	1,280	0	1,280	>500%
Transportation and Public Works	222,142	218,353	210,913	7,440	3.5%
Engineering Services	17,932	17,888	16,204	1,684	10.4%
Streets and Stormwater	65,333	63,882	63,487	395	0.6%
Water and Sewer	129,076	128,035	123,358	4,677	3.8%
Tulsa Transit	9,801	8,548	7,864	684	8.7%
Administration	124,854	121,778	117,109	4,669	4.0%
Mayor	1,976	1,966	1,458	508	34.8%
City Auditor	1,281	1,256	1,188	68	5.7%
City Council	1,248	1,223	1,215	8	0.7%
Mayor's Office of Human Rights	0	0	512	(512)	-100.0%
Legal	3,958	3,886	3,884	2	0.1%
Human Resources	38,295	35,810	34,693	1,117	3.2%
Workers' Compensation	0	0	0	0	0.0%
Employees Insurance Administration	0	0	0	0	0.0%
General Government	2,727	2,722	2,383	339	14.2%
INCOG	1,042	1,019	1,006	13	1.3%
Finance	20,087	19,647	18,814	833	4.4%
Information Technology	21,476	20,815	20,566	249	1.2%
Customer Care	2,334	2,294	2,248	46	2.0%
Communications	747	732	571	161	28.2%
Asset Management	29,684	30,408	28,571	1,837	6.4%
TRANSFERS AND DEBT	211,043	215,085	216,255	(1,170)	-0.5%
Transfers - <i>Internal & Outside</i>	79,608	87,720	86,720	1,000	1.2%
Debt Service	131,435	127,365	129,535	(2,170)	-1.7%
Total All Funds	805,894	801,861	781,698	20,163	2.6%
Less:					
Internal Transfers	56,255	61,987	64,850	(2,863)	-4.4%
Internal Service Funds	51,172	48,220	46,896	1,324	2.8%
OPERATING BUDGET	\$ 698,467	\$ 691,654	\$ 669,952	\$ 21,702	3.2%

OPERATING BUDGET
by Programs and Departments
(amounts expressed in thousands)

	FY 17 ACTUAL EXPENDITURES	FY 16 ACTUAL EXPENDITURES	FY 15 ACTUAL EXPENDITURES	FY 14 ACTUAL EXPENDITURES
PROGRAMS AND DEPARTMENTS				
Public Safety and Protection	\$ 178,495	\$ 179,816	\$ 172,503	\$ 170,634
Municipal Court	2,853	2,990	2,177	2,333
Police	100,236	100,150	97,092	94,310
Fire	71,666	72,325	68,472	68,274
Emergency Medical Services Authority	3,596	4,215	4,626	5,566
Tulsa Area Emergency Mgmt.	144	136	136	151
Cultural Development And Recreation	24,489	24,446	24,257	24,643
Park and Recreation	17,985	18,044	17,950	18,337
Gilcrease Museum	3,033	3,037	3,002	2,919
Performing Arts Center	2,796	2,745	2,689	2,673
River Parks Authority	675	620	616	714
Social and Economic Development	17,880	18,691	17,363	14,230
Mayor's Office of Economic Development	5,609	6,462	5,020	2,818
Working in Neighborhoods	6,509	6,023	6,619	4,736
Development Services	5,762	6,205	5,724	6,676
Planning	0	0	0	0
Transportation and Public Works	186,316	181,377	182,934	191,877
Engineering Services	12,966	13,049	13,669	13,446
Streets and Stormwater	55,212	52,365	61,055	65,596
Water and Sewer	110,602	108,633	100,679	105,121
Tulsa Transit	7,536	7,330	7,531	7,714
Administration	105,986	109,708	99,845	92,360
Mayor	1,051	925	844	890
City Auditor	1,077	1,036	917	933
City Council	1,119	1,188	1,024	1,047
Mayor's Office of Human Rights	409	411	427	557
Legal	3,409	3,305	3,102	3,102
Human Resources	31,874	3,544	3,947	3,914
Workers' Compensation	0	5,138	5,579	5,664
Employees Insurance Administration	0	23,750	22,061	23,896
General Government	1,774	2,075	1,672	1,940
INCOG	951	978	1,005	1,020
Finance	16,787	18,241	16,661	12,284
Information Technology	19,164	19,919	20,389	18,974
Customer Care	2,145	2,094	1,836	1,785
Communications	539	610	614	649
Asset Management	25,687	26,494	19,767	15,705
TRANSFERS AND DEBT	230,450	219,948	217,434	144,713
Transfers	75,319	74,620	30,753	30,466
Debt Service	155,131	145,328	186,681	114,247
Total All Funds	743,616	733,986	714,336	638,457
Less:				
Transfers	52,492	52,492	21,812	21,964
Internal Service Funds	45,246	43,596	44,807	47,233
OPERATING BUDGET	\$ 645,878	\$ 637,898	\$ 647,717	\$ 569,260

OPERATING BUDGET
by Fund
(amounts expressed in thousands)

FUND NAME	FY 20	FY 19	FY 18	FY 18 VS FY 19	
	PLANNED BUDGET	ADOPTED BUDGET	ORIGINAL BUDGET	AMOUNT	PERCENT
OPERATING FUNDS					
100 General Fund	\$ 283,884	\$ 278,140	\$ 269,442	\$ 8,698	3.2%
160 Airforce Plant 3 Fund	20	1,506	1,506	0	0.0%
125 P.A. Law Enforcement	66	66	80	(14)	-17.5%
126 Juvenile Curfew Fines	13	13	14	(1)	-7.1%
120 E911 Fee Operating	3,812	3,785	3,595	190	5.3%
130 Economic Development.Commission	360	359	357	2	0.5%
131 Convention & Visitors Fund	3,737	3,737	3,714	23	0.6%
150 Public Safety Tax Fund	12,463	11,816	10,572	1,244	11.8%
151 Streets and Transit Fund	5,261	4,082	5,070	(988)	-19.5%
132 Convention Fund	4,893	4,858	5,368	(510)	-9.5%
477 Short Term Capital	9,768	10,201	9,765	436	4.5%
600 Municipal Employee Pension	369	361	370	(9)	-2.3%
550 One Technology Center Fund	10,192	8,092	10,868	(2,776)	-25.5%
730 Tulsa Authority for Recovery of Energy	27,679	28,106	27,615	491	1.8%
141 Tulsa Stadium Improvement	3,566	3,465	3,630	(165)	-4.6%
142 Whittier Square Improvement	20	20	20	0	0.0%
110 Debt Service (Sinking Fund)	85,568	84,453	86,299	(1,846)	-2.1%
2001 Home Investment Partnership Program	1,244	938	1,275	(337)	-26.4%
2002 Emergencies Solutions Grant	280	274	284	(10)	-3.5%
2000 Community Development Block Grant	3,823	4,125	3,945	180	4.6%
2003 Housing Opportunities for Persons w/ AIDS	412	467	361	106	29.4%
127 Technology Fee Assessment	1,168	237	0	237	N/A
122 Permit & Licensing System Fund	524	560	0	560	N/A
560 Stormwater	34,623	33,649	31,589	2,060	6.5%
740 Water Operating	126,738	136,812	132,256	4,556	3.4%
750 Sewer Operating	124,258	121,386	114,088	7,298	6.4%
570 Golf Course Operations	2,942	2,977	3,071	(94)	-3.1%
121 EMSA Enterprise Fund	7,040	9,159	9,648	(489)	-5.1%
500 Office Services	1,511	1,511	1,391	120	8.6%
501 Workers' Compensation Fund	4,700	4,700	5,450	(750)	-13.8%
502 Employees' Benefits Fund	29,140	26,559	25,822	737	2.9%
503 Equipment Management	15,821	15,450	14,233	1,217	8.6%
Total Operating Funds	805,894	801,861	781,698	20,163	2.6%
Less:					
Internal Transfers	56,255	61,987	64,850	(2,863)	-4.4%
Internal Service Funds	51,172	48,220	46,896	1,324	2.8%
OPERATING BUDGET	\$ 698,467	\$ 691,654	\$ 669,952	\$ 21,702	3.2%

OPERATING BUDGET
by Fund
(amounts expressed in thousands)

FUND NAME	FY 17	FY 16	FY 15	FY 14
	ACTUAL EXPENDITURES	ACTUAL EXPENDITURES	ACTUAL EXPENDITURES	ACTUAL EXPENDITURES
OPERATING FUNDS				
100 General Fund	\$ 265,075	\$ 266,177	\$ 258,606	\$ 257,709
160 Airforce Plant 3 Fund	14	14	2	11
125 P.A. Law Enforcement	62	87	121	117
126 Juvenile Curfew Fines	13	17	24	20
120 E911 Fee Operating	2,933	3,131	3,640	4,831
130 Economic Development Commission	309	353	335	2,610
131 Convention & Visitors Fund	3,725	4,006	3,930	223
150 Public Safety Tax Fund	937	0	0	0
151 Streets and Transit Fund	665	0	0	0
132 Convention Fund	3,402	5,467	6,144	5,586
477 Short Term Capital	9,820	8,939	9,359	7,329
600 Municipal Employee Pension	292	229	221	211
550 One Technology Center Fund	9,959	10,910	10,179	10,923
730 Tulsa Authority for Recovery of Energy	23,101	26,390	24,601	24,210
141 Tulsa Stadium Improvement	3,424	3,653	3,572	3,324
142 Whittier Square Improvement	13	13	16	20
110 Debt Service (Sinking Fund)	117,550	103,532	136,332	65,644
2001 Home Investment Partnership Program	1,276	1,225	1,373	0
2002 Emergencies Solutions Grant	284	287	273	0
2000 Community Development Block Grant	4,267	4,314	4,629	0
2003 Housing Opportunities for Persons w/ AIDS	361	353	353	0
127 Technology Fee Assessment	0	0	0	0
122 Permit & Licensing System Fund	0	0	0	0
560 Stormwater	27,770	25,795	22,836	22,215
740 Water Operating	115,528	118,537	92,432	99,469
750 Sewer Operating	99,659	98,411	82,018	78,071
570 Golf Course Operations	3,049	3,068	2,705	2,868
121 EMSA Enterprise Fund	4,882	5,482	5,828	5,833
500 Office Services	1,393	1,240	1,803	1,896
501 Workers' Compensation Fund	6,288	5,138	5,579	5,724
502 Employees' Benefits Fund	23,711	23,750	22,061	23,896
503 Equipment Management	13,854	13,468	15,364	15,717
Total Operating Funds	743,616	733,986	714,336	638,457
Less:				
Transfers	52,492	52,492	21,812	21,964
Internal Service Funds	45,246	43,596	44,807	47,233
OPERATING BUDGET	\$ 645,878	\$ 637,898	\$ 647,717	\$ 569,260

PUBLIC SAFETY

Police Department

The FY19 Police Department operating budget will increase by 6.0 percent over FY18. The budget provides \$1,182,000 in additional operating cost for the recently establish lockup. Additional compensation and benefit cost increases will be addressed in FY19. In order to help address vacancies, funding is in place for Police academies totaling 79 cadets in FY19. Thirty of these cadets will be funded from the Public Safety Tax to continue the addition of officers provided by this sales tax initiative. The Public Safety Tax also continues to provide additional staffing and equipment for 911 operations. Also, \$293,000 is included to add 11 positions to civilianize administrative positions held by sworn personnel and return sworn personnel to law enforcement duties.

Fire Department

The FY19 Fire Department operating budget will increase by 3.5 percent over FY18. Additional compensation and benefit cost increases will be addressed in FY19. Fire academies totaling 45 cadets are provided in FY19. A SAFER (Staffing for Adequate Fire and Emergency Response) Grant will partially support 60 firefighters in the department in FY19.

CULTURAL AND RECREATION

Park and Recreation

The Parks' FY19 budget includes funds to accommodate a contractual increase of 2.5 percent with Tulsa Zoo Management Incorporated (TZMI). An additional \$225,000 will be included in the annual budget to purchase engineered wood chips for playgrounds. Additional funding is also included to improve the golf course bunkers.

Gilcrease Museum

Management of the Gilcrease Museum was contracted to the University of Tulsa in July, 2008. The FY19 Gilcrease contract is slightly higher as a result of the contractual CPI adjustment of 2.1 percent in FY19, although there will be no service levels changes included in the budget. However, design will begin in FY19 to prepare for the expansion of the museum.

Performing Arts Center

The goal for the PAC is to continue to provide a first class facility and high quality services. The FY19 budget will increase by 13.5 percent, largely due to operating capital increases. General Fund resources will increase by 3.0 percent.

River Parks

The FY19 River Parks operating budget will increase 1.2 percent from FY18.

SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development

This department was created in late FY14 from the reorganization of portions of the Mayor's Office, Finance, and Planning and Development's Economic Development Division. This department's annual budget will increase 5.6 percent in FY19. A portion of this increase is due the moving a real estate position from Planning Department.

Working In Neighborhoods (WIN)

This department is responsible for operating the City's animal shelter and neighborhood inspections program, among other tasks. Beginning in FY15, the WIN Department began to recognize dollars from HUD grant funding within the Home Investment Partnership Program (HOME) and Community Development Block Grant (CDBG)

programs as part of its departmental budget. In FY19, there will be \$450,000 in funding from the HOME grant and CDBG funding will increase by 3.0 percent.

Planning and Development

The Planning and Development Department is responsible for the implementation of the City's comprehensive plan and development permitting including infrastructure and building plan review and inspection services for all private development within the City of Tulsa. As part of the Streets and Transit Tax, approved in April 2016, funding will be carried over from FY18, for planning associated with several transportation and public space improvement projects. In FY19 this department will be split into 2 separate departments, Planning Department and Development Services Department. The reorganization is part of the City's strategy to have a better focus on core services.

PUBLIC WORKS AND TRANSPORTATION

Engineering Services

The Engineering Services Department plans, designs, and field-inspects public improvements and capital projects for the City of Tulsa. The FY19 operating budget increased by 10.4 percent. The majority of this increase is caused by moving Right of Way Operations from the Asset Management Department to Engineering Services and adding 3 Utility and Right of Way Planning and Management positions to improve services.

Streets and Stormwater

The Streets and Stormwater Department's primary responsibilities involve stormwater and land management, street maintenance, traffic control, and refuse and recycling through the Tulsa Authority for the Recovery of Energy (TARE). The FY19 budget includes monies to restore supplies for graffiti removal, as well as fund two new positions related to the TV Inspection of Stormsewer lines and two new positions for emergency response concerning Stormwater calls. A total of 8 mowing cycles and one pre-emergent cycle will be funded for arterials and roadside ditches. The Refuse division will expand the recycling education program.

Water and Sewer

The Water and Sewer Department's primary responsibilities involve managing and operating the City's water and wastewater systems. This includes two water treatment plants and four wastewater treatment plants.

MTTA

Tulsa Transit will continue to focus on its core mission of meeting local transportation needs and commitment to safe, efficient, and reliable service. The FY19 budget will include increased resources related to adjustments of the Authority's employee salaries and benefits. Additionally, funding is included from the Streets and Transit Fund to begin expanded services, as approved in the April 2016 vote.

ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials

The Mayor's Office will have additional funding in FY19 to reflect a reorganization of the Human Rights Department. That department will be part of the Mayor's Office in FY19.

Asset Management (AMD)

The FY19 Asset Management Department operating budget will increase 6.4 percent over the FY18 level. Parking meter operations are expected to be expanded in FY19 by adding additional leased meters. Energy costs are expected to rise and fuel expenses are projected to increase in FY19 from \$1.70 to \$1.95. The budget also reflects reorganization plans which move Right of Way Operations to Engineering Services.

Other Administrative Departments

Resources have been allocated to the Administrative Departments in accordance with the Mayor, Tulsa City Council, and Citizen Survey priorities including efficient government and public safety. There is no further service

increases anticipated within the City’s remaining Administrative departments. As current service demands from General Fund departments continue to outpace revenue growth, these departments will continue to be challenged to reduce costs and enhance efficiencies in order to meet current and anticipated service levels and key performance indicators. Performance Measures will be reevaluated and adjusted as necessary for FY19.

Figure 18
CHANGES BY MAJOR EXPENDITURE CATEGORY
ALL OPERATING FUNDS
(amounts expressed in thousands)

Expenditure Category	Fiscal Year				
	FY20 Planned	FY19 Adopted	FY18 Original	FY18 vs FY19 \$ Change	FY18 vs FY19 % Change
Personal Services	\$309,078	\$302,009	\$ 291,387	\$10,622	3.6%
Materials & Supplies	32,594	32,607	30,880	1,727	5.6%
Other Charges	206,454	201,004	198,650	2,354	1.2%
Operating Capital	30,493	34,063	36,169	(2,106)	-5.8%
Debt Service	131,435	127,365	142,519	(15,154)	-10.6%
Transfers Out	95,840	104,813	82,093	22,720	27.7%
	805,894	801,861	781,698	20,163	2.6%
Less Internal Transfers* and Internal Services	107,427	110,207	111,746	(1,539)	-1.4%
Total Operating Budget	\$698,467	\$691,654	\$669,952	\$21,702	3.2%

TOTAL BUDGET
(amounts expressed in thousands)

Fiscal Year	Operating Budget	Capital Budget	Total
Original 2017-2018	\$ 669,952	\$ 156,876	\$ 826,828
Adopted 2018-2019	\$ 691,654	\$ 175,644	\$ 867,298
Dollar Amount Change	\$ 21,702	\$ 18,768	\$ 40,470
Percentage Difference (%)	3.2%	12.0%	4.9%
Planned 2019-2020	\$ 698,467	\$ 135,567	\$ 834,034

FISCAL YEAR 2019

ALL FUNDS COMPARISON OF REVENUE AND EXPENDITURES

(Amounts expressed in thousands)

	<u>General Fund</u>	<u>Special Revenue</u>	<u>Special Assessment</u>	<u>Debt Service</u>	<u>Grants</u>
BEGINNING BALANCE	\$ 22,715	\$ 17,240	\$ 225	\$ 67,215	\$ 0
<u>RESOURCES</u>					
Taxes	\$ 206,180	\$ 26,101	\$ 0	\$ 88,012	\$ 0
Enterprise Revenue	573	7,058	0	0	0
Cultural & Recreation	3,885	0	0	0	0
Licenses and Permits	9,201	0	0	0	0
Miscellaneous Revenue	49,971	7,433	3,452	0	0
Intergovernmental Revenue	7,670	196	0	0	5,804
GRAND TOTAL	277,480	40,788	3,452	88,012	5,804
Transfers In	1,015	9,800	10	2,050	0
Internal Service Charges	0	0	0	0	0
TOTAL REVENUE AND TRANSFERS IN	\$ 278,495	\$ 50,588	\$ 3,462	\$ 90,062	\$ 5,804
<u>EXPENDITURES/EXPENSES</u>					
Public Safety and Protection	\$ 173,400	\$ 26,662	\$ 0	\$ 0	\$ 0
Cultural Development and Recreation	21,723	1,682	0	0	0
Social and Economic Development	11,786	5,006	1,212	0	1,749
Public Works and Transportation	26,411	5,455	0	0	0
Administrative and Support Services	41,682	5,798	95	0	4,055
Transfers to Other Funds	3,138	5,776	2,178	0	0
Debt Service	0	0	0	84,453	0
Total	\$ 278,140	\$ 50,378	\$ 3,485	\$ 84,453	\$ 5,804
RESOURCES LESS OUTLAYS	\$ 355	\$ 211	\$ (22)	\$ 5,609	\$ 0
BALANCE	\$ 23,070	\$ 17,451	\$ 203	\$ 72,824	\$ 0
Less:					
Operating and Other Reserves	22,545	0	0	59,852	0
END OF YEAR BALANCE	\$ 525	\$ 17,451	\$ 203	\$ 12,972	\$ 0

FISCAL YEAR 2019

ALL FUNDS COMPARISON OF REVENUE AND EXPENDITURES

(Amounts expressed in thousands)

	<u>Capital Projects</u>	<u>Trust and Enterprise</u>	<u>Internal Service</u>	<u>TOTAL</u>
BEGINNING BALANCE	\$ 23,523	\$ 52,243	\$ 4,573	\$ 187,734
RESOURCES				
Taxes	\$ 112,906	\$ 0	\$ 0	\$ 433,199
Enterprise Revenue	0	303,782	0	311,413
Cultural & Recreation	0	0	0	3,885
Licenses and Permits	0	61	0	9,262
Miscellaneous Revenue	4,088	4,291	216	69,451
Intergovernmental Revenue	0	0	0	13,670
GRAND TOTAL	116,994	308,134	216	840,881
Transfers In	70,268	3,309	294	86,746
Internal Service Charges	0	0	47,762	47,762
TOTAL REVENUE AND TRANSFERS IN	\$ 187,262	\$ 311,443	\$ 48,272	\$ 975,388
EXPENDITURES/EXPENSES				
Public Safety and Protection	\$ 1,900	\$ 0	\$ 0	\$ 201,962
Cultural Development and Recreation	2,000	3,427	0	28,831
Social and Economic Development	1,950	0	0	21,702
Public Works and Transportation	169,029	186,487	0	387,382
Administrative and Support Services	765	21,928	48,220	122,543
Transfers to Other Funds	20,800	76,628	0	108,520
Debt Service	0	42,912	0	127,365
Total	\$ 196,444	\$ 331,382	\$ 48,220	\$ 998,305
RESOURCES LESS OUTLAYS	\$ (9,182)	\$ (19,939)	\$ 52	\$ (22,917)
BALANCE	\$ 14,341	\$ 32,304	\$ 4,625	\$ 164,817
Less Operating and Other Reserves	0	21,113	120	103,630
END OF YEAR BALANCE	\$ 14,341	\$ 11,191	\$ 4,505	\$ 61,187

CAPITAL BUDGET

by Fund

(amounts expressed in thousands)

FUND NAME	FY 20	FY 19	FY 18	FY 18 VS FY 19		FY 17 ACTUAL
	PLANNED	ADOPTED	ORIGINAL	DIFFERENCE		
	BUDGET	BUDGET	BUDGET	AMOUNT	PERCENT	
CAPITAL FUNDS						
401 2001 Sales Tax	\$ 0	\$ 0	\$ 0	\$ 0	N/A	\$ (370)
402 2006 Special Extended Sales Tax	0	0	0	0	N/A	2,200
405 2014 Sales Tax Fund	82,927	86,661	83,199	3,462	4.2%	83,545
5600 Stormwater Capital Projects	6,400	5,600	5,100	500	9.8%	5,500
4000 2016 Tulsa Economic Vision Fund	12,975	39,515	23,170	16,345	70.5%	1,000
7400 TMUA Water Capital Projects	33,603	43,399	40,467	2,932	7.2%	31,761
7500 TMUA Sewer Capital Projects	20,552	21,269	17,412	3,857	22.2%	20,748
Total Capital Funds	156,457	196,444	169,348	27,096	16.0%	144,384
Less: Transfers	20,890	20,800	12,472	8,328	66.8%	10,680
CAPITAL BUDGET	\$ 135,567	\$ 175,644	\$ 156,876	\$ 18,768	12.0%	\$ 133,704

CAPITAL BUDGET

by Department

DEPARTMENT	FY 20	FY 19	FY 18	FY 18 VS FY 19		FY 17 ACTUAL
	PLANNED	ADOPTED	ORIGINAL	DIFFERENCE		
	BUDGET	BUDGET	BUDGET	AMOUNT	PERCENT	
Police Department	\$ 0	\$ 0	\$ 1,500	\$ (1,500)	-100.0%	\$ 0
Fire Department	5,500	1,900	4,800	(2,900)	-60.4%	0
Park and Recreation	2,890	1,350	3,480	(2,130)	-61.2%	8,235
Performing Arts Center	0	500	710	(210)	-29.6%	2,850
Tulsa Arts Commission	150	150	150	0	0.0%	0
Mayor's Office of Economic Development	125	175	1,200	(1,025)	-85.4%	0
Development Services Department	0	0	5,400	(5,400)	-100.0%	300
Planning Department	625	375	0	375	N/A	0
Tulsa Public Schools	1,450	1,400	2,800	(1,400)	-50.0%	0
Engineering Services	119,676	163,868	113,185	50,683	44.8%	117,388
Streets and Stormwater	2,085	1,995	1,925	70	3.6%	1,550
Water and Sewer	1,789	1,700	1,852	(152)	-8.2%	560
Tulsa Transit	502	1,466	19,534	(18,068)	-92.5%	1,981
Asset Management	775	765	340	425	125.0%	840
TRANSFERS TO OTHER FUNDS	20,890	20,800	12,472	8,328	66.8%	10,680
Total Capital Funds	156,457	196,444	169,348	27,096	16.0%	144,384
Less: Transfers	20,890	20,800	12,472	8,328	66.8%	10,680
CAPITAL BUDGET	\$ 135,567	\$ 175,644	\$ 156,876	\$ 18,768	12.0%	\$ 133,704

CHANGES IN CAPITAL IMPROVEMENT FUNDS

The FY19 capital budget totals \$196,444,000 - a \$27,096,000 increase, 16.0 percent, from FY18. In FY09, voters approved the Fix Our Streets initiative totaling \$451,628,000, of which \$285,000,000 is provided by general obligation bonds. To date, all \$285,000,000 has been issued. In FY14, voters approved the Improve Our Tulsa capital program to begin at the conclusion of the Fix Our Streets program in FY15. This program will provide \$918,700,000, of which \$355,000,000 is provided by general obligation bonds with the remaining \$563,700,000 coming from the extension of a capital improvements sales tax. To date, \$205,000,000 in bonds has been issued with the anticipation that another \$75,000,000 will be issued in FY19. This initiative was designed primarily to address streets and transportation needs, however, notable funds have been directed towards citywide and departmental capital needs as well. In FY16, voters approved the most recent capital program, the 2016 Tulsa Economic Vision Program. The program will provide \$510,600,000 in funds to address economic development projects across the City. Projects in this program received their first appropriations in FY17 through the first of four anticipated revenue bond issuances. Lastly in FY19, authorities are scheduled to finance projects totaling \$149,233,000 with revenue bonds and loans.

Public Safety and Protection

FY19 appropriations in this category total \$6,700,000. The Police Department will be spending \$3.3 million of this on the replacement of capital equipment and squad cars. The Fire Department will spend \$1.5 million on the rehabilitation of various stations, including driveways and the replacement of bay doors. Additionally, Fire will receive its second appropriations of apparatus funding from the Improve Our Tulsa program. Fire will receive \$3,400,000 in FY19 to replace necessary ladder trucks and engines.

Cultural Development and Recreation

FY19 appropriations in this category total \$94,540,000. The Parks and Recreation Department will receive \$1.9 million for various projects. Three hundred thousand dollars will be appropriated to begin design Reed Pool project. The remaining \$1.6 million will be spent on new playground equipment and safety surfaces at nineteen sites. The largest portion of the remaining funds, \$90,300,000, will be spent on new construction and improvements on behalf of the Riverparks Authority and the Cox Convention Center. This includes continuing work on the new Zink Dam, pedestrian bridge, and the expansion of the Cox Convention Center; both of which are part of the recent Tulsa Vision Program.

Public Works, Transportation, and Infrastructure

FY19 total "pay as you go" appropriations in this category total \$137,164,000. This total does not include \$104,233,000 in general obligation and revenue bonds, which are off-cycle appropriations and not included in the annual adopted budget. Water system improvements are primarily targeted to the City's treatment and distribution systems, however as recommended by the current Water/Sewer Comprehensive Plan, the City has recently begun directing more funding towards the rehabilitation of water related facilities. These projects will receive a combined total of \$46,399,000 in FY19. Sanitary sewer projects will receive a combined allocation of \$47,502,000 in FY19. Funding continues to be fairly evenly distributed between citywide needs and specific treatment plant and lift station improvements. There will be \$4,537,000 appropriated for the replacement of concrete piping, reflecting the Tulsa Municipal Utility Authority's (TMUA) dedication to replace a dedicated percent annually. Additionally, \$4,707,000 will be appropriated to provide sewer utilities to currently unsewered areas. Stormwater improvements consist of small neighborhood drainage projects and will receive \$5,960,000 in FY19 allocations. However, \$360,000 of which will be dedicated to the continued work on the Levee District #12 Rehabilitation project. There will also be \$86,661,000 in allocations from the 2014 Sales Tax Fund, as well as \$75,000,000 in allocations from the fifth issue of the 2014 Improve Our Tulsa Bond Program. Of these dollars, Street and Expressways will receive total appropriations of \$139,986,000 for improvements including major street rehabilitation and road widening, bridge replacement and repair, and various traffic control projects. Additionally, \$1,550,000 will be allocated to address facility and roofing needs citywide. This includes \$425,000 to address infrastructure identified by the City's Americans With Disabilities Act (ADA) Self Evaluation.

Social and Economic Development

The Planning and Development Department will receive allocations of 1,500,000 in FY19. These funds will be directed towards Corridor and Small Area Plan Coordination, as well as an annual appropriation of funds to be used for public infrastructure improvements which are deployed in coordination with private economic investments as they are approved by the City.

Administrative and Support Services

The Asset Management Department (AMD) will receive allocations of \$765,000 in FY19. This funding will be used to address site and facility repairs; including sidewalks, HVAC, plumbing and energy upgrades at various AMD sites. Lastly, \$6,500,000 will be allocated for the replacement of various citywide capital equipment, as supported by the 2012 Equipment Study.

Economic Development

As part of the recent Tulsa Vision Economic Development Program, \$148,515,000 will be appropriated in FY19 to continue construction of multiple projects across the City. This includes \$47.8 million in dedicated funding for the Cox Business Center, \$37.8 million to begin construction of the Zink Low Water Dam, and \$12.5 million to finish improvements at the Tulsa Fairgrounds.

Conclusion

As noted above, the Improve Our Tulsa capital program will provide \$918,700,000 to address the City's street maintenance backlog, as well as the City's aging facilities infrastructure and departmental capital needs. This program will continue through FY21, or until all projects are complete, depending on which circumstance occurs first. Additionally, in FY16, voters approved the most recent capital program to address economic development needs across the City. This program will provide \$510,600,000 and received its first appropriations in late FY17 through the issuance of revenue bonds. The City will continue to utilize loans and revenue bonds to finance water and wastewater treatment plant improvements to address plant maintenance backlogs. Under current policy, the majority of the enterprise capital needs will continue to be financed through user charges and revenue bonds, as these systems are self-supporting.

IMPACT OF FY19 CAPITAL IMPROVEMENTS ON THE OPERATING BUDGETS

The City of Tulsa's capital budget has a direct impact on the City's operating budget. Some improvements may reduce financial obligations on the General Fund by creating cost-saving opportunities. However, some improvements funded in the capital budget will increase the City's operating expenses. These obligations may include increased maintenance costs, janitorial services, utilities, and personnel. Therefore, as part of preparing the Capital Improvements Plan (CIP), estimates are submitted by sponsoring departments regarding future operating costs that these projects may incur. A listing of these projects is included in the Approved Capital Programs Summary in Section 6 of the Budget and Capital Plan.

The anticipated General Fund impact of recently completed capital projects is not expected to be extraordinary in FY19, however, it is possible this impact may grow in future years as more projects are completed in the Improve Our Tulsa and new 2017 Temporary Limited Use Sales Tax capital programs. The City continues its focus on renovation and rehab of existing infrastructure, began in the 2005 Capital Improvement Bond Program and as evidenced by the 2014 Improve Our Tulsa Sales Tax Program. A large number of projects in these programs focused on the rehabilitation or repair of existing assets which often have little to no additional impact on the General Fund. New construction or expansion projects will continue to be minimal in the immediate future, as most expansion projects were scheduled for funding in the later years of the program. Although, in FY19, several recently completed projects will have some impact on the operating budget.

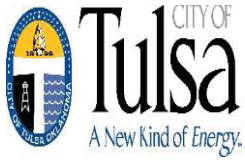
Currently, the City's capital funding program is in transition between finalizing projects from the 2006 Sales Tax and 2008 Fix Our Streets programs and progressing into the construction phase of the 2014 Improve Our Tulsa

program. The result is, outside of street rehabilitations, there are few projects anticipated to be completed in FY19 or FY19 that will impact the City's operating budget.

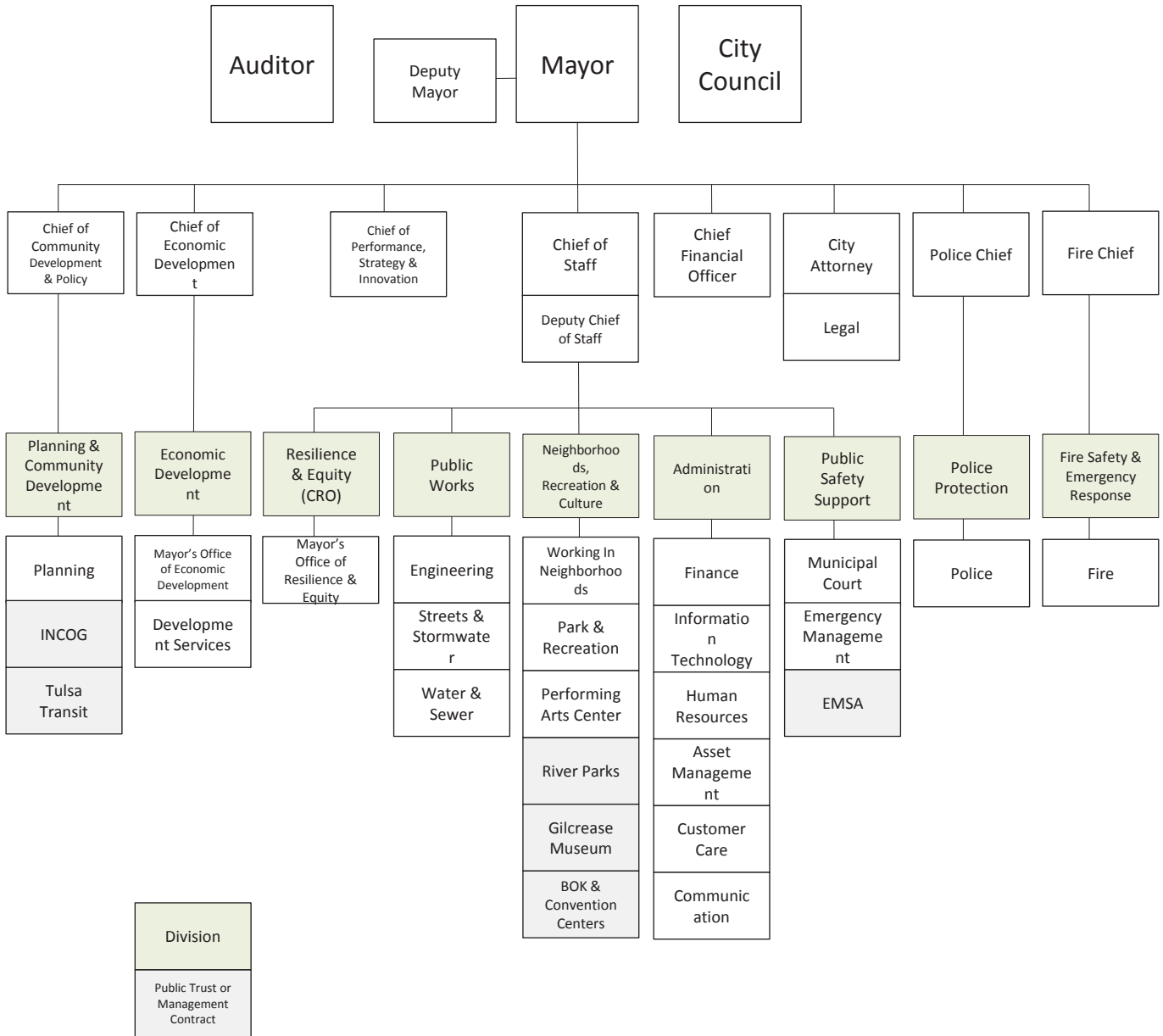
Site improvements at Ben Hill Park are anticipated to require an additional \$40,000 for operating expenses. However, it is the City's desire to eventually enter into a lease agreement with a private organization; that they may use the facility and maintain the property on the City's behalf. The first phase of the Lacy Park expansion should also be complete in FY19; and will then require an additional \$97,000 annually to cover the costs of additional personnel, utilities, and maintenance of the facility. Lastly, construction will be complete on the Lacy Park Water Playground and the McClure Pool; with each requiring an additional funding of \$40,000 and \$10,000 respectively. Per the Park's Master Plan, in an effort to minimize these operating impacts, the migration towards water parks will reduce costs in the operating budget over time as they are far less expensive to maintain than traditional pools as they age.

The Metropolitan Tulsa Transit Authority (MTTA) will be replacing several buses in FY19 as existing vehicles reach the end of their useful life. The annual operating impact for these replacements is \$42,000 and includes \$29,400 in utilities and fuel with \$12,600 anticipated for maintenance and materials. Overall, this impact should represent a net savings to MTTA as a result of these new CNG buses coming online and replacing the traditional diesel buses which are more expensive to operate and maintain. Additionally, construction of the Bus Rapid Transit project should be complete in late FY19, and will require additional operating funding. Currently this will be addressed by the Streets and Transportation Tax which voters passed in FY16.

Finally, as in prior years, considerable funding from the voter-approved capital packages will be appropriated for the rehabilitation of streets and expressways throughout the City of Tulsa. In FY19, street improvements will receive \$139.9 million in capital allocations. As more arterial and non-arterial streets are improved, the annual maintenance costs on existing roads should lessen as the aggregate useful life of the street system rises across the city.



Citizens of Tulsa



**DEVELOPMENT OF THE FISCAL YEAR 2018-2019
OPERATING AND CAPITAL BUDGET**

September 2017	Early September: Department Directors debriefing on FY19 Budget Process.
September 2017	Mid-September: City Council debriefing on Budget. General discussion of changes and /or improvements. Discuss with Council the timing of the FY19 Compendium of Needs process.
October 2017	The Finance Department Budget and Planning Division notifies all departments that new capital requests and any revisions to previous submissions are due in November. A list of non-funded capital requests is provided to ensure they are all reviewed and updated.
November 2017	Departments review previous capital requests to ensure all information is still current and prepares new capital requests.
December 2017– February 2018	Budget and Planning Division reviews all new capital requests. Projects are forwarded to the Indian Nations Council of Governments (INCOG) for review and comment and for presentation to the Tulsa Metropolitan Area Planning Commission (TMAPC).
December 2017	Budget and Planning Division distributes Budget Manual and other operating budget preparation material to departments. Meetings are held with departments' staff responsible for completing budget requests.
January 2018	Deadline for departments to submit operating budget requests and related supporting material.
February 2018	Proposed new capital projects are presented to TMAPC for review. TMAPC finds that the projects are in conformance with the City's comprehensive plan.
February 2018	Budget and Planning Division reviews budget requests and prepares summary reports. The Mayor and Management Team review the reports, preliminary revenue estimates and significant issues. Mayor briefs Council on Budget requests and preliminary revenue estimates.
February - March 2018	Budget and Planning Division, in close collaboration with departments, develops a proposed five-year capital improvements schedule - the first year of which will be the upcoming fiscal year's proposed capital budget.
March - April 2018	Mayor and Management Team are briefed on departments' requests. They make the policy decisions necessary to prepare a balanced budget for City Council consideration.
March 21, 2018	Submit Energy, Security, and Vehicle Policies to City Council as required by Ordinance.
April 25, 2018	Mayor presents proposed Budget and CIP to City Council.
May 2018	City Council reviews proposed Budget and CIP. As part of the process, the City Council holds hearings, one official as required by State Law, and interviews the Mayor and various department directors, as part of the deliberations.
June 13, 2018	Adoption of Budget, Capital Improvements Plan, and approval of resolutions related to trusts and their debt.

FIVE YEAR FINANCIAL FORECAST FOR FISCAL YEARS 2019-2023

INTRODUCTION

This document covers major funds for Fiscal Years (FY) 2019 through 2023, and includes each fund's original FY18 budget as adopted by the City Council and approved by the Mayor. The annual report is prepared to provide policy makers with the most current information needed to make judgments about the major financial policy issues facing the City of Tulsa. It is not a detailed line-item spending plan, service delivery plan, or budget for the next five years, but an examination of how issues will affect Tulsa's financial condition. It has been designed to meet the following objectives:

- provide the Mayor and City Council with information about potential financial changes;
- provide an updated financial base by which different financing options can be judged; and
- provide elected officials information about the long-term impacts of current and anticipated financial policies.

As with any multi-year analysis, it is based on assumptions about the future. Of particular importance to a study of this type is the performance of the national and local economies, since tax revenues and demands for services are directly related to private economic activity. As assumptions become less reliable the further out in time they are applied, it is important this type of analysis be updated annually as new data are available and new issues arise.

It begins with a review of the projected economic indicators and assumptions. This is followed by sections about the General Fund and enterprise funds.

EXECUTIVE SUMMARY

LOCAL ECONOMY

All labor figures continue to maintain historic highs. The area labor force continued to grow, gaining another 700 new participants in 2017. This was an increase of 0.1 percent over the previous year. Wage and Salary employment reported its seventh consecutive year of growth, increasing 0.2 percent over CY16, and ended the fiscal year at a seasonally adjusted total of 445,600. The greatest relative growth occurred in the Manufacturing sector; which increased by 2.5 percent over CY16. However, the greatest nominal growth continued to be in the Service sector which increased by a seasonally adjusted 3,200 (1.4 percent) and has grown at a median annual rate of 1.3 percent over the previous ten years. The larger Total Employment survey reported an increase of 0.5 percent over the previous year to total a seasonally adjusted 454,700 in CY17. Although Total Employment grew in CY17, the labor force grew at an even greater rate. This caused the metro jobless rate to fall in CY17 to 4.6 percent, a decrease of 0.3 points from CY16 (4.9 percent). After falling slightly in CY16, retail sales in the TMSA resumed growth in CY17 reporting an additional \$372 million in annual sales. The Oklahoma State University Center for Applied Economic Research (CAER) has forecast retail sales to grow at an annualized rate of 2.4 percent, employment at 1.8 percent and per capita personal income at 7.6 percent; over the coming 4 years.

Gross Metro Product (GMP) for the area was estimated to have grown 2.0 percent over the previous year; and is forecast to strengthen in the near future. CAER has forecast an annual growth rate of 5.5 percent through CY22. Barge freight continued to grow in 2017, increasing by 12.9 percent over the previous year. Air freight reported slightly less activity in 2017, decreasing by 22 percent in CY17. Considering the positive growth forecast in both employment and GMP, it is expected that although the pace continues to be moderate, the local economy will continue to experience modest improvement and continued stability for the near future

GENERAL FUND

FY19 GF revenues are projected to be \$278.4 million. This is 3.4 percent more than the FY18 Original Budget and is largely due to anticipated state legislation regarding online sales tax collection. The GF will benefit from an increase in Fee in lieu of tax revenues that reflect utility rate increases of 2% Water, 9% Sewer, and 9% Stormwater rate in FY19.

Budgeted revenues and expenditures are balanced in FY19 if one-time items are removed. Expenditures largely reflect the FY19 Plan developed with the FY18 Adopted Budget. The primary exception is management's desire to address compensation issues. The FY19 budget includes performance increases for eligible sworn and non-sworn personnel that had an impact of \$1.8 million. The employer's contribution for health benefits is expected to increase by 10 percent starting in January 2019. That half year increase reflects a \$1.1 million impact in the budget.

SOLID WASTE

The City's new volume based refuse collection system has now been in effect for five years. It is modeled after other utilities such as water, electricity, or gas; in that the more that is used, the more one pays. Recycling disposal is also provided, though not mandatory. The Tulsa Public Facilities Authority issued Revenue Bonds worth \$10,900,000, in order to purchase trash carts which TARE then provided to customers for use. Debt service for carts, as well as operations, is financed through a Council approved service rate structure. Debt service on this issue is anticipated to end in FY21. There are no anticipated rate increases for FY's 19 through FY23.

WATER

The Tulsa Metropolitan Utility Authority (TMUA) contracted with the Infrastructure Management Group (IMG) Team in 2012 to complete a new comprehensive assessment of the City's water and sewer system. The 2012 Comprehensive Water System Study (CWSS) reviewed and built on the previous comprehensive plans prepared in 2001 and updated in 2008. The study reviewed the current operation and capital needs of the water system and made recommendations for future short-term and long-term capital improvements. TMUA first utilized the asset optimization program in FY16 to better align investments with asset failure cycles. Going forward, TMUA will continue to employ this methodology on all capital plans. Current projections recommend annual 2 percent rate increases in FY's 19 through FY22.

SEWER

The Tulsa Metropolitan Utility Authority (TMUA) contracted with the Infrastructure Management Group (IMG) Team in 2012 to complete a new comprehensive assessment of the City's water and sewer system. The 2012 Comprehensive Water System Study (CWSS) reviewed and built on the previous comprehensive plans prepared in 2001 and updated in 2008. The study reviewed the current operation and capital needs of the wastewater system, in addition to addressing consent and administrative orders received by the Environmental Protection Agency and the Oklahoma Department of Environmental Quality. The updated CWSS makes recommendations for future short-term and long-term capital improvements. TMUA first utilized the asset optimization program in FY16 to better align investments with asset failure cycles. Going forward, TMUA will continue to employ this methodology on all capital plans. Current projections recommend annual rate increases of 9 percent for FY's 19 through FY21 and an increase of 8 percent in FY's 22 through FY23.

STORMWATER

The stormwater program has been successful, but some physical components of the system are aging and need renovation. In FY18 the City began the process of implementing a Stormwater Asset Management System, similar to the one utilized by TMUA. This program will systematically inventory and inspect the drainage system to better align investments with asset failure cycles. Current projections recommend annual rate increases of 9 percent for FY19 and an increase of 3 percent in FY20. Future rate increases will be determined at a later date.

CITY OF TULSA FISCAL YEARS 2017 - 2023 FIVE-YEAR FINANCIAL FORECAST SUMMARY

Actual Operating Results for FY 2017, Original Budget for FY 2017, Planned Budgets for FY 2019,
and Forecasted Budgets for FY 2020-2023

(amounts expressed in thousands)

	Actual 2017	Original Budget 2018	Planned 2019	Forecast 2020	Forecast 2021	Forecast 2022	Forecast 2023
General Fund							
Revenue	\$ 261,815	\$ 269,107	\$ 278,494	\$ 284,512	\$ 287,357	\$ 290,231	\$ 293,133
Expenditures	\$ 265,075	\$ 269,442	\$ 278,140	\$ 283,884	\$ 286,723	\$ 289,590	\$ 292,486
Revenue and Expenditures	\$ (3,260)	\$ (335)	\$ 354	\$ 628	\$ 634	\$ 641	\$ 647
Water Fund							
Revenue	\$ 124,633	\$ 117,783	\$ 125,059	\$ 126,924	\$ 129,270	\$ 131,201	\$ 133,163
Expenditures	\$ 115,528	\$ 132,256	\$ 135,397	\$ 126,806	\$ 129,148	\$ 128,362	\$ 133,289
Revenue and Expenditures	\$ 9,105	\$ (14,473)	\$ (10,338)	\$ 118	\$ 122	\$ 2,839	\$ (126)
Sewer Fund							
Revenue	\$ 104,542	\$ 110,953	\$ 115,113	\$ 124,614	\$ 135,257	\$ 145,562	\$ 156,238
Expenditures	\$ 99,659	\$ 114,011	\$ 120,919	\$ 124,256	\$ 134,699	\$ 145,039	\$ 155,661
Revenue and Expenditures	\$ 4,883	\$ (3,058)	\$ (5,806)	\$ 358	\$ 559	\$ 523	\$ 577
Stormwater Fund							
Revenue	\$ 27,912	\$ 29,173	\$ 32,429	\$ 34,013	\$ 34,360	\$ 34,377	\$ 34,394
Expenditures	\$ 27,770	\$ 31,153	\$ 33,648	\$ 34,623	\$ 33,814	\$ 34,429	\$ 35,059
Revenue and Expenditures	\$ 142	\$ (1,980)	\$ (1,219)	\$ (610)	\$ 545	\$ (52)	\$ (666)
TARE							
Revenue	\$ 27,421	\$ 26,960	\$ 27,109	\$ 27,109	\$ 27,109	\$ 27,109	\$ 27,109
Expenditures	\$ 23,101	\$ 26,679	\$ 27,558	\$ 26,541	\$ 27,020	\$ 27,562	\$ 28,117
Revenue and Expenditures	\$ 4,320	\$ 281	\$ (449)	\$ 568	\$ 89	\$ (453)	\$ (1,007,749)

CITY OF TULSA 2018 – 2019 BUDGET COMMUNITY PROFILE

GREATER TULSA

Tulsa's first "town council" meeting in 1836, under an oak tree which still stands on a hill near the downtown area, was presided over by Archie Yahola, a full-blooded Creek Indian and chief of the Tulsa Lochapolas. The name Tulsa was derived from "tallasi", a contraction of the Creek "Tallahassee" or "Tallahassee", meaning "old town".

The town's initial growth came as a center for ranchers, farmers, and traders. When the post office was established in 1879, the name Tulsa became official. Cattle ranching became a major business in the area and led to the extension of the Frisco Railroad into the city in 1882.

Tulsa was incorporated as a municipality on January 8, 1898. With the discovery of oil in nearby Red Fork in 1901, the city grew quickly, reaching a population of 7,298 by the time of Oklahoma statehood in 1907. By 1920, the population had reached 72,075 and Tulsa soon earned the title, "Oil Capital of the World".

Although oil-related businesses remain an important part of the city's economy, Tulsa has developed a widely diversified business base which includes nationally prominent companies in; aviation and aerospace, telecommunications, data processing, manufacturing, and distribution. The community's employment base is diverse and balanced among several job sectors including; manufacturing, construction, services, high technology, health care, education, and transportation.

Today, Tulsa has grown to become a thriving community with a well-earned reputation as simply a great place to live. The original Council Oak tree spreads its branches overlooking a city park against a backdrop of high-rise buildings and expressways. It is reminder that, while the city has branched out in many directions, its roots have remained strong.

A BEAUTIFUL SITE

Tulsa is located in the northeastern quadrant of Oklahoma which is often called "green country" due to its wooded terrain in the rolling Ozark foothills. The city, which lies at an elevation of 700 feet above sea level, has a temperate climate. The average daily temperature is 61 degrees, the average rainfall is approximately 40 inches, and the city experiences continually changing conditions throughout all four seasons.

EDUCATION

The Tulsa Public School district, the second largest school district in Oklahoma, provides traditional educational settings and curricula as well as magnet and special emphasis schools that offer instruction in subjects such as languages, international studies, and health care. Tulsa Technology Center, with seven campuses, also plays a key role in the city's public secondary education portfolio. A number of excellent private schools are also available for students at both the primary and secondary levels.

In the arena of higher education, Tulsa offers a variety of options from community college and vocational studies to undergraduate, graduate, and professional degree programs at both public and private universities. These institutions include; Tulsa Community College, Oral Roberts University, University of Oklahoma, Langston University, University of Tulsa, Oklahoma State University, Spartan School of Aeronautics, Northeastern State University, OSU Center for Health Sciences and the OU Health Sciences Center. As of the 2018 Spring Semester, 35,243 students were enrolled in institutions of higher learning.



BUSINESS AND INDUSTRY

Tulsa has undergone a gradual metamorphosis from a cow town/rail center, to oil and gas capital, to a multi-faceted cosmopolitan business environment with international connections. Having survived the economic roller coaster of oil booms and busts, the city now enjoys a diversified business base that includes employers in; health care, aerospace, telecommunications, data processing, higher education, aircraft maintenance, manufacturing, and professional services. Tulsa is home to regional headquarters for a number of Fortune 500 companies.

As noted in the Executive Summary, wage and salary employment growth is often positively related to sales tax revenues; the largest source of revenue for the city. The health of regional companies is vital to city services.

Leading employers in the metro area include; AAON, Alorica, American Airlines, AT&T/DIRECTV, Baker Hughes, Bank of Oklahoma, BC/BS of Oklahoma, Broken Arrow Public Schools, Cherokee Hard Rock Hotel and Casino, Enterprise Holdings, City Of Tulsa, Hillcrest Healthcare System, IC of Oklahoma, Jenks Public Schools, NORDAM Group, One Gas, ONEOK, Osage Casinos, OSU Medical Center, Owasso Public Schools, Public Service Company of Oklahoma, QuikTrip Corp, Reasor's Foods, River Spirit/Margaritaville Casino & Resort, Saint Francis Healthcare System, St. John Medical Center, State Farm Insurance, Spirit AeroSystems, Tulsa County, Tulsa Community College, Tulsa Public Schools, US Postal Service, Union Public Schools, University of Tulsa, Verizon, Wal-Mart Stores/ Sam's Club, and Williams Companies.

SHIPPING

Tulsa offers a wide range of shipping options including rail, water, highway, and air. One unique attribute is Tulsa's Port of Catoosa, created by the completion of the McClellan-Kerr Arkansas River Navigation System. The Port of Catoosa is the westernmost port on the Inland Waterway System. Another important contributor to economic growth in Tulsa and northeast Oklahoma is the Tulsa International Airport.

PUBLIC TRANSPORTATION

The City of Tulsa provides safe and well designed streets and expressways throughout the city. The Metropolitan Tulsa Transit Authority, which constructed a new downtown terminal in 1998 and more recently a new midtown station, serves passengers throughout the metropolitan area with efficient and low-cost transportation.

1,000+ EMPLOYERS IN THE TULSA AREA

AAON	Owasso Public Schools
Alorica	Public Service Co. of OK
American Airlines, Inc.	QuikTrip Corp
AT&T/DIRECTV	Reasor's Food
Baker Hughes	River Spirit/Margaritaville
Bank of Oklahoma	Casino and Resort
Blue Cross/Blue Shield OK	Saint Francis Health Sys.
Broken Arrow Public School	Spirit AeroSystems
Cherokee Hard Rock Hotel and Casino	St. John Health System
City of Tulsa	State Farm Insurance
Enterprise Holdings	Tulsa Community College
Hillcrest Healthcare Sys.	Tulsa Public Schools
IC of Oklahoma	Tulsa, City of
Jenks Public Schools	Tulsa, County of
NORDAM Group	Union Public Schools
ONEGas	University of Tulsa
ONEOK	U.S. Postal Service
Osage Casinos	Verizon Business
OSU Medical Center	Wal-Mart Stores/ Sam's Club
OU-Tulsa	Williams Companies

Source: Tulsa Metro Chamber

INSTITUTION OF HIGHER LEARNING

	Fall '17 Enrollment	Spring '18 Enrollment
Langston, Tulsa Campus	2,542	2,192
NSU, Broken Arrow	7,909	7,149
ORU	3,611	3,470
OSU, Center for Health Sciences	966	941
OSU, Tulsa	2,287	1,956
OU, Tulsa, Health Sciences Center	1,308	1,300
TCC	16,897	15,230
University of Tulsa	4,433	4,175

*Includes students enrolled in non-credit courses.
Source: Individual Institutions

HEALTHCARE

Tulsa has a long history of outstanding health care provided by nationally recognized medical facilities. The city is home to two medical schools that offer not only state-of-the-art techniques and knowledge but also attract outstanding medical students and physicians. Beyond providing leading edge health care, the Tulsa medical community is also a major employer.

UTILITIES

Through a combination of public and private enterprises, Tulsa offers first-rate utility services. The City of Tulsa maintains an aggressive capital program to improve and maintain its facilities. Natural gas in Tulsa is provided for most residents by Oklahoma Natural Gas, and the primary provider of electricity is AEP PSO. Local telephone service is provided by 15 different providers. Due to the presence of Verizon, Level 3, and Williams; Tulsa has become a major telecommunications hub with an extensive network of digital and fiber optic links.

NEIGHBORHOODS

Tulsa's unique charm and character comes from the many different neighborhood communities which make up the metroplex. In a time when many cities are dominated by tract housing projects, Tulsans appreciate the diversity. Outlying communities include: Bixby, Broken Arrow, Catoosa, Jenks, Glenpool, Owasso, Sand Springs, Sapulpa, and Skiatook.

Importantly, Tulsa is experiencing growth in all directions. This growth is due in part to the high quality of affordability of housing, along with low interest rates for home loans. The National Association of Home Builders recently reported that nearly 75 percent of homes in Tulsa are considered affordable for the area's median income. In addition to current growth through new construction, Tulsa is committed to redevelopment of older neighborhoods to enhance both livability and property values.



GOVERNMENT

From 1909 to 1990, Tulsa was governed by a commission form of government. In 1990, the government changed to a mayor-council form under a voter-approved amended Charter. The Mayor, elected every four years, serves as the chief executive of the City and is responsible for preparing and submitting annual budgets to the City Council. The Council consists of nine members, elected every two years by geographic districts, and serves as the legislative branch under the direction of a chairman. The City Auditor, also elected biennially, and the Mayor are the only two officials elected at large by the citizens of the city.

SERVICE INFORMATION AND STATISTICS

Below are several statistics related to services provided by the City; Information and statistics on police and fire protection, streets and expressways, water, sewer, flood control, and solid water service systems are included. Parks, library, and public transit information is listed as well. Except where otherwise noted, information is for the calendar year 2016.

POLICE PROTECTION

Stations: Headquarters
 Three uniformed divisions
 Three support divisions
 The Police Academy
 Forensic Lab
 911 Call Center

Traffic Accidents: 11,442
Citations: 59,348
 (criminal, traffic and parking)
Total Calls for Police Service: 446,386
Employees: Sworn - 769
 Non-Sworn—168



FIRE PROTECTION

Stations – 30
 Employees: Sworn – 697
 Non-Sworn – 17
 Fire Calls – 1,984
 False Alarms – 13,615
 Emergency Medical Calls – 42,199
 Total Responses – 58,868
 Average Response Time – less than 6
 minutes, 86.7% of the time
 Fire Investigations – 441
 Fire Hydrants – 17,010

STREETS AND EXPRESSWAYS

Expressways – 478 lane miles
 Arterial Streets – 1,273 lane miles
 Residential Streets – 3,075 lane miles
 Central Business District – 95 lane miles
 Signalized Intersections – 526

WATER SYSTEM

Connections – 148,504 (January 2017)
 Average Daily Consumption – 103.5 MGD*
 Treatment Capacity – 210 MGD*
 Water Lines – 2,350 miles
 *Million gallons per day

SEWER SYSTEM

Plants serving four major drainage basins
 Nominal Treatment Capacity for all four plants
 – 104.6 MGD (including LBC 4.0)
 FY 17 Average daily Flow – 51.3 MGD

FLOOD CONTROL

Detention Facilities – 121
 Improved Channels Maintained: (miles)
 32.49 concrete
 31.62 grass-lined

SOLID WASTE

As of January 2018
 Customers Served:
 Commercial – 8,939
 Residential – 118,179
 Collections Disposed at (in tons):
 Covanta’s WBH Facility – 100,000
 Landfills – 3,464.17
 Recycled – 20,206

MUNICIPAL PARKS

Parks – 135
 Specialty Centers – 4
 Largest – Mohawk (3,183 acres)
 Playgrounds – 88
 Sports Fields – 186
 Tennis Courts – 34
 Swimming Pools – 5
 Water Playgrounds – 30
 18-Hole Golf Courses – 4
 Skate Parks – 2
 The Tulsa Zoo – 1
 Picnic Shelters – 79
 Community Centers – 5

LIBRARY

Locations – 24
 Bookmobile – 3
 Imagination Station
 Reading Roadshow
 Bookmobile
 Outreach Services
 Adult Literacy Classes

PUBLIC TRANSIT

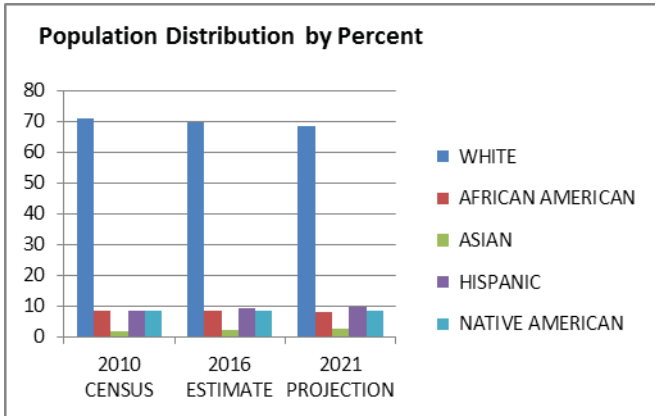
Routes - 26
 Transit buses – 65
 Lift Program Vans – 46



BOK

Center

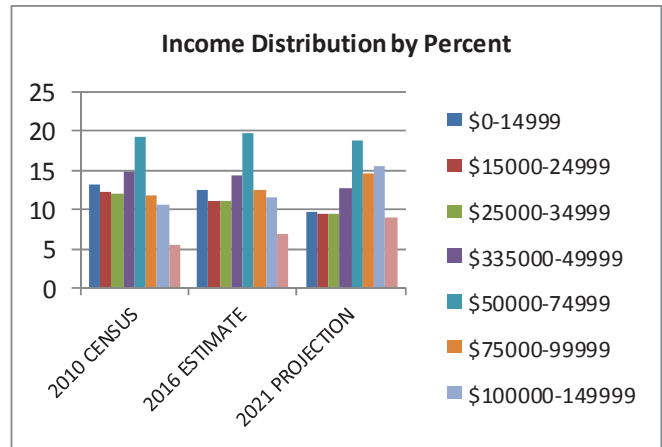
A Few More Nuggets of Knowledge



Home price (4BR, 2BTH, 2400 sf) - \$213,570
 Apartment rent (950 sf, 2BR, 2BTH) - \$640
 Doctor visit - \$109.33
 Dentist visit - \$67.50
 Monthly residential energy costs - \$145.87

2017 Tulsa MSA estimate of median base salaries (limited list)

<u>Position</u>	<u>Salary \$</u>
Accountant	57,442
Administrative Assistant	37,512
Computer Programmer	68,848
Chemical Engineer	83,708
Electrical Engineer	77,700
Executive Secretary	40,379
Heavy Truck Driver	42,111
Janitor	24,955
Personnel Analyst	56,711
Systems Analyst	69,174
Welder	42,357



Some Local Museums

Alexandre Hogue Gallery
 Gilcrease Museum
 Philbrook Museum of Art
 Tulsa Air and Space Museum
 Tulsa Children's Museum
 Woodie Guthrie Museum

Some Entertainment

BOK Center
 Tulsa Performing Arts Center
 Tulsa Ballet, Tulsa Opera, Tulsa Theater
 Brady Theater
 Expo Square Events
 Tulsa Zoo & Mohawk Park

Local Festivals

Mayfest
 Oktoberfest
 BOK Winterfest
 Center of the Universe Music Festival
 Tulsa State Fair

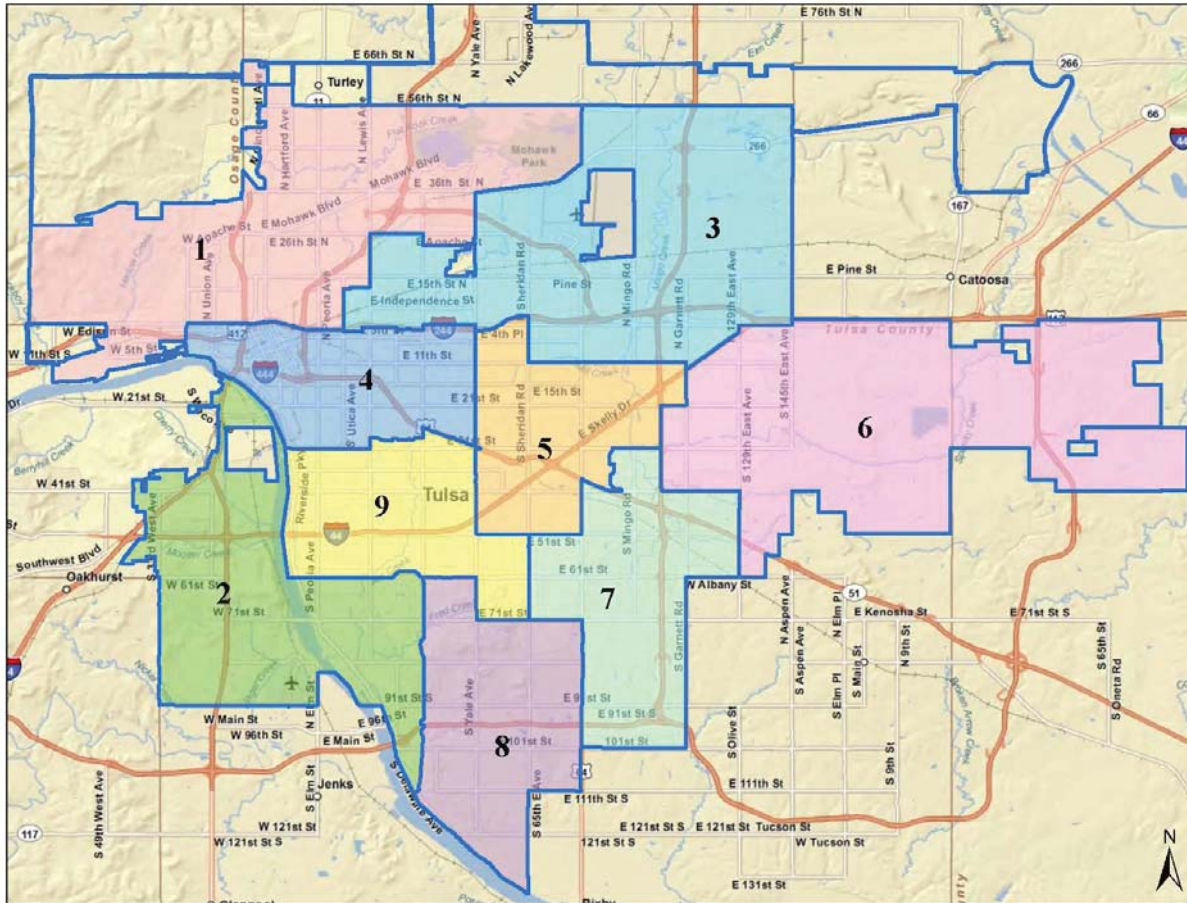
We have sports

Tulsa Drillers Baseball
 Tulsa Oilers Hockey
 Fair Meadows Horse Racing
 Tulsa Roughnecks USL Pro Soccer
 Annual Tulsa Run

Information retrieved from the Tulsa Metro Chamber.



2011 Election District Map



CORPORATE BOUNDARIES WITH COUNCIL DISTRICTS

Districts per the City of Tulsa 2011 Election District Commission based on 2010 Census Data. Adopted June 10, 2011.

SECTION 3 FUNDS



STUART PARK @ GILCREASE MUSEUM

This section of the document contains the appropriations by funds, departments and expenditure classifications for operating and capital funds. It also contains the revenues projected to be received by each fund in the upcoming fiscal year.

This section is part of the ordinances adopted by the City Council.

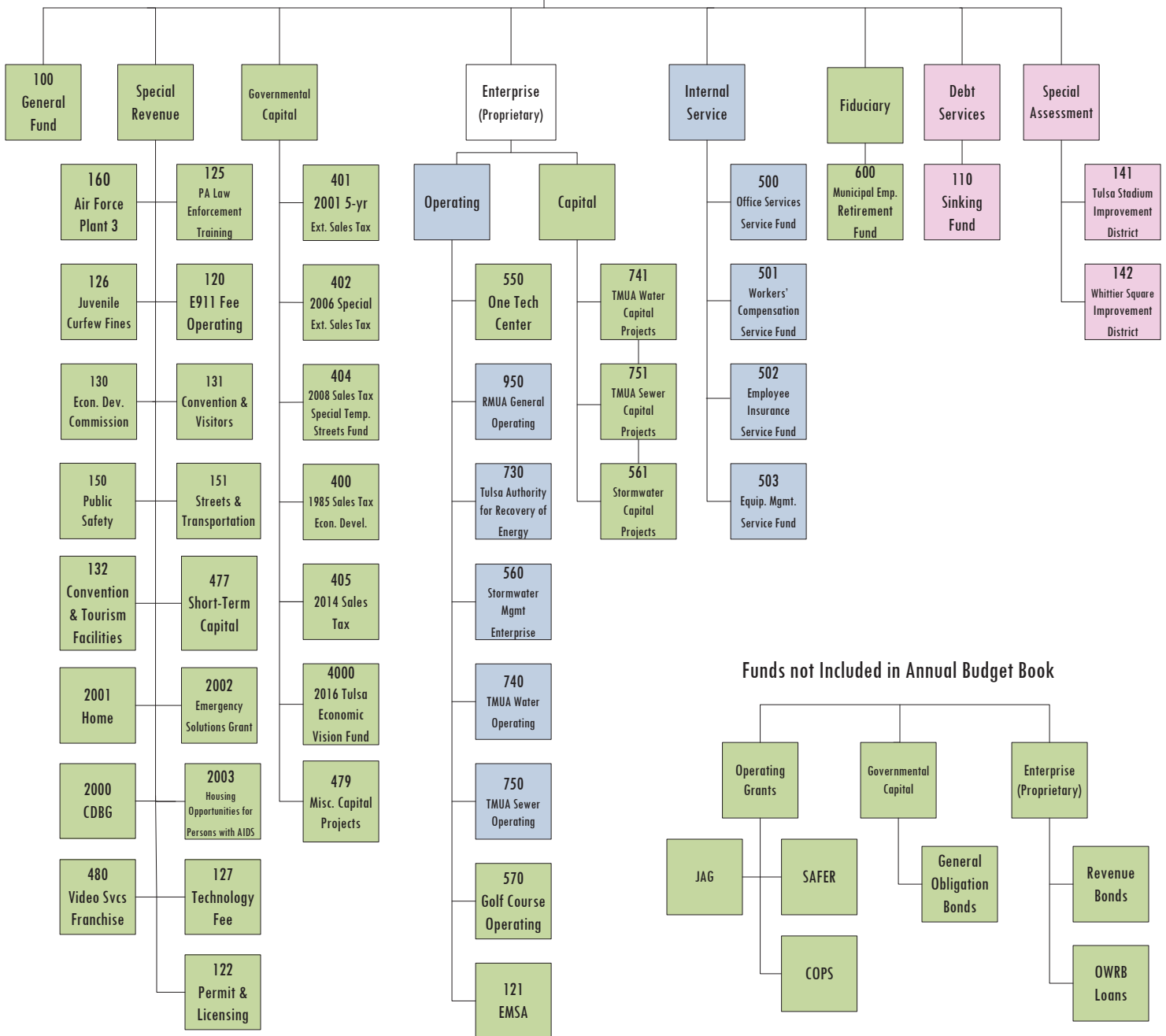
City of Tulsa

Fund Structure

By Budgetary Basis



Funds Included in Annual Budget Book



Funds not Included in Annual Budget Book

- Accrual Basis
 - Cash Basis
 - Modified Accrual Basis
- (See explanation on next page)

WHAT IS "BUDGETARY BASIS"?

Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

Cash Basis indicates transactions are recognized only when cash is increased or decreased;

Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time);

Modified Accrual Basis indicates expenditures, other than accrued interest on general long-term debt, are recorded at the time liabilities are incurred, and revenues are recorded when received in cash except for material and/or available revenues, which should be accrued to reflect properly the taxes levied and revenue earned.

 Cash Basis Accrual Basis Modified Accrual Basis

Refers to chart colors on the previous page.

BUDGET METHODS

The budgets of general government type funds (General Fund, Special Revenue Funds, Governmental and Enterprise Capital Funds, Fiduciary Funds, and three enterprise funds) are prepared on a cash basis. This indicates transactions are recognized only when cash is increased or decreased. Revenue estimates and expenditures are made based on actual cash to be received and expended in the upcoming fiscal year. Encumbrances are used when calculating fund balance and cash is reserved to ensure revenue for future payments.

Most Operating Enterprise Funds and Internal Service Funds are budgeted on an accrual basis. Revenues are recorded when they are earned, whether or not cash is received at the time. Expenditures are recorded when goods and services are received, whether cash disbursements are made at the time or not. The Capital Enterprise Funds are budgeted on a cash basis as noted above.

Budgets for the Debt Service and Special Assessments funds are prepared on a modified accrual basis. Expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred. Revenues are accrued to reflect the taxes levied and revenue earned.

None of the Funds' budgets include appropriations for vested compensated absences or depreciation. Some appropriations related to debt service reflect money being transferred to trustee banks on a monthly basis to meet semi-annual and/or annual principal and interest payments. As the actual principal and interest payment dates are not related to the city's fiscal year, there will be a difference in debt service expense in the budget and what is reported on annual financial statements. Also in some instances, bond reserves and interest earnings at the trustee bank will be used to meet debt obligations and these resources are not reflected in the budget.

ACCOUNTING METHODS

The Comprehensive Annual Financial Report (CAFR) shows the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP).

Principal payments on long-term debt within the Enterprise Funds are applied to the outstanding liability on a GAAP basis as opposed to being expended on a Budget basis. In other words it is a "balance sheet" entry and is not reflected as expenditure in the CAFR.

General staff and administrative charges are recognized as direct expenses of the Enterprise Funds on a GAAP basis as opposed to being recognized as operating transfers into the General Fund from the Enterprise Funds on the Budget basis.

Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP basis) as opposed to being expended when paid (Budget basis).

Depreciation expenses are recorded on a GAAP basis. They are not budgeted in any governmental or proprietary fund.

Capital outlays within the Enterprise Funds are recorded as assets on a GAAP basis and expenditures on a Budget basis.

MUNICIPAL BUDGET ACT FUNDS NOT INCLUDED IN THE ANNUAL BUDGET DOCUMENT

The City of Tulsa does not include all of the funds subject to the Municipal Budget Act in its Annual Budget document. Some revenues, such as General Obligation and Revenue Bonds, Community Development and Local Law Enforcement Block Grants, Homeland Security Grants, and State Loans are received in the middle months of the fiscal year and not enough information is available to estimate appropriations in a reasonable manner. The appropriation of these monies is managed by budget amendment during the year after bonds are closed or grant agreements signed. The operating funds not included in the Annual Budget Book are equal to about two percent of the City's annual operating budget.

OVERVIEW

The General Fund (GF) serves as the primary operating fund for the City of Tulsa. It is the largest City fund in terms of revenues and expenditures. GF resources may be used to pay for any service the City has legal authority to provide under its charter and state laws.

BUDGET SUMMARY and FUND BALANCE

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard had no effect on the total amount reported as fund balance, it did fundamentally alter the categories and terminology used to present that amount on a governmental fund balance sheet. The unassigned fund balance is the net resources available in the GF after reserving for appropriations and encumbrances. The committed fund balance is a self-imposed limitation on funds, therefore, the emergency operating reserve is now designated as committed fund balance. With the adoption of this budget the City Council is officially committing these monies to the emergency operating reserve. It is also committing resources for a trust fund to address the City's Other Post Employment Benefits liability (OPEB). Additionally, a \$2 million allocation to the City's Economic Stabilization Reserve made in FY13 is reserved by a charter provision.

In FY17, revenues under performed by \$5.5 million and the General Fund (GF) ended the year with \$1.3 million in unassigned fund balance. This is largely the result of declining sales tax collections and Paving Cut Repair reimbursements. The effects of the disruptions in the oil market which were experienced in FY16 and FY17 have moderated in the Tulsa area. The City has seen modest growth in sales and use tax revenue with growth expected to be 1.7% thru 2020. The City will continued to maintain the emergency operating reserve at 6.4%.

REVENUE

FY19 GF revenues are projected to be \$278.4 million. This is 3.4 percent more than the FY18 Original Budget and is largely due to anticipated state legislation regarding online sales tax collection. The GF will benefit from an increase in Fee in lieu of tax revenues that reflect utility rate increases of 2% Water, 9% Sewer, and 9% Stormwater rate in FY19.

EXPENDITURES

The FY19 GF budget is \$278.1 million. The allocations between Personal Services, Materials and Supplies, and Other Services and Charges remain close to historical values. They make up 77 percent, 2 percent, and 21 percent of the FY19 GF budget, respectively. Personal Services and Materials and Supplies will see 3.8 and 2.6 percent increases, respectively. Other Services will see 6.6 percent increase.

Budgeted revenues and expenditures are balanced in FY19. Expenditures largely reflect the FY19 Plan developed with the FY18 Adopted Budget. The primary exception is management's desire to address compensation issues. The FY19 budget includes performance increases for eligible sworn and non-sworn personnel that had an impact of \$1.8 million. The employer's contribution for health benefits is expected to increase by 10 percent starting in January 2019. That half year increase reflects a \$1.1 million impact in the budget.

The Public Safety program's appropriations supporting the Police, Fire, Municipal Court, and Emergency Management, account for 62 percent of the FY19 budget. The Administrative and Support Services category represents approximately 15 percent of the FY19 budget. Public Works and Transportation will receive the third largest allocation at 10 percent of the budget. Cultural and Recreational activities will be allocated 8 percent of FY19 resources. The City's Economic Development and Neighborhood Services functions will consume 4 percent of the FY19 budget and the remaining 1 percent will be transferred to other funds.

The Police and Fire Departments' total allocations are increasing in FY19 by 6.7 and 4.7 percent, respectively. In FY19, Police academies of forty-nine (49) are funded and Fire Department service levels will be supported by the addition of forty-five (45) cadets. To bolster service levels in the Police Department, the Public Safety Tax will fund a Police academy of thirty (30) cadets in FY19. No Fire academies are planned in FY19 due to the City of Tulsa being selected as a recipient of a SAFER (Staffing for Adequate Fire and Emergency Response) grant in FY18. This will allow the Fire Department to staff all additional fire fighters scheduled within the Public Safety Tax in FY19; earlier than originally expected.

Cultural and Recreational programs will be impacted by 1.1 percent increase from the original FY18 budget in FY19. The majority of these increases are related to compensation changes and a Gilcrease Museum management service contract cost that will increase by 2.5 percent.

Social and Economic Development program allocations are increasing by 0.3 percent in FY19.

Public Works and Transportation will increase by 1.7 percent in FY19. This increase is due to anticipated compensation increases; as well as the addition of Utilities and Right of Way staff which will move to the Engineering Services Department, as part of the reorganization of the Asset Management Department.

The Administrative and Support Services program's allocations are increasing by 4.4 percent. Compensation changes noted above account for some of the increase. However, the greatest growth occurred in the Other Services and Charges accounts due to the addition and increase of several service agreements.

Transfers out will decrease by 43.2 percent in FY19 as a result of reduced debt service requirements and additional lease revenue associated with the One Technology Building Fund.

ANNUAL RESOURCES AND OUTLAYS

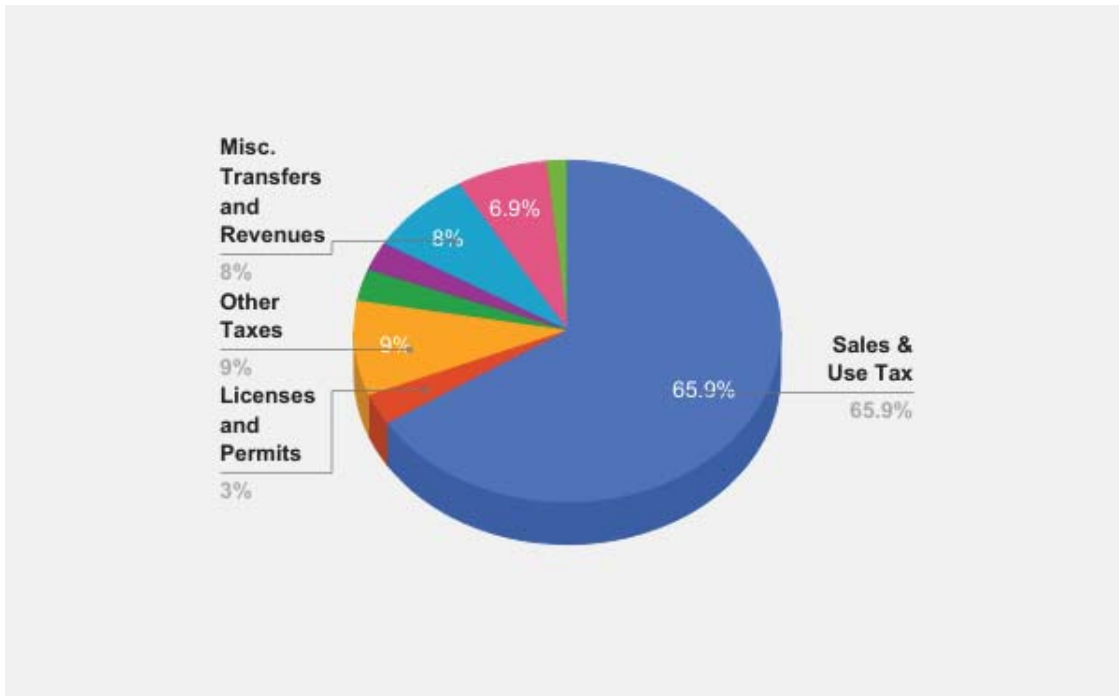
(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 244,388	\$ 251,063	\$ 250,517	\$ 259,646	3.6%	\$ 264,865
Transfers In	17,427	18,044	18,395	18,848	2.5%	19,647
Total Resources	261,815	269,107	268,912	278,494	3.6%	284,512
Annual Outlays						
Budget	\$ 259,509	263,913	263,573	275,002	4.3%	279,934
Transfers Out	5,566	5,529	5,529	3,138	-43.2%	3,950
Total Outlays	265,075	269,442	269,102	278,140	3.4%	283,884
Annual Resources Less						
Annual Outlays	\$ (3,260)	\$ (335)	\$ (190)	\$ 354		\$ 628

FUND BALANCE

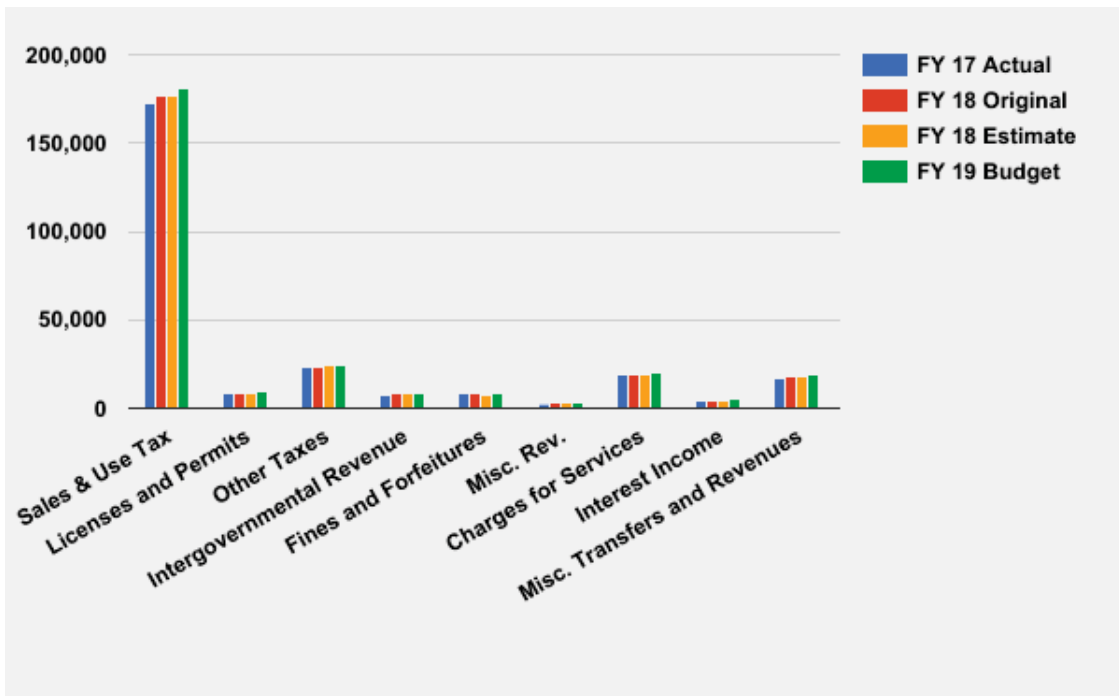
Fund Balance						
Beginning Unassigned Fund Balance	26,165	24,574	22,905	22,715		23,069
Addition to/(Use of)	(3,260)	(335)	(190)	354		628
Total	22,905	24,239	22,715	23,069		23,697
Economic Stabilization Reserve	2,000	2,000	2,000	2,000		2,000
Committed Fund Balance For OPEB	2,560	2,560	2,560	2,560		2,560
Committed Fund Balance (6.46 percent Operating Reserve)	17,021	17,196	17,985	17,985		18,075
Ending Unassigned Fund Balance	\$ 1,324	\$ 2,483	\$ 170	\$ 524		\$ 1,062

Revenue Estimates by Category FY 18

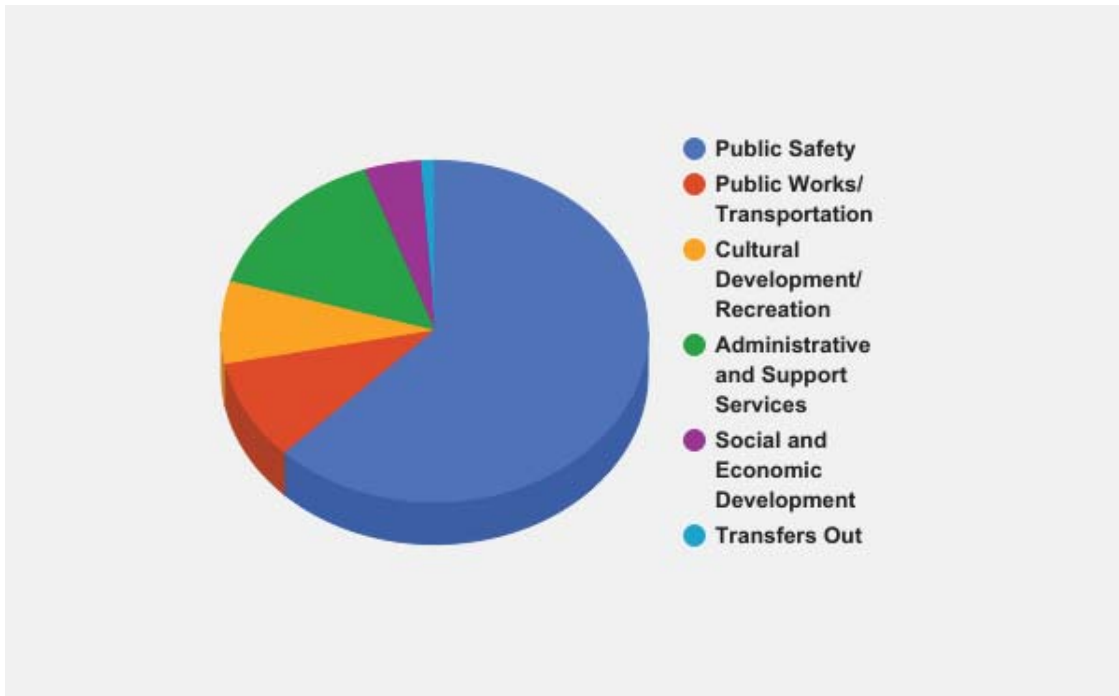


REVENUES BY CATEGORY BY FISCAL YEAR

in \$ Millions

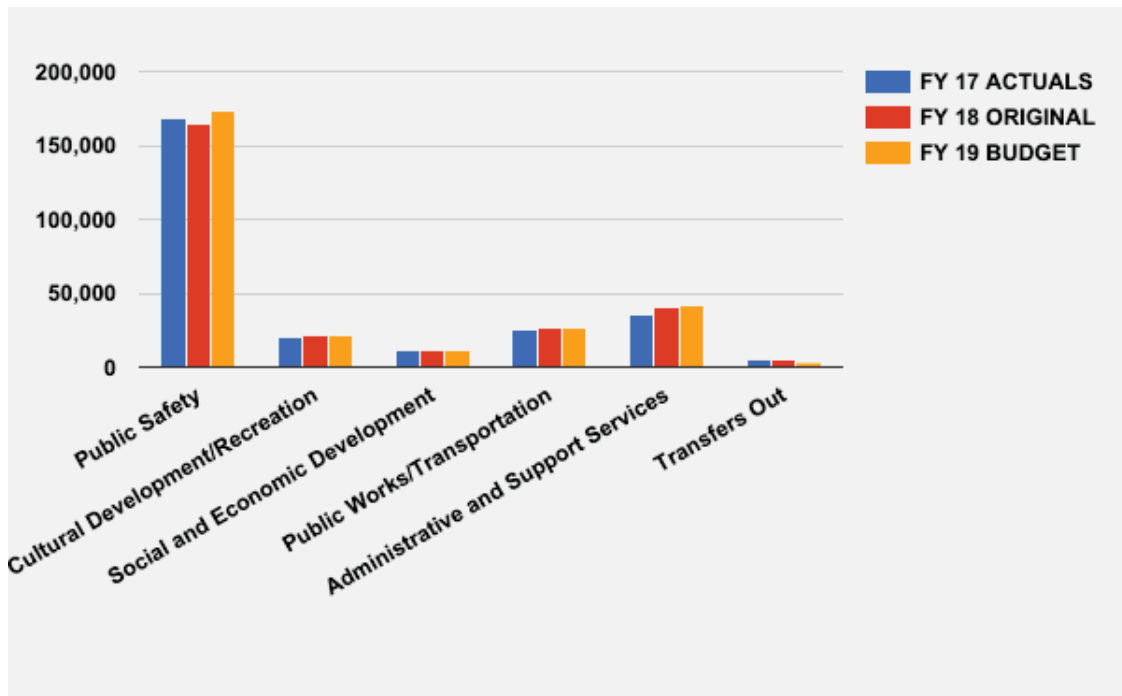


EXPENDITURES/BUDGET BY CATEGORY BY FISCAL YEAR

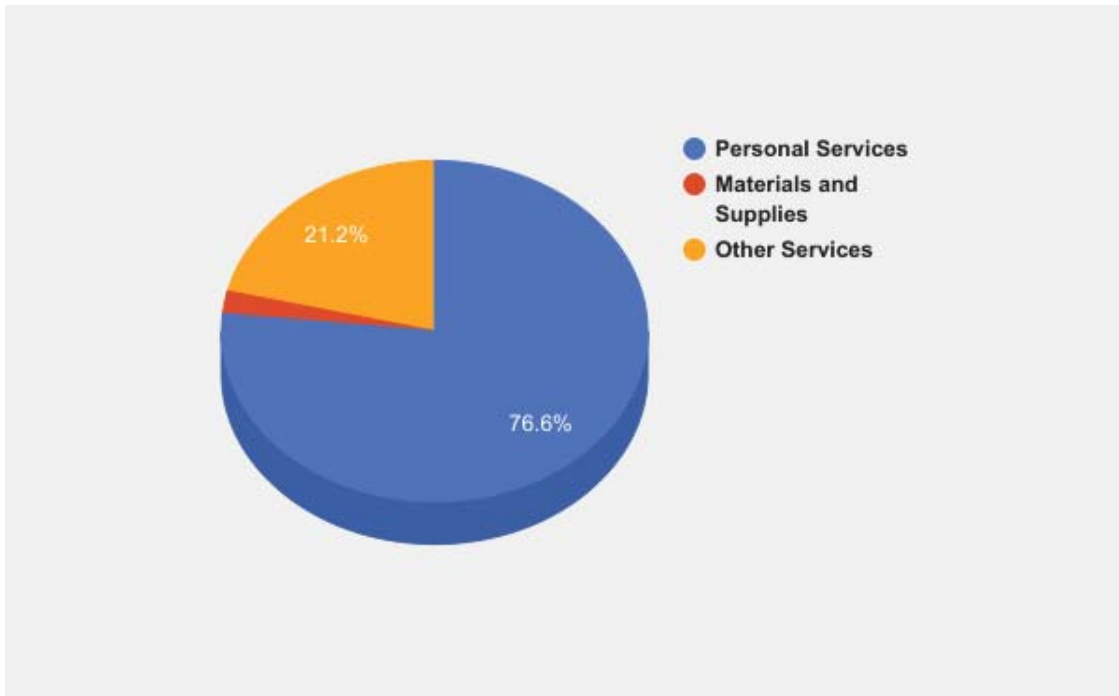


EXPENDITURE/BUDGET BY CATEGORY BY FISCAL YEAR

in \$ Millions

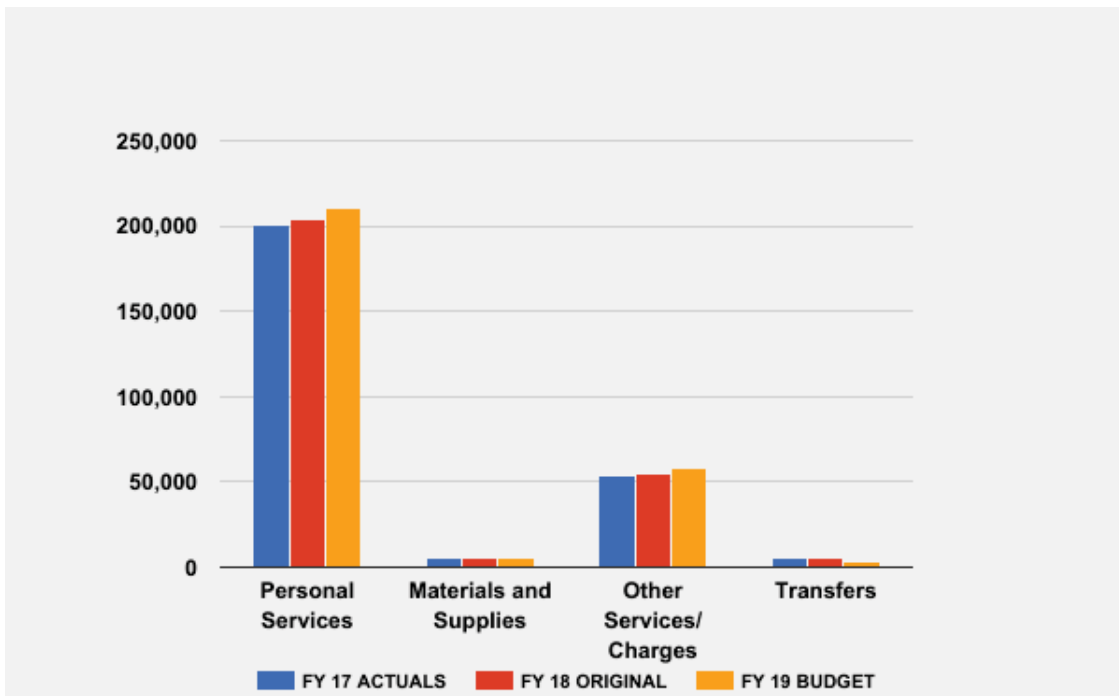


EXPENDITURES/BUDGET BY ACCOUNT GROUP BY FISCAL YEAR



EXPENDITURE/BUDGET BY ACCOUNT GROUP BY FISCAL YEAR

in \$ Millions



ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
TAXES						
SALES	\$ 148,505	\$ 150,286	\$ 151,225	\$ 153,871	1.7%	\$ 157,260
USE	23,789	26,170	25,941	27,128	4.6%	28,227
FRANCHISE FEES						
Oklahoma Natural Gas	3,664	4,100	4,044	4,100	1.4%	4,100
Public Service	8,811	8,700	9,200	9,400	2.2%	9,400
Cox Communications	5,038	5,300	5,113	5,300	3.7%	5,300
Right of Way Occupancy Fee	5,218	5,500	5,579	5,600	0.4%	5,600
TOTAL FRANCHISE	22,731	23,600	23,936	24,400	1.9%	24,400
HOTEL/MOTEL TAXES	148	147	147	147	0.0%	147
TOTAL ALL TAXES	195,173	200,203	201,249	205,546	2.1%	210,034
LICENSES AND PERMITS						
BUSINESS LICENSES	1,301	1,334	1,169	1,721	47.2%	1,721
NON-BUSINESS LICENSES AND PERMITS						
Bldg Inspections-Residential	859	930	825	930	12.7%	930
Bldg Inspections-Commercial	1,772	2,054	1,935	2,275	17.6%	2,275
Electrical Inspections	547	545	506	545	7.7%	545
Mechanical Inspections	618	570	539	570	5.8%	570
Other Non-Business	3,014	3,160	2,972	3,160	6.3%	3,160
Total Non-Business	6,810	7,259	6,777	7,480	10.4%	7,480
TOTAL ALL LICENSES/PERMITS	8,111	8,593	7,946	9,201	15.8%	9,201
INTRGVRNMNTL REVENUE						
GRANTS AND REIMBURSEMENTS	643	860	650	900	38.5%	900
SHARED REVENUE						
Liquor Tax Apportionment	718	720	771	740	-4.0%	740
Gasoline Tax	725	766	772	770	-0.3%	770
Tobacco Tax	3,006	2,844	3,093	2,800	-9.5%	2,800
Vehicle License	2,760	2,846	2,796	3,100	10.9%	3,100
Total Shared Revenue	7,209	7,176	7,432	7,410	-0.3%	7,410
TOTAL ALL INTRGVRNMNTL	7,852	8,036	8,082	8,310	2.8%	8,310
CHARGES FOR SERVICES						
GENERAL GOVERNMENT						
Airport Direct Cost for Support Services	52	51	51	51	0.0%	51
TARE Direct Cost for Support Services	629	593	593	588	-0.8%	604
Water Direct Cost for Support Services	3,281	3,143	3,143	3,143	0.0%	3,280
Sewer Direct Cost for Support Services	2,599	2,573	2,573	2,677	4.0%	2,791
Stormwater Direct Cost for Support Services	1,061	1,024	1,024	1,053	2.8%	1,098
Other General Government	508	525	653	525	-19.6%	530
TOTAL GENERAL GOVERNMENT	\$ 8,130	\$ 7,909	\$ 8,037	\$ 8,037	0.0%	\$ 8,354

REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
PUBLIC SAFETY						
Code Enforcement	\$ 489	\$ 1,300	\$ 1,231	\$ 1,300	5.6%	\$ 1,300
Airport Fire Reimbursement	1,823	1,700	1,682	1,700	1.1%	1,800
Other Public Safety	764	775	796	797	0.1%	797
TOTAL PUBLIC SAFETY	3,076	3,775	3,709	3,797	2.4%	3,897
CULTURE AND RECREATION						
Performing Arts Center	1,400	1,468	1,723	1,825	5.9%	1,725
Miscellaneous Park Revenue	764	716	729	808	10.8%	808
TOTAL CULTURE/RECREATION	2,164	2,184	2,452	2,633	7.4%	2,533
STREETS AND HIGHWAYS						
Paving Cut Repair	5,068	4,575	3,931	4,575	16.4%	4,575
Parking Meters	479	480	413	977	136.6%	977
TOTAL STREETS/ HIGHWAYS	5,547	5,055	4,344	5,552	27.8%	5,552
TOTAL ALL SERVICES	18,917	18,923	18,542	20,019	8.0%	20,336
FINES AND FORFEITURES	8,131	8,338	7,286	8,262	13.4%	8,276
MISCELLANEOUS REVENUE	2,389	2,941	3,012	3,308	9.8%	3,308
INTEREST INCOME	3,815	4,029	4,400	5,000	13.6%	5,400
TOTAL REVENUE	244,388	251,063	250,517	259,646	3.6%	264,865
TRANSFERS IN						
Blue Dome District	-	-	-	-	N/A	-
EMSA	650	650	650	650	0.0%	650
TPACT	75	75	75	75	N/A	75
TPA General Operating Fund	211	210	293	210	-28.3%	210
TDA Operating Fund	227	80	80	80	N/A	80
TARE Fund	1,582	1,633	1,633	1,652	1.2%	1,652
Stormwater Fund	1,655	1,791	1,791	1,980	10.6%	2,078
Water Fund	7,022	6,982	7,351	7,334	-0.2%	7,448
Sewer Fund	6,005	6,623	6,522	6,867	5.3%	7,454
TOTAL TRANSFERS IN	17,427	18,044	18,395	18,848	2.5%	19,647
TOTAL ANNUAL RESOURCES	\$ 261,815	\$ 269,107	\$ 268,912	\$ 278,494	3.6%	\$ 284,512

ANNUAL OUTLAYS

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Personal Services	\$ 1,954	\$ 2,121	\$ 2,275	7.3%	\$ 2,324
Materials and Supplies	16	26	26	0.0%	26
Other Services/Charges	844	153	153	0.0%	153
Total	2,814	2,300	2,454	6.7%	2,503
<u>Police</u>					
Personal Services	85,917	83,532	86,999	4.2%	89,307
Materials and Supplies	1,433	1,827	1,563	-14.4%	1,531
Other Services/Charges	6,941	7,943	9,127	14.9%	9,191
Total	94,291	93,302	97,689	4.7%	100,029
<u>Fire</u>					
Personal Services	65,810	64,333	67,901	5.5%	69,359
Materials and Supplies	1,206	1,153	1,303	13.0%	1,203
Other Services/Charges	3,690	3,555	3,910	10.0%	3,910
Total	70,706	69,041	73,114	5.9%	74,472
<u>Emergency Management</u>					
Other Services/Charges	144	140	143	2.1%	146
Total	144	140	143	2.1%	146
Total Public Safety and Protection	167,955	164,783	173,400	5.2%	177,150
CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Personal Services	4,902	5,831	5,730	-1.7%	5,855
Materials and Supplies	766	656	867	32.2%	744
Other Services/Charges	8,973	9,206	9,202	0.0%	9,254
Total	14,641	15,693	15,799	0.7%	15,853
<u>Gilcrease Museum</u>					
Other Services/Charges	3,003	3,067	3,131	2.1%	3,167
Total	3,003	3,067	3,131	2.1%	3,167
<u>Performing Arts Center</u>					
Personal Services	1,511	1,566	1,628	4.0%	1,662
Materials and Supplies	45	61	61	0.0%	61
Other Services/Charges	378	450	450	0.0%	450
Total	1,934	2,077	2,139	3.0%	2,173
<u>River Parks</u>					
Other Services/Charges	639	646	654	1.2%	668
Total	639	646	654	1.2%	668
Total Cultural Development & Recreation	20,217	21,483	21,723	1.1%	21,861
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Mayor's Office of Economic Development</u>					
Personal Services	370	435	826	89.9%	843
Materials and Supplies	5	2	10	398.0%	3
Other Services/Charges	7	7	61	>500%	64
Total	382	444	897	102.0%	910

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
-					
<u>Working in Neighborhoods</u>					
Personal Services	3,137	3,465	3,414	-1.5%	3,491
Materials and Supplies	269	255	251	-1.6%	251
Other Services/Charges	1,438	1,179	1,215	3.1%	1,201
Total	4,844	4,899	4,880	-0.4%	4,943
<u>Planning</u>					
Personal Services	-	-	1,189	N/A	1,215
Materials and Supplies	-	-	14	N/A	15
Other Services/Charges	-	-	77	N/A	77
Total	-	-	1,280	N/A	1,307
<u>Development Services</u>					
Personal Services	5,371	6,047	4,531	-25.1%	4,632
Materials and Supplies	50	48	33	-31.2%	31
Other Services/Charges	285	317	163	-48.6%	163
Total	5,706	6,412	4,727	-26.3%	4,826
Total Social & Economic Development	10,932	11,755	11,784	0.2%	11,986
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	2,885	3,406	3,623	6.4%	3,639
Materials and Supplies	29	62	69	11.3%	69
Other Services/Charges	252	333	377	13.2%	383
Total	3,166	3,801	4,069	7.1%	4,091
<u>Streets and Stormwater</u>					
Personal Services	4,643	5,220	5,083	-2.6%	5,193
Materials and Supplies	639	646	628	-2.8%	702
Other Services/Charges	9,489	8,869	9,143	3.1%	9,145
Total	14,771	14,735	14,854	0.8%	15,040
<u>Tulsa Transit</u>					
Other Services/Charges	7,344	7,442	7,489	0.6%	7,586
Total	7,344	7,442	7,489	0.6%	7,586
Total Public Works & Transportation	25,281	25,978	26,412	1.7%	26,717

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Mayor's Office</u>					
Personal Services	896	1,338	1,790	33.8%	1,831
Materials and Supplies	9	9	15	66.6%	15
Other Services/Charges	141	111	131	18.0%	131
Total	1,046	1,458	1,936	32.8%	1,977
<u>City Auditor</u>					
Personal Services	949	1,079	1,193	10.6%	1,219
Materials and Supplies	6	40	10	-75.0%	10
Other Services/Charges	122	69	52	-24.6%	52
Total	1,077	1,188	1,255	5.6%	1,281
<u>City Council</u>					
Personal Services	1,037	1,134	1,133	-0.1%	1,163
Materials and Supplies	12	12	17	41.6%	12
Other Services/Charges	70	65	65	0.0%	65
Total	1,119	1,211	1,215	0.3%	1,240
<u>Mayor's Office of Human Rights</u>					
Personal Services	397	492	-	-100.0%	-
Materials and Supplies	2	4	-	-99.8%	-
Other Services/Charges	10	16	-	-99.9%	-
Total	409	512	-	-100.0%	-
<u>Legal</u>					
Personal Services	3,123	3,550	3,553	0.1%	3,628
Materials and Supplies	80	81	81	0.0%	77
Other Services/Charges	192	246	246	0.0%	246
Total	3,395	3,877	3,880	0.1%	3,951
<u>Human Resources</u>					
Personal Services	2,737	2,903	3,006	3.5%	3,072
Materials and Supplies	76	115	125	8.7%	112
Other Services/Charges	714	783	1,058	35.1%	903
Total	3,527	3,801	4,189	10.2%	4,087
<u>General Government</u>					
Other Services/Charges	1,774	2,383	2,722	14.2%	2,727
Total	1,774	2,383	2,722	14.2%	2,727
<u>INCOG</u>					
Other Services/Charges	951	1,006	1,019	1.3%	1,042
Total	951	1,006	1,019	1.3%	1,042

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
Finance					
Personal Services	\$ 5,554	\$ 6,365	\$ 6,557	3.0%	\$ 6,702
Materials and Supplies	50	66	80	21.2%	60
Other Services/Charges	1,426	2,063	2,286	10.8%	2,287
Total	7,030	8,494	8,923	5.1%	9,049
Information Technology					
Personal Services	7,078	7,781	7,337	-5.7%	7,496
Materials and Supplies	173	308	325	5.5%	314
Other Services/Charges	2,690	2,744	2,877	4.8%	2,912
Total	9,941	10,833	10,539	-2.7%	10,722
Customer Care					
Personal Services	346	476	487	2.3%	498
Materials and Supplies	4	3	3	0.0%	3
Other Services/Charges	59	15	15	0.0%	13
Total	409	494	505	2.2%	514
Communications					
Personal Services	522	530	702	32.5%	718
Materials and Supplies	5	20	11	-45.0%	11
Other Services/Charges	9	21	19	-9.5%	19
Total	536	571	732	28.2%	748
Asset Management					
Personal Services	1,716	1,871	1,744	-6.8%	1,779
Materials and Supplies	291	339	397	17.1%	392
Other Services/Charges	1,903	1,876	2,626	40.0%	2,714
Total	3,910	4,086	4,767	16.7%	4,885
Total Administrative & Support Services	35,124	39,914	41,682	4.4%	42,223
TOTAL BUDGET	\$ 259,509	\$ 263,913	\$ 275,001	4.2%	\$ 279,937
(Expenditures or appropriations)					

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
Transfers Out					
Fund # NAME					
520 One Technology Building	\$ 5,566	\$ 5,101	\$ 2,675	-47.6%	\$ 3,521
142 Whittier Square Improvement District		10	10	0.0%	10
2000 CDBG		343	343	0.0%	343
570 Golf Course Operating Fund		75	110	46.7%	75
TOTAL TRANSFERS OUT	5,566	5,529	3,138	-43.2%	3,950
TOTAL ANNUAL OUTLAYS	\$ 265,075	\$ 269,442	\$ 278,139	3.2%	\$ 283,887

SUMMARY BY PROGRAM CATEGORY

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 19 ORIG.	FY 20 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
Personal Services	\$ 153,681	\$ 149,986	\$ 157,175	4.8%	\$ 160,990
Materials and Supplies	2,655	3,006	2,892	-3.8%	2,760
Other Services/Charges	11,619	11,791	13,333	13.1%	13,399
Total	167,955	164,783	173,400	5.2%	177,149
CULTURAL DEVELOPMENT AND RECREATION					
Personal Services	6,413	7,397	7,358	-0.5%	7,517
Materials and Supplies	811	717	928	29.4%	805
Other Services/Charges	12,993	13,369	13,437	0.5%	13,539
Total	20,217	21,483	21,723	1.1%	21,861
SOCIAL AND ECONOMIC DEVELOPMENT					
Personal Services	8,878	9,947	9,960	0.1%	10,181
Materials and Supplies	324	305	309	1.3%	301
Other Services/Charges	1,730	1,503	1,517	0.9%	1,505
Total	10,932	11,755	11,786	0.3%	11,987
PUBLIC WORKS AND TRANSPORTATION					
Personal Services	7,528	8,626	8,705	0.9%	8,832
Materials and Supplies	668	708	697	-1.6%	771
Other Services/Charges	17,085	16,644	17,008	2.2%	17,114
Total	25,281	25,978	26,410	1.7%	26,717
ADMINISTRATIVE AND SUPPORT SERVICES					
Personal Services	24,355	27,519	27,503	-0.1%	28,105
Materials and Supplies	708	997	1,063	6.6%	1,004
Other Services/Charges	10,061	11,398	13,116	15.1%	13,110
Total	35,124	39,914	41,682	4.4%	42,219
TRANSFERS	5,566	5,529	3,138	-43.2%	3,950
TOTAL OUTLAYS	\$ 265,075	\$ 269,442	\$ 278,139	3.2%	\$ 283,883

SUMMARY BY ACCOUNT CLASSIFICATION

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 19 ORIG.	FY 20 FINANCIAL PLAN
PERSONAL SERVICES	\$ 200,855	\$ 203,475	\$ 210,701	3.6%	\$ 215,625
MATERIALS AND SUPPLIES	5,166	5,733	5,889	2.7%	5,642
OTHER SERVICES/CHARGES	53,488	54,705	58,412	6.8%	58,668
TRANSFERS	5,566	5,529	3,138	-43.2%	3,950
TOTAL OUTLAYS	\$ 265,075	\$ 269,442	\$ 278,140	3.2%	\$ 283,885

SINKING FUND

FY 2018-2019 & FY 2019-2020

OPERATING FUND

110

DEBT SERVICE
FUND BUDGETED
ON A MODIFIED
ACCRUAL BASIS

OVERVIEW

The Sinking Fund is not subject to the Municipal Budget Act and is not part of the adopted budget. It is included here for informational purposes only. The Sinking Fund (a Debt Service Fund) accounts for the accumulation of financial resources for the payment of interest and principal on the City's general long-term debt. Ad Valorem taxes are used for the payment of principal, interest and commissions to fiscal agents on the City's general obligation bonds and judgments which are recorded in the General Long-Term Debt Account Group.

The Oklahoma Constitution requires the City make an annual Ad Valorem tax levy for the sinking fund which, along with cash and investments in the fund, is sufficient to pay interest and principal on bonded indebtedness and judgments, as the City is by law required to pay.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The estimated FY18 reserved ending fund balance that will carry over to FY19 is \$7,363,000. Previous judgments being paid over a multi-year period are known and included in the fund balance reserve.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 110,828	\$ 78,637	\$ 78,359	\$ 88,012	12.3%	\$ 97,754
Transfers In	3,492	2,472	2,472	2,050	-17.1%	2,050
Total Resources	114,320	81,109	80,831	90,062	11.4%	99,804
Annual Outlays						
Budget (Expenditures or appropriations)	117,550	86,299	85,436	84,453	-1.2%	85,568
Transfers Out	-	-	-	-	N/A	-
Total Outlays	117,550	86,299	85,436	84,453	-1.2%	85,568
Resources less Outlays	(3,230)	(5,190)	(4,605)	5,609		14,236
Restricted Fund Balance						
Beginning of Year Assets	75,050	69,448	71,820	67,215		72,824
Addition to/(Use of)	(3,230)	(5,190)	(4,605)	5,609		14,236
Reserve for Bond Maturities, Interest, and Judgments	(59,852)	(55,539)	(59,852)	(59,852)		(66,858)
Restricted Balance	\$ 11,968	\$ 8,719	\$ 7,363	\$ 12,972		\$ 20,201

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
AD VALOREM TAXES	\$ 72,635	\$ 78,637	\$ 78,359	\$ 88,012	12.3%	\$ 97,754
REFINANCING PROCEEDS	33,355	-	-	-	N/A	-
MISCELLANEOUS REVENUE	4,838	-	-	-	N/A	-
TOTAL REVENUE	110,828	78,637	78,359	88,012	12.3%	97,754
TRANSFERS IN	3,492	2,472	2,472	2,050	-17.1%	2,050
TOTAL ANNUAL RESOURCES	\$ 114,320	\$ 81,109	\$ 80,831	\$ 90,062	11.4%	\$ 99,804

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
DEBT SERVICE	\$ 117,550	\$ 86,299	\$ 84,453	-2.1%	\$ 85,568
TOTAL ANNUAL OUTLAYS	\$ 117,550	\$ 86,299	\$ 84,453	-2.1%	\$ 85,568

E911 FEE OPERATING FUND

FY 2018-2019 & FY 2019-2020

OPERATING FUND 120
SPECIAL REVENUE FUND BUDGETED ON A CASH BASIS

OVERVIEW

In July 1987, Tulsa voters approved the development and implementation of an enhanced 911 system and a fee on phone service to cover its costs. The E911 Fee Operating Fund was established to account for the collection of the fee and to track the enhanced 911 service expenditures. Ordinance #16930, approved by the Mayor in December 1989, set a first-year emergency telephone user charge of five percent of the tariff rate with subsequent years set at three percent of the tariff rate. In 1994, the City Council approved raising the tariff rate back to five percent to establish an emergency communication capital equipment replacement and acquisition program. While the initial projects have been implemented, revenues from the tariff continue to provide a significant funding source for emergency dispatching. In 2006, Tulsa County voters approved a 50 cent per month user charge on cell phones. This revenue source also helps fund E911 operations.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Revenues in the E911 Fee Operating Fund reflect passage of House Bill 3126, the "911 Reform Bill". Effective January 1, 2017, HB3126 increased the wireless 911 fee from \$0.50 to \$0.75 with the majority of the assessment being made available to municipalities to help fund 911 operations. Revenues from all 911 assessments are reflected in this fund and are made available for 911 operations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,551	\$ 3,632	\$ 3,760	\$ 3,809	1.3%	\$ 3,809
Transfers In	-	-	-	-	N/A	-
Total Resources	3,551	3,632	3,760	3,809	1.3%	3,809
Annual Outlays						
Budget (Expenditures or appropriations)	2,933	3,595	3,416	3,785	10.8%	3,812
Transfers Out	-	-	-	-	N/A	-
Total Outlays	2,933	3,595	3,416	3,785	10.8%	3,812
Resources less Outlays	618	37	344	24		(3)
Assigned Fund Balance						
Beginning of Year	(2)	77	616	960		984
Addition to/(Use of)	618	37	344	24		(3)
End of Year	\$ 616	\$ 114	\$ 960	\$ 984		\$ 981

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
INTRGVMTL REVENUE	\$ -	\$ 10	\$ 144	\$ 196	36.1%	\$ 196
CHARGES FOR SERVICES	3,544	3,617	3,604	3,600	-0.1%	3,600
CELL PHONES	2,544	2,463	2,913	2,900	-0.4%	2,900
LAND LINE PHONES	1,000	1,154	691	700	1.3%	700
INTEREST INCOME	7	5	12	13	8.3%	13
TOTAL REVENUE	3,551	3,632	3,760	3,809	1.3%	3,809
TOTAL ANNUAL RESOURCES	\$ 3,551	\$ 3,632	\$ 3,760	\$ 3,809	1.3%	\$ 3,809

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Police</u>					
Personal Services	\$ 694	\$ 1,426	\$ 1,598	12.1%	\$ 1,630
Materials and Supplies	13	77	69	-10.4%	47
Other Services/Charges	1609	1633	1,640	0.4%	1,643
Capital Outlay	-	-	-	N/A	-
Total Public Safety and Protection	2,316	3,136	3,307	5.5%	3,320
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Information Technology</u>					
Personal Services	295	114	112	-1.8%	114
Materials and Supplies	6	8	7	-12.5%	7
Other Services/Charges	36	30	94	213.3%	95
Total	337	152	213	40.1%	216
<u>Asset Management</u>					
Personal Services	49	61	29	-52.5%	30
Materials and Supplies	9	13	5	-61.5%	5
Other Services/Charges	222	233	231	-0.9%	241
Total	280	307	265	-13.7%	276
Total Administrative and Support Services	617	459	478	4.1%	492
TOTAL BUDGET (Expenditures or appropriations)	2,933	3,595	3,785	5.3%	3,812
TOTAL ANNUAL OUTLAYS	\$ 2,933	\$ 3,595	\$ 3,785	5.3%	\$ 3,812

EMSA ENTERPRISE FUND

FY 2018-2019 & FY 2019-2020

OPERATING FUND 121
PROPRIETARY FUND BUDGETED ON A CASH BASIS

OVERVIEW

The Emergency Management Services Authority (EMSA) Fund was created to support the operations of EMSA Eastern Division. However, a small amount pays EMSA's share of the City's utility billing system costs, a position to oversee certain compliance issues with the fee and an additional amount is used to defray some of the operational costs for the Fire Department's first responders. In December 2011, Ordinance #22596 was approved establishing a rate stabilization fund equal to 10 percent of EMSA's annual budget for the Eastern Division. This fund is to be retained by the City and shall be funded from revenues received from the emergency medical fee. Uses for the rate stabilization fund are limited to the provision of Medical Service Program services and related City administrative costs and services. In June 2014, the City Council passed Ordinance #23133 increasing the monthly emergency medical fee from \$3.64 to \$5.45 per month which will continue to be used for previously established purposes.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Emergency Management Services Authority Fund revenues are estimated to be \$7,041,000 in FY19 and most will be transferred to EMSA. A \$650,000 transfer to the General Fund to support the Fire Department's first responder program is included as well as \$350,000 for the department's purchase of supplies and equipment related to that program.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17	FY 18	FY 18	FY 19	PERCENT DIFF. FROM	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	FY 18 EST.	FINANCIAL PLAN
Annual Resources						
Revenue	\$ 6,927	\$ 7,029	\$ 6,904	\$ 7,041	2.0%	\$ 7,041
Transfers In		-	-	-	N/A	-
Total Resources	6,927	7,029	6,904	7,041	2.0%	7,041
Less:						
Annual Outlays						
Budget (Expenditures or appropriations)	636	641	616	654	6.2%	663
Transfers Out	4,246	9,007	8,594	8,505	-1.0%	6,377
Total Outlays	4,882	9,648	9,210	9,159	-0.6%	7,040
Resources less Outlays	2,045	(2,619)	(2,306)	(2,118)		1
Assigned Fund Balance						
Beginning of Year	2,414	2,652	4,459	2,153		35
Addition to/(Use of)	2,045	(2,619)	(2,306)	(2,118)		1
End of Year	\$ 4,459	\$ 33	\$ 2,153	\$ 35		\$ 36

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
EMERGENCY MEDICAL FEE	\$ 6,872	\$ 7,000	\$ 6,848	\$ 7,000	2.2%	\$ 7,000
INTEREST INCOME	42	29	47	29	-38.3%	29
MISCELLANEOUS REVENUE	13	-	9	12		12
TOTAL ANNUAL RESOURCES	\$ 6,927	\$ 7,029	\$ 6,904	\$ 7,041	2.0%	\$ 7,041

ANNUAL OUTLAYS

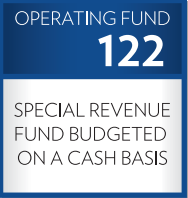
BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORG.	FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Fire</u>					
Materials and Supplies	\$ 222	\$ 175	\$ 175	0.0%	\$ 175
Other Services/Charges	108	120	120	0.0%	120
Capital Outlay	20	55	55	0.0%	55
Total Public Safety and Protection	350	350	350	0.0%	350
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Working in Neighborhoods</u>					
Personal Services	75	75	\$ 59	-21.3%	\$ 60
Total Social and Economic Development	75	75	59	-21.3%	60
PUBLIC WORKS AND TRANSPORTATION					
<u>Water & Sewer</u>					
Personal Services	13	13	\$ 9	-30.7%	\$ 9
Materials and Supplies	-	1	1	0.0%	1
Other Services/Charges	-	1	-	-99.0%	-
Total Public Works and Transportation	13	15	10	-33.3%	10
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	88	102	\$ 98	-3.9%	\$ 100
Materials and Supplies	2	2	2	0.0%	2
Other Services/Charges	44	52	67	28.8%	71
Total	134	156	167	7.1%	173

Customer Care

Personal Services	55	43	\$ 66	53.5%	\$ 68
Materials and Supplies	-	1	-	-99.0%	-
Other Services/Charges	9	1	2	99.0%	2
Total	64	45	68	51.1%	70
Total Administrative and Support Services	198	201	235	16.9%	243
TOTAL BUDGET	636	641	654	2.0%	663
(Expenditures or appropriations)					
TOTAL TRANSFERS OUT	4,246	9,007	8,505	-5.57%	6,377
TOTAL ANNUAL OUTLAYS	\$ 4,882	\$ 9,648	\$ 9,159	-5.1%	\$ 7,040

PERMIT AND LICENSING SYSTEM FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund is used to account for the revenue and appropriations related to the continued implementation of improvements to the City’s permit & licensing system (PALS) programs. Equipment and systems are being installed that will allow internet access to the building permit and licensing systems, as well as bar coding plans to allow real time tracking through the approval process.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The ‘End of Year’ Assigned Fund Balance is the amount available for appropriation intended specifically for this fund’s use.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 347	\$ 340	\$ 343	\$ 340	-0.9%	\$ 340
Transfers In	-	-	-	-	N/A	-
Total Resources	347	340	343	340	-0.9%	340
Annual Outlays						
Budget (Expenditures or appropriations)	1	-	-	561	N/A	524
Transfers Out	-	-	-	-	N/A	-
Total Outlays	1	-	-	561	N/A	524
Resources less Outlays	346	340	343	(221)		(184)
Assigned Fund Balance						
Beginning of Year	896	-	1,242	1,585		1,364
Addition to/(Use of)	346	340	343	(221)		(184)
End of Year	\$ 1,242	\$ 340	\$ 1,585	\$ 1,364		\$ 1,180

ANNUAL RESOURCES

(amounts expressed in thousands)

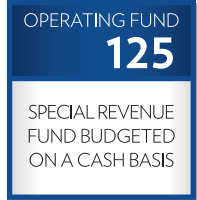
REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
SYSTEM DEVELOPMENT FEE	\$ 347	\$ 340	\$ 343	\$ 340	-0.9%	\$ 340
TOTAL ANNUAL RESOURCES	\$ 347	\$ 340	\$ 343	\$ 340	-0.9%	\$ 340

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	DIFF. FROM	FINANCIAL
	ACTUAL	ORIGINAL	BUDGET	FY 18 ORIG.	PLAN
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Development Services</u>					
Personal Services	\$ -	\$ -	\$ 58	N/A	\$ 59
Other Services	-	-	60	N/A	-
Capital Outlay	-	-	443	N/A	465
Total	-	-	561	N/A	524
Total Social & Economic Development	-	-	561	N/A	524
TOTAL BUDGET	-	-	561	N/A	524
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ -	\$ -	\$ 561	N/A	\$ 524

P.A. LAW ENFORCEMENT TRAINING FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

The Penalty Assessment Law Enforcement Training Fund has been established to administer revenues collected under provisions contained in Oklahoma Statutes, "Title 20 -- Courts, Section 1313.2". This law allows any municipality having a basic law enforcement academy approved by the Council of Law Enforcement Education and Training (C.L.E.E.T.) to dedicate \$2.00 of each court fine over \$10.00, excluding parking or standing violations, to local law enforcement training programs. While the great majority of the money is appropriated to the Police Department, the law allows up to 7 percent of the amount collected to be used for court and prosecutor training. Appropriations to the Legal and Municipal Court Departments reflect this option.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY19 budget has been set to align with current resources. This budget will continue to provide training for the Tulsa Police Department, Municipal Court employees and City Prosecutors.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 77	\$ 65	\$ 66	\$ 65	-1.5%	\$ 65
Transfers In	-	-	-	-	N/A	-
Total Resources	77	65	66	65	-1.5%	65
Annual Outlays						
Budget (Expenditures or appropriations)	62	80	79	66	-16.5%	66
Transfers Out	1	-	-	-	N/A	-
Total Outlays	63	80	79	66	-16.5%	66
Resources less Outlays	14	(15)	(13)	(1)		(1)
Assigned Fund Balance						
Beginning of Year	21	17	35	22		21
Addition to/(Use of)	14	(15)	(13)	(1)		(1)
End of Year	\$ 35	\$ 2	\$ 22	\$ 21		\$ 20

ANNUAL RESOURCES

(amounts expressed in thousands)

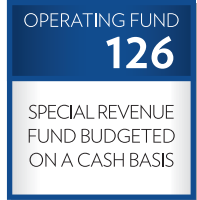
REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
FINES AND FORFEITURES	\$ 77	\$ 65	\$ 66	\$ 65	-1.5%	\$ 65
TOTAL ANNUAL RESOURCES	\$ 77	\$ 65	\$ 66	\$ 65	-1.5%	\$ 65

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Other Services/Charges	\$ 1	\$ 2	\$ 2	0.0%	\$ 2
Total	1	2	2	0.0%	2
<u>Police</u>					
Other Services/Charges	59	76	62	-18.4%	62
Total	59	76	62	-18.4%	62
Total Public Safety and Protection	60	78	64	-17.9%	64
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Legal</u>					
Other Services/Charges	2	2	2	0.0%	2
Total Administrative and Support Services	2	2	2	0.0%	2
TOTAL BUDGET	62	80	66	-17.5%	66
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 62	\$ 80	\$ 66	-17.5%	\$ 66

JUVENILE CURFEW FINES

FY 2018-2019 & FY 2019-2020



OVERVIEW

The Juvenile Curfew Fines Fund was established by an agreement between the Tulsa County District Court and the City of Tulsa, under authority of Article 10 Oklahoma Statutes, Section 7303-1.2, Subsection F. This law authorizes municipalities to assume jurisdiction of juveniles guilty of certain misdemeanor violations. Subsection F mandates funds generated from “juvenile curfew fines” be used to fund local programs which address juvenile crime, costs related to prosecution and retention of juvenile offenders, and administrative costs for community intervention centers.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The ‘End of Year’ Assigned Fund Balance is the amount available for appropriation intended specifically for this fund’s use.

Appropriations are used to partially fund a Probation Officer in the Municipal Court department related to specialized counseling and referral support for juveniles. The position also monitors the progress of all juvenile court cases, facilitates work-in-lieu-of-fines, schedules classes and prepares pre-sentence investigations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 10	\$ 13	\$ 9	\$ 13	44.4%	\$ 13
Transfers In	-	-	-	-	N/A	-
Total Resources	10	13	9	13	44.4%	13
Annual Outlays						
Budget (Expenditures or appropriations)	13	14	8	13	62.4%	13
Transfers Out	-	-	-	-	N/A	-
Total Outlays	13	14	8	13	62.4%	13
Resources less Outlays	(3)	(1)	1	-		-
Assigned Fund Balance						
Beginning of Year	5	3	2	3		3
Addition to/(Use of)	(3)	(1)	1	-		-
End of Year	\$ 2	\$ 2	\$ 3	\$ 3		\$ 3

ANNUAL RESOURCES

(amounts expressed in thousands)

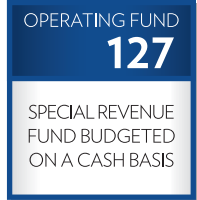
REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
FINES AND FORFEITURES	\$ 10	\$ 13	\$ 9	\$ 13	44.4%	\$ 13
TOTAL ANNUAL RESOURCES	\$ 10	\$ 13	\$ 9	\$ 13	44.4%	\$ 13

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Personal Services	\$ 13	\$ 14	\$ 13	-7.1%	\$ 13
Total Public Safety and Protection	13	14	13	-7.1%	13
TOTAL BUDGET	13	14	13	-7.1%	13
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 13	\$ 14	\$ 13	-7.1%	\$ 13

TECHNOLOGY FEE ASSESSMENT FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund was established in 2018 to account for the revenue and appropriations related to the ongoing costs of the records and case management system implemented for the Police Department, Municipal Court and City Prosecutor.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Revenue for this fund is generated from a technology fee applied to all City of Tulsa traffic citations and court cases. This fee would be effective July 1, 2018. Appropriations in this fund will support the operation and maintenance costs of the new records and case management system.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ -	\$ -	\$ -	886	N/A	\$ 886
Transfers In	-	-	-	-	N/A	-
Total Resources	-	-	-	886	N/A	886
Annual Outlays						
Budget (Expenditures or appropriations)	-	-	-	237	N/A	1,168
Transfers Out	-	-	-	-	N/A	-
Total Outlays	-	-	-	237	N/A	1,168
Resources less Outlays	-	-	-	649		(282)
Assigned Fund Balance						
Beginning of Year	-	-	-	-		649
Addition to/(Use of)	-	-	-	649		(282)
End of Year	\$ -	\$ -	\$ -	\$ 649		\$ 367

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
SYSTEM DEVELOPMENT FEE	\$ -	\$ -	\$ -	\$ 886	N/A	\$ 886
TOTAL ANNUAL RESOURCES	\$ -	\$ -	\$ -	\$ 886	N/A	\$ 886

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 17 ORIG.	FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Municipal Court</u>					
Personal Services	\$ -	\$ -	\$ 79	N/A	\$ 79
Materials and Supplies	-	-	-	N/A	-
Other Services/Charges	-	-	-	N/A	-
Total	-	-	79	N/A	79
<u>Police</u>					
Personal Services	-	-	158	N/A	158
Materials and Supplies	-	-	-	N/A	-
Other Services/Charges	-	-	-	N/A	-
Total	-	-	158	N/A	158
Total Public Safety and Protection	-	-	237	N/A	237
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Information Technology</u>					
Personal Services	-	-	-	N/A	-
Materials and Supplies	-	-	-	N/A	-
Other Services/Charges	-	-	-	N/A	931
Capital Outlay	-	-	-	N/A	-
Total	-	-	-	N/A	931
Total Administrative & Support Services	-	-	-	N/A	931
TOTAL BUDGET (Expenditures or appropriations)	-	-	237	N/A	1,168
TOTAL ANNUAL OUTLAYS	\$ -	\$ -	\$ 237	N/A	\$ 1,168

ECONOMIC DEVELOPMENT COMMISSION FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

With approval of Ordinance #23294 on May 27, 2015, the allocation of the Hotel/Motel Tax was revised. This ordinance designates specific percentages of the tax for specific purposes. This fund is allocated 4.5 percent of the Hotel/Motel Tax collected by the City. The fund shall be used to promote economic development activities recommended by the Economic Development Commission.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use. The fund will continue to promote economic development activities which are supported by the staff within the Mayor's Office of Economic Development.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 332	\$ 331	\$ 330	\$ 333	0.9%	\$ 333
Transfers In	-	-	-	-	N/A	-
Total Resources	332	331	330	333	0.9%	333
Annual Outlays						
Budget (Expenditures or appropriations)	308	357	356	359	0.8%	360
Transfers Out	-	-	-	-	N/A	-
Total Outlays	308	357	356	359	0.8%	360
Resources less Outlays	24	(26)	(26)	(26)		(27)
Assigned Fund Balance						
Beginning of Year	99	74	123	97		71
Addition to/(Use of)	24	(26)	(26)	(26)		(27)
End of Year	\$ 123	\$ 48	\$ 97	\$ 71		\$ 44

ANNUAL RESOURCES

(amounts expressed in thousands)

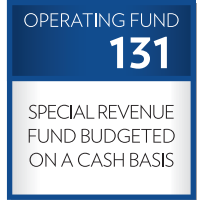
REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	Percent Diff. From FY 18 ESTIMATE	FY 20 FINANCIAL PLAN
HOTEL/MOTEL TAX	\$ 332	\$ 331	\$ 330	\$ 333	0.9%	\$ 333
TOTAL ANNUAL RESOURCES	\$ 332	\$ 331	\$ 330	\$ 333	0.9%	\$ 333

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	Percent Diff. From FY 18 ORIGINAL	FY 20 FINANCIAL PLAN
SOCIAL AND ECONOMIC DEVELOPMENT					
Mayor's Office of Economic Development					
Personal Services	\$ 52	\$ 53	\$ 55	3.8%	\$ 56
Materials and Supplies	-	5	5	0.0%	5
Other Services/Charges	257	299	299	0.0%	299
Total	309	357	359	0.6%	360
TOTAL BUDGET	309	357	359	0.6%	360
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 309	\$ 357	\$ 359	0.6%	\$ 360

CONVENTION & VISITORS FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

With approval of Ordinance #23112 on May 27, 2014, the Convention & Visitors Fund was created. This fund is allocated 50.5 percent of the Hotel/Motel Tax collected by the City.

The fund shall be used to market and promote tourism and the use of convention facilities within the City of Tulsa.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,725	\$ 3,714	\$ 3,705	\$ 3,737	0.9%	\$ 3,737
Transfers In	-	-	-	-	N/A	-
Total Resources	3,725	3,714	3,705	3,737	0.9%	3,737
Annual Outlays						
Budget (Expenditures or appropriations)	3,725	3,714	3,677	3,737	1.6%	3,737
Transfers Out	-	-	-	-	N/A	-
Total Outlays	3,725	3,714	3,677	3,737	1.6%	3,737
Resources less Outlays	-	-	28	-		-
Assigned Fund Balance						
Beginning of Year	21	21	21	49		49
Addition to/(Use of)	-	-	28	-		-
End of Year	\$ 21	\$ 21	\$ 49	\$ 49		\$ 49

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
HOTEL/MOTEL TAX	\$ 3,725	\$ 3,714	\$ 3,705	\$ 3,737	0.9%	\$ 3,737
TOTAL ANNUAL RESOURCES	\$ 3,725	\$ 3,714	\$ 3,705	\$ 3,737	0.9%	\$ 3,737

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Mayor's Office of Economic Development</u>					
Other Services/Charges	\$ 3,725	\$ 3,714	\$ 3,737	0.6%	\$ 3,737
Total Social and Economic Development	3,725	3,714	3,737	0.6%	3,737
TOTAL BUDGET	3,725	3,714	3,737	0.6%	3,737
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 3,725	\$ 3,714	\$ 3,737	0.6%	\$ 3,737

CONVENTION & TOURISM FACILITIES FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

With approval of Ordinance #23112 on May 27, 2014, the allocation of the Hotel/Motel Tax was revised. The Convention Fund was renamed the Convention & Tourism Facilities Fund, and will receive 43.0 percent of the Hotel/Motel Tax levied pursuant to first chapter of Title 44, together with all income derived from the investment of the tax.

This fund shall be used to construct, reconstruct, operate, maintain, and repair buildings and facilities to foster the development of the City as a convention and tourist destination, and to acquire land in connection therewith.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY19, the revenue received from the Hotel/Motel Tax will continue to support the operating and capital needs of the Performing Arts Center and the Cox Business Center. The revenue received from the sale of sponsorships and naming rights for the BOK Center will be utilized for debt service payments on the bonds used for upgrades within the facility.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,190	\$ 5,370	\$ 5,838	\$ 5,392	-7.6%	\$ 5,392
Transfers In	-	-	-	-	N/A	-
Total Resources	3,190	5,370	5,838	5,392	-7.6%	5,392
Annual Outlays						
Budget (Expenditures or appropriations)	863	791	853	1,118	31.1%	1,139
Transfers Out	2,540	4,577	4,577	3,740	-18.3%	3,754
Total Outlays	3,403	5,368	5,430	4,858	-10.5%	4,893
Resources less Outlays	(213)	2	408	534		499
Assigned Fund Balance						
Beginning of Year	490	199	277	685		1,219
Addition to/(Use of)	(213)	2	408	534		499
End of Year	\$ 277	\$ 201	\$ 685	\$ 1,219		\$ 1,718

ANNUAL RESOURCES

(amounts expressed in thousands)

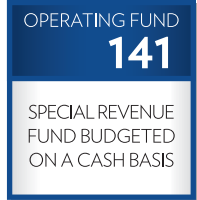
REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	Percent Diff. From FY 18 ESTIMATE	FY 20 FINANCIAL PLAN
HOTEL/MOTEL TAX	\$ 3,172	\$ 3,162	\$ 3,155	\$ 3,182	0.9%	\$ 3,182
MISC REVENUE	-	2,187	2,663	2,187	-17.9%	2,187
INTEREST INCOME	18	21	20	23	15.0%	23
TOTAL ANNUAL RESOURCES	\$ 3,190	\$ 5,370	\$ 5,838	\$ 5,392	-7.6%	\$ 5,392

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	Percent Diff. From FY 18 ORIGINAL	FY 20 FINANCIAL PLAN
CULTURAL DEVELOPMENT AND RECREATION					
<u>Performing Arts Center</u>					
Personal Services	\$ 103	\$ 220	\$ 219	-0.5%	\$ 223
Materials and Supplies	23	29	29	0.0%	29
Other Services/Charges	506	542	542	0.0%	542
Capital Outlay	230	-	328	N/A	345
Total Cultural Development and Recreation	862	791	1,118	41.3%	1,139
TOTAL BUDGET	\$ 862	\$ 791	\$ 1,118	41.3%	\$ 1,139
(Expenditures or appropriations)					
TRANSFERS OUT					
Fund # Name					
3003 TPFA Convention Center Operations	2,540	2,390	2,390	0.0%	2,390
3003 TPFA BOK Arena Sponsors/Naming Rights	-	776	113	-85.4%	114
3003 TPFA BOK Arena Debt Service	-	1,411	1,237	-12.3%	1,250
TOTAL TRANSFERS OUT	2,540	4,577	3,740	-18.3%	3,754
TOTAL ANNUAL OUTLAYS	\$ 3,402	\$ 5,368	\$ 4,858	-9.5%	\$ 4,893

TULSA STADIUM IMPROVEMENT DISTRICT

FY 2018-2019 & FY 2019-2020



OVERVIEW

The Tulsa Stadium Improvement District (TSID) No. 1 was created July 10, 2008 pursuant to Oklahoma Statutes Title 11, Sections 39-103 and 39-103.1.

Its purpose is to create a funding source for improvements and services within downtown Tulsa, which included a funding mechanism for the construction of a multi-purpose public recreational facility with a primary purpose as a ballpark, together with its maintenance and other improvements and services.

The current boundary consists of all tracts and parcels of real property lying within Planning District No.1 of the Comprehensive Plan of the City of Tulsa, commonly known as the Inner Dispersal Loop (IDL).

The Tulsa City Council passed resolution #7571 in July 2008, to levy an annual special tax assessment which began July 1, 2009. The FY17 assessment rate per gross square footage has been set at \$0.067. As assessment revenues are received, they are split between two components, capital (\$0.043) and services (\$0.024). District revenue also supports enhancement and redevelopment of downtown property and will increase the economic benefit derived from the downtown infrastructure and BOK Center investments.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

FY19 revenues are projected to be \$3,442,000. Of this amount, \$2,178,000 will be used to pay for the annual debt service and capital needs for the ballpark. Approximately \$1,287,000 of remaining available resources will be used to fund downtown services such as street sweeping, landscape maintenance and capital improvements, as well as administrative services.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,397	\$ 3,439	\$ 3,497	\$ 3,442	-1.6%	\$ 3,442
Transfers In	-	-	-	-		-
Total Resources	3,397	3,439	3,497	3,442	-1.6%	3,442
Annual Outlays						
Budget (Expenditures or appropriations)	1,265	1,452	1,432	1,287	-10.1%	1,388
Transfers Out	2,159	2,178	2,178	2,178	0.0%	2,178
Total Outlays	3,424	3,630	3,610	3,465	-4.0%	3,566
Resources less Outlays	(27)	(191)	(113)	(23)		(124)
Assigned Fund Balance						
Beginning of Year	327	316	300	187		164
Addition to/(Use of)	(27)	(191)	(113)	(23)		(124)
End of Year	\$ 300	\$ 125	\$ 187	\$ 164		\$ 40

ANNUAL RESOURCES

(amounts expressed in thousands)

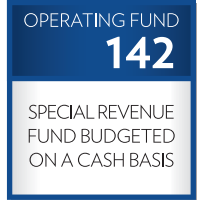
REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
INTEREST INCOME	\$ 14	\$ 18	\$ 18	\$ 21	16.7%	\$ 21
SPECIAL ASSESSMENT	3,383	3,421	3,479	3,421	-1.7%	3,421
TOTAL ANNUAL RESOURCES	\$ 3,397	\$ 3,439	\$ 3,497	\$ 3,442	-1.6%	\$ 3,442

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
CULTURAL DEVELOPMENT AND RECREATION					
<u>Mayor's Office of Economic Development</u>					
Personal Services	\$ 308	\$ 348	\$ 345	-0.9%	\$ 437
Materials and Supplies	91	131	30	-77.1%	28
Other Services/Charges	759	885	817	-7.7%	829
Capital Outlay	35	-	20	N/A	20
Total Cultural Development and Recreation	1,193	1,364	1,212	-11.1%	1,314
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	68	72	59	-18.1%	59
Materials and Supplies	-	6	6	0.0%	6
Other Services/Charges	4	10	10	0.0%	10
Total Administrative and Support Services	72	88	75	-14.8%	75
TOTAL BUDGET (Expenditures or appropriations)	1,265	1,452	1,287	-11.4%	1,389
TOTAL TRANSFERS OUT	2,159	2,178	2,178	0.0%	2,178
TOTAL ANNUAL OUTLAYS	\$ 3,424	\$ 3,630	\$ 3,465	-4.5%	\$ 3,567

WHITTIER SQUARE IMPROVEMENT DISTRICT

FY 2018-2019 & FY 2019-2020



OVERVIEW

The Whittier Square Improvement District (WSID) was created pursuant to Oklahoma Statutes, Title 11, Article 39, Sections 101- 121. The district provides enhanced street, alley and sidewalk cleaning, parking lot maintenance, and landscaping maintenance at a service level higher than normal City standards. The increased services help ensure a more pleasing and convenient business environment for customers, property owners and businesses in the area. The district is comprised of all property fronting South Lewis Avenue, from the Martin Luther King, Jr. Memorial Expressway to East 11th Street South and along East Admiral Boulevard, from the east line of Zunis Avenue to a point approximately 100 feet west of South Atlanta Avenue and along East 1st Street South, from the alley approximately 150 feet west of South Lewis Avenue to the west line of South Lewis Avenue.

The City provides approximately 50 percent of the revenue required to provide these services with a transfer from the General Fund. The City has contracted with a non-profit corporation, Whittier Square Improvement District, Inc., which was formed by owners of the properties, to collectively manage the daily affairs of the district and oversee the service providers.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY19 budget reflects \$20,000 in the service accounts which will provide for the management contract between the City and the Whittier Square Improvement District, Inc.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 9	\$ 9	\$ 9	\$ 10	11.1%	\$ 10
Transfers In	10	10	10	10	0.0%	10
Total Resources	19	19	19	20	5.3%	20
Annual Outlays						
Budget (Expenditures or appropriations)	14	20	20	20	0.0%	20
Transfers Out	-	-	-	-	N/A	-
Total Outlays	14	20	20	20	0.0%	20
Resources less Outlays	5	(1)	(1)	-		-
Assigned Fund Balance						
Beginning of Year	34	31	39	38		38
Addition to/(Use of)	5	(1)	(1)	-		-
End of Year	\$ 39	\$ 30	\$ 38	\$ 38		\$ 38

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
SPECIAL ASSESSMENT	\$ 9	\$ 9	\$ 9	\$ 9	0.0%	\$ 9
INTEREST INCOME	-	-	-	1		1
TOTAL REVENUE	9	9	9	10	11.1%	10
TRANSFERS IN	10	10	10	10	0.0%	10
TOTAL ANNUAL RESOURCES	\$ 19	\$ 19	\$ 19	\$ 20	5.3%	\$ 20

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Other Services/Charges	\$ 13	\$ 20	\$ 20	0.0%	\$ 20
Total Administrative and Support Services	13	20	20	0.0%	20
TOTAL BUDGET	13	20	20	0.0%	20
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 13	\$ 20	\$ 20	0.0%	\$ 20

PUBLIC SAFETY TAX FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

On April 5, 2016, Tulsa voters approved Ordinance #23420 setting a limited-purpose, permanent sales tax levy of sixteen one hundredths of one percent (0.16%) to begin January 1, 2017 and continuing until July 1, 2021, on which date the said sixteen one hundredths of one percent (0.16%) permanent sales tax shall increase to a twenty-six one-hundredths of one percent (0.26%) permanent sales tax for the purpose of providing revenue for the support of the public safety functions of the City of Tulsa as listed in detail in Title 43-I of Tulsa Revised Ordinances created with Ordinance #23423.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Revenues in the Public Safety Tax Fund are estimated to be \$12,460,000 in FY19 with outlays for approved public safety functions of \$11,816,000 anticipated. The ending fund balance for FY19 of \$6,481,000 shall be made available for these same approved purposes in FY20 and beyond.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 4,171	\$ 12,183	\$ 12,221	\$ 12,460	2.0%	\$ 12,731
Transfers In	-	-	-	-	N/A	-
Total Resources	4,171	12,183	12,221	12,460	2.0%	12,731
Annual Outlays						
Budget (Expenditures or appropriations)	937	10,572	9,216	10,816	17.4%	10,463
Transfers Out	-	-	400	1,000	150.0%	2,000
Total Outlays	937	10,572	9,616	11,816	22.9%	12,463
Resources less Outlays	3,234	1,611	2,605	644		268
Assigned Fund Balance						
Beginning of Year	-	3,159	3,232	5,837		6,481
Addition to/(Use of)	3,234	1,611	2,605	644		268
End of Year	\$ 3,232	\$ 4,770	\$ 5,837	\$ 6,481		\$ 6,749

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
SALES TAX	\$ 4,161	\$ 12,033	\$ 12,110	\$ 12,310	1.7%	\$ 12,581
INTEREST INCOME	10	150	111	150	35.1%	150
TOTAL REVENUE	4,171	12,183	12,221	12,460	2.0%	12,731
TOTAL ANNUAL RESOURCES	\$ 4,171	\$ 12,183	\$ 12,221	\$ 12,460	2.0%	\$ 12,731

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
Police					
Personal Services	\$ 142	\$ 4,135	\$ 7,047	70.4%	\$ 7,157
Materials and Supplies	307	424	323	-23.8%	336
Other Services/Charges	252	156	371	137.8%	319
Capital Outlay	-	3,734	2,489	-33.3%	1,867
Total	701	8,449	10,230	21.1%	9,679
Fire					
Personal Services	173	1,997	560	-72.0%	\$ 758
Materials and Supplies	63	100	-	-100.0%	-
Other Services/Charges	-	26	26	0.0%	26
Capital Outlay	-	-	-	N/A	-
Total	236	2,123	586	-72.4%	784
TOTAL BUDGET (Expenditures or appropriations)	937	10,572	10,816	2.3%	10,463
TOTAL TRANSFERS OUT	-	-	1,000	N/A	2,000
TOTAL ANNUAL OUTLAYS	\$ 937	\$ 10,572	\$ 11,816	11.8%	\$ 12,463

STREETS AND TRANSIT FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

On April 5, 2016, Tulsa voters approved Ordinance #23421 setting a limited-purpose, permanent sales tax levy of eighty-five thousandths of one percent (0.085%) to begin January 1, 2017 for the purpose of providing revenue for the support of street maintenance, traffic and public transportation functions of the City of Tulsa as listed in detail in Title 43-J of Tulsa Revised Ordinances created with Ordinance #23424.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Revenues in the Streets and Transit Fund are estimated to be \$6,619,000 in FY19 with outlays for approved streets and transit functions of \$3,592,000 anticipated. The ending fund balance for FY18 of \$3,383,000 shall be made available for these same approved purposes in FY19 and beyond.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 2,216	\$ 6,472	\$ 6,494	\$ 6,619	1.9%	\$ 6,764
Transfers In	-	-	-	-	N/A	-
Total Resources	2,216	6,472	6,494	6,619	1.9%	6,764
Annual Outlays						
Budget (Expenditures or appropriations)	665	5,070	4,330	3,115	-28.06%	3,138
Transfers Out	-	-	330	967	193.02%	2,123
Total Outlays	665	5,070	4,660	4,082	-12.40%	5,261
Resources less Outlays	1,551	1,402	1,834	2,537		1,503
Assigned Fund Balance						
Beginning of Year	-	1,522	1,549	3,383		5,920
Addition to/(Use of)	1,551	1,402	1,834	2,537		1,503
End of Year	\$ 1,549	\$ 2,924	\$ 3,383	\$ 5,920		\$ 7,423

ANNUAL RESOURCES

(amounts expressed in thousands)

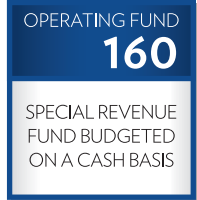
REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
SALES TAX	\$ 2,211	\$ 6,392	\$ 6,434	\$ 6,539	1.6%	\$ 6,684
INTEREST INCOME	5	80	60	80	33.3%	80
TOTAL REVENUE	2,216	6,472	6,494	6,619	1.9%	6,764
TOTAL ANNUAL RESOURCES	\$ 2,216	\$ 6,472	\$ 6,494	\$ 6,619	1.9%	\$ 6,764

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Planning & Development</u>					
Capital Outlay	\$ -	\$ 1,200	\$ -	-100.0%	\$ -
Total Social & Economic Development	-	1,200	-	-100.0%	-
PUBLIC WORKS AND TRANSPORTATION					
<u>Streets and Stormwater</u>					
Personal Services	283	1,528	1,737	13.7%	1,778
Materials and Supplies	131	749	763	1.9%	801
Other Services/Charges	151	467	426	-8.8%	559
Capital Outlay	-	796	189	-76.3%	-
Total	565	3,540	3,115	-12.0%	3,138
<u>Tulsa Transit</u>					
Other Services/Charges	100	330	967	193.0%	2,123
Total	100	330	967	193.0%	2,123
Total Public Works & Transportation	665	5,070	4,082	-19.5%	5,261
TOTAL BUDGET	665	6,270	4,082	-34.9%	5,261
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 665	\$ 6,270	\$ 4,082	-34.9%	\$ 5,261

AIR FORCE PLANT 3 FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

In December 1993, McDonnell-Douglas announced the cessation of operations at the Air Force facility known as Air Force Plant 3 (AFP 3), whereupon the City of Tulsa proceeded to have the United States Air Force convey AFP 3 back to the City as intended when the City deeded the 338 acres to the U. S. Government in 1941. In addition to the land and improvements, the United States gave the City \$10 million to address environmental problems and make improvements to the facilities.

The Mayor’s Office, the Chamber of Commerce, PSO, ONG, Asset Management, Legal, Airports and other agencies have worked together to make the property suitable for continued commercial use. The land and improved facilities have been leased to Spirit AeroSystems, Inc., (formerly Boeing Aircraft) and Navistar.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The ‘End of Year’ Assigned Fund Balance is the amount available for appropriation intended specifically for this fund’s use.

The FY19 budget will continue to provide for improvements to the facility.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 73	\$ 75	\$ 79	\$ 79	0.0%	\$ 79
Transfers In	-	-	-	-	N/A	-
Total Resources	73	75	79	79	0.0%	79
Annual Outlays						
Budget (Expenditures or appropriations)	14	1,506	20	1,506	>500%	20
Transfers Out	-	-	-	-	N/A	-
Total Outlays	14	1,506	20	1,506	>500%	20
Resources less Outlays	59	(1,431)	59	(1,427)		59
Assigned Fund Balance						
Beginning of Year	1,397	1,436	1,441	1,500		73
Addition to/(Use of)	59	(1,431)	59	(1,427)		59
End of Year	\$ 1,441	\$ 5	\$ 1,500	\$ 73		\$ 132

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
CHARGES FOR SERVICES	\$ 56	\$ 58	\$ 60	\$ 58	-3.3%	\$ 58
INTEREST INCOME	17	17	19	21	10.5%	21
MISCELLANEOUS REVENUE	-	-	-	-	N/A	-
TOTAL ANNUAL RESOURCES	\$ 72	\$ 75	\$ 79	\$ 79	0.0%	\$ 79

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Other Services/Charges	\$ 1	\$ 20	\$ 20	0.0%	\$ 20
Capital Outlay	13	1,486	1,486	0.0%	-
Total Administrative and Support Services	14	1,506	1,506	0.0%	20
TOTAL BUDGET (Expenditures or appropriations)	14	1,506	1,506	0.0%	20
TOTAL ANNUAL OUTLAYS	\$ 14	\$ 1,506	\$ 1,506	0.0%	\$ 20

1985 SALES TAX ECONOMIC DEVELOPMENT FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund was established in 1991 with a \$1,500,000 transfer from the 1985 Third Penny Sales Tax program. It is used to finance economic development projects in areas designated by the City Council. Budgeting is done on a cash basis for this Governmental Capital Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY19 and FY20 fund balance will be reserved for projects identified by the City Council.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3	\$ 3	\$ 4	\$ 4	0.0%	\$ 4
Transfers In	-	-	-	-	N/A	-
Total Resources	3	3	4	4	0.0%	4
Annual Outlays						
Budget (Expenditures or appropriations)	-	-	-	-	N/A	-
Transfers Out	-	-	-	-	N/A	-
Total Outlays	-	-	-	-	N/A	-
Resources less Outlays	3	3	4	4		4
Assigned Fund Balance						
Beginning of Year	(3)	7	-	4		8
Addition to/(Use of)	3	3	4	4		4
End of Year	\$ -	\$ 10	\$ 4	\$ 8		\$ 12

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
INTEREST INCOME	\$ 3	\$ 3	\$ 4	\$ 4	0.0%	\$ 4
TOTAL ANNUAL RESOURCES	\$ 3	\$ 3	\$ 4	\$ 4	0.0%	\$ 4

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
TOTAL ANNUAL OUTLAYS	\$ -	\$ -	\$ -	N/A	\$ -

2001 FIVE-YEAR SALES TAX FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund was established by City Ordinance to account for the 2001 Third Penny Sales Tax program. The sales tax under this program lasted five years, but completion of the projects is taking somewhat longer. The fund began receiving sales tax revenue in September 2001 and received its last allocation in September 2006. Budgeting is done on a cash basis for this Governmental Capital Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Original revenue estimates for the program were \$390 million. Approximately \$325 million has been collected. The projects not fully funded were included in the 2006 Sales Tax Extension program. The FY19 and FY20 fund balance will be reserved for projects identified by the Mayor and City Council.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 21	\$ 35	\$ 20	\$ 35	75.0%	\$ 35
Transfers In	-	-	-	-		-
Total Resources	21	35	20	35	75.0%	35
Annual Outlays						
Budget (Expenditures or appropriations)	-	-	-	-	N/A	-
Transfers Out	-	-	-	-	N/A	-
Total Outlays	-	-	-	-	N/A	-
Resources less Outlays	21	35	20	35		35
Assigned Fund Balance						
Beginning of Year	99	468	120	140		175
Addition To/Use of	21	35	20	35		35
End of Year	\$ 120	\$ 503	\$ 140	\$ 175		\$ 210

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
INTEREST INCOME	\$ 18	\$ 29	\$ 14	\$ 29	107.1%	\$ 29
MISCELLANEOUS REVENUE	3	6	6	6	0.0%	6
TOTAL ANNUAL RESOURCES	\$ 21	\$ 35	\$ 20	\$ 35	75.0%	\$ 35

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
CULTURAL DEVELOPMENT AND RECREATION					
<u>Tulsa Performing Arts Center</u>					
Capital Outlay	\$ -	\$ -	\$ -	N/A	\$ -
Total Culture and Recreation	-	-	-	N/A	-
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	-	-	-	N/A	-
Total Public Works and Transportation	-	-	-	N/A	-
TOTAL BUDGET	-	-	-	N/A	-
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ -	\$ -	\$ -	N/A	\$ -

2006 SPECIAL EXTENDED SALES TAX FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund was established by City Ordinance to account for the 2006-2012 Third Penny Sales Tax capital projects. The May 9, 2006 vote provides funding for this program. All projects total \$463.5 million. The fund began receiving sales tax revenue in September 2006. Budgeting is done on a cash basis for this Governmental Capital Fund.

A revenue bond was issued in June 2006 to finance the uncompleted projects in the 2001 Sales Tax program. Fund 403 has been used to account for the related revenues and expenditures.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Revenues from the Third Penny Sales Tax are normally used in the year received to fund capital and capital maintenance projects. This fund is projected to receive interest earnings in FY19.

All appropriations for the original projects outlined in title 43-F of the City of Tulsa Revised Ordinances have been made. In FY17, an additional \$2.2 million was appropriated from fund balance and interest income to the East Tulsa Fire Station project in order to complete the project as originally proposed. In FY18 and FY19, savings from the Arterial Streets Rehabilitation Project were appropriated to the Performing Arts Center to finish interior renovations within the facility. Additionally, the 2006 Advance Funded Sales Tax Fund (403) will be closed, the remaining cash has been transferred into fund 402, and completed projects will be closed in FY 19. All remaining fund balance in FY19 and FY20 will be reserved for projects identified by the Mayor and City Council.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 461	\$ 625	\$ 474	\$ 602	27.0%	\$ 602
Transfers In	-	-	807	-		-
Total Resources	461	625	1,281	602	-53.0%	602
Annual Outlays						
Budget (Expenditures or appropriations)	2,200	(172)	(172)	-	N/A	-
Transfers Out	-	172	172	-	-100.0%	-
Total Outlays	2,200	-	-	-	N/A	-
Resources less Outlays	(1,739)	625	1,281	602		602
Assigned Fund Balance						
Beginning of Year	992	25	(747)	534		1,136
Addition To/Use of	(1,739)	625	1,281	602		602
End of Year	\$ (747)	\$ 650	\$ 534	\$ 1,136		\$ 1,738

ANNUAL RESOURCES

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
INTEREST INCOME	\$ 461	\$ 625	\$ 474	\$ 602	27.0%	\$ 602
TRANSFERS IN	-	-	807	-		-
TOTAL ANNUAL RESOURCES	\$ 461	\$ 625	\$ 1,281	\$ 602	-53.0%	\$ 602

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
CULTURAL DEVELOPMENT AND RECREATION					
<u>Tulsa Performing Arts Center</u>					
Capital Outlay	\$ -	\$ 210	\$ -	-100.0%	\$ -
Total	-	210	-	-100.0%	-
Total Cultural Development and Recreation	-	210	-	-100.0%	-
<u>Engineering Services</u>					
<i>Streets</i>					
Capital Outlay	-	(382)	-	N/A	-
Total	-	(382)	-	N/A	-
<i>Facilities/Facilities Maintenance</i>					
Capital Outlay	2,200	-	-	N/A	-
Total	2,200	-	-	N/A	-
Total Public Works And Transportation	2,200	(382)	-	N/A	-
TOTAL BUDGET	2,200	(172)	-	N/A	-
TOTAL TRANSFERS OUT	-	172	-	-100.0%	-
TOTAL ANNUAL OUTLAYS	\$ 2,200	\$ -	\$ -	N/A	\$ -

2008 SALES TAX SPECIAL TEMPORARY STREETS FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund was established as part of the Fix Our Streets Program authorized by the electorate in November of 2008. This authorized temporary increase in the sales tax levy of one and two-twelfths percent (1.167%) was to be used for the repair, construction and reconstruction of streets, bridges and related infrastructure as outlined in the applicable ordinance. The authorized tax levy expired June 30, 2014.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The FY14 Budget was reduced by \$5.0 million to offset underperforming sales tax revenue. In FY15, the last \$10.0 million in sales tax revenue pledged to this program was appropriated for street maintenance and repair projects. The FY19 and FY20 fund balance will be reserved to complete projects within the original program in the event of cost overruns.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 577	\$ 795	\$ 542	\$ 687	26.8%	\$ 687
Transfers In	-	-	-	-	N/A	-
Total Resources	577	795	542	687	26.8%	687
Annual Outlays						
Budget (Expenditures or appropriations)	-	-	-	-	N/A	-
Transfers Out	-	-	-	-	N/A	-
Total Outlays	-	-	-	-	N/A	-
Resources less Outlays	577	795	542	687		687
Assigned Fund Balance						
Beginning of Year	2,498	3,009	3,075	3,617		4,304
Addition to/(Use of)	577	795	542	687		687
End of Year	\$ 3,075	\$ 3,804	\$ 3,617	\$ 4,304		\$ 4,991

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
SALES TAX	\$ -	\$ -	\$ -	\$ -	N/A	\$ -
INTEREST INCOME	577	795	542	687	26.8%	687
TOTAL ANNUAL RESOURCES	\$ 577	\$ 795	\$ 542	\$ 687	26.8%	\$ 687

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ -	\$ -	\$ -	N/A	\$ -
Total	-	-	-	N/A	-
<u>Streets and Stormwater Department</u>					
Capital Outlay	-	-	-	N/A	-
Total	-	-	-	N/A	-
Total Public Works and Transportation	-	-	-	N/A	-
TOTAL BUDGET (Expenditures or appropriations)	-	-	-	N/A	-
TOTAL ANNUAL OUTLAYS	\$ -	\$ -	\$ -	N/A	\$ -

2014 SALES TAX FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund was established by City Ordinance to account for the 2014-2021 Third Penny Sales Tax capital projects. In November 2013, the electorate approved the extension of a 1.1 percent sales tax which will provide funding for this program. The fund began receiving sales tax revenue in July 2014. Budgeting is done on a cash basis for this Governmental Capital Fund. The total program estimate is \$563.7 million and will include projects from across the City including roadways, parks, public safety, and economic development.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Revenues from the Third Penny Sales Tax are normally used in the year received to fund capital and capital maintenance projects. Total appropriations in FY19 total \$86.7 million and planned appropriations in FY20 total \$82.9 million. Any fund balance will be used to support current and future appropriations in accordance with the 2014 Sales Tax Ordinance.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 83,119	\$ 83,925	\$ 84,844	\$ 86,688	2.2%	\$ 88,553
Transfers In	-	-	-	-		-
Total Resources	83,119	83,925	84,844	86,688	2.2%	88,553
Annual Outlays						
Budget (Expenditures or appropriations)	76,965	76,699	76,699	80,161	4.5%	76,427
Transfers Out	6,580	6,500	6,500	6,500	0.0%	6,500
Total Outlays	83,545	83,199	83,199	86,661	4.2%	82,927
Resources less Outlays	(426)	726	1,645	27		5,626
Assigned Fund Balance						
Beginning of Year	2,591	1,846	2,165	3,810		3,837
Addition to/(Use of)	(426)	726	1,645	27		5,626
End of Year	\$ 2,165	\$ 2,572	\$ 3,810	\$ 3,837		\$ 9,463

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
TAXES	\$ 81,565	\$ 82,725	\$ 83,322	\$ 84,628	1.6%	\$ 86,493
INTEREST INCOME	1,554	1,200	1,522	2,060	35.3%	2,060
TOTAL ANNUAL RESOURCES	\$ 83,119	\$ 83,925	\$ 84,844	\$ 86,688	2.2%	\$ 88,553

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
<u>Police Department</u>					
Capital Outlay	\$ 3,100	\$ 4,600	\$ 3,300	-28.3%	\$ 3,390
Total	3,100	4,600	3,300	-28.3%	3,390
<u>Fire</u>					
Capital Outlay	-	4,800	1,900	-60.4%	5,500
Total	-	4,800	1,900	-60.4%	5,500
Total Public Safety and Protection	3,100	9,400	5,200	-44.7%	8,890
CULTURAL DEVELOPMENT AND RECREATION					
<u>Parks and Recreation</u>					
Capital Outlay	8,235	3,480	1,350	-61.2%	2,890
Total	8,235	3,480	1,350	-61.2%	2,890
<u>Tulsa Performing Arts Center</u>					
Capital Outlay	2,850	-	-	N/A	-
Total	2,850	-	-	N/A	-
Total Cultural Development/Recreation	11,085	3,480	1,350	-61.2%	2,890

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
<i>Streets</i>					
Capital Outlay	50,235	30,810	62,825	103.9%	54,640
Total	50,235	30,810	62,825	103.9%	54,640
<i>Facilities/Facilities Maintenance</i>					
Capital Outlay	7,174	7,010	6,000	-14.4%	6,145
Total	7,174	7,010	6,000	-14.4%	6,145
<i>Stormwater Design</i>					
Capital Outlay	700	-	360	N/A	-
Total	700	-	360	N/A	-
<u>Streets and Stormwater</u>					
Capital Outlay	1,550	1,925	1,995	3.6%	2,085
Total	1,550	1,925	1,995	3.6%	2,085
<u>Tulsa Transit</u>					
Capital Outlay	1,981	19,534	1,466	-92.5%	502
Total	1,981	19,534	1,466	-92.5%	502
Total Public Works And Transportation	61,640	59,279	72,646	22.5%	63,372
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Development Services</u>					
Capital Outlay	300	4,200	-	-100.0%	-
Total	300	4,200	-	-100.0%	-
-					
<u>Planning</u>					
Capital Outlay	-	-	200	N/A	500
Total	-	-	200	N/A	500
Total Social and Economic Development	300	4,200	200	-95.2%	500
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Capital Outlay	840	340	765	125.0%	775
Total	840	340	765	125.0%	775
Total Administrative & Support Services	840	340	765	125.0%	775
TOTAL BUDGET	76,965	76,699	80,161	4.5%	76,427
(Expenditures or appropriations)					
TRANSFERS OUT					
Fund # Name					
TOTAL TRANSFERS OUT	6,580	6,500	6,500	0.0%	6,500
TOTAL ANNUAL OUTLAYS	\$ 83,545	\$ 83,199	\$ 86,661	4.2%	\$ 82,927

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

FY 2018 - 2019 & FY 2019 - 2020

	FY 19 BUDGET	FY 20 FINANCIAL PLAN
POLICE		
Police Academy/Police Courts Renovations	\$ -	\$ 225
Police Uniform Division Renovations	-	400
Police Five-Year Capital Equipment Needs	3,300	3,390
Police Total	3,300	4,015
FIRE		
Apparatus replacement	1,900	5,500
Fire Station Rehabilitation	1,500	1,500
Fire Department Facilities Repairs	-	240
Fire Total	3,400	7,240
PARKS		
Carl Smith Improvements	-	25
Cousins Park Improvements	-	250
Security System Upgrades - Page Belcher Pro Shop	10	70
Hicks Park Improvements	560	-
Savage Park Improvements	15	105
Water Playgrounds - Reed	60	-
Whiteside - Upgrade and repair plumbing in community center	315	-
Woodward Renovation	-	870
Pool Reconstruction - Reed	300	-
Pool Reconstruction - Berry	-	200
New Playground and Safety Surface - Aaronson	-	30
New Playground and Safety Surface - Boots Adams	-	30
New Playground and Safety Surface - Carbondale	-	30
New Playground and Safety Surface - Graham	-	30
New Playground and Safety Surface - Henthorne	-	30
New Playground and Safety Surface - Langenheim	-	245
New Playground and Safety Surface - McClure	30	-
New Playground and Safety Surface - Minshall	-	245
New Playground and Safety Surface - Patrick	-	245
New Playground and Safety Surface - Penney	30	-
New Playground and Safety Surface - Pielsticker	30	-
New Playground and Safety Surface - Plaza	-	245
New Playground and Safety Surface - Schlegel	-	30
New Playground and Safety Surface - Shannon	-	30
New Playground and Safety Surface - Summerglen	-	30
New Playground and Safety Surface - Terrace	-	30
New Playground and Safety Surface - Tracy	-	60
New Playground and Safety Surface - West Highlands	-	30
New Playground and Safety Surface - Skelly	-	30
Parks Total	1,350	2,890

	FY 19 BUDGET	FY 20 FINANCIAL PLAN
GILCREASE		
Helmerich Hall floor replacement	305	-
Gallery Wood Floor Refinishing	100	-
Kitchen Renovation	285	-
North parking restoration	985	-
Vista Room - Electro-Chromatic Glass Replacement	25	85
Parking Expansion	-	500
Gilcrease Total	1,700	585
PERFORMING ARTS CENTER		
PAC Renovations	-	100
Roof replacment	150	1,150
Performing Arts Center Total	150	1,250
RIVER PARKS AUTHORITY		
Park Facilities Refurbishment	1,100	100
River Parks Authority Total	1,100	100
FLOOD CONTROL		
Levee District #12 rehabilitation	360	-
Flood Control Total	360	-
STREETS AND EXPRESSWAYS		
Arterial Street Rehabilitation and Citywide Projects		
49th W. Ave. - Edison St. to Charles Page Blvd.	-	1,775
Lewis Ave. - 36th St. N. to Apache St.	-	1,625
Southwest Blvd. - W. 23rd St. to W. 31st St.	2,345	-
Southwest Blvd. - W. 31st St. to W. 40th St.	4,235	-
Union Ave. - W. 51st St. to W. 61st St.	-	-
Riverside Dr. - Joe Creek to 81st St.	700	-
Pine St. - Harvard Ave. to Yale Ave.	-	2,175
Admiral Pl. - Lewis Ave. to Harvard Ave.	-	2,050
Admiral Pl. - Harvard Ave. to Yale Ave.	3,340	-
Mingo Rd. - 36th St. N. to Pine St.	4,770	-
Mingo Rd. - Admiral Blvd. to 11th St.	-	1,195
Peoria Ave. - Admiral Blvd. to 11th St.	-	1,890
Utica Ave. - Admiral Blvd. to 11th St.	280	-
Utica Ave. - 11th St. to 15th St.	1,565	-
Harvard Ave. - 15th St. to 21st St.	300	-
Harvard Ave. - 21st St. to 31st St.	-	2,575
21st St. - Yale Ave. to Sheridan Rd.	-	2,340
31st St. - Yale Ave. to Sheridan Rd.	330	-
41st St. - Sheridan Rd. to Memorial Dr.	-	2,320
Memorial Dr. - 21st St. to 31st St.	495	-
51st St. - Mingo Rd. to Garnett Rd.	-	1,580
71st St. - Memorial Dr. to Mingo Rd.	-	1,450
91st. St. - Mingo Rd. to Hwy 169.	50	370
Memorial Dr. - 81st St. to 91st St.	1,890	-
Sheridan Rd. - 91st St. to 101st St.	-	1,180
Harvard Ave. - 41st St. to 51st St.	-	2,090
36th. St. N. - Mingo Rd. to Hwy 169	1,440	-
Downtown Arterial Streets	3,600	4,800

	FY 19 BUDGET	FY 20 FINANCIAL PLAN
Intersections		
Pine St. & MLK Jr. Blvd Intersection	-	1,585
Pine St. & Peoria Ave. Intersection	1,890	-
36th St. N. & Mingo Rd. Intersection	755	-
Admiral Blvd. & Lewis Ave. Intersection	-	430
11th St. & Utica Ave. Intersection	920	-
21st St. & Peoria Ave. Intersection	1,030	-
51st St. & Mingo Rd. Intersection	-	1,495
71st St. & Sheridan Rd. Intersection	1,115	-
71st St. & Memorial Dr. Intersection	-	840
81st St. & Memorial Dr. Intersection	680	-
61st St. & Yale Ave. Intersection	1,465	-
Citywide Non-Arterial Routine and Preventive Maintenance	320	435
Widen Yale Avenue, 81st St. to 91st Street South	19,200	3,290
Widen Yale Avenue, 96th St. South to 101st St. South	1,015	-
Widen 25th W. Ave., Edison to Apache (Design)	-	125
Gilcrease Expressway Local Match	500	-
Bridges - Replacement and Rehabilitation Programs		
Bridge No. 275 - 10100 E. 36th St. N.	-	2,880
Bridge No. 185 - 4000 N. Hartford Ave.	-	450
Bridge No. 285 - 1900 W. 43rd St.	-	30
Bridge No. 232 - 3600 S. Southwest Blvd.	90	-
Bridge No. 181 - 300 N. Garnett Rd.	180	-
Bridge No. 204A - 200 S. Mingo Rd.	-	190
Bridge No. 239 - 2600 S. Yorktown Ave.	-	50
Bridge No. 311 - 3900 S. 90th E. Ave.	-	90
Bridge No. 310 - 2750 S. 90th E. Ave.	-	140
Bridge No. 254 - 8330 E. 14th St.	-	70
Bridge No. 307 - 2900 S. 87th E. Ave.	-	35
Bridge No. 266 - 13700 E. 28th St.	-	45
Bridge No. 333 - 1300 S. 177th E. Ave.	1,260	-
Bridge No. 316 - 3800 S. 93rd E. Ave.	-	200
Bridge No. 209 - 3000 N. Mingo Rd.	2,250	-
Bridge No. 352 - 12300 E. State Farm Blvd.	-	225
Bridge No. 226 - 8200 S. Pittsburg Ave.	-	65
Bridge No. 222 - 3200 S. Peoria Ave.	-	2,880
Bridge No. 166 - 3200 S. Cincinnati Ave.	-	450
Bridge No. 194 - 5300 S. Louisville Ave.	-	45
Bridge No. 217 - 5300 S. New Have Ave.	-	25
Citywide guardrail replacement	250	-
Citywide traffic signalization	500	-
Signing, pavement marking and delineation	425	500
Traffic signal installation, modification, and safety improvements	500	750
GPS Emergency Vehicle Pre-emption System	-	400
Citywide ADA Transition Plan Implementation (High/Medium Priority Needs)	1,710	1,740
Bicycle/Pedestrian Master Plan Implementation	1,300	1,400
IDL Entrance Rehabilitation (1st, 7th, 8th Streets; signals at 1st & Greenwood)	825	1,400
Streets and Expressways Total	63,520	51,675

	FY 19 BUDGET	FY 20 FINANCIAL PLAN
FACILITIES MAINTENANCE		
ADA Transition Plan - Buildings	225	200
ADA Transition Plan - Parks	200	175
Public Facilities, OTC	650	570
Public Facilities, Roofing	475	600
Facilities Maintenance Total	1,550	1,545
PLANNING		
Annual Economic Development Priority Opportunities	1,300	1,150
Corridor and Small Area Planning	200	500
Eugene Field Redevelopment	-	3,900
Planning Total	1,500	5,550
WORKING IN NEIGHBORHOODS		
Animal Shelter Expansion - Phase I	-	300
Working in Neighborhoods Total	-	300
TULSA TRANSIT		
Replace Aging Vehicles -33 fixed-route and 39 LIFT program busses	1,466	502
Tulsa Transit Total	1,466	502
ASSET MANAGEMENT		
Install Radio Frequency Identification Devices (RFID) on fleet	375	375
EMD Facilities Maintenance	140	150
Lighting systems, driveways, sidewalks, energy upgrades, HVAC, & plumbing	250	250
Asset Management Total	765	775
CAPITAL PLANNING AND EQUIPMENT		
Replace Capital Equipment	6,500	6,500
Capital Planning and Equipment Total	6,500	6,500
Fund Total	\$ 86,661	\$ 82,927

SHORT-TERM CAPITAL FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

The Short-Term Capital Fund was established to finance the City's short-term capital needs. For budget purposes, a short-term capital asset has a minimum value of \$1,000 and a useful life of more than one year but less than ten years. Revenue is provided by the 2014 Sales Tax Fund which includes provisions for "short-term" capital improvement projects.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Since July 2014, sales tax revenue in the Short-Term Capital Fund has come from the Improve Our Tulsa funding package which was approved by voters in November 2013 and is anticipated to provide funding for capital equipment until 2021 when the package expires.

The Short-Term Capital Fund began FY18 with a fund balance available for appropriation of \$848,000. The accumulated ending balance, along with sales tax revenue collected throughout the year, will be used to fund the City's capital equipment needs in FY19.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ -	\$ 3	\$ 86	\$ 14	-83.7%	\$ 14
Transfers In	9,680	9,771	9,686	9,800	1.2%	9,890
Total Resources	9,680	9,774	9,772	9,814	0.4%	9,904
Annual Outlays						
Budget (Expenditures or appropriations)	8,692	9,379	9,176	9,687	5.6%	9,254
Transfers Out	1,128	386	478	514	7.5%	514
Total Outlays	9,820	9,765	9,654	10,201	5.7%	9,768
Resources less Outlays	(140)	9	118	(387)		136
Assigned Fund Balance						
Beginning of Year	988	563	848	966		579
Addition to/(Use of)	(140)	9	118	(387)		136
End of Year	\$ 848	\$ 572	\$ 966	\$ 579		\$ 715

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
MISCELLANEOUS REVENUE	\$ -	\$ 3	\$ 86	\$ 14	-83.7%	\$ 4
TOTAL REVENUE	-	3	86	14	-83.7%	4
TRANSFERS IN	9,680	9,771	9,686	9,800	1.2%	9,900
TOTAL ANNUAL RESOURCES	\$ 9,680	\$ 9,774	\$ 9,772	\$ 9,814	0.4%	\$ 9,904

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
PUBLIC SAFETY AND PROTECTION					
Municipal Court	\$ 25	\$ -	\$ -	N/A	\$ -
Police	2,869	3,343	3,397	1.6%	3,327
Fire	374	610	624	2.3%	610
Total Public Safety and Protection	3,268	3,953	4,021	1.7%	3,937
CULTURAL DEVELOPMENT AND RECREATION					
Park & Recreation	131	304	522	71.7%	275
Gilcrease Museum	30	-	6	N/A	-
River Parks	36	36	36	0.0%	36
Total Cultural Development and Recreation	197	340	564	65.9%	311
SOCIAL AND ECONOMIC DEVELOPMENT					
Working In Neighborhoods	193	197	197	0.0%	198
Development Services	56	84	94	11.9%	94
Total Social and Economic Development	249	281	291	3.6%	292
PUBLIC WORKS AND TRANSPORTATION					
Engineering	-	-	42	N/A	45
Streets and Stormwater	1,527	1,228	1,229	0.1%	1,229
Tulsa Transit	92	92	92	0.0%	92
Total Public Works and Transportation	1,619	1,320	1,363	3.3%	1,366
ADMINISTRATIVE AND SUPPORT SERVICES					
City Council	5	4	8	99.8%	8
Legal	12	5	5	0.0%	5
Human Resources	56	-	-	N/A	-
Finance	3	-	-	N/A	-
Mayor's Office	-	-	30	N/A	-
Information Technology	3,314	3,214	3,319	3.3%	3,319
Communications	3	-	-	N/A	-
Asset Management	58	262	214	-18.3%	144
Total Administrative and Support Services	3,451	3,485	3,576	2.6%	3,476
TOTAL BUDGET	8,784	9,379	9,815	4.6%	9,382
(Expenditures or appropriations)					
TRANSFERS OUT					
TOTAL TRANSFERS OUT	1,036	386	386	0.0%	386
TOTAL ANNUAL OUTLAYS	\$ 9,820	\$ 9,765	\$ 10,201	4.5%	\$ 9,768

MISCELLANEOUS CAPITAL PROJECTS FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund is used to account for miscellaneous capital projects that are not financed by previously approved sales tax or general obligation bond programs. Interest earnings are credited to the General Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY19 and FY20, there are no planned appropriations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ -	\$ -	\$ 9	\$ 12	33.3%	\$ 13
Transfers In	-	-	-	-		-
Total Resources	-	-	9	12	33.3%	13
Annual Outlays						
Budget (Expenditures or appropriations)	-	-	-	-	N/A	-
Transfers Out	-	-	-	-	N/A	-
Total Outlays	-	-	-	-	N/A	-
Resources less Outlays	-	-	9	12		13
Assigned Fund Balance						
Beginning of Year	1,035	1,035	1,035	1,035		1,035
Addition to/(Use of)		-	9	12		13
End of Year	\$ 1,035	\$ 1,035	\$ 1,044	\$ 1,047		\$ 1,048

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
INTEREST INCOME	\$ -	\$ -	\$ 9	\$ 12	33.3%	\$ 13
	-	-	-	-	N/A	-
TOTAL ANNUAL RESOURCES	\$ -	\$ -	\$ 9	\$ 12	33.3%	\$ 13

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
TOTAL ANNUAL OUTLAYS	\$ -	\$ -	\$ -	N/A	\$ -

VIDEO SERVICE FRANCHISE FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

In 2009, the Tulsa City Council adopted ordinance #22169 which amended Title 11, Section 1220 of Chapter 12 of the municipal code regarding “Rights-Of-Way Occupancy Management” and established an educational and governmental access capital contribution fee to be assessed on video service providers utilizing the City’s rights-of-way. The collected fees shall be used to support governmental public information and educational cable television broadcasts.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The ‘End of Year’ Assigned Fund Balance is the amount available for appropriation intended specifically for this fund’s use.

In FY19 and FY20, there are no planned appropriations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 464	\$ 528	\$ 220	\$ 528	140.0%	\$ 528
Transfers In	-	-	-	-	N/A	-
Total Resources	464	528	220	528	140.0%	528
Annual Outlays						
Budget (Expenditures or appropriations)	-	-	-	-	N/A	-
Transfers Out	-	-	-	-	N/A	-
Total Outlays	-	-	-	-	N/A	-
Resources less Outlays	464	528	220	528		528
Assigned Fund Balance						
Beginning of Year	-	-	-	220		748
Addition to/(Use of)	464	528	220	528		528
End of Year	\$ -	\$ 528	\$ 220	\$ 748		\$ 1,276

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
CAPITAL CONTRIBUTION FEE	\$ 464	\$ 528	\$ 220	\$ 528	140.0%	\$ 528
TOTAL ANNUAL RESOURCES	\$ 464	\$ 528	\$ 220	\$ 528	140.0%	\$ 528

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>City Council</u>					
Capital Outlay	-	-	-	N/A	-
Total	-	-	-	N/A	-
Total Administrative & Support Services	-	-	-	N/A	-
TOTAL BUDGET	-	-	-	N/A	-
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ -	\$ -	\$ -	N/A	\$ -

OFFICE SERVICES INTERNAL SERVICE FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

The Office Services Internal Service Fund is used to manage the City's chargeback system for postage, certain office supplies, printing and reproduction expenses. This fund was established in FY01 to clearly identify these costs at the department level. After this fund was established, funding for postage, certain office supplies, printing and reproduction expenses was appropriated in the Office Services budget, and funding was increased or decreased based on departments' requests. The goal of the chargeback system is to better manage expenditures and reduce costs.

While this fund is supported primarily by the General Fund, approximately one-fourth of its services are charged to the Enterprise Funds. Some revenue is also received from other outside agencies that acquire forms and business cards from Office Services, and utilize City mail and copying services.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Given the function of the Office Services Internal Service Fund, a large fund balance should not materialize. The FY19 budget is set at \$1,511,000 and includes charges for internal office services for all City departments. Reimbursement for these services will be made in the same manner as other charge back expenditures. Revenue received from charge backs to the user departments is based on actual expenditures for convenience copier rental, printing services, wireless device, mail services and record storage charges. The Finance Department-Accounting Section will make monthly journal entries to reduce each department's budget for actual expenses incurred, and will book revenue in the Office Services Internal Service Fund to match expenditures.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 1,365	\$ 1,393	\$ 1,379	\$ 1,513	9.7%	\$ 1,513
Transfers In	-	-	-	-	N/A	-
Total Resources	1,365	1,393	1,379	1,513	9.7%	1,513
Annual Outlays						
Budget (Expenditures or appropriations)	1,393	1,391	1,391	1,511	8.6%	1,511
Total Outlays	1,393	1,391	1,391	1,511	8.6%	1,511
Resources less Outlays	(28)	2	(12)	2		2
Assigned Fund Balance						
Beginning of Year	126	57	98	86		88
Addition to/(Use of)	(28)	2	(12)	2		2
End of Year	\$ 98	\$ 59	\$ 86	\$ 88		\$ 90

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
OTHER SERVICES	\$ 1,362	\$ 1,391	\$ 1,377	\$ 1,511	9.7%	\$ 1,511
INTEREST INCOME	3	2	2	2	0.0%	2
TOTAL ANNUAL RESOURCES	\$ 1,365	\$ 1,393	\$ 1,379	\$ 1,513	9.7%	\$ 1,513

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Information Technology</u>					
Other Services/Charges	\$ 1,393	\$ 1,391	1,511	8.6%	1,511
Total Administrative and Support Services	1,393	1,391	1,511	8.6%	1,511
TOTAL BUDGET (Expenditures or appropriations)	1,393	1,391	1,511	8.6%	1,511
TOTAL ANNUAL OUTLAYS	\$ 1,393	\$ 1,391	\$ 1,511	8.6%	\$ 1,511

WORKERS' COMPENSATION SERVICE FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund was established in FY84 as a means to account for the cost of insurance plans for City employees. Prior to the establishment of this Internal Service Fund, insurance was accounted for through a series of trust funds. In FY17 the insurance provided for workers compensation and employee insurance plans were be separated into two separate internal service funds.

The City of Tulsa is self-insured for Workers' Compensation. Contributions to this fund are transferred monthly from each City department with salary accounts. The transfer is based on a department's historical claims experience percentage that reflects the relationship between administrative workers' compensation costs to salaries.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In 2013, the City launched our Safety Culture Transformation Project aimed at improving the safety culture and ultimately reducing our workers' compensation costs. Through this project we have implemented several new programs including safety committees, job hazard analysis procedures and a robust injury investigation process. The results are showing great success with the reduction of our OSHA recordable injuries.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM	FINANCIAL
					FY 18 EST.	PLAN
Annual Resources						
Revenue	\$ 5,670	\$ 4,729	\$ 4,635	\$ 4,729	2.0%	\$ 4,729
Transfers In	-	-	-	-		-
Total Resources	5,670	4,729	4,635	4,729	2.0%	4,729
Annual Outlays						
Budget (Expenditures or appropriations)	4,288	4,700	4,700	4,700	0.0%	4,700
Transfers Out	2,000	750	750	-	-100.0%	-
Total Outlays	6,288	5,450	5,450	4,700	-13.8%	4,700
Resources less Outlays	(618)	(721)	(815)	29		29
Assigned Fund Balance						
Beginning of Year	3,337	879	2,719	1,904		1,933
Reserves	-	-	-	-		-
Addition to/(Use of)	(618)	(721)	(815)	29		29
End of Year	\$ 2,719	\$ 158	\$ 1,904	\$ 1,933		\$ 1,962

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
MISCELLANEOUS REVENUE	\$ 5,497	\$ 4,700	\$ 4,606	\$ 4,700	2.0%	\$ 4,700
INTEREST INCOME	173	29	29	29	0.0%	29
TOTAL ANNUAL RESOURCES	\$ 5,670	\$ 4,729	\$ 4,635	\$ 4,729	2.0%	\$ 4,729

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Human Resources</u>					
Materials and Supplies	\$ 30	\$ 33	\$ 33	0.0%	\$ 33
Other Services/Charges	4,258	4,667	4,667	0.0%	4,667
Total	4,288	4,700	4,700	0.0%	4,700
TOTAL BUDGET (Expenditures or appropriations)	4,288	4,700	4,700	0.0%	4,700
TRANSFERS OUT					
Fund # Name					
8025 Employee Insurance Fund	2,000	750	-	-100.0%	-
TOTAL TRANSFERS OUT	2,000	750	-	-100.0%	-
TOTAL ANNUAL OUTLAYS	\$ 6,288	\$ 5,450	\$ 4,700	-13.8%	\$ 4,700

EMPLOYEE INSURANCE SERVICE FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund was established in FY17 as a means to account for the cost of insurance plans for City employees. Prior to the establishment of this Fund, insurance and workers' compensation were accounted for in one fund.

The City continues to offer its employees and various agencies insurance plans covering health, dental, life, and long-term disability. Providing only one health provider has allowed a firmer control of escalating health insurance costs while still providing complete insurance coverage.

In FY95, the Firefighters' Union opted out of the City's dental, health, and life plans and now procures separate coverage for its members. In FY08, the Police Officers' Union opted out of the City's dental, health, and life plans and now procures separate coverage for its members.

The City will continue to pay a major portion of insurance costs for its employees. Additional resources required to finance the insurance costs are obtained through the payroll process with charges to departments' budgets and deductions from employee paychecks. City agencies with employees participating in the programs make payments directly to the Employees' Insurance Service Fund.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY16, the City transitioned from a defined benefit plan to a defined contribution plan, as well as, transitioned from a fiscal year enrollment period to calendar year. With this change, employees are empowered to make choices as to the level of health and dental care coverage required for their life situation.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM	FINANCIAL
					FY 18 EST.	PLAN
Annual Resources						
Revenue	\$ 23,122	\$ 25,072	\$ 25,837	\$ 26,559	2.8%	\$ 29,141
Transfers In	2,000	750	750	-	-100.0%	-
Total Resources	25,122	25,822	26,587	26,559	-0.1%	29,141
Annual Outlays						
Budget (Expenditures or appropriations)	23,711	25,822	25,822	26,559	2.9%	29,141
Transfers Out	-	-	-	-	N/A	-
Total Outlays	23,711	25,822	25,822	26,559	2.9%	29,141
Resources less Outlays	1,411	-	765	-		-
Assigned Fund Balance						
Beginning of Year	-	-	1,411	2,176		2,176
Reserves	-	-	-	-		-
Addition to/(Use of)	1,411	-	765	-		-
End of Year	\$ 1,411	\$ -	\$ 2,176	\$ 2,176		\$ 2,176

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
MISCELLANEOUS REVENUE	\$ 23,115	\$ 25,065	\$ 25,822	\$ 26,552	2.8%	\$ 29,134
INTEREST INCOME	7	7	15	7	-53.3%	7
TOTAL REVENUE	23,122	25,072	25,837	26,559	2.8%	29,141
TRANSFERS IN	2,000	750	750	-	-100.0%	-
TOTAL ANNUAL RESOURCES	\$ 25,122	\$ 25,822	\$ 26,587	\$ 26,559	-0.1%	\$ 29,141

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Human Resources</u>					
Personal Services	\$ 65	\$ 92	\$ 77	-16.3%	\$ 79
Other Services/Charges	23,646	25,730	26,482	2.9%	29,062
Total	23,711	25,822	26,559	2.9%	29,141
Total Administrative and Support Services	23,711	25,822	26,559	2.9%	29,141
TOTAL BUDGET (Expenditures or appropriations)	23,711	25,822	26,559	2.9%	29,141
TOTAL ANNUAL OUTLAYS	\$ 23,711	\$ 25,822	\$ 26,559	2.9%	\$ 29,141

EQUIPMENT MANAGEMENT SERVICE FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

The Equipment Management Service Fund is used to account for the centralized maintenance program for all City vehicles. Each year a rate structure is established for the specific services provided by the Equipment Management Division of the Asset Management Department. These services include vehicle repairs, regular preventive maintenance, body shop repairs, fuel for on-road and off-road vehicles, car wash, and a motor pool of vehicles available for City business. Rates are set to recover only funds needed to support operations. Monthly billing for services rendered are charged through the department's Equipment Management Information System.

While this fund is supported primarily by the General Fund, approximately forty percent of its services are charged to the Enterprise Funds. Some revenue is also received from other outside agencies that use the City's facilities for vehicle maintenance and fuel.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 13,330	\$ 14,061	\$ 14,140	\$ 15,177	7.3%	\$ 15,592
Transfers In	294	294	294	294	0.0%	294
Total Resources	13,624	14,355	14,434	15,471	7.2%	15,886
Annual Outlays						
Budget (Expenditures or appropriations)	13,854	14,233	14,140	15,450	9.3%	15,820
Transfers Out	-	-	-	-	N/A	-
Total Outlays	13,854	14,233	14,140	15,450	9.3%	15,820
Resources less Outlays	(230)	122	294	21		66
Assigned Fund Balance						
Beginning of Year	464	334	233	407		308
Committed Fund Balance For OPEB	(120)	(120)	(120)	(120)		(120)
Addition to/(Use of)	(230)	(120)	294	21		66
End of Year	\$ 114	\$ 94	\$ 407	\$ 308		\$ 254

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
CHARGES FOR SERVICES	\$ 13,279	\$ 13,908	\$ 14,082	\$ 14,999	6.5%	\$ 15,414
MISCELLANEOUS REVENUE	49	150	56	175	212.5%	175
INTEREST INCOME	2	3	2	3	49.8%	3
TOTAL REVENUE	13,330	14,061	14,140	15,177	7.3%	15,592
TRANSFERS IN	294	294	294	294	0.0%	294
TOTAL ANNUAL RESOURCES	\$ 13,624	\$ 14,355	\$ 14,434	\$ 15,471	7.2%	\$ 15,886

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Personal Services	\$ 4,589	\$ 4,959	\$ 5,163	4.1%	\$ 5,319
Materials and Supplies	7,328	7,141	8,066	13.0%	8,205
Other Services/Charges	1,714	1,832	1,921	4.9%	1,996
Capital Outlay	223	301	300	-0.3%	300
TOTAL BUDGET	13,854	14,233	15,450	8.6%	15,820
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 13,854	\$ 14,233	\$ 15,450	8.6%	\$ 15,820

ONE TECHNOLOGY CENTER FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

In September 2007, the Tulsa Public Facilities Authority (TPFA) purchased the 15 floor 630,000 square foot One Technology Center (OTC) from Leucedia National Corporation for \$53 million. The purchase was financed by lease payment revenue bonds. TPFA leased 251,000 square feet of the building to the City of Tulsa for the relocation of the City Hall staff and the staff housed in four other City owned facilities. The remaining 379,000 square feet of the building will be leased to private sector tenants. Currently, all but one and a half floors of the remaining space has been leased to private companies and the vacant space is being actively marketed.

The One Technology Center (OTC) Fund was established to account for the revenues and expenditures associated with the operation of the 630,000 square foot facility.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY19, revenue from parking fees, rental income, interest income, a transfer from the General Fund, and other miscellaneous sources will be used to finance the operation of the facility and for increasing debt service obligations.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 4,636	\$ 5,768	\$ 5,265	\$ 5,645	7.2%	\$ 6,601
Transfers In	5,302	5,101	5,101	2,750	-46.1%	3,596
Total Resources	9,938	10,869	10,366	8,395	-19.0%	10,197
Annual Outlays						
Budget (Expenditures or appropriations)	4,829	5,230	5,213	5,643	8.2%	5,805
Transfers Out	5,130	5,638	5,638	2,449	-56.6%	4,387
Total Outlays	9,959	10,868	10,851	8,092	-25.4%	10,192
Resources less Outlays	(21)	1	(485)	303		5
Assigned Fund Balance						
Beginning of Year	4,732	3,101	4,711	4,226		4,529
Addition to/(Use of)	(21)	1	(485)	303		5
Less Cash Reserve for Debt and Payment to Capital Fund	(1,900)	(1,900)	(1,900)	(1,900)		(1,900)
End of Year	\$ 2,811	\$ 1,202	\$ 2,326	\$ 2,629		\$ 2,634

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
PARKING FEES	\$ 840	\$ 849	\$ 790	\$ 891	12.8%	\$ 904
PROPERTY RENTALS	3,064	4,748	4,052	4,566	12.7%	5,507
INTEREST INCOME	62	57	361	87	-75.9%	87
MISCELLANEOUS REVENUE	112	114	62	101	62.9%	103
TOTAL REVENUE	4,078	5,768	5,265	5,645	7.2%	6,601
TRANSFERS IN	5,302	5,101	5,101	2,750	-46.1%	3,596
TOTAL ANNUAL RESOURCES	\$ 9,380	\$ 10,869	\$ 10,366	\$ 8,395	-19.0%	\$ 10,197

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Asset Management</u>					
Personal Services	\$ 808	\$ 813	\$ 864	6.3%	\$ 884
Materials and Supplies	129	154	171	11.0%	197
Other Services/Charges	3,794	4,064	4,384	7.9%	4,525
Capital Outlay	98	199	224	12.6%	199
Total Administrative and Support Services	4,829	5,230	5,643	7.9%	5,805
TOTAL BUDGET (Expenditures or appropriations)	4,829	5,230	5,643	7.9%	5,805
TRANSFERS OUT	5,130	5,638	2,449		4,387
TOTAL TRANSFERS OUT	5,130	5,638	\$ 2,449	-56.6%	\$ 4,387
TOTAL ANNUAL OUTLAYS	\$ 9,959	\$ 10,868	\$ 8,092	-25.5%	\$ 10,192

STORMWATER MANAGEMENT ENTERPRISE FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

The Stormwater Management Enterprise Fund was established by Ordinance #17285 in January 1985. It is “for the purpose of identifying and controlling all revenues and expenses attributable to stormwater drainage services.” The primary revenue source for the fund is the Stormwater Management Fee. This is a fee collected from residents and businesses within the city. The fee provides funds for “operating, constructing, equipping, maintaining, acquiring and owning within the city a stormwater drainage system.” In addition to financing the development and maintenance of facilities, the fee also provides funds for studying and mapping the city’s drainage system in order to identify and assess flood-prone areas. The Stormwater Drainage and Hazard Mitigation Advisory Board (SDMH) was established to oversee stormwater policy, hear policy appeals and oversee the budget.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The ‘End of Year’ Assigned Fund Balance is the amount available for appropriation intended specifically for this fund’s use.

The fund has an informal policy of maintaining an operating reserve of 5 percent of revenues. For FY19, the reserve would be \$1,603,000. The FY19 estimated outlays are expected to exceed revenues for the fiscal year resulting in a use of fund balance. This use of fund balance will be for capital drainage improvements throughout the City. The Board has identified a need for additional capital improvement. The five year plan proposes a nine percent rate increase in FY19 and three percent increase for FY20. The payment in lieu of taxes to the General Fund (average franchise fee plus sales tax) is 6.175 percent.

The Stormwater Drainage & Hazard Mitigation Advisory Board has identified a need for a drainage system assessment and an evaluation of operating and capital improvement needs. The City is engaging consultants to assist in the process.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 27,912	\$ 29,173	\$ 29,734	\$ 32,429	9.1%	\$ 34,013
Total Resources	27,912	29,173	29,734	32,429	9.1%	34,013
Annual Outlays						
Budget (Expenditures or appropriations)	22,264	26,489	26,053	28,049	7.7%	28,223
Transfers Out	5,506	5,100	5,100	5,600	9.8%	6,400
Total Outlays	27,770	31,589	31,153	33,649	8.0%	34,623
Resources less Outlays	142	(2,416)	(1,419)	(1,220)		(610)
Assigned Fund Balance						
Beginning of Year	5,037	4,575	5,179	3,760		2,540
Committed Fund Balance For OPEB	(177)	(177)	(177)	(177)		(177)
Addition to/(Use of)	142	(2,416)	(1,419)	(1,220)		(610)
Less 5% Cash Operating Reserve	(1,450)	(1,450)	(1,603)	(1,603)		(1,682)
End of Year	\$ 3,552	\$ 532	\$ 1,980	\$ 760		\$ 71

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
CHARGES FOR SERVICES	\$ 27,579	\$ 29,006	\$ 29,304	\$ 32,065	9.4%	\$ 33,649
MISCELLANEOUS REVENUE	136	129	254	164	-35.4%	164
INTEREST INCOME	197	38	176	200	13.6%	200
TOTAL REVENUE	27,912	29,173	29,734	32,429	9.1%	34,013
TOTAL ANNUAL RESOURCES	\$ 27,912	\$ 29,173	\$ 29,734	\$ 32,429	9.1%	\$ 34,013

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Personal Services	\$ 92	\$ 111	\$ 279	151.3%	\$ 285
Materials and Supplies	9	15	34	126.6%	34
Other Services/Charges	63	60	137	128.3%	137
Total	164	186	450	141.9%	456
Total Cultural Development and Recreation	164	186	450	141.9%	456
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	\$ 2,016	\$ 2,294	\$ 2,627	14.5%	\$ 2,595
Materials and Supplies	17	53	56	5.7%	58
Other Services/Charges	1,735	2,632	3,255	23.7%	3,258
Total	3,768	4,979	6,025	21.0%	6,001
<u>Streets and Stormwater</u>					
Personal Services	\$ 5,747	\$ 6,746	\$ 6,887	2.1%	\$ 7,041
Materials and Supplies	800	886	929	4.9%	925
Other Services/Charges	9,244	9,436	9,816	4.0%	9,960
Capital Outlay	351	2,049	1,768	-13.7%	1,702
Total	16,142	19,117	19,400	1.5%	19,628
<u>Water & Sewer</u>					
Personal Services	\$ 426	\$ 387	\$ 395	2.1%	\$ 403
Materials and Supplies	73	68	77	13.2%	89
Other Services/Charges	99	116	115	-0.9%	115
Capital Outlay	30	104	94	-9.6%	-
Total	628	675	681	0.9%	607
Total Public Works and Transportation	20,538	24,771	26,106	5.4%	26,236

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	\$ 337	\$ 352	\$ 342	-2.8%	\$ 349
Materials and Supplies	10	13	13	0.0%	13
Other Services/Charges	169	176	223	26.7%	237
Capital Outlay	-	-	-	N/A	-
Total	516	541	578	6.8%	599
<u>Information Technology</u>					
Personal Services	\$ 253	\$ 219	\$ 241	10.0%	\$ 247
Materials and Supplies	6	8	10	25.0%	9
Other Services/Charges	109	92	86	-6.5%	87
Capital Outlay	-	36	36	0.0%	36
Total	368	355	373	5.1%	379
<u>Customer Care</u>					
Personal Services	\$ 163	\$ 152	\$ 199	30.9%	\$ 204
Materials and Supplies	2	1	1	0.0%	1
Other Services/Charges	28	5	6	20.0%	5
Total	193	158	206	30.4%	210
<u>Asset Management</u>					
Personal Services	\$ 196	\$ 193	\$ 78	-59.6%	\$ 81
Materials and Supplies	16	13	15	15.4%	13
Other Services/Charges	207	223	243	9.0%	249
Capital Outlay	66	49	-	-100.0%	-
Total	485	478	336	-29.7%	343
Total Administrative and Support Services	1,562	1,532	1,493	-2.5%	1,531
TOTAL BUDGET	22,264	26,489	28,049	5.9%	28,223
(Expenditures or appropriations)					
TOTAL TRANSFERS OUT	5,506	5,100	5,600	9.8%	6,400
TOTAL ANNUAL OUTLAYS	\$ 27,770	\$ 31,589	\$ 33,649	6.5%	\$ 34,623

STORMWATER CAPITAL PROJECTS FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the Stormwater Management Enterprise Fund (Fund 560). The fund receives a transfer from the Stormwater Management Enterprise Fund each fiscal year to provide financing for capital projects, and since the fund is a capital projects fund, appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the Stormwater Management Enterprise Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Appropriations in the FY19 and FY20 budget will be for flood control projects recommended by the Stormwater Drainage and Hazard Mitigation Advisory Board, neighborhood groups, staff, elected officials, and the general public.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ -	\$ -	\$ -	\$ -	N/A	\$ -
Transfers In	5,500	5,100	5,100	5,600	9.8%	6,400
Total Resources	5,500	5,100	5,100	5,600	9.8%	6,400
Annual Outlays						
Budget (Expenditures or appropriations)	5,500	5,100	5,100	5,600	9.8%	6,400
Transfers Out	-	-	-	-	N/A	-
Total Outlays	5,500	5,100	5,100	5,600	9.8%	6,400
Resources less Outlays	-	-	-	-		-
Assigned Fund Balance						
Beginning of Year	71	15	71	71		71
Addition to/(Use of)	-	-	-	-		-
End of Year	\$ 71	\$ 15	\$ 71	\$ 71		\$ 71

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
TRANSFERS IN	\$ 5,500	\$ 5,100	\$ 5,100	\$ 5,600	-7.3%	\$ 6,400
TOTAL ANNUAL RESOURCES	\$ 5,500	\$ 5,100	\$ 5,100	\$ 5,600	-7.3%	\$ 6,400

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 5,500	\$ 5,100	\$ 5,600	9.8%	\$ 6,400
Total Public Works and Transportation	5,500	5,100	5,600	9.8%	6,400
TOTAL BUDGET (Expenditures or appropriations)	5,500	5,100	5,600	9.8%	6,400
TOTAL ANNUAL OUTLAYS	\$ 5,500	\$ 5,500	\$ 5,100	-7.3%	\$ 5,000

PROJECT APPROPRIATIONS

FY 2018 - 2019 & FY 2019 - 2020

	FY 19 BUDGET	FY 20 FINANCIAL PLAN
Funded Transportation Projects Stormwater Imp	750	1,330
Urgent Small Drainage & Voluntary Buyout	1,800	1,300
CW - Channel Erosion and Stabilization	150	800
CW - Channel Culvert Replacement	150	700
CW - Storm Sewer Extensions	550	1,000
CW - Concrete Channel Rehab	700	770
CW - Detention Pond Rehab	1,000	200
CW - Urban Lake Maintenance	500	300
Total	\$ 5,600	\$ 6,400

GOLF COURSE OPERATING FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

The Golf Course Operating Fund was created for the purpose of accounting for the operations of the City's golf courses located at Mohawk and Page Belcher Parks. To comply with the Governmental Accounting Standards Board's (GASB) Statement No. 34, the City began accounting for all golf operating revenues and expenditures in this separate fund, beginning July 1, 2000. Enterprise funds are used to report activity for which a fee is charged to users for goods or services.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

On January 1, 2008, Billy Casper Golf began managing and staffing the four golf courses at Page Belcher and Mohawk Park.

The Golf Course Operating Fund will receive a transfer for operations from the General Fund in FY19 of \$110,000 which includes a one-time allocation of \$35,000 for bunker sand and funds will be transferred from the Third Penny Sales Tax Fund for equipment purchases.

Absent an accumulated fund balance, FY19 outlays have been reduced to align with anticipated resources. Financial performance could improve or decline dependent upon the number of days with playable weather conditions at the golf courses throughout the year.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed on thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	2,788	\$ 2,784	\$ 2,568	\$ 2,775	8.1%	\$ 2,775
Transfers In	167	167	242	202	-16.5%	167
Total Resources	2,955	2,951	2,810	2,977	5.9%	2,942
Less:						
Annual Outlays						
Budget (Expenditures or appropriations)	3,048	3,071	3,026	2,977	-1.6%	2,942
Transfers Out	-	-	-	-	N/A	-
Total Outlays	3,048	3,071	3,026	2,977	-1.6%	2,942
Resources less Outlays	(93)	(120)	(216)	-		-
Assigned Fund Balance						
Beginning of Year	192	253	239	23		23
Addition to/(Use of)	(93)	(120)	(216)	-		-
End of Year	\$ 239	\$ 133	\$ 23	\$ 23		\$ 23

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
GOLF COURSE FEES AND CHARGES	\$ 2,785	\$ 2,782	\$ 2,566	\$ 2,773	8.1%	\$ 2,773
INTEREST INCOME	3	2	2	2	0.0%	2
TOTAL REVENUE	2,788	2,784	2,568	2,775	8.1%	2,775
TRANSFERS FROM GENERAL FUND	75	75	150	110	-26.7%	75
TRANSFERS FROM CAPITAL FUND	92	92	92	92	0.0%	92
TOTAL TRANSFERS IN	167	167	242	202	-16.5%	167
TOTAL ANNUAL RESOURCES	\$ 2,955	\$ 2,951	\$ 2,810	\$ 2,977	5.9%	\$ 2,942

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
CULTURAL DEVELOPMENT AND RECREATION					
<u>Park and Recreation</u>					
Other Services/Charges	\$ 2,953	\$ 2,979	2,885	-3.2%	2,850
Capital Outlay	96	92	92	0.0%	92
Total Cultural Development and Recreation	3,049	3,071	2,977	-3.1%	2,942
TOTAL BUDGET (Expenditures or appropriations)	3,049	3,071	2,977	-3.1%	2,942
TOTAL ANNUAL OUTLAYS	\$ 3,049	\$ 3,071	\$ 2,977	-3.1%	\$ 2,942

MUNICIPAL EMPLOYEES' RETIREMENT FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

The Municipal Employees' Retirement Plan (MERP) Fund was established to provide special funding for expenses associated with the cost of administering the retirement benefits of employees. Most revenue is received by transfer from the Municipal Employees' Pension Trust Fund. A small amount of revenue is received from interest on investments. MERP is a defined benefit plan that pays retirees a fixed monthly income. At retirement there are a variety of monthly income options available, such as joint survivorship and level income.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Municipal Employees' Retirement Plan Fund began FY18 with a fund balance of \$26,000. It is expected that expenditures will match revenues in FY19 maintaining that balance of \$26,000.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 2	\$ 2	\$ 3	\$ 4	33.2%	\$ 4
Transfers In	150	315	353	357	1.1%	367
Total Resources	152	317	356	361	1.4%	371
Annual Outlays						
Budget (Expenditures or appropriations)	291	370	356	361	1.4%	368
Transfers Out	-	-	-	-	N/A	-
Total Outlays	291	370	356	361	1.4%	368
Resources less Outlays	(139)	(53)	-	-		3
Assigned Fund Balance						
Beginning of Year	165	127	26	26		26
Addition to/(Use of)	(139)	(53)	-	-		3
End of Year	\$ 26	\$ 74	\$ 26	\$ 26		\$ 29

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
INTEREST INCOME	\$ 2	\$ 2	\$ 3	\$ 4	33.2%	\$ 4
TOTAL REVENUE	2	2	3	4	33.2%	4
TRANSFERS IN	150	315	315	357	13.3%	367
TOTAL ANNUAL RESOURCES	\$ 152	\$ 317	\$ 318	\$ 361	13.5%	\$ 371

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Human Resources</u>					
Personal Services	\$ 278	\$ 339	\$ 330	-2.7%	\$ 337
Materials and Supplies	3	3	3	0.0%	3
Other Services/Charges	11	28	28	0.0%	28
Total Administrative and Support Services	292	370	361	-2.4%	368
TOTAL BUDGET	292	370	361	-2.4%	368
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 292	\$ 370	\$ 361	-2.4%	\$ 368

TULSA AUTHORITY FOR RECOVERY OF ENERGY FUND

FY 2018-2019 & FY 2019-2020

OPERATING FUND 730
PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Tulsa Authority for the Recovery of Energy (TARE) was created November 11, 1977 as a trust of the City of Tulsa. It manages the City's solid waste pickup and disposal programs.

The TARE fund was established to account for the revenues and expenditures involved with collection and disposal of trash within the city. Revenues are derived from charges on trash collection and disposal. The solid waste service revenues are used for collection of refuse and recycling, disposal of refuse, membership in the Metropolitan Environmental Trust (Met), and the green and bulky waste program.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

The Authority re-bid the residential refuse collection contract in FY12. The new system is cart based with rates set on a "pay as you throw" basis. The contractor, NewSolutions, began providing refuse and recycling collection service in October 2012. The contract for recycling processing was awarded to Tulsa Recycle & Transfer which also began service in October 2012. Beginning Spring of 2014, green waste collection transitioned from City staff to contracted services. City staff provided collection service for the bulky waste and neighborhood cleanup programs.

In FY14, TARE approved an operating reserve policy in line with Government Finance Officers Association recommendations. The policy is to maintain funds equal to two (2) months of average monthly expenditures.

TARE will begin FY19 with a fund balance of approximately \$9.3 million after reserving for encumbrances and the operating reserve. The payment in lieu of taxes to the General Fund (average franchise fee plus sales tax) is 6.175%.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 27,421	\$ 26,960	\$ 27,453	\$ 27,109	-1.3%	\$ 27,109
Transfers In	-	-	-	-	N/A	-
Total Resources	27,421	26,960	27,453	27,109	-1.3%	27,109
Annual Outlays						
Budget (Expenditures or appropriations)	23,002	26,054	25,717	26,572	3.3%	27,627
Transfers Out	99	1,561	1,561	1,534	-1.7%	52
Total Outlays	23,101	27,615	27,278	28,106	3.0%	27,679
Resources less Outlays	4,320	(655)	175	(997)		(570)
Assigned Fund Balance						
Beginning of Year	9,389	11,715	13,709	13,884		12,887
Committed Fund Balance For OPEB	(204)	(204)	(204)	(204)		(204)
Addition to/(Use of)	4,320	(655)	175	(997)		(570)
Less Cash Operating Reserve	(4,096)	(4,186)	(4,341)	(4,341)		(4,400)
End of Year	\$ 9,409	\$ 6,670	\$ 9,339	\$ 8,342		\$ 7,713

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
CHARGES FOR SERVICES	\$ 26,694	\$ 26,645	\$ 27,063	\$ 26,746	-1.2%	\$ 26,746
MISCELLANEOUS REVENUE	530	190	180	125	-30.6%	125
INTEREST INCOME	197	125	210	238	13.3%	238
TOTAL ANNUAL RESOURCES	\$ 27,421	\$ 26,960	\$ 27,453	\$ 27,109	-1.3%	\$ 27,109

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Streets and Stormwater</u>					
Personal Services	\$ 3,222	\$ 3,577	\$ 3,691	3.2%	\$ 3,759
Materials and Supplies	402	377	392	4.0%	389
Other Services/Charges	17,384	19,284	20,182	4.7%	20,529
Capital Outlay	388	796	457	-42.6%	1,046
Total	21,396	24,034	24,722	2.9%	25,723
<u>Water & Sewer</u>					
Personal Services	\$ 13	\$ 62	\$ 62	0.0%	\$ 63
Materials and Supplies	-	2	5	149.3%	2
Other Services/Charges	-	2	2	0.0%	2
Total	13	66	69	4.5%	67
Total Public Works and Transportation	21,409	24,100	24,791	2.9%	25,790
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	\$ 300	\$ 344	\$ 302	-12.2%	\$ 308
Materials and Supplies	8	10	9	-10.0%	9
Other Services/Charges	138	175	200	14.3%	213
Capital Outlay	-	-	-	N/A	-
Total	446	529	511	-3.4%	530
<u>Information Technology</u>					
Personal Services	\$ 219	\$ 240	\$ 218	-9.2%	\$ 231
Materials and Supplies	7	10	10	0.0%	10
Other Services/Charges	99	95	84	-11.6%	85
Capital Outlay	-	52	52	0.0%	52
Total	325	397	364	-8.3%	378
<u>Customer Care</u>					
Personal Services	\$ 145	\$ 260	\$ 178	-31.5%	\$ 181
Materials and Supplies	2	2	1	-49.8%	1
Other Services/Charges	22	8	5	-37.5%	5
Total	169	270	184	-31.9%	187

Asset Management

Personal Services	\$ 78	\$ 98	\$ 78	-20.4%	\$ 79
Materials and Supplies	21	56	66	17.9%	57
Other Services/Charges	474	516	538	4.3%	566
Capital Outlay	80	88	40	-54.5%	40
Total	653	758	722	-4.7%	742
Total Administrative and Support Services	1,593	1,954	1,781	-8.9%	1,837
TOTAL BUDGET	23,002	26,054	26,572	2.0%	27,627

(Expenditures or appropriations)

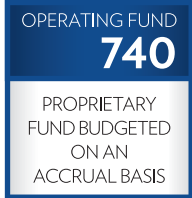
TRANSFERS OUT

TOTAL TRANSFERS OUT	99	1,561	1,534	-1.7%	52
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TOTAL ANNUAL OUTLAYS	\$ 23,101	\$ 27,615	\$ 28,106	1.8%	\$ 27,679
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TMUA-WATER OPERATING FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

The Tulsa Metropolitan Water Authority was established as a Trust on April 5, 1957 (Ordinance #8113) for the purpose of maintaining the City’s water and wastewater systems. The name was changed August 23, 1989 to the Tulsa Metropolitan Utility Authority (TMUA). A lease agreement and operation and maintenance contract dated February 1, 1984 were entered into between the City and TMUA specifying the City would lease to TMUA the water and sewer system assets, and the City would operate and maintain them. Two operating funds were established to account for these activities - one for water services and one for sanitary sewer services. Within the Water Operating Fund, the City records all revenues and expenditures generated by the water supply system’s operations. Over 90 percent of the revenue in the fund is derived from the sale of treated water.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The ‘End of Year’ Assigned Fund Balance is the amount available for appropriation intended specifically for this fund’s use.

In FY98, the TMUA Board decided to establish an operating reserve totaling 5 percent of projected revenues from annual water sales. TMUA established two other reserves in FY08, a rate stabilization reserve and a capital projects reserve. Those reserves will be funded over time as resources are available. The FY19 beginning fund balance of \$21,486,000 reflects the cash balance in the fund after reserving for encumbrances and the 5 percent operating reserve.

A two percent rate increase is projected for FY19 and the FY20 financial plan. The increase is needed to support operations, maintenance, and the Authority’s goal of funding more capital projects from cash rather than debt. In FY19, outlays are expected to exceed revenues and the year-end balance after reserving for the 5 percent cash operating reserve is estimated to be positive. The payment in lieu of taxes to the General Fund (average franchise fee plus sales tax) is 6.175%.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM	FINANCIAL
					FY 18 EST.	PLAN
Annual Resources						
Revenue	\$ 124,633	\$ 117,783	\$ 125,915	\$ 125,059	-0.7%	\$ 126,924
Transfers In	-	-	-	-	N/A	-
Total Resources	124,633	117,783	125,915	125,059	-0.7%	126,924
Annual Outlays						
Budget (Expenditures or appropriations)	84,167	91,789	90,068	93,413	3.7%	93,135
Transfers Out	31,361	40,467	44,765	43,399	-3.1%	33,603
Total Outlays	115,528	132,256	134,833	136,812	1.5%	126,738
Resources less Outlays	9,105	(14,473)	(8,918)	(11,753)		186
Assigned Fund Balance						
Beginning of Year	18,656	21,658	27,761	18,843		7,090
Committed Fund Balance For OPEB	(622)	(622)	(622)	(622)		(622)
Addition to/(Use of)	9,105	(14,473)	(8,918)	(11,753)		186
Less 5% Cash Operating Reserve	(5,653)	(5,653)	(5,938)	(5,938)		(5,879)
End of Year	\$ 21,486	\$ 910	\$ 12,283	\$ 530		\$ 775

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	BUDGET	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
LICENSES AND PERMITS	\$ 3	\$ 11	\$ 4	\$ 10	149.6%	\$ 10
CHARGES FOR SERVICES	117,146	113,062	118,453	118,765	0.3%	120,614
OTHER CHARGES	4,751	3,564	4,142	4,219	1.9%	4,219
MISCELLANEOUS REVENUE	1,426	646	1,712	991	-42.1%	1,007
INTEREST INCOME	1,307	500	1,604	1,074	-33.0%	1,074
TOTAL REVENUE	124,633	117,783	125,915	125,059	-0.68%	126,924
TRANSFER IN	-	-	-	-		-
TOTAL ANNUAL RESOURCES	\$ 124,633	\$ 117,783	\$ 125,915	\$ 125,059	-0.7%	\$ 126,924

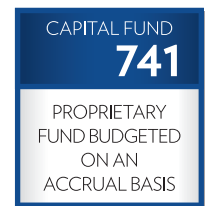
ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	BUDGET	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	\$ 2,456	\$ 2,780	2,978	7.1%	2,972
Materials and Supplies	18	48	49	2.1%	50
Other Services/Charges	475	625	611	-2.2%	611
Capital Outlay	-	120	52	-56.7%	55
Total	2,949	3,573	3,690	3.3%	3,688
<u>Streets and Stormwater</u>					
Personal Services	328	343	466	35.9%	476
Materials and Supplies	-	1	-	-99.0%	-
Other Services/Charges	13	12	12	0.0%	12
Total	341	356	478	34.3%	488
<u>Water & Sewer</u>					
Personal Services	20,020	22,189	22,455	1.2%	22,988
Materials and Supplies	7,294	9,053	9,567	5.7%	9,422
Other Services/Charges	27,711	27,354	28,286	3.4%	28,391
Capital Outlay	5,445	7,632	7,296	-4.4%	6,550
Total	60,470	66,228	67,604	2.1%	67,351
Total Public Works and Transportation	63,760	70,157	71,772	2.3%	71,527
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	1,624	1,798	1,779	-1.1%	1,818
Materials and Supplies	100	182	190	4.4%	190
Other Services/Charges	621	730	920	26.0%	977
Capital Outlay	-	114	-	-100.0%	-
Total	2,345	2,824	2,889	2.3%	2,985
<u>Information Technology</u>					
Personal Services	1,242	1,414	1,344	-5.0%	1,373
Materials and Supplies	34	45	50	11.1%	49
Other Services/Charges	502	631	621	-1.6%	641
Capital Outlay	207	208	774	272.1%	208
Total	1,985	2,298	2,789	21.4%	2,271

	FY 17 ACTUAL	FY 18 BUDGET	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
BUDGET (Expenditures or appropriations)					
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Customer Care</u>					
Personal Services	\$ 600	\$ 650	664	2.2%	679
Materials and Supplies	7	4	4	0.0%	4
Other Services/Charges	102	20	20	0.0%	17
Total	709	674	688	2.1%	700
<u>Asset Management</u>					
Personal Services	329	349	210	-39.8%	214
Materials and Supplies	27	32	34	6.2%	29
Other Services/Charges	488	496	538	8.5%	557
Capital Outlay	-	44	8	-81.8%	118
Total	844	921	790	-14.2%	918
Total Administrative and Support Services	5,883	6,717	7,156	6.5%	6,874
DEBT SERVICE	14,524	14,915	14,486	-2.9%	14,733
Total	14,524	14,915	14,486	-2.9%	14,733
TOTAL BUDGET (Expenditures or appropriations)	84,167	91,789	93,414	1.8%	93,134
TRANSFERS OUT					
Fund # Name					
741 TMUA-Water Capital Projects	31,361	40,467	43,399	7.2%	33,603
TOTAL TRANSFERS OUT	31,361	40,467	43,399	7.2%	33,603
TOTAL ANNUAL OUTLAYS	\$ 115,528	\$ 132,256	\$ 136,813	3.4%	\$ 126,737

TMUA-WATER CAPITAL PROJECTS FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the TMUA-Water Operating Fund (Fund 740). The fund receives a transfer from the TMUA-Water Operating Fund each fiscal year to provide financing for capital projects, and since the fund is a capital projects fund, appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the TMUA-Water Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY19 and FY20, a transfer from the TMUA-Water Operating Fund will finance needed water system improvement projects. All of the projects are contained in the TMUA/City Council adopted Capital Improvements Plan. They are listed at the end of this fund summary.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ -	\$ -	\$ -	\$ -	N/A	\$ -
Transfers In	31,361	40,467	44,765	43,399	-3.1%	33,603
Total Resources	31,361	40,467	44,765	43,399	-3.1%	33,603
Annual Outlays						
Budget (Expenditures or appropriations)	31,761	40,467	44,765	43,399	-3.1%	33,603
Transfers Out	-	-	-	-	N/A	-
Total Outlays	31,761	40,467	44,765	43,399	-3.1%	33,603
Resources less Outlays	(400)	-	-	-		-
Assigned Fund Balance						
Beginning of Year	769	263	369	369		369
Addition to/(Use of)	(400)	-	-	-		-
End of Year	\$ 369	\$ 263	\$ 369	\$ 369		\$ 369

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
MISCELLANEOUS REVENUE	\$ -	\$ -	\$ -	\$ -	N/A	\$ -
TRANSFERS IN	31,361	40,467	44,765	43,399	-3.1%	33,603
TOTAL ANNUAL RESOURCES	\$ 31,361	\$ 40,467	\$ 44,765	\$ 43,399	-3.1%	\$ 33,603

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 17 ORIG.	FY 20 FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 31,201	\$ 39,135	\$ 42,027	7.4%	\$ 32,190
Total	31,201	39,135	42,027	7.4%	32,190
<u>Water and Sewer</u>					
Capital Outlay	560	1,332	1,372	3.0%	1,413
Total	560	1,332	1,372	3.0%	1,413
Total Public Works and Transportation (Expenditures or appropriations)	31,761	40,467	43,399	7.2%	33,603
TOTAL ANNUAL OUTLAYS	\$ 31,761	\$ 40,467	\$ 43,399	7.2%	\$ 33,603

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

FY 2017-2018 & FY 2018-2019

	FY 19 BUDGET	FY 20 FINANCIAL PLAN
A.B. Jewell Clarifier Upgrades/Rehabilitation	\$ 350	\$ 7,197
A.B. Jewell- Chemical Feed Facilities Improvements	-	205
Automatic Meter Reading - Citywide	-	318
Berry Hill Waterline Extension	-	-
Central Bus.Dist. Water Main Replacement	350	350
Cherokee Water Lines - 2020	18,720	-
Dead-End 12" Distribution Mains Connections & Extensions	350	350
Economic Development Citywide	500	500
Eucha Dam Radial Gates Rehabilitation	-	-
Eucha, Spavinaw Water Quality Court Master	600	610
Facility Roof Repairs Citywide	600	600
Lake Yahola Terminal Storage Repair	-	-
Large Water Valve Replacement - Citywide	100	100
Modify Spavinaw/Oologah Intertie near Bird Creek Pump Station	105	-
Mohawk Pump Stations 1 & 2 Rehabilitation	90	810
Mohawk WTP HSPS Rehabilitation and Improvements	-	6,500
Powdered Activated Carbon Feed System Upgrade	-	635
Pump Station Rehabilitation (Reservoir Hill PS and SSS-PS)	-	1,290
Raw Water Flowlines Repairs Spavinaw	-	250
Raw Water Flowlines Repairs Tiawah Tunnel	-	1,000
Sodium Hydroxide Storage and Feed System Upgrade	109	619
Source Water Protection & Management Program	772	803
Transmission Line Condition Assessment - Citywide	-	200
Unruh Terminal Storage Repair	750	-
Utility Bridges - Repaint/Rehabilitation	100	100
Water Line Relocations - Citywide	1,050	850
Water Mains Replacements - City Wide	12,240	3,993
Water Mains Replacements - Less than 6-inches	3,323	3,323
Water Tanks - Repaint/Rehabilitation	3,090	-
Water Vault & Large Meter Upgrades	200	200
72" Transmission Main A.B. Jewell to 129th E. Ave - Phase ¹	-	2,800
Total	\$ 43,399	\$ 33,603

TMUA-SEWER OPERATING FUND

FY 2018-2019 & FY 2019-2020

OPERATING FUND 750
PROPRIETARY FUND BUDGETED ON AN ACCRUAL BASIS

OVERVIEW

The Tulsa Metropolitan Water Authority was established as a Trust on April 5, 1957 (Ordinance #8113) for the purpose of maintaining the City's water and wastewater systems. The name was changed August 23, 1989 to the Tulsa Metropolitan Utility Authority (TMUA). A lease agreement and operation and maintenance contract dated February 1, 1984 were entered into between the City and TMUA specifying the City would lease to TMUA the water and sewer system assets and the City would operate and maintain the assets. Operating funds were established to account for these activities - one for water services and one for sanitary sewer services. Within the Sanitary Sewer Operating Fund, the City records all revenues and expenditures generated by the sanitary sewer system's operations. The major portion of the revenues are generated by fees charged for disposing of wastewater.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY98, the TMUA Board decided to establish an operating reserve totaling 5 percent of projected annual sanitary sewer service charges. They established two other reserves in FY08, a rate stabilization reserve and a capital projects reserve. Those reserves will be funded over time as resources are available.

A nine percent rate increase is projected for FY19 and FY20 financial plan. The increase is needed to support debt service and the Authority's goal of funding more capital projects from cash rather than debt. In FY19, outlays are projected to exceed revenues and the year-end balance after reserving for the 5 percent cash operating reserve is estimated to be positive. The payment in lieu of taxes to the General Fund (average franchise fee plus sales tax) is 6.175%.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 104,542	\$ 110,953	\$ 109,453	\$ 115,113	5.2%	\$ 124,614
Transfers In	-	-	-	-	N/A	-
Total Resources	104,542	110,953	109,453	115,113	5.2%	124,614
Less:						
Annual Outlays						
Budget (Expenditures or appropriations)	80,387	94,204	90,725	97,740	7.7%	102,009
Transfers Out	19,272	19,884	21,686	23,646	9.0%	22,249
Total Outlays	99,659	114,088	112,411	121,386	8.0%	124,258
Resources less Outlays	4,883	(3,135)	(2,958)	(6,273)		356
Assigned Fund Balance						
Beginning of Year	11,515	9,966	16,398	13,440		7,167
Committed Fund Balance For OPEB	(767)	(767)	(767)	(767)		(767)
Addition to/(Use of)	4,883	(3,135)	(2,958)	(6,273)		356
Less 5% Cash Reserve	(5,363)	(5,363)	(5,561)	(5,561)		(6,036)
End of Year	\$ 10,268	\$ 701	\$ 7,112	\$ 839		\$ 720

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
LICENSES AND PERMITS	\$ 78	\$ 41	\$ 61	\$ 51	-16.4%	\$ 51
CHARGES FOR SERVICES	100,378	107,251	105,623	111,212	5.3%	120,712
OTHER SERVICES	2,834	3,032	1,040	3,549	241.2%	3,549
MISCELLANEOUS REVENUE	571	411	1,764	83	-95.3%	83
INTEREST INCOME	681	218	965	218	-77.4%	219
TOTAL ANNUAL RESOURCES	\$ 104,542	\$ 110,953	\$ 109,453	\$ 115,113	5.2%	\$ 124,614

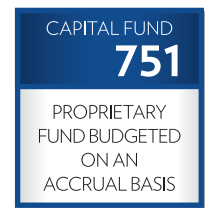
ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Personal Services	\$ 2,261	\$ 2,539	\$ 2,781	9.5%	\$ 2,797
Materials and Supplies	18	47	50	6.4%	50
Other Services/Charges	804	1,227	1,203	-2.0%	1,228
Capital Outlay	-	38	29	-23.7%	32
Total	3,083	3,851	4,063	5.5%	4,107
<u>Streets and Stormwater</u>					
Personal Services	11	13	20	53.8%	21
Materials and Supplies	8	8	8	0.0%	8
Other Services/Charges	51	56	56	0.0%	56
Total	70	77	84	9.1%	85
<u>Water & Sewer</u>					
Personal Services	17,050	19,608	19,607	0.0%	20,230
Materials and Supplies	3,912	4,985	5,271	5.7%	5,483
Other Services/Charges	21,846	24,280	26,817	10.4%	27,443
Capital Outlay	6,670	7,501	7,976	6.3%	7,886
Total	49,478	56,374	59,671	5.8%	61,042
Total Public Works and Transportation	52,631	60,302	63,818	5.8%	65,234

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Personal Services	1,252	1,486	1,465	-1.4%	1,490
Materials and Supplies	62	109	105	-3.7%	105
Other Services/Charges	523	663	859	29.6%	912
Total	1,837	2,258	2,429	7.6%	2,507
Information Technology					
Personal Services	1,053	1,221	1,132	-7.3%	1,156
Materials and Supplies	23	32	37	15.6%	36
Other Services/Charges	425	609	475	-22.0%	494
Capital Outlay	-	64	64	0.0%	64
Total	1,501	1,926	1,708	-11.3%	1,750
Customer Care					
Personal Services	509	585	619	5.8%	633
Materials and Supplies	6	4	4	0.0%	4
Other Services/Charges	86	18	19	5.6%	16
Total	601	607	642	5.8%	653
Asset Management					
Personal Services	302	306	182	-40.5%	186
TotalMaterials and Supplies	24	24	31	29.2%	25
TotalOther Services/Charges	434	428	485	13.3%	502
TotalCapital Outlay	-	32	18	-43.7%	18
Total	760	790	716	-9.4%	731
Total Administrative and Support Services	4,699	5,581	5,495	-1.5%	5,641
DEBT SERVICE	23,057	28,321	28,426	0.4%	31,134
Total	23,057	28,321	28,426	0.4%	31,134
TOTAL BUDGET (Expenditures or appropriations)	80,387	94,204	97,739	3.8%	102,009
TRANSFERS OUT					
Fund # Name					
4306 Sinking Fund	3,492	2,472	2,050	-17.1%	1,322
751 TMUA-Sewer Capital Projects	15,780	17,412	21,596	24.0%	20,927
TOTAL TRANSFERS OUT	19,272	19,884	23,646	18.9%	22,249
TOTAL ANNUAL OUTLAYS	\$ 99,659	\$ 114,088	\$ 121,385	6.4%	\$ 124,258

TMUA-SEWER CAPITAL PROJECTS FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

This fund allows for the separate accounting of capital projects that are financed with revenue generated within the TMUA-Sewer Operating Fund (Fund 750). The fund receives a transfer from the TMUA-Sewer Operating Fund each fiscal year to provide financing for capital projects, and since the fund is a capital projects fund, appropriations do not lapse at the end of each fiscal year as they do in operating funds. Interest revenue is credited to the TMUA-Sewer Operating Fund. Most of the time, transfers are fully appropriated, but a fund balance available for appropriation can be generated when projects are constructed for less than original estimates.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY19 and FY20, a transfer from the TMUA-Sewer Operating Fund will finance needed sanitary sewer system improvement projects. All of the projects are contained in the TMUA/City Council adopted Capital Improvements Plan. They are listed at the end of this fund summary.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ -	\$ -	\$ -	\$ -	N/A	\$ -
Transfers In	15,780	17,412	19,213	21,269	11%	20,552
Total Resources	15,780	17,412	19,213	21,269	10.7%	20,552
Annual Outlays						
Budget (Expenditures or appropriations)	20,748	17,412	19,970	21,269	6.5%	20,552
Transfers Out	-	-	-	-	N/A	-
Total Outlays	20,748	17,412	19,970	21,269	6.5%	20,552
Resources less Outlays	(4,968)	-	(757)	-		-
Assigned Fund Balance						
Beginning of Year	5,725	472	757	-		-
Addition to/(Use of)	(4,968)	-	(757)	-		-
End of Year	\$ 757	\$ 472	\$ -	\$ -		\$ -

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
TRANSFERS IN	\$ 15,780	\$ 17,412	\$ 19,213	\$ 21,269	10.7%	\$ 20,552
TOTAL ANNUAL RESOURCES	\$ 15,780	\$ 17,412	\$ 19,213	\$ 21,269	10.7%	\$ 20,552

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Services</u>					
Capital Outlay	\$ 20,748	\$ 16,892	\$ 20,941	24.0%	\$ 20,176
Total	20,748	16,892	20,941	24.0%	20,176
<u>Water and Sewer</u>					
Capital Outlay	-	520	328	-36.9%	376
Total	-	520	328	-36.9%	376
Total Public Works and Transportation	20,748	17,412	21,269	22.2%	20,552
TOTAL BUDGET (Expenditures or appropriations)	20,748	17,412	21,269	22.2%	20,552
TOTAL ANNUAL OUTLAYS	\$ 20,748	\$ 17,412	\$ 21,269	22.2%	\$ 20,552

PROJECT APPROPRIATIONS

FY 2018 - 2019 & FY 2019 - 2020

	FY 19 BUDGET	FY 20 FINANCIAL PLAN
30-N Relief	\$ 396	\$ 0
2008 Street Package - Sewer Rehabilitation	0	3,500
71st Street Lift Station Electrical Upgrades	162	669
North Switchgear	1,450	0
Airport - Northeast LS & FM	3,380	0
Apache Lift Station Force Main	100	0
Areawide Point Repairs	4,049	3,074
Crow Creek East 62-S Relief	181	2,235
FEB Joint & Crack Repairs	0	500
Haikey Creek Lift Station Electrical Upgrades	27	113
Haikey Creek WWTP Electrical Upgrades	172	706
Haikey Creek SAMS Equipment Replacement	328	376
Jones Creek Relief (91-N)	351	0
Junction Box 782 - Third River Crossing	650	310
Lift Station Replacements or Upgrades	609	1,067
RL Jones Riverside Airport - Sewer Eastside	1,407	0
Sewer Rehab Area Wide	5,671	4,700
Southside WWTP Concrete Protective Coatings	309	0
Southside WWTP Peak Flow Plant Improvements	270	0
Southside WWTP Digester MCC Replacement	205	843
Unsewered Areas Areawide	0	2,459
West Tulsa 39, 40, 41-S Relief	1,552	0
Total	\$ 21,269	\$ 20,552

RMUA-GENERAL OPERATING FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

The Regional Metropolitan Utility Authority (RMUA) was established as a Trust by Ordinance #12644 on October 10, 1972. This fund was established in order to facilitate cooperative ventures between the City of Tulsa and surrounding legal entities acting through the Trust. The purposes of RMUA, as described in its trust indenture, are to provide water supply treatment, wastewater treatment, and pollution control facilities for governmental entities that have agreed to participate. Currently, the City of Tulsa operates a sewage treatment plant with the City of Broken Arrow. Operating costs are shared by the two cities, but the City of Tulsa actually operates the plant. Costs are determined based on the flow rates into the plant from each city. RMUA's annual budget is subject to approval by the RMUA Trustees. It is being presented here for information and disclosure only. It is not subject to City Council approval under the Oklahoma Municipal Budget Act. Revenues come from Broken Arrow and Tulsa and are determined by the actual cost of operation.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

In FY19, revenues are expected to exceed outlays by \$497,000, contributing to the estimated year-end fund balance of \$1,393,000.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 3,312	\$ 4,307	\$ 4,220	4,397	4.2%	\$ 3,825
Transfers In	322	-	-	-	N/A	712
Total Resources	3,634	4,307	4,220	4,397	4.2%	4,537
Annual Outlays						
Budget (Expenditures or appropriations)	3,519	3,852	3,770	3,900	3.4%	4,029
Transfers Out	-	-	-	-	N/A	-
Total Outlays	3,519	3,852	3,770	3,900	3.4%	4,029
Resources less Outlays	115	455	450	497		508
Assigned Fund Balance						
Beginning of Year	1,331	2,051	1,446	1,896		2,393
Addition to/(Use of)	115	455	450	497		508
Less Cash Operating Reserve	(1,000)	(1,000)	(1,000)	(1,000)		(1,000)
End of Year	\$ 446	\$ 1,506	\$ 896	\$ 1,393		\$ 1,901

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
CHARGES FOR SERVICES	\$ 3,300	\$ 4,297	\$ 3,835	\$ 4,387	14.4%	\$ 4,527
INTEREST INCOME	12	10	-	10	N/A	10
TOTAL REVENUE	3,312	4,307	3,835	4,397	14.7%	4,537
TRANSFERS IN	322	-	385	-	-100.0%	-
TOTAL ANNUAL RESOURCES	\$ 3,634	\$ 4,307	\$ 4,220	\$ 4,397	4.2%	\$ 4,537

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
PUBLIC WORKS AND TRANSPORTATION					
<u>Regional Metropolitan Utility Authority (RMUA)</u>					
Other Services/Charges	\$ 2,581	\$ 3,082	\$ 3,245	5.3%	\$ 3,317
Capital Outlay	938	770	655	-14.9%	712
Total Public Works and Transportation	3,519	3,852	3,900	1.2%	4,029
TOTAL BUDGET	3,519	3,852	3,900	1.2%	4,029
(Expenditures and appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 3,519	\$ 3,852	\$ 3,900	1.2%	\$ 4,029

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

FY 2018-2019 & FY 2019-2020



OVERVIEW

Title 1 of the Housing and Community Development Act of 1974 authorized the creation of the Community Development Block Grant (CDBG) program. The goals of the program are to: 1) Provide decent, safe and sanitary housing; 2) Provide a suitable living environment; and 3) Expand economic opportunities. Activities funded under CDBG must meet one of three National Objectives: 1) Provide a benefit to low and moderate income persons; or 2) Prevent or eliminate slum and blight; or 3) Meet an urgent community need that threatens the health and/or welfare of residents.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY19 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 4,267	\$ 3,945	\$ 3,945	\$ 4,125	4.6%	\$ 3,823
Transfers In	-	-	-	-	N/A	-
Total Resources	4,267	3,945	3,945	4,125	4.6%	3,823
Annual Outlays						
Budget (Expenditures or appropriations)	4,267	3,945	3,945	4,125	4.6%	3,823
Transfers Out	-	-	-	-	N/A	-
Total Outlays	4,267	3,945	3,945	4,125	4.6%	3,823
Resources less Outlays	-	-	-	-		-
Assigned Fund Balance						
Beginning of Year	-	-	-	-		-
Addition to/(Use of)	-	-	-	-		-
End of Year	\$ -	\$ -	\$ -	\$ -		\$ -

ANNUAL RESOURCES

(amounts expressed in thousands)

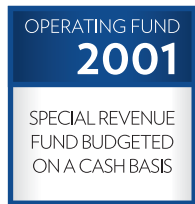
REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
GRANTS	\$ 3,108	\$ 3,108	\$ 3,108	\$ 3,350	7.8%	\$ 3,048
PROGRAM INCOME	459	137	137	50		50
PROGRAM INCOME - Rev Loan	700	700	700	725	3.6%	725
TOTAL ANNUAL RESOURCES	\$ 4,267	\$ 3,945	\$ 3,945	\$ 4,125	4.6%	\$ 3,823

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Working in Neighborhoods</u>					
Personal Services	\$ 475	\$ 460	\$ 487	5.9%	\$ 466
Other Services/Charges	922	801	812	1.4%	695
Total Social and Economic Development	1,397	1,261	1,299	3.0%	1,161
PUBLIC WORKS AND TRANSPORTATION					
<u>Streets and Stormwater</u>					
Other Services/Charges	400	400	-	-100.0%	-
Total Public Works and Transportation	400	400	-	-100.0%	-
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	579	579	630	8.8%	573
Materials and Supplies	6	6	9	49.9%	6
Other Services/Charges	1,885	1,699	2,187	28.7%	2,083
Total Administrative and Support Services	2,470	2,284	2,826	23.7%	2,662
TOTAL BUDGET					
(Expenditures or appropriations)					
TOTAL ANNUAL OUTLAYS	\$ 4,267	\$ 3,945	\$ 4,125	4.6%	\$ 3,823

HOME INVESTMENT PARTNERSHIP PROGRAM (HOME)

FY 2018-2019 & FY 2019-2020



OVERVIEW

The HOME program was created by the National Affordable Housing Act of 1990 and has been amended several times by subsequent legislation, the most recent in August 2013. The objectives of the HOME program are to: 1) Provide decent affordable housing to lower-income households; 2) Expand the capacity of non-profit housing partners; 3) Strengthen the ability of state and local governments to provide housing; and 4) Leverage private-sector participation.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY19 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 1,276	\$ 1,275	\$ 1,275	\$ 938	-26.4%	\$ 1,244
Transfers In	-	-	-	-		-
Total Resources	1,276	1,275	1,275	938	-26.4%	1,244
Annual Outlays						
Budget (Expenditures or appropriations)	1,276	1,275	1,275	938	-26.4%	1,244
Transfers Out	-	-	-	-	N/A	-
Total Outlays	1,276	1,275	1,275	938	-26.4%	1,244
Resources less Outlays	-	-	-	-		-
Assigned Fund Balance						
Beginning of Year	-	-	-	-		-
Addition to/(Use of)	-	-	-	-		-
End of Year	\$ -	\$ -	\$ -	\$ -		\$ -

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
GRANTS	\$ 1,266	\$ 1,267	\$ 1,267	\$ 931	-26.5%	\$ 1,237
PROGRAM INCOME	10	8	8	7	-12.5%	7
TOTAL ANNUAL RESOURCES	\$ 1,276	\$ 1,275	\$ 1,275	\$ 938	-26.4%	\$ 1,244

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 ORIG.	FINANCIAL PLAN
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Working in Neighborhoods</u>					
Other Services/Charges	\$ -	\$ 300	\$ 450	50.0%	\$ 450
Total Social and Economic Development	-	300	450	50.0%	450
ADMINISTRATIVE AND SUPPORT SERVICES					
<u>Finance</u>					
Personal Services	121	122	146	19.7%	114
Materials and Supplies	1	1	2	99.0%	-
Other Services/Charges	1,154	852	340	-60.1%	680
Total Administrative and Support Services	1,276	975	488	-49.9%	794
TOTAL BUDGET (Expenditures or appropriations)	1,276	1,275	938	-26.4%	1,244
TOTAL ANNUAL OUTLAYS	\$ 1,276	\$ 1,275	\$ 938	-26.4%	\$ 1,244

EMERGENCY SOLUTIONS GRANT

FY 2018-2019 & FY 2019-2020

OPERATING FUND

2002

SPECIAL REVENUE
FUND BUDGETED
ON A CASH BASIS

OVERVIEW

The Homeless Emergency Investment Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) amended the McKinney-Vento Homeless Assistance Act, revising the Emergency Shelter Grants Program in significant ways and renaming it the Emergency Solutions Grants (ESG) program. The ESG Interim Rule took effect on January 4, 2012.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 23362. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY19 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 284	\$ 284	\$ 284	\$ 274	-3.5%	\$ 280
Transfers In	-	-	-	-		-
Total Resources	284	284	284	274	-3.5%	280
Annual Outlays						
Budget (Expenditures or appropriations)	284	284	284	274	-3.5%	280
Transfers Out	-	-	-	-		-
Total Outlays	284	284	284	274	-3.5%	280
Resources less Outlays	-	-	-	-		-
Assigned Fund Balance						
Beginning of Year	-	-	-	-		-
Addition to/(Use of)	-	-	-	-		-
End of Year	\$ -	\$ -	\$ -	\$ -		\$ -

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
GRANTS	\$ 284	\$ 284	\$ 284	\$ 274	-3.5%	\$ 280
TOTAL ANNUAL RESOURCES	\$ 284	\$ 284	\$ 284	\$ 274	-3.5%	\$ 280

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Personal Services	\$ 20	\$ 20	\$ 19	-5.0%	\$ 20
Other Services/Charges	264	264	255	-3.4%	260
Total Administrative and Support Services	284	284	274	-3.5%	280
TOTAL BUDGET (Expenditures or appropriations)	284	284	274	-3.5%	280
TOTAL ANNUAL OUTLAYS	\$ 284	\$ 284	\$ 274	-3.5%	\$ 280

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA)

FY 2018-2019 & FY 2019-2020



OVERVIEW

The AIDS Housing Opportunity Act was enacted in 1990, and amended in 1992, to provide States and localities with the resources and incentives to devise long-term comprehensive strategies for meeting the housing needs of persons with acquired immunodeficiency syndrome and families of such persons.

Allocations of the Housing and Urban Development (HUD) grants are governed by Ordinance 22813. Applications for grant funding are received, reviewed, and scored by five independent reviewers. The HUD Community Development Committee comprised of mayoral, council, INCOG, and City staff appointees assesses the compiled scores and makes funding recommendations. Recommendations are presented to the Mayor and City Council for further review and discussion. A Resolution with final funding awards is executed by the City Council and Mayor and submitted to HUD with the Annual Action Plan.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this Fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

All FY19 appropriations consist of administrative costs in the Finance Department and allocation to eligible program activities. Any unspent balance is reserved for eligible program activities.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 361	\$ 361	\$ 361	\$ 467	29.4%	\$ 412
Transfers In	-	-	-	-	N/A	-
Total Resources	361	361	361	467	29.4%	412
Annual Outlays						
Budget (Expenditures or appropriations)	361	361	361	467	29.4%	412
Transfers Out	-	-	-	-	N/A	-
Total Outlays	361	361	361	467	29.4%	412
Resources less Outlays	-	-	-	-		-
Assigned Fund Balance						
Beginning of Year	-	-	-	-		-
Addition to/(Use of)	-	-	-	-		-
End of Year	\$ -	\$ -	\$ -	\$ -		\$ -

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
GRANTS	\$ 361	\$ 361	\$ 361	\$ 467	29.4%	\$ 412
TOTAL ANNUAL RESOURCES	\$ 361	\$ 361	\$ 361	\$ 467	29.4%	\$ 412

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17 ACTUAL	FY 18 ORIGINAL	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 ORIG.	FY 20 FINANCIAL PLAN
ADMINISTRATIVE AND SUPPORT SERVICES					
Finance					
Personal Services	\$ 11	\$ 11	\$ 13	18.2%	\$ 11
Other Services/Charges	350	350	454	29.7%	401
Total Administrative and Support Services	361	361	467	29.4%	412
TOTAL BUDGET (Expenditures or appropriations)	361	361	467	29.4%	412
TOTAL ANNUAL OUTLAYS	\$ 361	\$ 361	\$ 467	29.4%	\$ 412

2016 TULSA ECONOMIC VISION FUND

FY 2018-2019 & FY 2019-2020



OVERVIEW

On April 5, 2016, Tulsa voters approved Ordinance #23422 setting a limited-purpose, temporary sales tax levy of three hundred five thousandths of one percent (0.305%) to begin January 1, 2017 for the purpose of providing revenue for the support of economic development projects across the City of Tulsa as listed in detail in Title 43-K of Tulsa Revised Ordinances created with Ordinance #23425.

BUDGET SUMMARY

In February 2009, the Governmental Accounting Standards Board (GASB) issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. While the new standard has no effect on the total amount reported as fund balance, it fundamentally alters the categories and terminology used to present that amount on the governmental fund balance sheet. The fund balance for this fund is now referred to as the Assigned Fund Balance. The 'End of Year' Assigned Fund Balance is the amount available for appropriation intended specifically for this fund's use.

Although this sales tax assessment began January 1, 2017, the remittance by vendors to the Oklahoma Tax Commission and ultimate transfer to the City of Tulsa did not occur in full until March 2017. This fund will be utilized to support debt service for four revenue bond issues. The first issue, of \$115.3 million, was sold in late FY17. Additionally, a limited number of pay-as-you-go appropriations will also be scheduled depending on engineering and cash flow considerations. In FY19, \$28.5 million will be appropriated for projects within this fund. Another \$11.0 million will be transferred to the Tulsa Public Facilities Authority construction fund to support debt service on the associated revenue bonds.

ANNUAL RESOURCES, OUTLAYS AND FUND BALANCE

(amounts expressed in thousands)

	FY 17 ACTUAL	FY 18 ORIGINAL	FY 18 ESTIMATE	FY 19 BUDGET	PERCENT DIFF. FROM FY 18 EST.	FY 20 FINANCIAL PLAN
Annual Resources						
Revenue	\$ 10,073	\$ 27,578	\$ 27,820	\$ 28,438	2.2%	\$ 29,150
Transfers In					N/A	
Total Resources	10,073	27,578	27,820	28,438	2.2%	29,150
Annual Outlays						
Budget (Expenditures or appropriations)	-	20,470	20,470	28,515	39.3%	1,975
Transfers Out	1,000	2,700	2,700	11,000	307.4%	11,000
Total Outlays	1,000	23,170	23,170	39,515	70.5%	12,975
Resources less Outlays	9,073	4,408	4,650	(11,077)		16,175
Assigned Fund Balance						
Beginning of Year	-	9,575	9,073	13,723		2,646
Addition to/(Use of)	9,073	4,408	4,650	(11,077)		16,175
End of Year	\$ 9,073	\$ 13,983	\$ 13,723	\$ 2,646		\$ 18,821

ANNUAL RESOURCES

(amounts expressed in thousands)

REVENUE ACCOUNT	FY 17	FY 18	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	ESTIMATE	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
SALES TAX	\$ 7,933	\$ 22,937	\$ 23,083	\$ 23,465	1.65%	\$ 23,982
USE TAX	2,133	4,641	4,602	4,813	4.6%	5,008
INTEREST INCOME	7		135	160	18.7%	160
TOTAL ANNUAL RESOURCES	\$ 10,073	\$ 27,578	\$ 27,820	\$ 28,438	2.2%	\$ 29,150

ANNUAL OUTLAYS

BUDGET (Expenditures or appropriations)	FY 17	FY 18	FY 19	PERCENT	FY 20
	ACTUAL	ORIGINAL	BUDGET	DIFF. FROM FY 18 EST.	FINANCIAL PLAN
CULTURAL DEVELOPMENT AND RECREATION					
<u>Tulsa Performing Arts Center</u>					
Capital Outlay	\$ -	\$ 500	\$ 500	0.0%	\$ -
Total	-	500	500	0.0%	-
Total Cultural Development/Recreation	-	500	500	0.0%	-
PUBLIC WORKS AND TRANSPORTATION					
<u>Engineering Service</u>					
<i>Streets, Trails, & Bridges</i>					
Capital Outlay	-	1,800	25,865	>500%	125
Total	-	1,800	25,865	>500%	125
<i>Facilities</i>					
Capital Outlay	-	12,820	250	-98.0%	-
Total	-	12,820	250	-98.0%	-
Total Public Works And Transportation	-	14,620	26,115	78.6%	125
SOCIAL AND ECONOMIC DEVELOPMENT					
<u>Mayor's Office of Economic Development</u>					
Capital Outlay	-	1,200	175	-85.4%	125
Total	-	1,200	175	-85.4%	125
<u>Planning</u>					
Capital Outlay	-	-	175	N/A	125
Total	-	-	175	N/A	125
<u>Development Services</u>					
Capital Outlay	-	1,200		-100.0%	
Total	-	1,200		-100.0%	
<u>Tulsa Arts Commission</u>					
Capital Outlay	-	150	150	0.0%	150
Total	-	150	150	0.0%	150
<u>Tulsa Public Schools</u>					
Capital Outlay	-	2,800	1,400	-50.0%	1,450
Total	-	2,800	1,400	-50.0%	1,450
Total Social and Economic Development	-	5,350	1,900	-64.5%	1,850
TOTAL BUDGET	-	20,470	28,515	39.3%	1,975
(Expenditures or appropriations)					
TOTAL TRANSFERS OUT		1,000	2,700	307.4%	11,000
TOTAL ANNUAL OUTLAYS	\$ 1,000	\$ 23,170	\$ 39,515	70.5%	\$ 12,975

PROJECT APPROPRIATIONS

(amounts expressed in thousands)

FY 2018 - 2019 & FY 2019 - 2020

	<u>FY 19 BUDGET</u>	<u>FY 20 FINANCIAL PLAN</u>
PERFORMING ARTS CENTER		
Tulsa Performing Arts Center Trust	\$ 500	\$ -
Performing Arts Center Total	<u>500</u>	<u>-</u>
RIVER PARKS AUTHORITY		
Zink Dam - Low-Water Dam with Recreational Gates & Flume	24,990	-
New Trail, East Bank-101st to Cousins Park (Design and Matching Funds)	700	-
River Parks Authority Total	<u>25,690</u>	<u>-</u>
ECONOMIC DEVELOPMENT		
23rd & Jackson Redevelopment Site - Relocation Study, Design & Acquisition	250	-
Citywide & Route 66 Beautification and Reinvestment	525	375
Community Health Connection East Clinic	-	-
Discovery Lab - Tulsa Children's Museum Permanent Site	-	-
Public Schools - Teacher Retention, Recruitment, Training	1,400	1,450
Tulsa Arts Commission	150	150
Economic Development Total	<u>2,325</u>	<u>1,975</u>
TRANSFER TO DEBT SERVICE		
Debt Service - Transfer to TPFA	11,000	11,000
Transfer To Debt Service Total	<u>11,000</u>	<u>11,000</u>
Fund Total	<u>\$ 39,515</u>	<u>\$ 12,975</u>

SECTION 4 DEPARTMENTS



CENTRAL CENTER @ CENTENNIAL PARK

This section of the document contains a brief description of each department, mission statements, objectives, key performance indicators, a budget summary, an organization chart and a staffing summary.

This section is for information only and is not part of the ordinance adopted by the City Council.

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$200.1 PUBLIC SAFETY AND PROTECTION

YOU ARE HERE

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

\$26.8 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Gilcrease Museum
Performing Arts Center
River Parks Authority
BOK and Convention Centers

\$19.8 SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development
Working in Neighborhoods
Development Services
Planning

\$218.4 PUBLIC WORKS AND TRANSPORTATION

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

\$121.8 ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials
Mayor's Office
City Auditor
City Council
Legal
Human Resources
Employee Insurance Administration
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

\$87.7 TRANSFERS TO OTHER FUNDS

\$127.4 DEBT SERVICE

Municipal Court

Mission Statement

To administer timely and equitable justice for City Ordinance Violations that provides public trust and confidence in the judicial system.

Overview of Services

The Municipal Court of Tulsa is one of two municipal courts of record in Oklahoma. The Court adjudicates City ordinance violations, traffic cases and misdemeanor offenses. The Municipal Court is comprised of five divisions:

- Administrative Services – provides support to the Court by setting administrative policy, fiscal management, personnel management and strategic planning;
- Court Operations – responsible for the issuance and recall of warrants, booking and releasing offenders and entering, filing, maintaining and retrieving court files and documents;
- Public Defender – provides defense counsel to indigent persons charged with municipal ordinance violations;
- Court Services – includes the Judicial and Probation sections which are responsible for dispensing justice to persons charged with Municipal Court violations, monitoring those sentenced to incarceration and providing an alternative to imprisonment and/or fines through performance of community service.

AIM Actions Municipal Court

AIM	Strategy	Action	Responsible Department	Expected Completion
Mental Health – Address mental health issues for Tulsa’s residents.	Utilize alternatives to incarceration for non-violent offenders and increase quality treatment options	Enhance enforcement of Municipal Court judgments	Municipal Court	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	ALL	12/31/2019
	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing

MUNICIPAL COURT

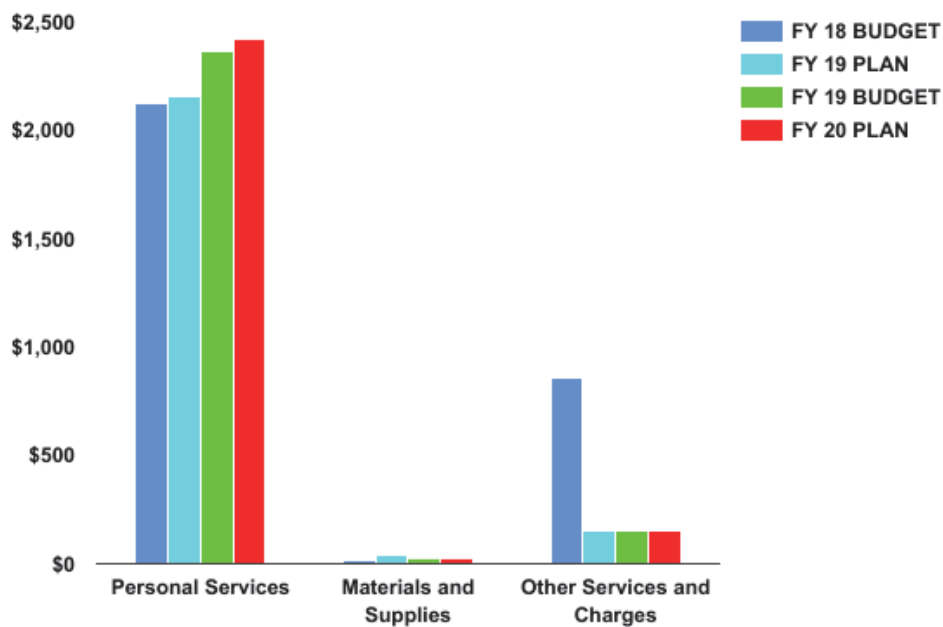
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 2,135	\$ 2,158	\$ 2,367	\$ 209	9.7%	\$ 2,416
Materials and Supplies	26	40	26	(14)	-35.0%	26
Other Services and Charges	155	155	155	-	0.0%	155
Operating Capital	-	-	-	-	N/A	-
Total Budget	\$ 2,316	\$ 2,353	\$ 2,548	\$ 195	8.3%	\$ 2,597

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 2,454	7.1%	\$ 2,503
125 P.A. Law Enforcement Training Fund	2	0.0%	\$ 2
126 Juvenile Curfew Fines	13	-7.1%	\$ 13
127 Technology Fee Assessment Fund	79	N/A	\$ 79
TOTAL	\$ 2,548		\$ 2,597

FY 19 CHANGES FOR OPERATION**AMOUNT**

1. Benefit and compensation adjustments	\$	134
2. Miscellaneous personnel, equipment and services efficiencies		(23)
3. FY19 Position Adds:		79
a. Business Administrator - EX40 (1) for Records and Case Management System		79
4. Early Settlement program increased to match other funding sources		5
TOTAL OPERATING CHANGES	\$	195

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments	\$	49
TOTAL OPERATING CHANGES	\$	49

MUNICIPAL COURT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
	Administration			
Administrative & Technical	1	1	1.0	1.0
Exempt/Professional	1	1	1.0	1.0
Total Administration	2	2	2.0	2.0
Court Operations				
Exempt/Professional	1	1	1.0	1.0
Office & Technical	11	11	11.0	11.0
Total Court Operations	12	12	12.0	12.0
Court Services				
Administrative & Technical	3	3	3.0	3.0
City Attorney	3	3	3.0	3.0
Exempt/Professional	2	2	2.0	2.0
Office & Technical	9	9	9.0	9.0
Presiding Judge	9	9	3.0	3.0
Total Court Services	26	26	20.0	20.0
TOTAL	40	40	34.0	34.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

Police

Mission Statement

To apply all knowledge, skills and available resources by working in partnership with our community to provide quality service, protect life and property, prevent crime and resolve problems so people can live without fear in a safe environment.

Overview of Services

The Police are granted authority primarily through state and federal statutes. The mission of the Police is to prevent crime and disorder in the City of Tulsa by the use of problem solving, citizen partnership, proactive patrol techniques and a high standard of professional courtesy and ethics. Priorities for the department include:

- Apprehending criminal offenders;
- Placing value on the preservation of human life;
- Recognizing that prevention of crime and reducing fear are operational priorities;
- Involving the community in the delivery of law enforcement services;
- Making the Department accountable to the community it serves;
- Committing to professionalism in all aspects of Department operations;
- Maintaining the highest standards of integrity; and
- Developing technology to create efficiencies of service.
- E-911 call handling and dispatching functions for the City, County and nearby jurisdictions.

AIM Actions for Police

AIM	Strategy	Action	Responsible Department	Expected Completion
Decrease Traffic Fatalities & Injury Crashes	Target Unsafe Driving Behavior	Dedicate sufficient sworn officers to traffic patrol	TPD	Ongoing
Mental Health – Address mental health issues for Tulsa’s residents.	Improve outcomes of those who interact with first responders and need mental health treatment	Increase the number of police fire and emergency medical service personnel with 40-hour Crisis Intervention Training (CRT)	Fire & TPD	Ongoing
		Establish a multiagency First Responder Mental Health Task Force in order to align response priorities, improve collaboration, refer to community resources, and build trust among affected population groups at the patient/client side.	Fire & TPD	7/1/2018 & Ongoing
Mental Health – Address mental health issues for Tulsa’s residents.	Improve outcomes of those who interact with first responders and need mental health treatment	Increase Point of Care Resource Education/ Referral. Develop simple, weather proof, and service aligned pocket cards for responder distribution in an effort to provide a common point of service referral access such as 211	Fire & TPD	10/1/2018
		Increase the utilization of advance care and mental health for CRT by moving from temporary pilot to 2 day per week model for the next year.	Fire & TPD	Ongoing
		Train TFD personnel and other surrounding law enforcement agencies and city department in Crisis Intervention Training.	TPD	Ongoing

Police

AIM Actions for Police

AIM	Strategy	Action	Responsible Department	Expected Completion
Mental Health – Address mental health issues for Tulsa’s residents.	Utilize alternatives to incarceration for non-violent offenders and increase quality treatment options	Begin full operational of the Inebriate Alternative Center	TPD	1/1/2018
		Evaluate the effectiveness of the Inebriate Alternative Center	TPD/OPSI	12/1/2018
Physical Health – Improve Tulsans’ overall health, with a focus on reducing health disparities	Increase walkability and bike-ability of Tulsa	Increase enforcement of Yield to Pedestrian ordinance	TPD	Ongoing
Reduce and Prevent Violent Crime	Implement Community Policing	Implement recommendations made by the Tulsa Commission on Community Policing	TPD	Ongoing
Reduce and Prevent Violent Crime	Focus on Intervention Points to Prevent Future Violence	Increase police presence in neighborhoods	TPD	12/31/2019
		Conduct lethality assessments for domestic violence victims	TPD	Ongoing
		Increase the level of intervention with high-risk domestic violence strangulation cases	TPD	5/31/2018
		Increase sworn manpower in Family Violence Unit	TPD	12/31/2019
		Finalize a plan with Univ. of Cincinnati. to reduce domestic violence.	TPD	Ongoing
		Solve homicide cases quickly	TPD	Ongoing
		Collaborate with law enforcement partners at County, State and Federal level to increase enforcement of existing laws related to violence	TPD	Ongoing
Quality Core Services - Deliver high quality core services that citizens expect from municipal government	Continuously monitor and improve established core services.	Provide prompt response to calls for police assistance.	TPD-911	Ongoing

Police

AIM Actions for Police

AIM	Strategy	Action	Responsible Department	Expected Completion
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	ALL	12/31/2019
		Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing

POLICE

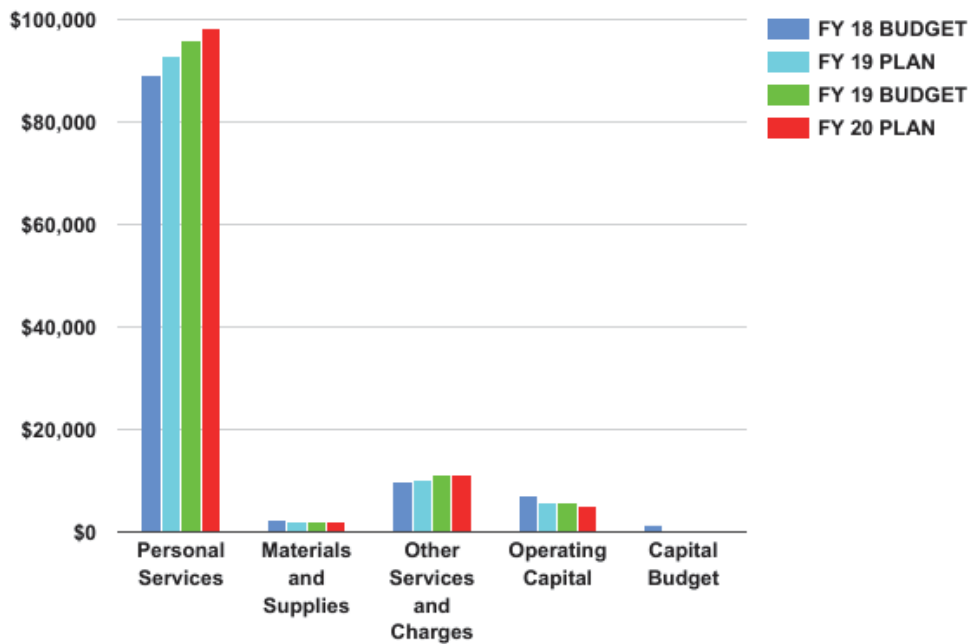
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 89,093	\$ 92,747	\$ 95,801	\$ 3,054	3.3%	\$ 98,253
Materials and Supplies	2,328	1,974	1,955	(19)	-1.0%	1,914
Other Services and Charges	9,808	10,049	11,200	1,151	11.5%	11,214
Operating Capital	7,077	5,832	5,886	54	0.9%	5,194
Total Operating Budget	108,306	110,602	114,842	4,240	3.8%	116,575
Capital Budget	1,500	-	-	-	NA	-
Total Budget	\$ 109,806	\$ 110,602	\$ 114,842	\$ 4,240	3.8%	\$ 116,575

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 97,689	6.1%	\$ 100,029
120 E911 Fee Operating Fund	3,306	0.4%	3,320
125 P.A. Law Enforcement Training Fund	62	0.0%	62
127 Technology Fee Assessment Fund	158	0.0%	158
150 Public Safety Tax Fund	10,230	-5.4%	9,679
405 2014 Sales Tax Fund	-	N/A	-
477 Short-Term Capital Fund	3,397	-2.1%	3,327
TOTAL	\$ 114,842		\$ 116,575

FY 19 CHANGES FOR OPERATION

		AMOUNT
1. Benefit and compensation adjustments		\$ 2,015
2. Lockup Facility		1,182
a. Management agreement for Lockup Facility staffing and operations	1,517	
b. Okmulgee County Jail municipal inmate housing	100	
c. Operating supplies and equipment	101	
d. Court Security Overtime	43	
e. Uniform/laundry, bio-hazard and other service agreements	35	
f. Access control, fingerprint system maintenance agreements	68	
g. Printing and other office services	3	
h. Tulsa County Jail municipal inmate housing	(685)	
3. Mowing at Amos T. Hall property room facility		3
4. Internal equipment management services, utilities		32
5. E-911 Operations		68
a. Laptops, E-ports, displays, desktop software	22	
b. CAD system maintenance agreement	39	
c. Voice recording system maintenance agreement	7	
6. Public Safety Sales Tax (PST)		74
a. Develop recruiting website (one-time in FY 19)	50	
b. Internal equipment management services	24	
7. Reduce FY 19 Financial Plan Academy Cost		(2,455)
8. Add FY 19 Adopted Budget Academy Cost		
Academy, September 2018, 30 cadets (Public Safety Tax)		1,848
a. Salaries and benefits	1,544	
b. Equipment, supplies, services	304	
Academy, January 2019, 19 cadets (General Fund)		773
a. Salaries and benefits	573	
b. Equipment, supplies, services	200	
Academy, May 2019, 30 cadets (General Fund)		604
a. Salaries and benefits	306	
b. Equipment, supplies, services	298	
9. Miscellaneous equipment and services efficiencies		(109)
10. Ammunition adjustment to reflect inventory levels		(150)
11. PC replacements		(150)
12. Civilianization, Half Year Funding		293
a. Asset Inventory Coordinator - AT23 (3)	73	
b. Inventory Control Specialist - AT28 (1)	26	
c. Writer/Editor II - AT32 (2)	56	
d. Crime & Intelligence Analyst - AT36 (1)	32	

e. Internal Webmaster - IS-32 (1)	37	
f. Office Administrator I - OT17 (3)	69	
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13. FY19 Positions:		158
a. Business Administrator - EX40 (1) for Records and Case Management System	79	
b. Configuration Manager - EX40 (1) for Records and Case Management System	79	
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14. Capital additions/replacements:		
a. Vehicles (72 marked sedans)		2,494
b. Vehicles (40 marked sedans) (PST)		2,489
c. Vehicles (10 unmarked sedans)		300
d. Vehicles (3 Light Duty Trucks)		94
e. Motorcycles (1)		24
f. Vehicles (1 SUV)		37
g. Vehicles (1 Transport Van for Lockup Facility)		69
h. K-9 (3)		23
i. Agilent GC/MSD System for FLP		110
j. Comparison microscope for FLP		90
k. Chair replacement (38) (E911)		42
l. Commercial grade refrigerator (E911)		4
m. Audio/visual equipment for training classrooms (E911)		12
n. Uninterruptible power supply batteries and components at call center (E911)		98
o. Adjustment to eliminate FY19 Plan capital		(5,832)
		<hr/>
TOTAL OPERATING CHANGES	\$	4,240
		<hr/> <hr/>

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments	\$	2,731
2. Operating supplies and equipment for Lockup Facility		3
3. Management agreement for Lockup Facility staffing and operations		46
4. Laptops, E-ports, displays, desktop software (E-911)		(22)
5. Voice recording software maintenance agreement (E-911)		3
6. Chaplain services		2
7. CAD system maintenance agreement (E-911)		14
8. Reduce FY 19 Adopted Budget Academy Cost		(3,225)
9. Add FY 20 Financial Plan Academy Cost		
Academy, September 2019, 30 cadets (Public Safety Tax)		1,859
a. Salaries and benefits	1,544	
b. Equipment, supplies, services	315	
Academy, May 2020, 30 cadets (General Fund)		621
a. Salaries and benefits	306	
b. Equipment, supplies, services	315	
		<hr/>
10. Ammunition		150
11. Civilianization, Funding Above FY19		293
12. Public Safety Sales Tax (PST)		(50)
a. Develop recruiting website (one-time in FY 19)	(50)	
13. Net change to FY 20 Adopted Budget Short Term Capital		(69)
14. Net change to FY 20 Adopted Budget Public Safety Tax Capital		(622)
		<hr/>
TOTAL OPERATING CHANGES	\$	1,734
		<hr/> <hr/>

POLICE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF		NUMBER OF FULL-TIME EQUIV.	
	AUTHORIZED POSITIONS		AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Administrative & Support Staff</u>				
Administrative & Technical	22	22	22.0	22.0
Exempt/Professional	13	13	13.0	13.0
Information Systems	1	1	1.0	1.0
Office & Technical	59	59	59.0	59.0
Police Chief	1	1	1.0	1.0
Total Administrative & Support Staff	96	96	96.0	96.0
<u>Laboratory Services</u>				
Administrative & Technical	1	1	1.0	1.0
Artistic & Creative	-	-	0.0	0.0
Scientific & Technical	22	22	22.0	22.0
Office & Technical	3	3	3.0	3.0
Total Laboratory Services	26	26	26.0	26.0
<u>911 Public Safety Communications</u>				
Administrative and Technical	2	2	2.0	2.0
Emergency Communications	99	99	99.0	99.0
Exempt/Professional	2	2	2.0	2.0
Total 911 Public Safety Communications	103	103	103.0	103.0
Total Civilian Positions	225	225	225.0	225.0
<u>Sworn Police Officers</u>				
Police Officer	683	713	683.0	713.0
Police Corporal	82	82	82.0	82.0
Police Sergeant	83	83	83.0	83.0
Police Captain	23	23	23.0	23.0
Police Major	9	9	9.0	9.0
Police Deputy Chief	3	3	3.0	3.0
Total Sworn Police Officers	883	913	883.0	913.0
DEPARTMENT TOTAL	1,108	1,138	1,108.0	1,138.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

Fire

Mission Statement

The Tulsa Fire department is dedicated to the protection of life, health, property and the environment by delivering quality life and fire safety services.

Overview of Services

It is the Fire department's goal to emphasize fire prevention and public education of a comprehensive community fire safety program as well as provide progressive emergency medical services. Because total success in preventing all fires is unrealistic, The Fire department remains unwavering in operations to minimize the impact of fires when they do occur. The department is committed to reducing, as much as possible, the impact of environmental damage from hazardous material incidents, along with meeting the needs of other calls for service from the community. Tulsa Fire's service strategies are:

- Aggressively deliver life and fire safety education to the community;
- Aggressively work to prevent hazardous conditions;
- Respond promptly to rescues, fires, medical emergencies and natural disasters;
- Ensure actions are safe, professional and in harmony with the needs of the environment and the demands of the community; and
- Actively coordinate fire services with other agencies in the region.

AIM Actions for Fire

AIM	Strategy	Action	Responsible Department	Expected Completion
Mental Health – Address mental health issues for Tulsa's residents.	Improve outcomes of those who interact with first responders and need mental health treatment	Increase Point of Care Resource Education/Referral. Develop simple, weather proof, and service aligned pocket cards for responder distribution in an effort to provide a common point of service referral access such as 211	Fire & TPD	10/1/2018
		Establish a multiagency First Responder Mental Health Task Force in order to align response priorities, improve collaboration, refer to community resources, and build trust among affected population groups at the patient/client side.	Fire & TPD	7/1/2018 & Ongoing
		Develop the Safe Access Tulsa Program	Fire	7/1/2018 & Ongoing
		Increase the number of police fire and emergency medical service personnel with 40-hour Crisis Intervention Training (CRT)	Fire & TPD	Ongoing
		Increase the utilization of advance care and mental health for CRT by moving from temporary pilot to 2 day per week model for the next year.	Fire & TPD	Ongoing

Fire

AIM Actions for Fire

Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	ALL	12/31/2019
	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
Quality Core Services - Deliver high quality core services that citizens expect from municipal government	Continuously monitor and improve established core services.	Provide prompt fire and emergency response.	Fire	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing

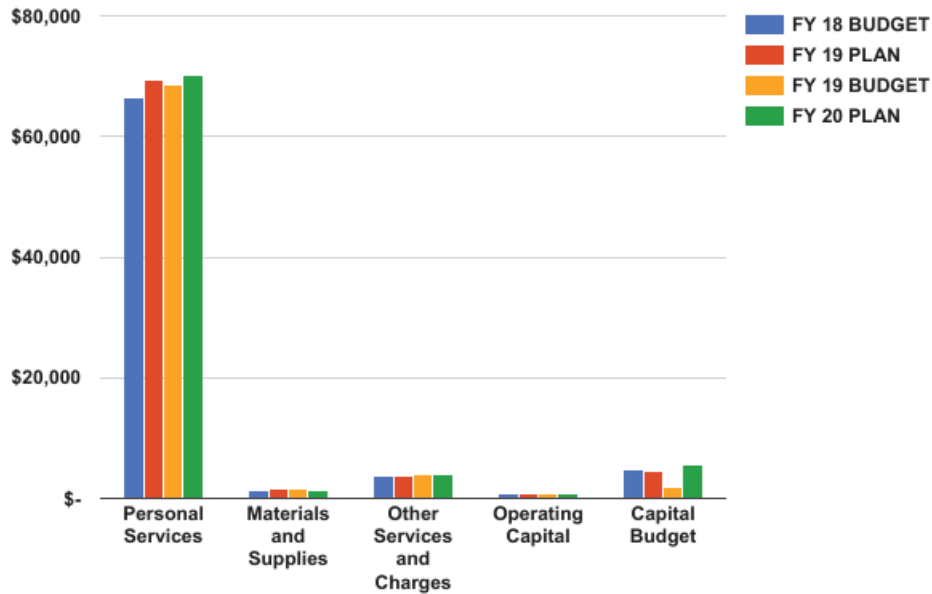
FIRE

BUDGET HIGHLIGHTS
 FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 66,330	\$ 69,403	\$ 68,461	\$ (942)	-1.4%	\$ 70,117
Materials and Supplies	1,428	1,503	1,478	(25)	-1.7%	1,378
Other Services and Charges	3,701	3,701	4,056	355	9.6%	4,056
Operating Capital	665	665	679	14	2.1%	665
Total Operating Budget	72,124	75,272	74,674	(598)	-0.8%	76,216
Capital Budget	4,800	4,600	1,900	(2,700)	-58.7%	5,500
Total Budget	\$ 76,924	\$ 79,872	\$ 76,574	\$ (3,298)	-4.1%	\$ 81,716

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

100 General Fund
 121 EMSA Utility Fund
 150 Public Safety Tax Fund
 405 2014 Sales Tax Fund
 477 Short-Term Capital Fund
TOTAL

FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
\$ 73,114	3.6%	\$ 74,472
350	0.0%	350
586	-84.2%	784
1,900	-58.7%	5,500
624	2.3%	610
\$ 76,574		\$ 81,716

FY 19 CHANGES FOR OPERATION	AMOUNT
1. Benefit and compensation adjustments	\$ 482
2. Salaries and benefits above FY19 Plan for personnel (27) transitioning from SAFER 15 Grant	137
3. Overtime due to increased department staffing levels	(700)
4. Internal equipment management services	355
5. Reduce FY 19 Financial Plan Academy Cost	(2,531)
6. Add FY 19 Adopted Budget Academy Cost	
Academy, October 2018, 30 cadets (General Fund)	1,337
a. Salaries and benefits	1,187
b. Equipment, supplies, services	150
Academy, March 2019, 15 cadets (General Fund)	308
a. Salaries and benefits	233
b. Equipment, supplies, services	75
7. Capital additions/replacements	
a. Physical Ability Test Cover	22
b. Thermal Image Cameras (10)	113
c. Rapid Intervention Crew kits	17
d. Utility Rocket Vehicle Wi-Fi Routers (4)	11
e. Forklift for Expressway Center storage building	23
f. Storage racks for Expressway Center storage building	21
g. Bunker gear extractors (2)	36
h. Bunker gear drying racks (6)	45
i. Zero turn mowers, 60" deck (2)	11
j. Hydraulic rescue tool (2)	50
k. Electric positive pressure ventilation fans (2)	8
l. Carports for Fire Investigation response vehicles (2)	4
m. Vehicle extrication stabilization struts (20)	24
n. UAV quad copter	25
o. Specialized tools and equipment for Hazardous Materials Response Unit	35
p. Specialized tools and equipment for Technical Rescue Team	35
q. Monitor/defibrillator (2)	94
r. Rescue equipment	20
s. Stepmills (10) for fire stations	30
t. EMSA utility fee capital	55
u. Adjustment to eliminate FY19 Plan capital	(665)
 TOTAL OPERATING CHANGES	 \$ (598)
 CAPITAL IMPROVEMENTS PROJECTS	
1. Apparatus Replacement	\$ 1,900
2. Adjustment to eliminate FY19 Plan capital projects	(4,600)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	(2,700)
TOTAL CHANGES	\$ (3,298)

FY 20 CHANGES FOR OPERATION	AMOUNT
1. Benefit and compensation adjustments	\$ 2,688
2. Reduce FY 19 Adopted Budget Academy Cost	(1,645)
3. Add FY 20 Financial Plan Academy Cost Academy, March 2020, 25 cadets (General Fund)	513
a. Salaries and benefits	388
b. Equipment, supplies, services	125
4. Net change to FY 20 Adopted Budget Short Term Capital	(14)
 TOTAL OPERATING CHANGES	 \$ 1,542
 CAPITAL IMPROVEMENTS PROJECTS	
1. Apparatus Replacement	\$ 5,500
2. Adjustment to eliminate previous year's capital projects	(1,900)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	3,600
TOTAL CHANGES	\$ 5,142

FIRE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Administrative & Support Staff</u>				
Administrative & Technical	5	5	5.0	5.0
Exempt/Professional	4	4	4.0	4.0
Labor & Trades	3	3	3.0	3.0
Office & Technical	6	6	6.0	6.0
Total Administrative & Support Staff	18	18	18.0	18.0
<u>FD Classified Positions</u>				
Firefighter	383	383	383.0	383.0
Fire Equipment Operator	157	157	157.0	157.0
Fire Captain	135	135	135.0	135.0
Administrative Officer	3	3	3.0	3.0
EMS Officer	3	3	3.0	3.0
Fire Prevention Inspector	23	23	23.0	23.0
Director of Training Center	1	1	1.0	1.0
Director of EMS	1	1	1.0	1.0
Fire Deputy Marshall	1	1	1.0	1.0
Fire District Chief	19	19	19.0	19.0
Fire Administrative Chief	1	1	1.0	1.0
Fire Assistant Chief	3	3	3.0	3.0
Fire Deputy Chief	2	2	2.0	2.0
Loss Control Officer	8	8	8.0	8.0
Physical Resource Officer	1	1	1.0	1.0
Technical Rescue Coordinator	1	1	1.0	1.0
Total FD Classified Positions	742	742	742.0	742.0
TOTAL	760	760	760.0	760.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

Emergency Medical Services Authority

Mission Statement

To provide ambulance service to 1,000 square miles and meet the highest standards of pre-hospital care.

Overview of Services

A public trust of the City of Tulsa and City of Oklahoma City governments, the Emergency Medical Services Authority (EMSA) is Oklahoma’s largest provider of emergency medical services.

EMSA provides advanced life support medical care to patients who suffer injuries and illnesses and transports patients to and from the hospital by ambulance. The Authority provides oversight and ensures quality compliance of the contracted ambulance services provider, and conducts billing, accounting, purchasing and other business functions. The Medical Director provides medical oversight of the contracted provider and reports to the Medical Control Board. The contracted provider is held to a performance-based contract that includes strict service standards and financial penalties for non-compliance.

In 1977, EMSA was established in Tulsa. Today, EMSA is the exclusive ambulance provider for 15 Oklahoma cities. EMSA has two divisions, the eastern division, with Tulsa as the major city, and the western division centered around Oklahoma City.

AIM Actions for Emergency Medical Services Authority

AIM	Strategy	Action	Responsible Department	Expected Completion
Quality Core Services - Deliver high quality core services that citizens expect from municipal government	Continuously monitor and improve established core services.	Provide prompt fire and emergency response.	Fire & EMSA	Ongoing

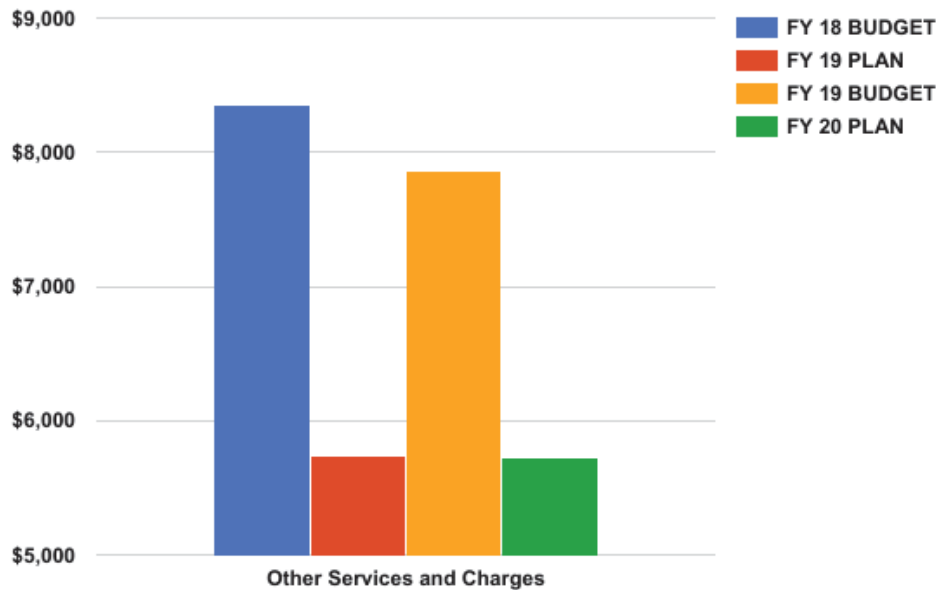
EMERGENCY MEDICAL SERVICES AUTHORITY

BUDGET HIGHLIGHTS
FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 8,357	5,735	7,855	2,120	37.0%	5,727
Total Budget	\$ 8,357	\$ 5,735	\$ 7,855	\$ 2,120	37.0%	\$ 5,727

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

121 EMSA Enterprise Fund

TOTAL

FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
\$ 7,855	37.0%	\$ 5,727
\$ 7,855		\$ 5,727

FY 19 CHANGES FOR OPERATION

- Appropriations reflect anticipated cash available for transfer to EMSA

TOTAL OPERATING CHANGES

AMOUNT
\$ 2,120
\$ 2,120

FY 20 CHANGES FOR OPERATION

- Appropriations reflect anticipated cash available for transfer to EMSA

TOTAL OPERATING CHANGES

\$ (2,128)
\$ (2,128)

Tulsa Area Emergency Management Agency

Mission Statement

TAEMA is dedicated to the protection of the citizens of Tulsa and Tulsa County from all emergencies and disasters.

Overview of Services

The Tulsa Area Emergency Management Agency (TAEMA) is responsible for the coordination of preparing for, responding to, recovering from and mitigation of major emergencies and disasters. TAEMA collaborates with City and County departments and various other agencies to ensure readiness to manage response to emergencies and disasters. This includes naturally occurring events such as tornadoes, straight line winds, floods, winter storms, wild fires, drought, extreme heat, earthquakes and pandemics. Planning is also done for man-made events that may involve acts of terrorism or accidents that could include plane crashes or hazardous chemical releases. TAEMA conducts numerous disaster exercises with the response community each year to test emergency plans and enhance readiness to respond to disasters. TAEMA manages the Community Warning System consisting of 98 warning sirens covering the City and portions of the unincorporated area of Tulsa County. TAEMA coordinates with volunteer groups, including amateur radio clubs who assist during severe weather and disaster events, and other volunteer agencies active in disasters (VOADs) that perform varied and numerous activities after disasters.

TAEMA is jointly funded with the City of Tulsa and Tulsa County each contributing 40 percent and the federal government contributing 20 percent of operational revenue.

AIM Actions for TAEMA

AIM	Strategy	Action	Responsible Department	Expected Completion
Physical Health – Improve Tulsans’ overall health, with a focus on reducing health disparities	Enforce policies geared towards health and equality.	Coordinate emergency preparedness events and usage of tools	TAEMA	Ongoing
Quality Core Services - Deliver high quality core services that citizens expect from municipal government	Continuously monitor and improve established core services.	Promote public safety through coordinated emergency planning.	TAEMA	09/01/18 and Ongoing
Quality Core Services - Deliver high quality core services that citizens expect from municipal government	Continuously monitor and improve established core services.	Monitor emergency or disaster situations and activate the Emergency Operations Center as appropriate to provide public warning functions and assistance to Incident Command	TAEMA	Ongoing

TULSA AREA EMERGENCY MANAGEMENT AGENCY

BUDGET HIGHLIGHTS
FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 140	\$ 140	\$ 143	3	2.1%	\$ 146
Total Budget	\$ 140	\$ 140	\$ 143	\$ 3	2.1%	\$ 146

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

100 General Fund

TOTAL

FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
\$ 143	2.1%	\$ 146
\$ 143		\$ 146

FY 19 CHANGES FOR OPERATION

1. Benefit and compensation adjustments

TOTAL OPERATING CHANGES

AMOUNT
\$ 3
\$ 3

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments

TOTAL OPERATING CHANGES

\$ 3
\$ 3

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$200.1 PUBLIC SAFETY AND PROTECTION

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

\$26.8 CULTURAL DEVELOPMENT AND RECREATION

YOU ARE HERE

Park and Recreation
Gilcrease Museum
Performing Arts Center
River Parks Authority
BOK and Convention Centers

\$19.8 SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development
Working in Neighborhoods
Development Services
Planning

\$218.4 PUBLIC WORKS AND TRANSPORTATION

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

\$121.8 ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials
Mayor's Office
City Auditor
City Council
Legal
Human Resources
Employee Insurance Administration
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

\$87.7 TRANSFERS TO OTHER FUNDS

\$127.4 DEBT SERVICE

Park and Recreation

Mission Statement

The Tulsa Park and Recreation Department provides and preserves quality park and recreation opportunities for all.

Overview of Services

With oversight from the Park Board, the City of Tulsa manages 135 parks covering roughly 8,278 acres. This includes 2 nature centers, 4 community centers, WaterWorks Art Studio, 66 miles of walking trails, 2 skate parks, 2 dog parks and 5 swimming pools. In addition, there are 186 sports fields, 88 playgrounds, 34 tennis courts, 13 water playgrounds, 17 splash pads as well as 79 picnic shelters, 4 golf courses and 4 disc golf courses.

The Department's primary focus is to provide a variety of recreational opportunities to the public. The Park Master Plan, adopted in February 2010, guides future planning with oversight from the Master Plan Citizen's Committee.

AIM Actions for Park and Recreation

AIM	Strategy	Action	Responsible Department	Expected Completion
Physical Health – Improve Tulsans' overall health, with a focus on reducing health disparities	Increase utilization of parks facilities by groups and individuals for activities that promote physical health	Provide youth sports recreational activities targeted to youth that reside in areas with known health disparities	Parks & Recreation	Ongoing
		Continue to deliver recreation programming that aligns with the needs of individual communities	Parks & Recreation	Ongoing
		Offer Healthy Lunch Challenge at day camps	Parks & Recreation	Ongoing
Physical Health – Improve Tulsans' overall health, with a focus on reducing health disparities	Increase utilization of parks facilities by groups and individuals for activities that promote physical health	Evaluate closed recreation centers to determine best future use	Parks & Recreation	31-Dec-19
		Collect demographics and health data of participants before and after participating in parks programming	Parks & Recreation	Ongoing
		Plant trees in City Parks (planting trees is limited by seasonal temperatures)	Parks & Recreation	Ongoing
		Maintain parks equipment and keep parks clean, safe and hazard free	Parks & Recreation	Ongoing
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	ALL	12/31/2019

Park and Recreation

AIM Actions for Park and Recreation

	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing

PARK AND RECREATION

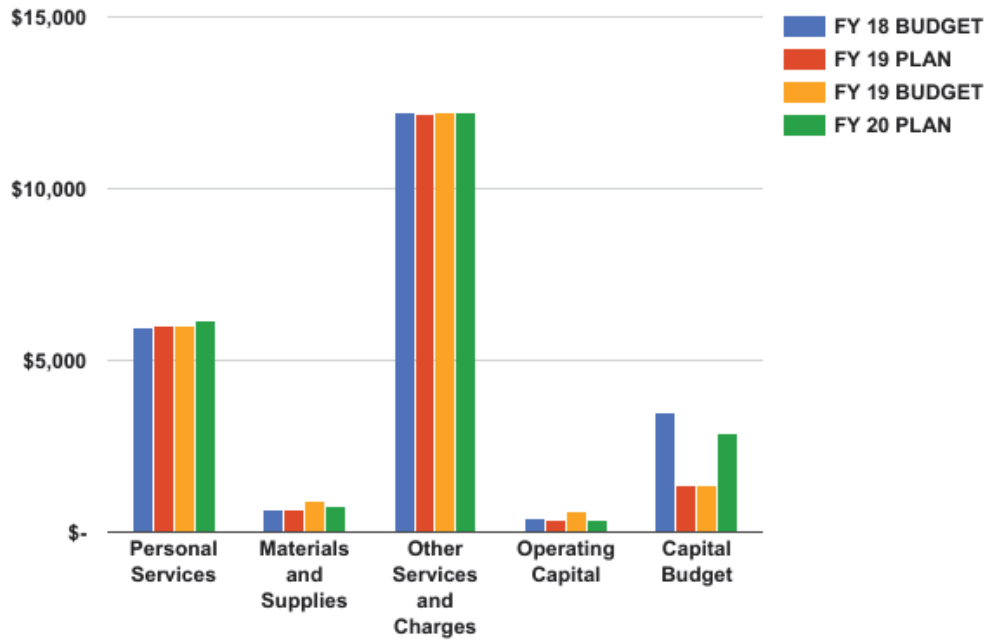
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 5,942	\$ 6,021	\$ 6,009	\$ (12)	-0.2%	\$ 6,140
Materials and Supplies	671	676	901	225	33.3%	778
Other Services and Charges	12,245	12,170	12,225	55	0.5%	12,242
Operating Capital	396	367	614	247	67.3%	367
Total Operating Budget	19,254	19,234	19,749	515	2.7%	19,527
Capital Budget	3,480	1,350	1,350	-	0.0%	2,890
Total Budget	\$ 22,734	\$ 20,584	\$ 21,099	\$ 515	2.5%	\$ 22,417

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 15,800	0.6%	\$ 15,854
405 2014 Sales Tax Fund	1,350	0.0%	2,890
477 Short-Term Capital	522	89.8%	275
560 Stormwater Management Enterprise Fund	450	140.6%	456
570 Golf Course Operating Fund	2,977	-3.1%	2,942
TOTAL	\$ 21,099		\$ 22,417

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ (12)
2. Internal equipment management services	73
3. Engineered wood chips for playgrounds	225
4. Golf Course maintenance	(129)
5. Golf course bunker sand (one-time in FY 19)	35
6. Tree trimming and ash borer treatment	76
7. Capital additions/replacements:	
a. 37ft bucket truck, utility truck, dump truck	336
b. Elevator replacement at the Garden Center	87
c. 8" Foam Blocks for Pit with tramp bed	7
d. Paragon Kiln	3
e. Inspire FT1 Functional Trainer, model FT10	2
f. 158mm Double Combination Rolling Mill	3
g. AED for pools	10
h. Basketball goal for Whiteside Pool	2
i. Skill mat bundle set	2
j. Mower	37
k. Aerator	8
l. Sod layer for Skidsteer	4
m. Festival top with Ratchet, white	3
n. H-5167 Post driver kit with adapter	4
o. Soil Conditioner for soil renovation	5
p. 4000 psi Hot Water pressure Washer on Trailer	8
q. Lobby Furniture bundle (4 chairs, 3 tables)	1
r. Golf capital	92
s. Adjustment to eliminate FY19 Plan capital	(367)
TOTAL OPERATING CHANGES	\$ 515

CAPITAL IMPROVEMENT PROJECTS

1. Pool Reconstruction - Reed	\$ 300
2. New Playground and Safety Surface - Three Parks	90
3. Hicks and Savage Park Improvements	575
4. Security System Upgrades - Page Belcher Pro Shop	10
5. Water Playgrounds - Reed	60
6. Whiteside - Upgrade and repair plumbing in community center	315
7. Adjustment to eliminate FY19 Plan capital projects	(1,350)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	-
TOTAL CHANGES	\$ 515

FY 20 CHANGES FOR OPERATION	AMOUNT
1. Benefit and compensation adjustments	131
2. Ash borer treatment	(101)
3. Engineered wood chips for playgrounds	(123)
4. Golf course bunker sand (one-time in FY 19)	(35)
5. Utilities	14
6. Zoo management contract (contractual increase 2.5%)	
a. Management Fees	131
b. Maintenance Fees	8
7. Adjustment to eliminate previous year's capital	(614)
8. FY20 Capital equipment	367
TOTAL OPERATING CHANGES	\$ (222)
CAPITAL IMPROVEMENTS PROJECTS	
1 Pool Construction - Berry	200
2 New playground and safety surface - 16 Parks	1,370
3 Woodward Renovation	870
4 Carl Smith, Cousins and Savage Park Improvements	380
5 Security System Upgrades - Page Belcher Pro Shop	70
6 Adjustment to eliminate previous year's capital projects	(1,350)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	1,540
TOTAL CHANGES	\$ 1,318

PARK AND RECREATION

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Director</u>				
Administrative & Technical	1	1	1.0	1.0
Exempt/Professional	3	3	3.0	3.0
Office & Technical	2	2	2.0	2.0
Total Director	6	6	6.0	6.0
<u>Recreational Centers</u>				
Administrative & Technical	12	12	12.0	12.0
Exempt/Professional	6	6	6.0	6.0
Labor & Trades	6	6	6.0	6.0
Seasonal Labor	1	1	1.0	1.0
Total Recreational Centers	25	25	25.0	25.0
<u>Special Programs</u>				
Administrative & Technical	3	3	3.0	3.0
Seasonal Labor	4	4	4.0	4.0
Total Special Programs	7	7	7.0	7.0
<u>Spectator Recreation</u>				
Administrative & Technical	4	4	4.0	4.0
Exempt/Professional	1	1	1.0	1.0
Seasonal Labor	2	2	2.0	2.0
Total Spectator Recreation	7	7	7.0	7.0
<u>Facility Services</u>				
Exempt/Professional	6	6	6.0	6.0
Labor & Trades	50	50	50.0	50.0
Office & Technical	1	1	1.0	1.0
Seasonal Labor	66	66	12.0	12.0
Total Facility Services	123	123	69.0	69.0
DEPARTMENT TOTAL	168	168	114.0	114.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

Gilcrease Museum

Mission Statement

Gilcrease Museum, through its collections, is dedicated to bringing art, history and people together to research, discover, enjoy and understand the diverse heritage of the Americas.

Overview of Services

The Thomas Gilcrease Institute of American History and Art, better known as Gilcrease Museum, was gifted to the City of Tulsa in 1954 by Mr. Gilcrease with the stipulation that the City would (1) make payment on his debts; (2) preserve, protect, and display his collection of art, artifacts, documents, and books; and (3) care for his facility. The collection includes paintings by well-known artists such as George Catlin, Thomas Moran, Charles Russell and bronzes by Frederic Remington. Documents include one of the earliest extant letters from the Western Hemisphere, a letter dated 1512 from Diego Columbus (Christopher's son) and the only certified copy of the Declaration of Independence. Among the artifact collection is a Bedford Mound beaver pipe, dated to 200 A.D., that is considered the finest Hopewell effigy pipe known to be in existence. The collection of more than 400,000 items is one of international significance. Gilcrease is fortunate to have a state-of-the-art conservation laboratory, 203 seat auditorium, restaurant, Museum store, rental facilities, and 23 acres of formal gardens within its 460 acre property.

The City of Tulsa and The University of Tulsa (TU) entered into a partnership agreement on July 1, 2008, allowing TU to administer the day-to-day operations of Gilcrease Museum. TU continues to make capital improvements to the facility and expand its collections through seeking donations and purchasing art, archival and anthropological/ethnological material.

2017-18 has been an exciting and successful year for Gilcrease Museum on many fronts including presentation of strong and diverse exhibitions, offering educational programming for all ages and audiences, hiring phase I of key personnel, and continuation of the collaboration with the city of Tulsa and TU to facilitate the capital improvement projects as part of the Improve our Tulsa funding package. As we develop the architectural plan in 2018 for the expansion of the museum, we are mindful of the commitment to position Gilcrease Museum and its grounds as a destination attraction and a catalyst for economic development for the city of Tulsa.

AIM Actions for Gilcrease Museum

AIM	Strategy	Action	Deadline
Create and facilitate quality entertainment options.	Maintain and expand quality facilities where entertainment options can occur.	Increase community collaborations, partnerships, public interest and attendance to Gilcrease Museum.	Ongoing

GILCREASE MUSEUM

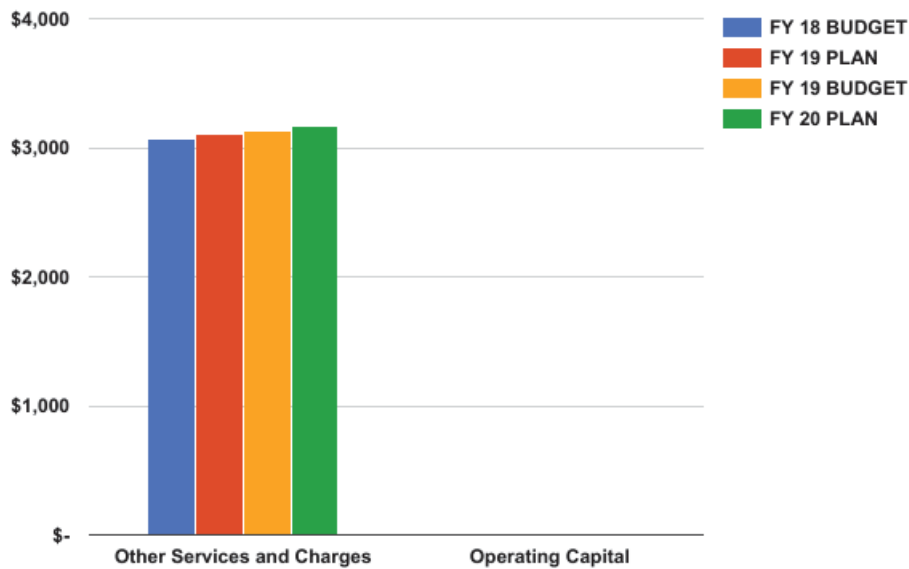
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 3,067	\$ 3,100	\$ 3,131	\$ 31	1.0%	\$ 3,167
Operating Capital	-	-	6	6	N/A	-
Total Budget	\$ 3,067	\$ 3,100	\$ 3,137	\$ 37	1.2%	\$ 3,167

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 3,131	1.0%	\$ 3,167
477 Short-Term Capital Fund	\$ 6	N/A	\$ -
TOTAL	\$ 3,137		\$ 3,167

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 31
2. Capital additions/replacements:	
a. Bandsaw	1
b. Belt/disc sander	3
c. Printer	2
d. Adjustment to eliminate FY19 Plan capital	-
TOTAL OPERATING CHANGES	\$ 37

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments	\$ 36
2. Net change to FY 20 Adopted Budget Short Term Capital	(6)
TOTAL OPERATING CHANGES	\$ 30

Performing Arts Center

Department Budget Summary

FY 18-19

Mission Statement

Maintain a safe, attractive and inclusive facility that serves the public and in which can be provided a wide range of enlightening and engaging arts and entertainment in a comfortable setting, thereby contributing to the vitality of the City and its neighboring communities.

Overview of Services

Opened in 1977, the Performing Arts Center (PAC) was designed with a special emphasis on staging, lighting and acoustic conductivity. The PAC is known as the cultural apex of Tulsa. It houses five separate performance areas and one large reception hall in one building including the 2,365-seat Chapman Music Hall with seating on three levels, another proscenium theatre seating 420 and three studio theatres of varying capacities. The facility added a beautifully appointed reception hall and additional restrooms in 2000. Tulsa Symphony, Tulsa Opera, Tulsa Ballet, Choregus Productions, American Theatre Company, Theatre Tulsa, Playhouse Tulsa, Theatre North, Chamber Music Tulsa, Celebrity Attractions and Tulsa Town Hall all call the PAC home. National touring companies and other local community groups use the facilities as well.

AIM Actions for Performing Arts Center

AIM	Strategy	Action	Responsible Department	Expected Completion
Create and facilitate quality entertainment options	Maintain quality facilities where entertainment options can occur	Effectively manage the calendar of available performance dates at the Performing Arts Center	PAC	Ongoing
		Complete a PAC Facility Upgrade Master Plan and West-side Expansion Plan	PAC	6/30/2019
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	All	12/31/2019
Deliver quality world-class services that meet the needs of Tulsans	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019

Performing Arts Center

AIM Actions for Performing Arts Center

		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing

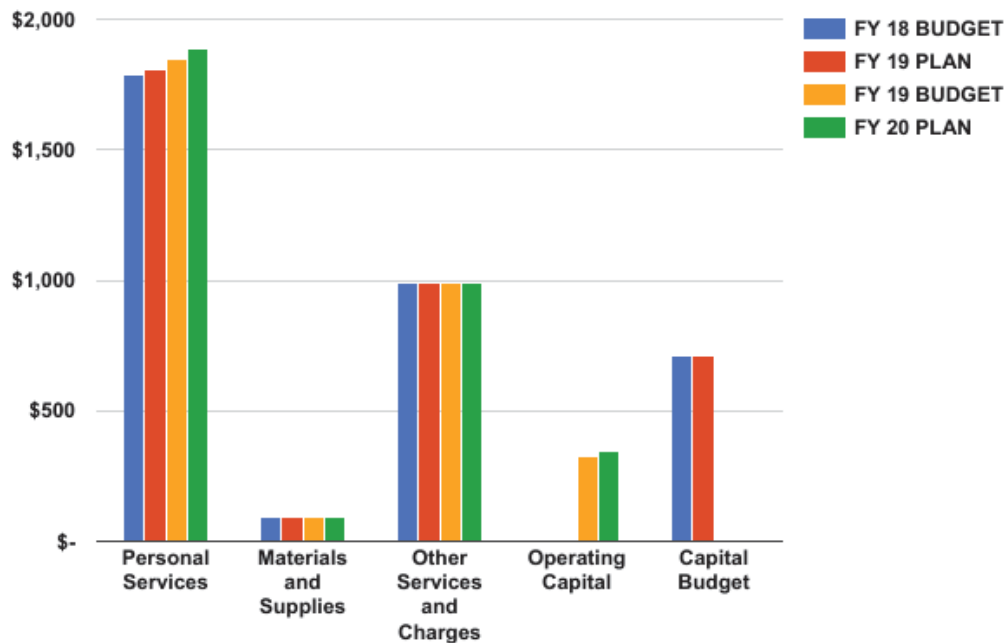
PERFORMING ARTS CENTER

BUDGET HIGHLIGHTS
FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 1,786	\$ 1,809	\$ 1,847	\$ 38	2.1%	\$ 1,885
Materials and Supplies	90	90	90	-	0.0%	90
Other Services and Charges	992	992	992	-	0.0%	992
Operating Capital	-	-	328	328	N/A	345
Total Operating Budget	2,868	2,891	3,257	366	12.7%	3,312
Capital Budget	710	710	500	(210)	-29.6%	-
Total Budget	\$ 3,578	\$ 3,601	\$ 3,757	\$ 156	4.3%	\$ 3,312

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 2,139	1.9%	\$ 2,173
132 Convention Fund	1,118	41.2%	1,139
402 2006 Extended Sales Tax Fund	-	N/A	-
4000 2016 Tulsa Economic Vision Fund	500	N/A	-
TOTAL	\$ 3,757		\$ 3,312

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 38
2. Capital additions/replacements:	
a. Sound and lighting booth window replacement (Williams & Chapman)	40
b. Repair, paint safety marks in mechanical room	8
c. Chapman pit wall	50

d. Stage and pavilion projection system	25
e. Fully integrated LED house light system for the Doenges theatre	43
f. Williams LED cyclorama lights	50
g. LaFortune studio curtains	20
h. Chapman and Williams support area curtains	14
i. Internal communications package	18
j. Professional inventory and valve inspection	10
k. Venue management software	50
TOTAL OPERATING CHANGES	\$ 366
CAPITAL IMPROVEMENTS PROJECTS	
1. Tulsa Economic Vision Funding - Master Plan renovations	500
2. Adjustment to eliminate FY19 Plan capital projects	(710)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	\$ (210)
TOTAL CHANGES	\$ 156
FY 20 CHANGES FOR OPERATION	
1. Benefit and compensation adjustments	\$ 39
2. Capital additions/replacements:	
a. Ground level PAC sign on 3rd street	12
b. Brown exterior awning flashing	15
c. Removal of eastside trees and landscape	5
d. Inspection and inventory of building duct work and dampers	10
e. Ticketing software system	50
f. LED strip light package	50
g. Doenges curtains	15
h. Chapman bounce/cyclorama	40
i. Williams House lights with LED	60
j. Chorus risers	10
k. Music stands and lights	8
l. Wireless microphones	70
m. Adjustment to eliminate FY19 Plan capital	(328)
TOTAL OPERATING CHANGES	\$ 56
CAPITAL IMPROVEMENTS PROJECTS	
1. Adjustment to eliminate prior year capital projects	(500)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	\$ (500)
TOTAL OPERATING CHANGES	\$ (444)

PERFORMING ARTS CENTER

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Director</u>				
Administrative & Technical	2	2	2.0	2.0
Exempt/Professional	4	4	4.0	4.0
Total Director	6	6	6.0	6.0
<u>Operations</u>				
Artistic & Creative	5	5	5.0	5.0
Administrative & Technical	8	8	6.5	6.5
Exempt/Professional	3	3	3.0	3.0
Labor & Trades	3	3	3.0	3.0
Office & Technical	6	6	3.0	3.0
Total Customer Services	25	25	20.5	20.5
DEPARTMENT TOTAL	31	31	26.5	26.5

* Restated to reflect departmental reorganizations resulting from ERP implementation

River Parks Authority

Department Budget Summary

FY 18-19

Mission Statement

To maintain, preserve, develop and promote the Arkansas River and adjacent land areas under the Authority's jurisdiction within Tulsa County for the economic and cultural benefit of the community. Vision: to be the region's premier park, recreation and entertainment destination.

Overview of Services

River Parks is unique among Tulsa's public spaces because of its location on the banks of the Arkansas River. The river corridor offers opportunities and challenges to blend preservation and enhancement of green space and wildlife habitat with select commercial development such as the Blue Rose Café, and family destination attractions such as the 41st Street Plaza, River West Festival Park, and Turkey Mountain.

AIM Actions for River Parks

AIM	Strategy	Action	Expected Completion
Physical Health – Improve Tulsans' overall health, with a focus on reducing health disparities	Increase utilization of parks facilities by groups and individuals for activities that promote physical health	Continue to deliver recreation programming that aligns with the needs of individual communities	Ongoing

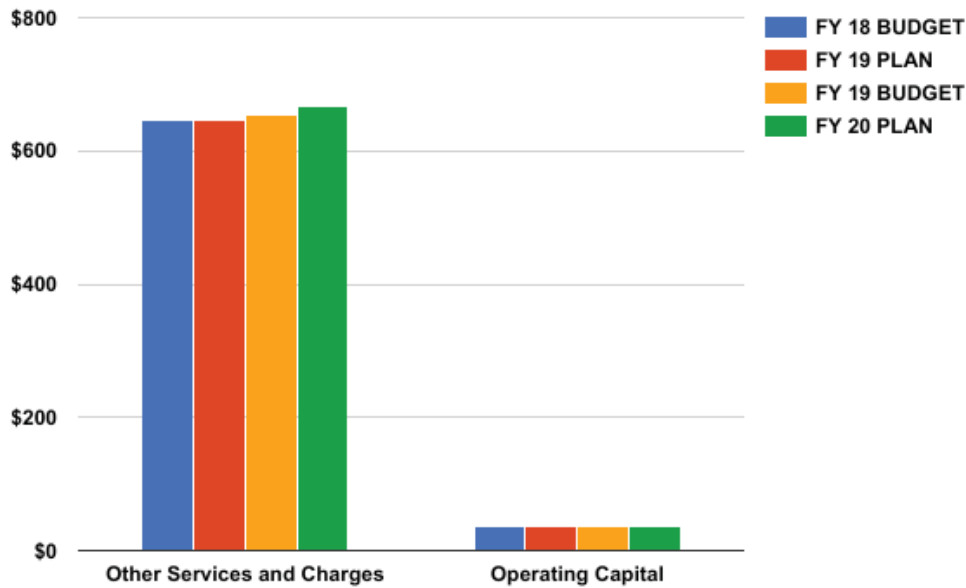
RIVER PARKS AUTHORITY

BUDGET HIGHLIGHTS
FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 646	\$ 646	\$ 654	\$ 8	1.2%	\$ 668
Operating Capital	36	36	36	-	0.0%	36
Total Operating Budget	\$ 682	\$ 682	\$ 690	\$ 8	1.2%	\$ 704
Capital Budget	-	-	-	-	N/A	-
Total Budget	\$ 682	\$ 682	\$ 690	\$ 8	1.0%	\$ 704

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 654	1.2%	\$ 668
477 Short-Term Capital	36	0.0%	36
TOTAL	\$ 690		\$ 704

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 8
2. Capital additions/replacements:	
a. Telephone/Internet Installation	23
b. Bobcat Rotary Brush Cutter Attachment	6
c. Security System at Maintenance Shop	7
d. Adjustment to eliminate FY19 Plan capital	(36)
TOTAL OPERATING CHANGES	\$ 8

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments	\$ 14
2. Net change to FY20 Budget Short Term Capital	-
TOTAL OPERATING CHANGES	\$ 14

BOK and Convention Centers

Mission Statement

To provide professional management to administer, operate, market and maintain the Cox Business Center and BOK Center for the presentation and enjoyment of events involving entertainment, education and cultural, sports, religion, banquets, dances and conventions.

Overview of Services

Opened in 1964, the Cox Business Center (formerly the Tulsa Convention Center) has accommodated over 25 million people and more than 20,000 events. With an impressive expansion completed in January 2010, the Tulsa Convention Center's Tulsa Ballroom is the largest in Oklahoma.

Opened in 2008, the BOK Center is Tulsa's state-of-the-art sports and entertainment venue. The 19,199 seat arena is the home of the ECHL's Tulsa Oilers. BOK Center was designed to host major concerts, family shows, sporting events, ice shows and other types of world-class entertainment.

The 565,000 square-foot BOK Center and the 227,000 square-foot Cox Business Center make a huge impact on the community and attract world-class events to Tulsa.

AIM Actions for Municipal Court

AIM	Strategy	Action	Expected Completion
Create and facilitate quality entertainment options	Maintain quality facilities where entertainment options can occur	Maintain an active schedule of performances and other events at the BOK & Cox Convention Centers	Ongoing

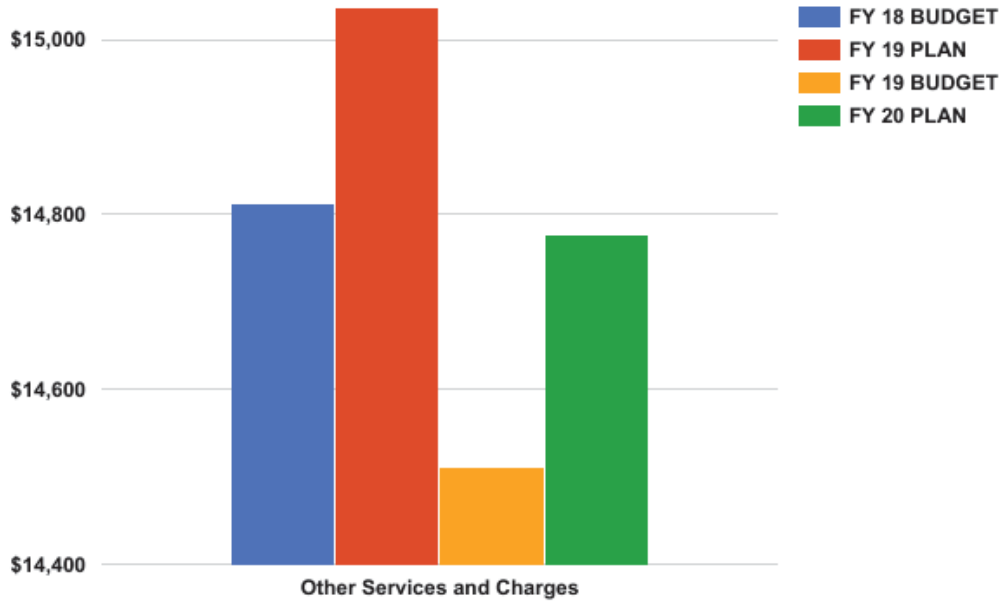
BOK ARENA & COX BUSINESS CENTER

BUDGET HIGHLIGHTS
 FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 14,812	15,037	14,512	(525)	-3.5%	14,777
Total Budget	\$ 14,812	\$ 15,037	\$ 14,512	\$ (525)	-3.5%	\$ 14,777

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Event Income	\$ 7,630	-13.6%	\$ 7,630
Other Operating Income	3,814	0.0%	4,039
132 Convention Fund	2,390	0.0%	2,390
Fund Balance	678		718
TOTAL	\$ 14,512		\$ 14,777

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Changes in operation	\$ (525)
TOTAL OPERATING CHANGES	\$ (525)

FY 20 CHANGES FOR OPERATION

1. Changes in operation	\$ 265
TOTAL OPERATING CHANGES	\$ 265

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$200.1 PUBLIC SAFETY AND PROTECTION

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

\$26.8 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Gilcrease Museum
Performing Arts Center
River Parks Authority
BOK and Convention Centers

\$19.8 SOCIAL AND ECONOMIC DEVELOPMENT

YOU ARE HERE

Mayor's Office of Economic Development
Working in Neighborhoods
Development Services
Planning

\$218.4 PUBLIC WORKS AND TRANSPORTATION

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

\$121.8 ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials
Mayor's Office
City Auditor
City Council
Legal
Human Resources
Employee Insurance Administration
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

\$87.7 TRANSFERS TO OTHER FUNDS

\$127.4 DEBT SERVICE

Mayor's Office of Economic Development

Mission Statement

To work proactively to promote, encourage and facilitate the development of responsible and properly planned business growth within the community in order to expand and strengthen the local economy and to diversify the community's tax base. Provide support and advice for planning and management of improvement, maintenance and marketing of Downtown Tulsa and develop Downtown Tulsa as a vibrant center for living, commerce, arts, entertainment and education.

Overview of Services

The Mayor's Office of Economic Development was created in March 2014 to prioritize economic development and maximize collaboration between multiple teams working for the higher goal of economic development.

Services include:

- Facilitate and coordinate City assistance for business retention and expansion efforts and the attraction of new business and industry.
- Central point of coordination for City Trusts, Authorities, Commissions and strategic partners as relates to economic development activities.
- Management of City's incentive programs related to physical development and redevelopment, business expansion and recruitment.
- Downtown Coordinating Council staffing and support to increase economic development within the Inner Dispersal Loop (IDL).
- Implementation of a comprehensive parking system that meets the variety of needs found in Tulsa through street, public structures and private parking options.

AIM Actions for Mayor's Office of Economic Development

AIM	Strategy	Action	Responsible Department	Expected Completion
Jobs – Add jobs and grow the workforce	Review and align city economic development tools and incentives to job creation goals and industry targets	Implement Downtown Master TIF and establish TIF governing policies	MOED	5/1/2018
		Identify priority areas for establishing future TIF Districts and establish prioritization schedule for implementation	MOED	12/1/2018
		Identify barriers and opportunities that affect immigrant owned business expansion in a written brief that can be distributed and help inform local policy	MOED, Mayor's Office of Community Development & Policy	4/30/2018
	Target existing and new businesses for job growth and expansion opportunities utilizing business intelligence	Meet monthly with Tulsa Regional Chamber Business Retention team to review expansion and retention needs of current employers	MOED	Ongoing

Mayor's Office of Economic Development

AIM Actions for Mayor's Office of Economic Development

		Develop target list of new businesses to recruit and establish outreach and recruitment strategy	MOED	Ongoing
		Develop and maintain relationships with key site selection professionals nationally	MOED	Ongoing
Grow Tulsa's Population	Conduct small area planning to encourage infill development in underdeveloped areas	Create a toolkit to promote desired infill and redevelopment	Planning & Development; MOED	12/31/2018
		Create a development toolbox targeted to the North Tulsa area	Planning & Development; MOED	12/31/2018
	Align City processes and policies to support the development of a sufficient stock of affordable and attainable housing to meet the needs of the existing and growing population	Establish and convene a collective impact group to address quality, affordability and availability of housing	MOED	Dependent upon hiring Housing Director
		Review and update housing policies and utilize as the basis for redeployment of housing funds	MOED	Ongoing
		Develop policies for housing development and redeployment of housing funds	MOED	Ongoing
Transportation – Provide access to jobs with accessible transportation options	Improve transit connectivity between housing jobs and services.	Identify and map existing and future high employment corridors to ensure alignment with transit route planning efforts	MOED, Planning	12/31/2018
		Conduct land use study for proposed Route 66 BRT to align transportation and land use recommendations for best return on investment for public and private stakeholders	MOED, Planning & Development	12/31/2018
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	ALL	12/31/2019

Mayor's Office of Economic Development

AIM Actions for Mayor's Office of Economic Development

	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing
Increase tourism	Ensure continued prioritization of downtown development and progression	Partner with local businesses and districts to provide support services for world-class festivals, fundraisers, and family-oriented events (Mayfest, Blue Dome Arts Festival, Hop Jam, Juneteenth, St. Patrick's Day, First Friday Art Crawl, and ONEOK Field)	MOED/DCC	Ongoing

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT

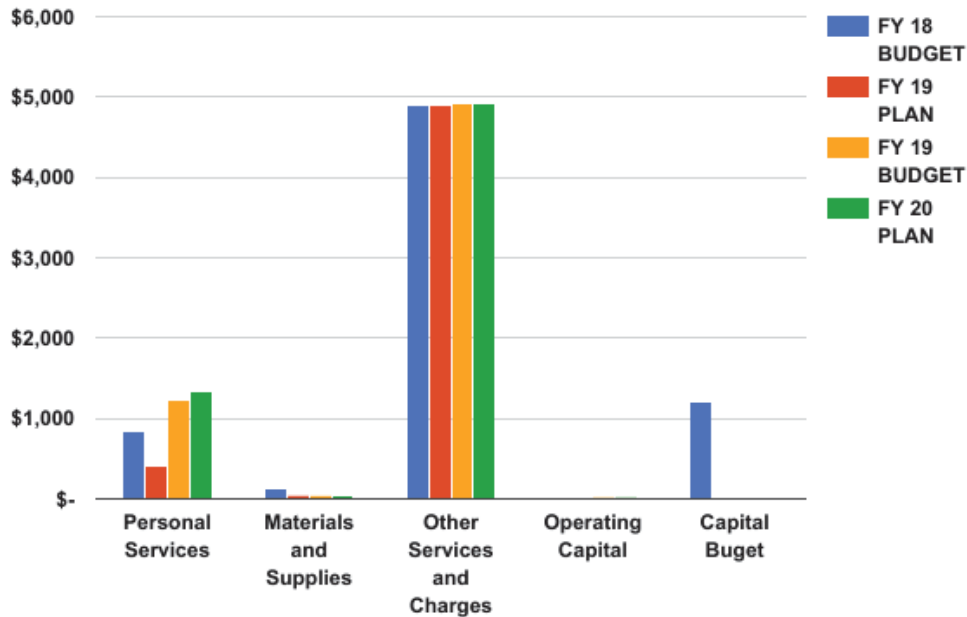
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 836	\$ 409	\$ 1,227	\$ 818	200.0%	\$ 1,336
Materials and Supplies	138	47	45	(2)	-4.3%	36
Other Services and Charges	4,905	4,901	4,914	13	0.3%	4,928
Operating Capital	-	-	20	20	N/A	20
Total Operating Budget	5,879	5,357	6,206	849	15.8%	6,320
Capital Budget	1,200	175	175	-	0.0%	125
Total Budget	\$ 7,079	\$ 5,532	\$ 6,381	\$ 849	15.3%	\$ 6,445

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 898	>500%	\$ 910
130 Economic Development Commission Fund	359	0.6%	360
131 Convention & Visitors Fund	3,737	0.6%	3,737
141 Tulsa Stadium Improvement District	1,212	-4.4%	1,313
4000 2016 Tulsa Economic Vision Fund	175	N/A	125
TOTAL	\$ 6,381		\$ 6,445

FY 19 CHANGES FOR OPERATION	AMOUNT
1. Benefit and compensation adjustments	\$ 545
2. FY19 Position changes:	(54)
Add: Economic Development Specialist - AT28	50
Abolish: Construction and Retail Development Manager - EX36	(104)
3. FY19 Position adds:	
4. Reorganization - Position transferred from Planning and Development Department	208
5. Downtown circular bus operations transferred from Tulsa Transit	50
6. Reorganization - Tulsa Parking Authority Administrator and expenses transferred from Asset Management	128
7. Computer replacement/additions	2
8. Promotion and Marketing Services - Convention and Visitor's Fund	23
9. Miscellaneous outside services efficiencies	(3)
10. Tulsa Stadium Improvement District	(70)
a. Security and Other Services	5
b. Plumbing Repairs	2
c. Water Internal billing	8
d. Electrical Repairs and supplies	(84)
Capital additions/replacements:	
a. Trees and tree maintenance	20
TOTAL OPERATING CHANGES	\$ 849

CAPITAL IMPROVEMENTS PROJECTS	
1. Projects in 2016 Vision Economic Development Fund	
a. Citywide & Route 66 Beautification and Reinvestment	\$ 175
2. Adjustment to eliminate FY19 Plan capital projects	(175)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	\$ -
TOTAL CHANGES	\$ 849

FY 20 CHANGES FOR OPERATION	
1. Benefit and compensation adjustments	\$ 109
2. Economic model software update every other year	(5)
3. Tulsa Stadium Improvement District	10
a. Repair parts and supplies	(2)
b. Water internal billing	3
c. Electrical utilities	9
4. Net change to FY 20 Adopted Budget Short Term Capital	-
TOTAL OPERATING CHANGES	\$ 114

CAPITAL IMPROVEMENTS PROJECTS	
1. Projects in 2016 Vision Economic Development Fund	
a. Citywide & Route 66 Beautification and Reinvestment	125
2. Adjustment to eliminate previous year's capital projects	(175)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	(50)
TOTAL CHANGES	\$ 64

MAYOR'S OFFICE OF ECONOMIC DEVELOPMENT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF		NUMBER OF FULL-TIME EQUIV.	
	AUTHORIZED POSITIONS		AUTHORIZED POSITIONS	
	FY 18	FY 19	FY 18	FY 19
<u>Director</u>				
Unclassified	1	1	1.0	1.0
Total Director	1	1	1.0	1.0
<u>Operations</u>				
Administrative & Technical	4	4	4.0	4.0
Exempt/Professional	4	4	4.0	4.0
Office & Technical	1	1	1.0	1.0
Total Operations	9	9	9.0	9.0
DEPARTMENT TOTAL	10	10	10.0	10.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

Working in Neighborhoods

Mission Statement

To promote community education, develop and sustain private-public partnerships that encourage neighborhood revitalization, enhance public safety and healthy living while improving the quality of life of all residents within the City of Tulsa.

Overview of Services

The Working in Neighborhoods (WIN) department was created in October 2006 to focus on the following areas: Housing, Neighborhood Services, Neighborhood Investigations (Code Enforcement) and Animal Welfare. Primary functions of the department include:

- Providing housing programs that maintain the City's affordable housing stock by: assisting homeowners with emergency housing repairs and rehabilitation; preventing early institutionalization of the elderly; creating incentives for development of affordable housing in partnership with other neighborhood revitalization initiatives; and revitalizing neighborhoods by addressing substandard housing through replacement, property maintenance and demolition.
- Increasing opportunities for neighborhood reinvestment by: developing database and mapping system to identify, target and prioritize neighborhood needs; serving as the contact between residents and the City in coordinating the delivery of public/private resources and services to benefit neighborhoods; and establishing neighborhood associations and/or block groups to stabilize and improve neighborhood environments such as public safety, education and economic development.
- Promote voluntary compliance and enforcement of City nuisance codes by: assisting residents wanting to voluntarily correct code violations; providing a fair and unbiased enforcement program to correct nuisance violations and land use requirements; providing opportunities to residents and neighborhood groups wanting to participate in neighborhood enhancements initiatives.
- Providing for the efficient and effective operation of the animal shelter and animal services in the field by: providing a safe, healthy environment for companion animals in the community; supporting and educating neighborhood residents on responsible pet ownership and codes; and providing increased opportunities for adoption of animals.

AIM Actions for Working in Neighborhoods

AIM	Strategy	Action	Responsible Department	Expected Completion
Create and facilitate quality entertainment options	Provide quality special events coordination	Process special permits promptly	WIN	Ongoing
Decrease Traffic Fatalities & Injury Crashes	Improve Physical Conditions at High-Crash Locations	Promptly respond and abate sight distance triangle violations	WIN	Ongoing

Working in Neighborhoods

AIM Actions for Working in Neighborhoods

Grow Tulsa's Population	Align City processes and policies to support the development of a sufficient stock of affordable and attainable housing to meet the needs of the existing and growing population	Develop a strategic approach to focusing CDBG grants on specific neighborhoods to increase effectiveness	Finance & WIN	Ongoing
		Map City owned properties for rebuild, rehab, neighborhood revitalization	Asset Management & WIN	Ongoing
Reduce and Prevent Violent Crime	Improve Neighborhood Conditions	Promptly respond to property maintenance and code violation complaints	WIN	Ongoing
		Utilize citations and mediation to encourage quicker code compliance	WIN	Ongoing
		Repair or demolish blighted properties	WIN	Ongoing
		Educate residents and property owners on ways to prevent code violations and promote safety	WIN	Ongoing
		Create an ongoing data collection mechanism to proactively inventory blight	WIN	6/1/2018
		Streamline process for property nuisance abatement by collaborating with the Tulsa Health Department	WIN	3/1/2018
		Facilitate neighborhood enhancement initiatives with volunteers and neighborhood groups	WIN	Ongoing
		Provide animal control response and sheltering for lost, stray and unwanted pets	WIN	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing
AIM	Strategy	Action	Responsible Department	Expected Completion

Working in Neighborhoods

AIM Actions for Working in Neighborhoods

Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	ALL	12/31/2019
Deliver quality world-class services that meet the needs of Tulsans	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing

WORKING IN NEIGHBORHOODS

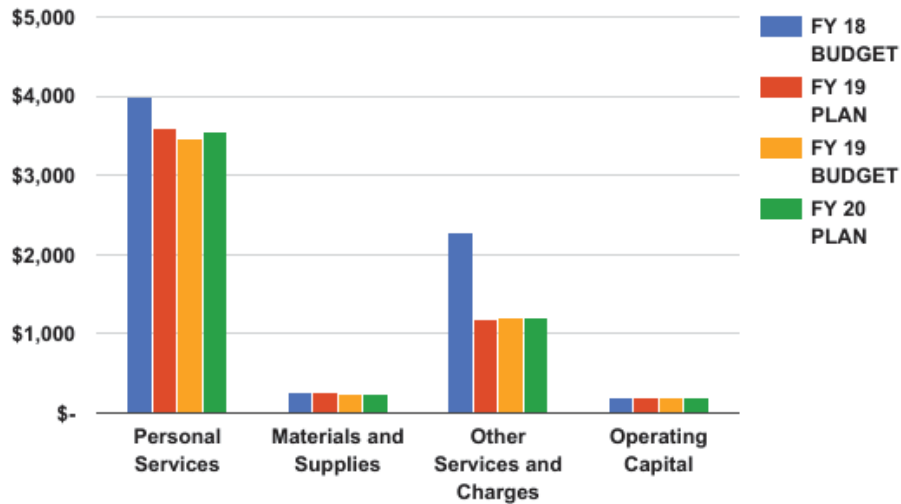
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 4,000	\$ 4,053	\$ 3,960	\$ (93)	-2.3%	\$ 4,017
Materials and Supplies	255	255	251	(4)	-1.6%	251
Other Services and Charges	2,280	2,440	2,477	37	1.5%	2,346
Operating Capital	197	197	197	-	0.0%	198
Total Operating Budget	\$ 6,732	\$ 6,945	\$ 6,885	\$ (60)	-0.9%	\$ 6,812
Capital Budget	-	-	-	-	N/A	-
Total Budget	\$ 6,732	\$ 6,945	\$ 6,885	\$ (60)	-0.9%	\$ 6,812

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 4,880	-1.3%	\$ 4,943
121 EMSA Enterprise Fund	59	-22.4%	60
2000 Community Development Block Grant Fund	1,299	-8.9%	1,161
2001 Home Investment Partnership Program	450	49.8%	450
477 Short-Term Capital Fund	197	0.0%	198
TOTAL	\$ 6,885		\$ 6,812

FY 19 CHANGES FOR OPERATION**AMOUNT**

1. Benefit and compensation adjustments		\$ (93)
2. Data service to optimize wireless devices for code enforcement		14
3. Changes in materials, supplies and other services		(4)
4. HUD Grants		23
a. Home investment Partnership Program	150	
b. Community Development Block Grant Fund	(127)	
5. Capital additions/replacements:		-
a. Truck chasis (2)	84	
b. Ford Escape (2)	56	
c. Compact car	27	
d. Animal box with hydraulic lift (2)	30	
e. Adjustment to eliminate FY19 financial plan capital	(197)	
TOTAL OPERATING CHANGES		\$ (60)

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments		\$ 57
2. Data service to optimize wireless devices for code enforcement		(14)
3. HUD Grants		(117)
4. Capital additions/replacements:		1
a. F-150 Extended Cab Pickup	34	
b. Compact cars (3)	84	
c. Truck chassis	41	
d. Stock Trailer	16	
e. Animal box with hydraulic lift	15	
f. Autoclave	8	
g. Adjustment to eliminate previous year capital	(197)	
TOTAL OPERATING CHANGES		\$ (73)

WORKING IN NEIGHBORHOODS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Director</u>				
Exempt/Professional	3	3	3.0	3.0
Office & Technical	1	1	1.0	1.0
Total Director	4	4	4.0	4.0
<u>Neighborhood Investigations</u>				
Administrative & Technical	3	3	2.5	2.5
Exempt/Professional	4	4	4.0	4.0
Office & Technical	23	23	23.0	23.0
Total Neighborhood Investigations	30	30	29.5	29.5
<u>Neighborhood Services</u>				
Administrative & Technical	3	3	3.0	3.0
Total Neighborhood Services	3	3	3.0	3.0
<u>Animal Welfare</u>				
Administrative & Technical	3	3	2.5	2.5
Exempt/Professional	4	4	4.0	4.0
Labor & Trades	15	15	15.0	15.0
Office & Technical	5	5	5.0	5.0
Total Animal Welfare	27	27	26.5	26.5
<u>Housing</u>				
Office & Technical	1	1	1.0	1.0
Total Housing	1	1	1.0	1.0
DEPARTMENT TOTAL	65	65	64.0	64.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

Development Services

Mission Statement

The Development Services Department promotes safety, livability and economic growth through efficient and collaborative application of building and development codes.

Overview of Services

The department is responsible for the implementation of the City’s development permitting processes, including infrastructure and building plan review and inspection services for all private development within the City of Tulsa.

AIM Actions for Planning & Development

AIM	Strategy	Action	Responsible Department	Expected Completion
Jobs – Add jobs and grow the workforce	Provide a development framework that promotes clear and predictable processes	Issue permits and conduct inspections for private development customers within established timeframes	Development Services	Ongoing
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	All	12/31/2019
	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing

DEVELOPMENT SERVICES

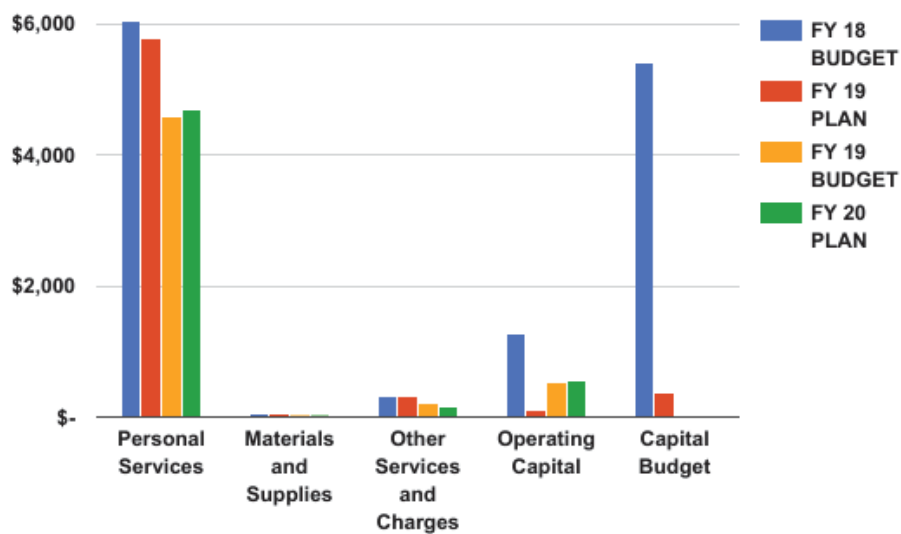
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 6,047	\$ 5,784	\$ 4,589	\$ (1,195)	-20.7%	\$ 4,693
Materials and Supplies	48	49	33	(16)	-32.6%	31
Other Services and Charges	317	318	223	(95)	-29.9%	163
Operating Capital	1,284	94	537	443	471.2%	558
Total Operating Budget	7,696	6,245	5,382	(863)	-13.8%	5,445
Capital Budget	5,400	375	-	(375)	-100.0%	-
Total Budget	\$ 13,096	\$ 6,620	\$ 5,382	\$ (1,238)	-18.7%	\$ 5,445

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 4,728	-23.1%	\$ 4,827
122 Permits and Licensing Fund	560	N/A	524
477 Short-Term Capital Fund	94	0.0%	94
405 2014 Sales Tax Fund	-	-100.0%	-
4000 2016 Tulsa Economic Vision Fund	-	-100.0%	-
TOTAL	\$ 5,382		\$ 5,445

FY 19 CHANGES FOR OPERATION

		AMOUNT
1. Benefit and compensation adjustments		\$ 521
2. Reorganization to Development Services Department		
a. Positions (64) transferred from Planning and Development Department	4,689	
b. Materials, supplies and services	196	
c. Permit and Licensing software maintenance	442	
d. Utility vehicle (3)	94	
(NOTE: No dollars shown because Planning and Development budget center is being used for Development Services budget)		
3. Reorganization - Positions (16) transferred to other departments		(1,716)
a. Positions transferred to Planning Department (15)	(1,508)	
b. Position transferred to Mayor's Office of Economic Development (2)	(208)	
4. Reorganization - Materials, supplies and services transferred to Planning Department		(150)
5. Miscellaneous personnel, supplies and outside service efficiencies		(25)
6. Internal equipment management services		5
7. EnerGov Assist		60
8. Permit and Licensing software maintenance		442
9. Capital additions/replacements:		
a. Utility vehicle (3)		94
b. Adjustment to eliminate FY19 Financial Plan Capital		(94)
TOTAL OPERATING CHANGES		\$ (863)

CAPITAL IMPROVEMENTS PROJECTS

1. Adjustment to eliminate FY19 Plan capital projects		(375)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES		\$ (375)
TOTAL CHANGES		\$ (1,238)

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments		\$ 104
2. Uniforms		(2)
3. EnerGov Assist		(60)
4. Permit and Licensing software maintenance		21
5. Capital additions/replacements:		
a. Utility vehicle (3)		94
b. Adjustment to eliminate previous year's capital		(94)
TOTAL OPERATING CHANGES		\$ 63

DEVELOPMENT SERVICES

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Director</u>				
Exempt/Professional	1	1	1.0	1.0
Total Director	1	1	1.0	1.0
<u>Development Services</u>				
Administrative & Technical	36	36	36.0	36.0
Exempt/Professional	14	14	14.0	14.0
Information & Technical	1	1	1.0	1.0
Office & Technical	12	12	12.0	12.0
Development Services	63	63	63.0	63.0
DEPARTMENT TOTAL	64	64	64.0	64.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

Planning

Mission Statement

To assist Tulsans in improving their lives, neighborhoods and community by planning for efficient and sustainable development and providing dependable, cost effective, high-quality customer services.

Overview of Services

The department is responsible for the implementation of the City’s comprehensive plan.

The department coordinates current planning services through the Indian Nations Council of Governments (INCOG) and supports development-related authorities, boards and commissions including the Tulsa Development Authority, Tulsa Parking Authority, Tulsa Area Metropolitan Planning Commission, City of Tulsa Board of Adjustment and others.

AIM Actions for Planning

AIM	Strategy	Action	Responsible Department	Expected Completion
Grow Tulsa’s Population	Conduct small area planning to encourage infill development in underdeveloped areas	Create a toolkit to promote desired infill and redevelopment	Planning; MOED	12/31/2018
		Create a development toolbox targeted to the North Tulsa area	Planning; MOED	12/31/2018
		Complete or update small area planning for at least two key areas each year	Planning	Ongoing
		Implement tools, programs and regulations recommended in the comprehensive plan and subsequent small area plans	Planning	Ongoing
Increase tourism	Ensure continued prioritization of downtown development and progression	Continue implementation of Downtown Area Master Plan	Planning	Ongoing
	Develop and promote destination districts across the city to increase length of stay of tourists	Improve Route 66 through the creation of an Overlay District for unique signage	Mayor’s Office, Tulsa City Council, Planning	8/31/2018

PLANNING DEPARTMENT

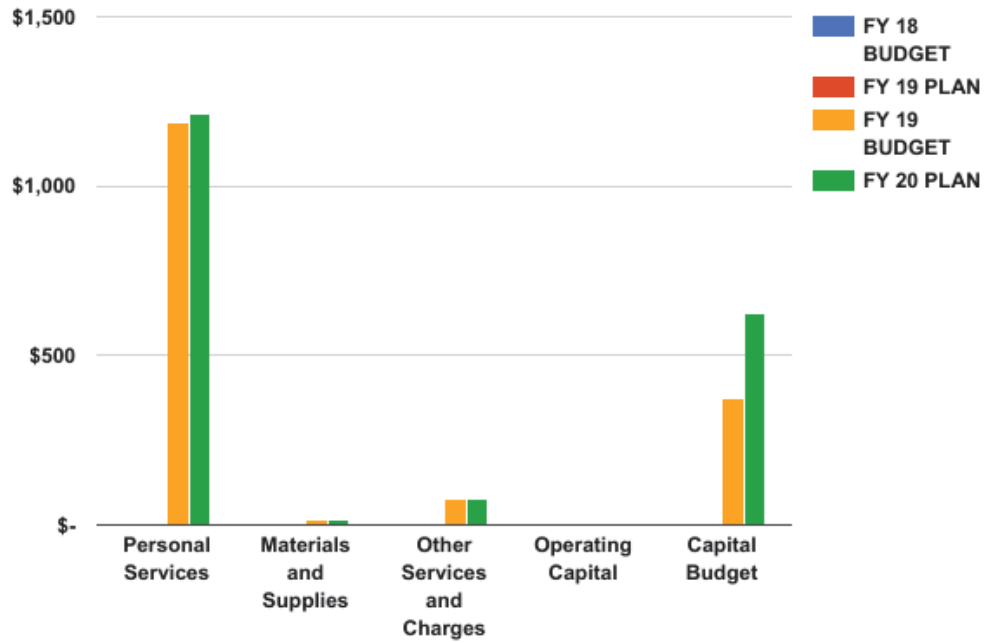
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	<u>FY 18 ORIGINAL</u>	<u>FY 19 PLAN</u>	<u>FY 19 BUDGET</u>	<u>Dollar Diff. From FY 19 Plan</u>	<u>Percent Diff. From FY 19 Plan</u>	<u>FY 20 FINANCIAL PLAN</u>
Operating Budget						
Personal Services	\$ -	\$ -	\$ 1,189	\$ 1,189	N/A	\$ 1,215
Materials and Supplies	-	-	14	14	N/A	15
Other Services and Charges	-	-	77	77	N/A	77
Operating Capital	-	-	-	-	N/A	-
Total Operating Budget	-	-	1,280	1,280	N/A	1,307
Capital Budget	-	-	375	375	N/A	625
Total Budget	\$ -	\$ -	\$ 1,655	\$ 1,655	N/A	\$ 1,932

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 1,280	N/A	\$ 1,307
151 Streets and Transit Fund	-	N/A	-
477 Short-Term Capital Fund	-	N/A	-
405 2014 Sales Tax Fund	200	N/A	500
406 2016 Tulsa Economic Vision Fund	175	N/A	125
TOTAL	\$ 1,655		\$ 1,932

FY 19 CHANGES FOR OPERATION	AMOUNT
1. Benefit and compensation adjustments	\$ (313)
2. Reorganization - transfer from Planning and Development Department	1,657
a. Positions (15)	\$ 1,508
b. Materials, supplies and services	150
3. Other services (completion of sub-division regulations)	(69)
4. Internal equipment management services	1
5. Miscellaneous personnel and outside services efficiencies	4
TOTAL OPERATING CHANGES	\$ 1,280

CAPITAL IMPROVEMENTS PROJECTS	AMOUNT
1. Projects in 2014 Sales Tax Fund	
a. Corridor and Small Area Planning	\$ 200
2. Projects in 2016 Vision Economic Development Fund	
a. Citywide & Route 66 Beautification and Reinvestment	175
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	375
TOTAL CHANGES	\$ 1,655

FY 20 CHANGES FOR OPERATION	AMOUNT
1. Benefit and compensation adjustments	\$ 26
2. Computer supplies	1
TOTAL OPERATING CHANGES	\$ 27

CAPITAL IMPROVEMENTS PROJECTS	AMOUNT
1. Projects in 2014 Sales Tax Fund	
a. Corridor and Small Area Planning	\$ 500
2. Projects in 2016 Vision Economic Development Fund	
a. Citywide & Route 66 Beautification and Reinvestment	125
3. Adjustment to eliminate previous year's capital projects	(375)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	250
TOTAL CHANGES	\$ 277

PLANNING

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
Director				
Exempt/Professional	1	1	1.0	1.0
Total Director	1	1	1.0	1.0
Planning				
Administrative & Technical	7	7	7.0	7.0
Exempt/Professional	7	7	7.0	7.0
Total Planning	14	14	14.0	14.0
DEPARTMENT TOTAL	15	15	15.0	15.0
	-	-	-	-

* Restated to reflect departmental reorganizations resulting from ERP implementation

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$200.1 PUBLIC SAFETY AND PROTECTION

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

\$26.8 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Gilcrease Museum
Performing Arts Center
River Parks Authority
BOK and Convention Centers

\$19.8 SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development
Working in Neighborhoods
Development Services
Planning

\$218.4 PUBLIC WORKS AND TRANSPORTATION

YOU ARE HERE

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

\$121.8 ADMINISTRATIVE AND SUPPORT SERVICES

Elected Officials
Mayor's Office
City Auditor
City Council
Legal
Human Resources
Employee Insurance Administration
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

\$87.7 TRANSFERS TO OTHER FUNDS

\$127.4 DEBT SERVICE

Engineering Services

Mission Statement

To provide our customers dependable, cost effective, high-quality services in the area of engineering and architectural services. Build a strong, positive public image, create and promote a safe, productive workforce and work environment by efficiently using all financial, human and material resources.

Overview of Services

The Engineering Services department plans, designs and field-inspects public improvement and capital projects for the benefit of the City of Tulsa. Engineering Services provides and/or administers planning, engineering/architectural design and construction quality assurance services for projects involving water systems, wastewater systems, transportation, stormwater, parks and all City departments.

AIM Actions for Engineering Services

AIM	Strategy	Action	Responsible Department	Expected Completion
Transportation – Provide access to jobs with accessible transportation options	Increase frequent bus availability	Preliminary design complete for Route 66 Bus Rapid Transit	Engineering Services	8/31/2019
Physical Health – Improve Tulsans’ overall health, with a focus on reducing health disparities	Increase walkability and bike-ability of Tulsa	Identify GO Plan components, match them with existing funded projects, and identify stand-alone GO Plan Projects	Engineering Services	12/31/2018
		Prioritize CIP projects that will increase PCI and walkability/bike-ability	Engineering Services	Ongoing
		Implement bike lanes along recommended streets in the GO Plan	Engineering Services	Ongoing
		Propose safety improvements with capital improvement projects	Engineering Services	Ongoing
Increase tourism	Increase the number of conventions and events hosted in Tulsa to showcase the city	Expand the Cox Business Center through the Vision Tulsa program, providing more convention, exhibit, and event space	Mayor’s Office for Community Development, Engineering	9/30/2020

Engineering Services

AIM Actions for Engineering Services

Provide a quality transportation network of streets and sidewalks	Deliver road projects on time and within budget	Manage the planning, design and construction of road projects effectively and efficiently	Engineering Services	Ongoing
	Strategically fund transportation network capital needs	Prioritize street program to maximize City's objectives along the street corridors while obtaining the target PCI	Engineering Services	Ongoing
	Align Capital Improvement funding with the Comprehensive Plan	Refine the Arterial Streets Model to incorporate criteria from the Comprehensive Plan	Engineering Services	Ongoing
		Create a Non-Arterial Streets Model and incorporate criteria from Comprehensive Plan	Engineering Services	Ongoing
		Use map tools to visually confirm model proposals	Engineering Services	Ongoing
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	All	12/31/2019
	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing

ENGINEERING SERVICES

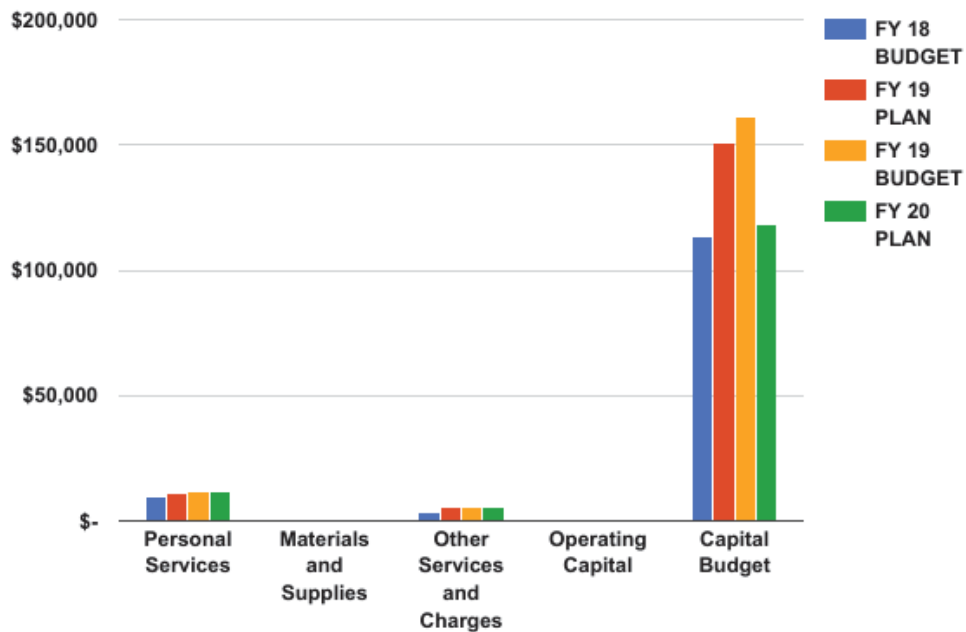
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 11,019	\$ 11,172	\$ 12,009	\$ 837	7.5%	\$ 12,002
Materials and Supplies	210	208	224	16	7.7%	227
Other Services and Charges	4,817	5,431	5,445	14	0.3%	5,480
Operating Capital	158	158	210	52	32.9%	222
Total Operating Budget	16,204	16,969	17,888	919	5.4%	17,931
Capital Budget	113,185	150,976	160,968	9,992	6.6%	118,676
Total Budget	\$ 129,389	\$ 167,945	\$ 178,856	\$ 10,911	6.5%	\$ 136,607

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 4,068	5.7%	\$ 4,090
402 2006 Special Extended Sales Tax Fund	-	-100.0%	-
405 2014 Sales Tax Fund	69,185	4.1%	60,785
406 2016 Tulsa Economic Vision Fund	26,115	0.0%	125
477 Short-Term Capital Fund	42	N/A	45
560 Stormwater Management Enterprise Fund	6,025	6.9%	6,001
5600 Stormwater Capital Projects Fund	5,600	12.0%	6,400
740 TMUA-Water Operating Fund	3,690	2.4%	3,688
7400 TMUA-Water Capital Projects Fund	37,927	22.0%	31,190
750 TMUA-Sewer Operating Fund	4,063	4.8%	4,107
7500 TMUA-Sewer Capital Projects Fund	22,141	-2.3%	20,176
	\$ 178,856		\$ 136,607

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 22
2. FY19 Position Adds:	206
a. Inspector - OT17 (1) for Utility and Right of Way Planning and Managment	45
b. Utility Coordinator - EX 40 (1) for Utility and Right of Way Planning and Managment	85
c. Construction Inspector Supervisor - EX 36 (1) for Utility and Right of Way Planning and Managment	76
3. Computer replacement	2
4. Safety Gear	2
5. Support Equipment for Field Engineering (laptops/cameras/monitors)	8
6. Internal equipment management services, office services, subscriptions, and utilities	40
7. Indirect cost	(29)
8. Reorganization to Engineering Services Department	617
a. Positions (8) transferred from Asset Management Department	609
b. Materials, supplies and services	8
9. Capital replacements/additions:	
a. Crew cab pickup, extended cab pickup (4)	210
b. Adjustment to eliminate FY19 Plan capital	(158)
TOTAL OPERATING CHANGES	\$ 919

FY 20 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ (7)
2. Computer replacements/additions	3
3. Safety Gear	-
4. Support Equipment for Field Engineering (laptops/cameras/monitors)	-
3. Internal equipment management services, office services, subscriptions, and utilities	35
6. Indirect cost	-
4. Capital replacements/additions:	
a. Crew cab pickup, extended cab pickup (5)	222
b. Adjustment to eliminate FY19 Plan capital	(210)
TOTAL OPERATING CHANGES	\$ 43

ENGINEERING SERVICES

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
-				
<u>Director</u>				
Exempt/Professional	2	2	2.0	2.0
Office & Technical	17	17	17.0	17.0
Seasonal Labor	1	1	0.3	0.3
Total Director	20	20	19.3	19.3
<u>Design Engineering:</u>				
Administrative & Technical	10	10	10.0	10.0
Exempt/Professional	25	25	25.0	25.0
Total Design Engineering:	35	35	35.0	35.0
<u>Field Engineering</u>				
Administrative & Technical	3	3	3.0	3.0
Exempt/Professional	12	12	12.0	12.0
Office & Technical	47	47	47.0	47.0
Total Field Engineering	62	62	62.0	62.0
<u>Planning & Coordination</u>				
Administrative & Technical	20	20	20.0	20.0
Exempt/Professional	15	15	15.0	15.0
Office & Technical	3	3	3.0	3.0
Total Planning & Coordination	38	38	38.0	38.0
DEPARTMENT TOTAL	155	155	154.3	154.3

* Restated to reflect departmental reorganizations resulting from ERP implementation

Streets & Stormwater

Mission Statement

Improve quality of life and safety for citizens of Tulsa by providing consistent, cost-effective and high quality services in the areas of streets maintenance and inspections, stormwater and land management, refuse and recycling and traffic control.

Overview of Services

The Streets and Stormwater department's primary areas of responsibility are street maintenance and rights-of-way inspections, traffic control, stormwater, land management, refuse and recycling service through the Tulsa Authority for the Recovery of Energy (TARE).

AIM Actions Streets & Stormwater

AIM	Strategy	Action	Responsible Department	Expected Completion
Decrease Traffic Fatalities & Injury Crashes	Improve Physical Conditions at High-Crash Locations	Analyze crash data and identify priority locations to address	Streets & Stormwater	Ongoing
		Promptly respond to requests for emergency street repairs	Streets & Stormwater	Ongoing
		Update road striping to improve visibility for all travelers	Streets & Stormwater	Ongoing
Physical Health – Improve Tulsans' overall health, with a focus on reducing health disparities	Increase walkability and bike-ability of Tulsa	Prioritize restriping and maintenance projects that will increase PCI and walkability/bike-ability	Streets & Stormwater	Ongoing
		Update striping for crosswalks and stop bars	Streets & Stormwater	Ongoing
		Evaluate 10 bicycle and pedestrian hot spot crash locations	Streets & Stormwater	Ongoing
Transportation – Provide access to jobs with accessible transportation options	Ensure that City transportation infrastructure and policies can support evolving mobility options	Ensure striping and signage is in excellent condition for AV technology	Streets & Stormwater	Ongoing
Quality Core Services - Deliver high quality core services that citizens expect from municipal government	Continuously monitor and improve established core services.	Maintain safe and efficient stormwater facilities.	Streets & Stormwater	Ongoing
		Provide consistent refuse collection services.	Streets & Stormwater	Ongoing

Streets & Stormwater

AIM Actions Streets & Stormwater

Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	ALL	12/31/2019
Deliver quality world-class services that meet the needs of Tulsans	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing

STREETS AND STORMWATER

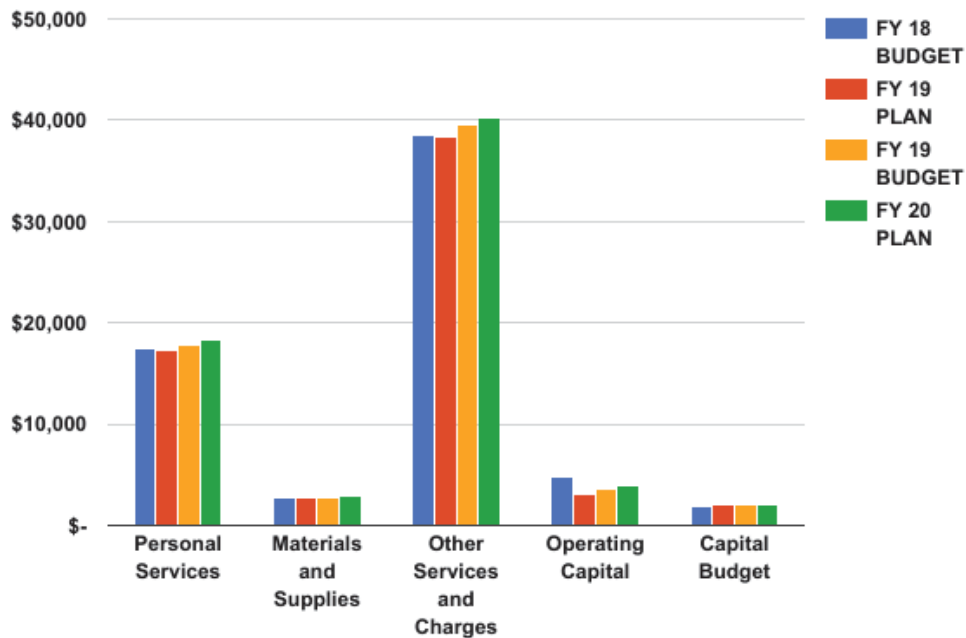
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 17,427	\$ 17,273	\$ 17,883	\$ 610	3.5%	\$ 18,268
Materials and Supplies	2,667	2,752	2,721	(31)	-1.1%	2,826
Other Services and Charges	38,524	38,277	39,635	1,358	3.5%	40,261
Operating Capital	4,869	3,051	3,643	592	19.4%	3,977
Total Budget	63,487	61,353	63,882	2,529	4.1%	65,332
Capital Budget	1,925	1,995	1,995	-	0.0%	2,085
Total Budget	\$ 65,412	\$ 63,348	\$ 65,877	\$ 2,529	4.0%	\$ 67,417

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 14,854	0.5%	\$ 15,040
151 Streets and Transit Fund	3,114	22.2%	3,138
477 Short-Term Capital Fund	1,229	0.0%	1,229
560 Stormwater Management Enterprise Fund	19,400	3.6%	19,629
730 Tulsa Authority for Recovery of Energy Fund	24,722	4.6%	25,723
2000 Community Development Block Grant (CDGB)	-	N/A	-
740 TMUA-Water Operating Fund	478	32.8%	488
750 TMUA-Sewer Operating Fund	85	10.4%	85
405 2014 Sales Tax Fund	1,995	0.0%	2,085
TOTAL	\$ 65,877		\$ 67,417

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 482

2. Street Maintenance operational changes		(129)
a. Contracted paving cut repairs - department's estimated repairs have decreased.	(55)	
b. Funds required to meet 12,500 tons of salt on hand	(74)	
3. Street lighting - electric for repaired lights		264
4. Stormwater operational changes		96
a. Add operations manager position for Stormwater system maintenance	74	
b. Concrete for parking lot repairs	20	
c. Concrete for channel repairs	16	
d. Safety supplies	8	
e. Maintenance supplies	8	
f. Completed service contracts	(63)	
g. Street Sweeping contract increase	33	
5. Solid Waste operational changes		1,039
a. Add new position for refuse and recycling utility billing	54	
b. Solid waste haulers and disposal contract inflation adjustments and replace carryover funds	635	
c. Recycling education increase	325	
d. Staff training and miscellaneous services	25	
6. Internal equipment management services		110
a. General fund equipment	78	
b. Transportation Sales Tax equipment	(41)	
c. TARE (Solid Waste) fund equipment	73	
7. Fee in Lieu of Taxes (6.175%) - Stormwater rate increase		46
a. Stormwater fund	27	
b. TARE (Solid Waste) fund	19	
8. Indirect Cost		29
9. Capital additions/replacements:		
a. Streets Maintenance and Traffic Operations capital		
1. Dump truck (3), crew truck (2), flat bed truck, pickup (6)		1,085
2. Crash attenuator, snow plow (2), spreader (3), trailer and miscellaneous		333
b. Stormwater capital		
1. Stormwater line cleaner truck. excavator (2), loader, pickup		1,623
2. Trailer (2) and ruggedized laptops for field use		145
c. Solid Waste capital		
1. Loader (2), pickup		340
2. Refrigerant recovery machine, laptops and radios		117
d. Adjustment to eliminate FY19 Plan capital		(3,051)
TOTAL OPERATING CHANGES		\$ 2,529
CAPITAL IMPROVEMENTS PROJECTS		
1. Citywide Non-Arterial Routine and Preventive Maintenance		320
2. Citywide guardrail replacement		250
3. Citywide traffic signalization		500
4. Signing, pavement marking and delineation		425
5. Traffic signal installation, modification, and safety improvements		500
6. Adjustment to eliminate financial plan capital projects		(1,995)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES		-
TOTAL CHANGES		\$ 2,529
FY 20 CHANGES FOR OPERATION		
1. Benefit and compensation adjustments	\$	385
2. Street Maintenance operational changes		132
a. Concrete and asphalt for repairs	34	
b. Salt for treating during ice and snow	74	
c. Services for street repairs and equipment maintenance	24	
3. Traffic Operations operational changes		111

a. Services for signal repairs and equipment maintenance	111	
4. Stormwater operational changes		16
a. Building repairs at operations	16	
5. Refuse operational changes		324
a. Solid Waste haulers and disposal contract inflation adjustments	324	
6. Fee in Lieu of Taxes		98
a. Stormwater fund	98	
7. Indirect Cost		44
8. Miscellaneous service contracts		6
9. Capital additions/replacements:		
a. Streets Maintenance capital		1,089
b. Traffic Operations capital		140
c. Stormwater capital		1,702
d. Solid Waste capital		1,046
e. Adjustment for financial plan capital		(3,643)
TOTAL CHANGES		\$ 1,450

CAPITAL IMPROVEMENTS PROJECTS

1. Citywide Non-Arterial Routine and Preventive Maintenance		435
2. Signing, pavement marking and delineation		500
3. Traffic signal installation, modification, and safety improvements		750
4. GPS Emergency Vehicle Pre-emption System		400
5. Adjustment to eliminate prior year capital projects		(1,995)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES		90
TOTAL CHANGES		\$ 1,540

STREETS AND STORMWATER

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
-				
<u>Director</u>				
Administrative & Technical	1	1	1.0	1.0
Exempt/Professional	3	3	3.0	3.0
Office & Technical	1	1	1.0	1.0
Total Director	5	5	5.0	5.0
<u>Refuse & Recycling Services</u>				
Administrative & Technical	2	2	2.0	2.0
Exempt/Professional	7	7	7.0	7.0
Labor & Trades	16	16	16.0	16.0
Office & Technical	21	21	21.0	21.0
Total Refuse & Recycling Services	46	46	46.0	46.0
<u>Stormwater Management</u>				
Exempt/Professional	14	14	14.0	14.0
Labor & Trades	76	76	76.0	76.0
Office & Technical	22	22	22.0	22.0
Total Stormwater Management	112	112	112.0	112.0
<u>Street Maintenance & Inspections</u>				
Administrative & Technical	4	4	4.0	4.0
Exempt/Professional	9	9	9.0	9.0
Labor & Trades	49	49	49.0	49.0
Office & Technical	16	16	16.0	16.0
Total Street Maintenance & Inspections	78	78	78.0	78.0
<u>Traffic Operations</u>				
Administrative & Technical	9	9	9.0	9.0
Crossing Guard	56	56	7.0	7.0
Exempt/Professional	8	8	8.0	8.0
Labor & Trades	29	29	29.0	29.0
Office & Technical	6	6	6.0	6.0
Total Traffic Operations	108	108	59.0	59.0
DEPARTMENT TOTAL	349	349	300.0	300.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

Water and Sewer

Mission Statement

To provide reliable, safe, quality water and sanitary sewer services to our customers at a cost consistent with sound management practices while protecting our natural resources.

Overview of Services

The Water and Sewer Department manages, operates and maintains the City's water and wastewater systems. Water supplied from city owned Lakes Spavinaw and Eucha is treated at Mohawk Water Treatment Plant, and water supplied from the U.S. Army Corps of Engineers Lake Oologah is treated at the A. B. Jewell Water Treatment Plant. A daily average of 105 million gallons of water is delivered through a water distribution system of greater than 2,300 miles to Tulsa's 400,000 residents and 250,000 residents in nine cities and nine rural water districts. Approximately 65 million gallons of wastewater is delivered daily through the 2,000 miles of sanitary sewer collection system and treated at four wastewater treatment plants: Southside, Northside, Haikey Creek and Lower Bird Creek. The water and wastewater are tested and analyzed multiple times by staff to ensure it complies with environmental regulations.

AIM Actions for Water & Sewer

AIM	Strategy	Action	Responsible Department	Expected Completion
Quality Core Services - Deliver high quality core services that citizens expect from municipal government	Continuously monitor and improve established core services.	Provide reliable, safe, quality water & sanitary sewer services	Water & Sewer	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing
	Provide a dedicated Lean Six Sigma team to foster and develop a continuous improvement plan	Develop and review business process maps for every process	Water & Sewer	Ongoing
		Analyze impact on service levels for each proposed operational cost reduction	Water & Sewer	Ongoing
	Manage utility finance in a manner that gives priority to long term rate effects	Implement Business Case Evaluation and CIP Optimization Programs outlines in the TMUA Asset Management Framework that incorporate risk assessment	Water & Sewer	12/31/2018

Water and Sewer

AIM Actions for Water & Sewer

Deliver quality world-class services that meet the needs of Tulsans	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	ALL	Ongoing
		Develop and implement a Water & Sewer Department communications plan	Water & Sewer	Ongoing
Grow Tulsa's population	Manage water and sewer assets safely and efficiently across their lifecycle while balancing cost and risk	Develop and implement a comprehensive asset management program that evaluates total asset lifecycle investment.	Water & Sewer	12/31/2018
		Develop and implement a reliability centered maintenance program that evaluates total asset lifecycle investment	Water & Sewer	12/31/2019
		Study reuse and reclaimed wastewater effluent	Water & Sewer	9/1/2018

WATER AND SEWER

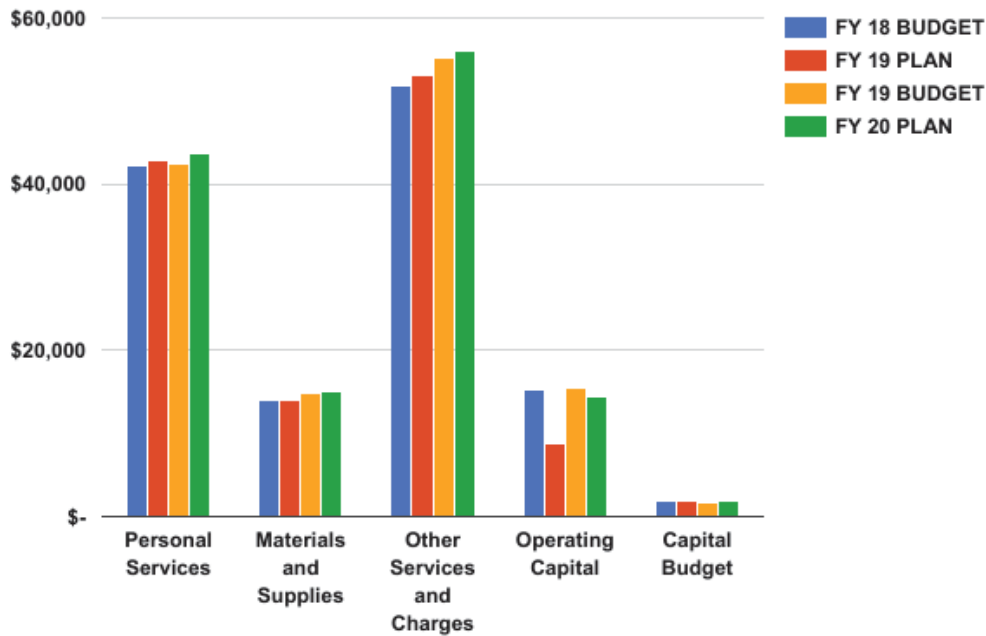
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 42,259	\$ 42,792	\$ 42,528	\$ (264)	-0.6%	\$ 43,694
Materials and Supplies	14,109	14,079	14,921	842	6.0%	14,996
Other Services and Charges	51,753	53,183	55,220	2,037	3.8%	55,950
Operating Capital	15,237	8,853	15,366	6,513	73.6%	14,436
Total Operating Budget	123,358	118,907	128,035	9,128	7.7%	129,076
Capital Budget	1,852	1,908	1,700	(208)	-10.9%	1,789
Total Budget	\$ 125,210	\$ 120,815	\$ 129,735	\$ 8,920	7.4%	\$ 130,865

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY Plan	FY 20 FINANCIAL PLAN
121 EMSA Fund	\$ 10	-28.6%	\$ 10
560 Stormwater Management Enterprise Fund	681	18.4%	607
730 Tulsa Authority for Recovery of Energy Fund	69	3.0%	67
740 TMUA-Water Operating Fund	67,603	8.9%	67,351
741 TMUA-Water Capital Projects Fund	1,372	0.0%	1,413
750 TMUA-Sewer Operating Fund	59,672	6.3%	61,041
751 TMUA-Sewer Capital Projects Fund	328	0.0%	376
TOTAL	\$ 129,735		\$ 130,865

FY 19 CHANGES FOR OPERATION

AMOUNT

1. Benefit and compensation adjustments		\$	(264)
2. Water and Sewer Administration			851
a. Wonderware software to consolidate contracts			148
b. Membership fees - City and individual			114
c. Internal office services			30
d. Wireless services increase due to use of Lucity work order software			60
e. Sewage disposal and transport contracts			50
f. PC deployment			50
g. Rate model software update and staff training			51
h. Internal equipment management services			336
i. Miscellaneous services			12
3. Wastewater Treatment Plants			657
a. Administration			886
1. Contract tanking and lagoon #7 cleanout	460		
2. SCADA Improvements and training	205		
3. Regional Metropolitan Utility Authority plant operation	221		
b. Haikey Creek Plant			(85)
1. Repair parts and supplies	(85)		
c. Southside Plant			60
1. Utilities	40		
2. Equipment repairs and rentals	20		
d. Northside Plant			(204)
1. Completed cleanout of lagoon #1	(300)		
2. US Geological Service creek monitoring	56		
3. Headworks carbon cleanout	30		
4. Miscellaneous repair contracts	10		
4. Sewer Operations and Maintenance			793
a. Maintenance supplies			20
b. Radio and electrical supplies			23
c. Underground Collections			750
1. Sewer inspection contract	800		
2. Sewer cleaning contract - 360 miles	(250)		
3. Manhole condition assessment moved to capital projects	(500)		
4. Emergency sewer line repair contract	700		
5. Water Treatment Plants			(180)
a. Subscription fees			(80)
b. Legal fees			(100)
6. Raw Water Supply			(24)
a. Street repairs			(85)
b. Lake Hudson water supply			16
c. U.S.Geological Service creek monitoring			45
7. Water Distribution			800
a. Water meters			445
b. Pipe & fitting supplies			210
c. Computer supplies for field employees			95
d. Fire protection supplies			25
e. Heating and air repair parts			25
8. Water Quality Assurance			285
a. Chemicals at labs			100
b. Laboratory equipment			45
c. Coliform monitoring			45
d. Backflow prevention program consulting			50
e. Building repairs			45
9. Fee in Lieu of Taxes (6.175%)			(248)

a. Water fund - increased service charge revenue projection	73	
b. Sewer fund - reduced service charge revenue projection	(321)	
10. Indirect Cost		(55)
11. Capital additions/replacements:		6,513
a. Operating capital	10,011	
b. Sewer treatment plant equipment replacement	3,990	
c. Water treatment plant equipment replacement	1,366	
d. Adjustment to eliminate FY19 Plan capital	(8,854)	
TOTAL OPERATING CHANGES		\$ 9,128
CAPITAL IMPROVEMENTS PROJECTS		
1. Water Capital Fund 6021 projects		1,372
2. Sewer Capital Fund 6031 projects		328
3. Adjustment to eliminate previous year's capital projects		(1,908)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES		(208)
TOTAL CHANGES		\$ 8,920
FY20 CHANGES FOR OPERATION		
1. Benefit and compensation adjustments		\$ 1,040
2. FY20 Position Adds:		126
a. Environmental Engineering Aide	46	
b. Electrician	80	
3. Water and Sewer Administration		(143)
a. Completed studies and outside services	(114)	
b. Remove funds for personal computers purchased in FY19	(29)	
4. Wastewater Treatment Plants		101
a. Administration		(184)
1. Completed lagoon cleanout	(300)	
2. SCADA Improvements and training	93	
3. Regional Metropolitan Utility Authority plant operation	46	
4. Remove funds for personal computers purchased in FY19	(23)	
b. Haikey Creek Plant		(3)
1. Electrical utilities	21	
2. Reduced parts due to completed repairs	(24)	
c. Southside Plant		98
1. Chemical price increases	38	
2. Utilities	48	
3. Landfill dumping fees and miscellaneous services	12	
d. Northside Plant		190
1. Chemicals for year around disinfection	120	
2. Biosolids removal and disposal	100	
3. Completed repair contracts	(30)	
5. Sewer Operations and Maintenance		189
a. Safety supplies	10	
b. Maintenance supplies for lift and pump station repairs	90	
c. Underground Collections - sewer line cleaning and repair	50	
d. Utilities	6	
e. Training, uniforms rental and safety	9	
f. Miscellaneous materials and supplies	11	
g. Miscellaneous contracts and services	13	
6. Water Treatment Plants		30
a. Utilities	50	
b. Janitorial services contract	7	
c. Remove funds for personal computers purchased in FY19	(27)	
7. Raw Water Supply		(6)
a. Street repairs for TMUA roads around Lakes Eucha and Spavinaw	88	

b. Completed service contracts	(82)	
c. Remove funds for personal computers purchased in FY19	(12)	
8. Water Quality Assurance		(166)
a. Backflow prevention program consulting	(65)	
b. Building repairs	(47)	
c. Completed consulting services and miscellaneous services	(26)	
d. Remove funds for equipment purchased in FY19	(4)	
e. Remove funds for personal computers purchased in FY19	(24)	
9. Water Distribution		(57)
a. Water meters for water meter replacement program	105	
b. Pipe and fitting supplies	52	
c. Clothing	(40)	
d. Miscellaneous supply accounts	(45)	
Remove funds for personal computers purchased in FY19	(129)	
10. Fee in Lieu of Taxes (6.175%) - Utility rate increases		701
a. Water fund	114	
b. Sewer fund	587	
11. Indirect Cost		157
12. Capital additions/replacements:		(931)
a. Operating capital	7,772	
b. Sewer treatment plant equipment replacement	4,000	
c. Water treatment plant equipment replacement	2,664	
d. Adjustment to eliminate previous year's capital	(15,367)	
TOTAL OPERATING CHANGES		\$ 1,041
CAPITAL IMPROVEMENTS PROJECTS		
1. Water Capital Fund 6021 projects		1,413
2. Sewer Capital Fund 6031 projects		376
3. Adjustment to eliminate previous year's capital projects		(1,700)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES		89
TOTAL CHANGES		\$ 1,130

WATER AND SEWER

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
-				
<u>Administrative Services</u>				
Administrative & Technical	5	5	5.0	5.0
Exempt/Professional	6	6	6.0	6.0
Office & Technical	3	3	3.0	3.0
Total Administrative Services	14	14	14.0	14.0
<u>Water Supply</u>				
Administrative & Technical	23	23	23.0	23.0
Exempt/Professional	17	17	17.0	17.0
Labor & Trades	63	63	63.0	63.0
Office & Technical	6	6	6.0	6.0
Total Water Supply	109	109	109.0	109.0
<u>Water Quality</u>				
Administrative & Technical	2	2	2.0	2.0
Exempt/Professional	7	7	7.0	7.0
Office & Technical	16	16	16.0	16.0
Scientific & Technical	28	28	28.0	28.0
Total Water Quality	53	53	53.0	53.0
<u>Water & Sewer Distribution System</u>				
Administrative & Technical	5	5	5.0	5.0
Exempt/Professional	22	22	22.0	22.0
Labor & Trades	193	193	193.0	193.0
Office & Technical	41	41	41.0	41.0
Total Water & Sewer Distribution System	261	261	261.0	261.0
<u>Water & Sewer O&M</u>				
Administrative & Technical	7	7	7.0	7.0
Exempt/Professional	12	12	12.0	12.0
Labor & Trades	72	72	72.0	72.0
Office & Technical	20	20	20.0	20.0
Total Water & Sewer O&M	111	111	111.0	111.0
<u>Pollution Control</u>				
Administrative & Technical	5	5	5.0	5.0
Exempt/Professional	4	4	4.0	4.0
Labor & Trades	9	9	9.0	9.0
Office & Technical	2	2	2.0	2.0
Total Pollution Control	20	20	20.0	20.0
<u>Haikey Creek Treatment Plant</u>				
Administrative & Technical	1	1	1.0	1.0
Exempt/Professional	3	3	3.0	3.0
Labor & Trades	8	8	8.0	8.0
Total Haikey Creek Treatment Plant	12	12	12.0	12.0
<u>Southside Treatment Plant</u>				
Administrative & Technical	8	8	8.0	8.0
Exempt/Professional	4	4	4.0	4.0
Labor & Trades	26	26	26.0	26.0
Office & Technical	1	1	1.0	1.0
Total Southside Treatment Plant	39	39	39.0	39.0

Northside Treatment Plant

Administrative & Technical	9	9	9.0	9.0
Exempt/Professional	5	5	5.0	5.0
Labor & Trades	30	30	30.0	30.0
Office & Technical	1	1	1.0	1.0
Total Northside Treatment Plant	<u>45</u>	<u>45</u>	<u>45.0</u>	<u>45.0</u>

DEPARTMENT TOTAL	<u><u>664</u></u>	<u><u>664</u></u>	<u><u>664.0</u></u>	<u><u>664.0</u></u>
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* Restated to reflect departmental reorganizations resulting from ERP implementation

Tulsa Transit

Mission Statement

Tulsa Transit connects people to progress and prosperity.

Overview of Services

Tulsa Transit gets 10,000 daily riders to jobs, education, shopping, and vital social services with an array of services for residents and employees in Tulsa, including connections to Broken Arrow, Jenks, and Sand Springs. Tulsa has service to virtually all major employment areas in Tulsa including downtown, St. John's, St. Francis and Hillcrest medical centers, as well as Tulsa International Airport, to name a few. 64% of jobs within Tulsa are accessible by transit.

Tulsa Transit also provides 10,000 free rides for Tulsa Public School students per month as well as over 500 daily trips for persons with disabilities. Tulsa Transit provides fixed route bus service, ADA paratransit services for persons with disabilities, late night and Sunday flex-route services, as well as commuter bus service to downtown Tulsa.

To coordinate these services and to provide information to the public, Tulsa Transit operates a call center, answering over 600,000 inquiries annually. Tulsa Transit also maintains two climate-controlled transit stations in Tulsa as well as over 250 bus shelters. Finally, Tulsa Transit is up-grading its real time information system to enable patrons to use their mobile devices to plan and track their service.

AIM Actions for Tulsa Transit

AIM	Strategy	Action	Responsible Department	Expected Completion
Transportation – Provide access to jobs with accessible transportation options	Increase frequent bus availability	Launch the Peoria Bus Rapid Transit line	Tulsa Transit	8/25/2019
		Complete Comprehensive Operational Assessment for route realignment		7/31/2018

TULSA TRANSIT

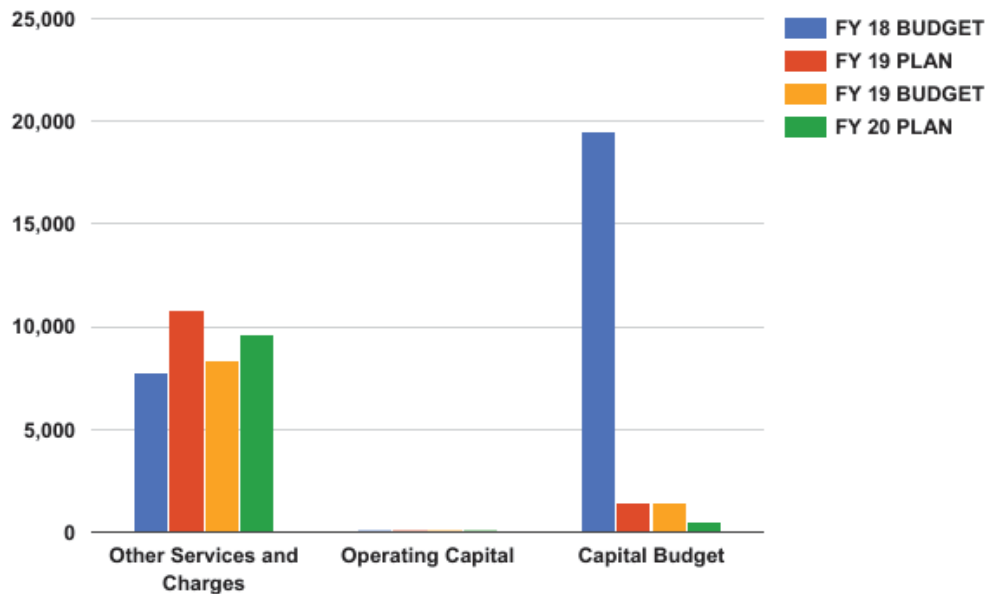
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ -	\$ -	\$ -	\$ -	N/A	\$ -
Materials and Supplies	-	-	-	-	N/A	-
Other Services and Charges	\$ 7,772	\$ 10,828	\$ 8,456	\$ (2,372)	-21.9%	\$ 9,709
Operating Capital	92	92	92	-	0.0%	92
Total Operating Budget	7,864	10,920	8,548	(2,372)	-21.7%	9,801
Capital Budget	19,534	1,466	1,466	-	0.0%	502
Total Budget	\$ 27,398	\$ 12,386	\$ 10,014	\$ (2,372)	-19.2%	\$ 10,303

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 7,489	0.6%	\$ 7,586
Federal Transit Administration - Operations	-	N/A	-
State of Oklahoma - Revolving Transit Fund	-	N/A	-
Other Funding Sources	-	N/A	-
Operating Revenues - Core Operations	-	N/A	-
Operating Revenues - Lift & Contract	-	N/A	-
151 Streets and Transit Fund	967	N/A	2,123
477 Short-Term Capital Fund	92	0.0%	92
Federal Transit Administration - Capital	-	N/A	-
405 2014 Sales Tax Fund	1,466	N/A	502
	\$ 10,014		\$ 10,303

FY 19 CHANGES FOR OPERATION**AMOUNT**

1. Benefit and compensation adjustments consistent with other outside agencies	\$ 97
2. Downtown circular bus operations transferred to Mayor's Office of Economic Development	(50)
3. Tulsa Transit requested delay in Streets and Transit Tax funding from FY19 Financial Plan	(2,419)
4. Capital additions/replacements:	92
a. Adjustment to eliminate FY19 Plan capital	(92)
TOTAL OPERATING CHANGES	\$ (2,372)

CAPITAL IMPROVEMENTS PROJECTS

1. Vehicle replacement -fixed-route (33) and LIFT program (39) busses	\$ 1,466
2. Adjustment to eliminate financial plan capital projects	(1,466)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	-
TOTAL CHANGES	\$ (2,372)

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments	\$ 97
2. Tulsa Transit requested Streets and Transit Tax funding	1,156
3. Capital additions/replacements:	92
a. Adjustment for prior year capital	(92)
TOTAL OPERATING CHANGES	\$ 1,253

CAPITAL IMPROVEMENTS PROJECTS

1. Vehicle replacement -fixed-route (33) and LIFT program (39) busses	502
2. Adjustment to eliminate prior year capital projects	(1,466)
TOTAL CAPITAL IMPROVEMENTS PROJECTS CHANGES	(964)
TOTAL CHANGES	\$ 289

READER'S GUIDE TO DEPARTMENTAL HIGHLIGHTS

\$200.1 PUBLIC SAFETY AND PROTECTION

Municipal Court
Police
Fire
EMSA
Tulsa Area Emergency Management Agency

\$26.8 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Gilcrease Museum
Performing Arts Center
River Parks Authority
BOK and Convention Centers

\$19.8 SOCIAL AND ECONOMIC DEVELOPMENT

Mayor's Office of Economic Development
Working in Neighborhoods
Development Services
Planning

\$218.4 PUBLIC WORKS AND TRANSPORTATION

Engineering Services
Streets and Stormwater
Water and Sewer
Tulsa Transit

\$121.8 ADMINISTRATIVE AND SUPPORT SERVICES

YOU ARE HERE

Elected Officials
Mayor's Office
City Auditor
City Council
Legal
Human Resources
Employee Insurance Administration
General Government
Indian Nations Council of Governments (INCOG)
Finance
Information Technology
Customer Care
Communications
Asset Management

\$87.7 TRANSFERS TO OTHER FUNDS

\$127.4 DEBT SERVICE

Elected Officials

Mission Statement

Overview of Services

The official duties of the City’s elected officials are stated in the City Charter. The Mayor is responsible for the administration of all City departments. The Mayor’s Office consists of Administration, Mayor’s Office of Community Development, the Resilience Office, and the Office of Performance, Strategy and Innovation. The City Council is responsible for enacting laws, approving all proposed budgets and budget amendments, making recommendations on the efficiency, economy, and effectiveness of City operations, and listening to citizen concerns and suggestions.

The Internal Auditor is responsible for keeping an independent watch over City operations and resources to ensure citizens’ resources are safeguarded and efficiently and effectively applied to the intended purposes. The mission of the City Auditor is to provide accountability of city government.

AIM Actions for Elected Officials

AIM	Strategy	Action	Responsible Department	Expected Completion
Create and facilitate quality entertainment options	Maintain quality facilities where entertainment options can occur	Maintain an active schedule of performances and other events at the BOK & Cox Convention Centers	Mayor’s Office	Ongoing
		Increase community interest and attendance to Gilcrease Museum	Mayor’s Office	Ongoing
Decrease Traffic Fatalities & Injury Crashes	Target Unsafe Driving Behavior	Use principles of behavioral science to reduce unsafe driving behavior	OPSI	12/1/2018
Education	Encourage and support utilization of programs that help individuals attend and graduate from post-secondary schools	Help to promote Tulsa Achieves and Accelerating Independence scholarships to increase enrollment	Mayor’s Office of Community Development	6/1/2018
Education	Increase third grade reading scores	Support community efforts to increase Pre-K enrollment by providing awareness of barriers and assisting in eliminating barriers to enrollment. Outreach to BEST to understand how we can align the City’s resources with them.	Mayor’s Office of Community Development	Ongoing
	Decrease school absenteeism	Strengthen and grow the existing TPS Rides Program and expand the service to include Union Public School District	Mayor’s Office of Community Development	8/1/2018
		Develop a neighborhood-based dashboard for measuring attendance and chronic absenteeism to focus resources	OPSI	12/31/2018

Elected Officials

AIM Actions for Elected Officials

Education		The Opportunity Project – Convene and coordinate community partners to improve opportunities for integrated learning. Work to provide activities that encourage school attendance and learning and support schools with their activities.	Mayor's Office	Ongoing
	Encourage and support utilization of programs that help individuals attend and graduate from post-secondary schools	Establish consistent FAFSA and Oklahoma's Promise drives throughout the city to increase application completion rates and build relationships with community partners to assist in future efforts	Mayor's Office of Community Development	Ongoing
Education	Offer internships and job shadowing to students	Mayor's Youth Council	Mayor's Office	Ongoing
		Expand internal job internship programs beyond Learning with a Wrench and Learning Through Internship IT Program	Mayor's Office	Ongoing
		Provide regular school tours to students to learn about working at City	Mayor's Office	Ongoing
		Intern in Tulsa	Mayor's Office	Summer 2018
Jobs – Add jobs and grow the workforce	Support small business creation and expansion	Identify barriers and opportunities that affect immigrant owned business expansion in a written brief that can be distributed and help inform local policy	MOED, Mayor's Office of Community Development & Policy	4/30/2018
Mental Health – Address mental health issues for Tulsa's residents.	Utilize alternatives to incarceration for non-violent offenders and increase quality treatment options	Implement recommendations from the Vera Institute's Report to Tulsa County Stakeholders on Jail Reduction Strategies	Mayor's Office	Ongoing
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	ALL	12/31/2019
	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing

Elected Officials

AIM Actions for Elected Officials

		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
	Delivery quality administrative support services to citizen-facing departments	Evaluate and implement recommendations for process improvement to City Council processes of approving and finalizing documents	City Council	December 31, 2018
Foster a culture that promotes positive morale for employees	Recognize great employee achievements	Recognize employees for hard work and extra effort (language from survey)	Human Resources, Communication & Mayor's Office	Ongoing
		Align Spirit Ambassadors with City values	Human Resources, Communication & Mayor's Office	Ongoing
		Empower Spirit Ambassadors to improve communications across departmental boundaries		Ongoing
		Increase interaction among employees		Ongoing
	Provide ways for employees to stay engaged by giving feedback and sharing satisfaction regularly.	Base organizational priorities on results from annual Mayor's Employee Survey	Mayor's Office	Ongoing
	Continuously provide employees with information and tools necessary to perform their jobs well and develop professionally	Implement the recommendations of the 2017 Training Task Force	Mayor's Office	12/31/2019
Grow Tulsa's Population	Support and sustain the growth of Tulsa's immigrant population by promoting integration and welcoming in Tulsa	Develop the New Tulsans Initiative Strategic Plan that outlines ways the City can support meaningful integration for Tulsa's immigrant community	Mayor's Office of Community Development	4/30/2018

Elected Officials

AIM Actions for Elected Officials

		Continuously use the evaluation tool to track success of policing initiatives	OPSI	12/31/2020
	Improve Neighborhood Conditions	Use behavioral science and human-centered design approaches to encourage property maintenance	OPSI	12/1/2018
	Promote employment opportunities for males age 16-24 living in low income areas	Encourage, support and collaborate to create focused targeted training and employment program with McLain High School at Tulsa Tech North Peoria facility	Mayor's Office of Community Development	12/31/2019
		Training and employment plan for Introduction to Manufacturing	Mayor's Office of Community Development	1/31/2019
Resiliency – Improve community resiliency with a focus on racial equity	Complete and implement Community Resiliency Plan	Complete Resiliency Plan	Mayor's Office of Resilience	4/30/2018
		Implement Resiliency Plan Action Items	Mayor's Office of Resilience	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing
	Continuously evaluate existing revenue efficiencies and identify new revenue opportunities	Develop and implement a comprehensive User Fee Policy, including guidelines for establishing fees and defining the extent to which they should cover the costs of service.	Mayor's Office, Finance	2018 and Ongoing
		Engage technology platforms (such as Amazon and AirBNB) to collect applicable taxes on the City's behalf.	Mayor's Office, Finance	Ongoing
		Engage the Oklahoma Legislature to diversify and enhance local revenue authority.	Mayor's Office	Ongoing

Elected Officials

AIM Actions for Elected Officials

	Enhance effectiveness through performance, quality and innovation initiatives	Recommend adequate controls and safeguarding of assets	Audit	Ongoing
		Coordinate LEAN/Six Sigma and Human Centered Design training opportunities	OPSI	Ongoing
		Complete application for Oklahoma Quality Foundation	OPSI	5/31/2018
		Implement Low Cost Evaluations based on behavioral science approaches	OPSI	Ongoing

ELECTED OFFICIALS

MAYOR'S OFFICE

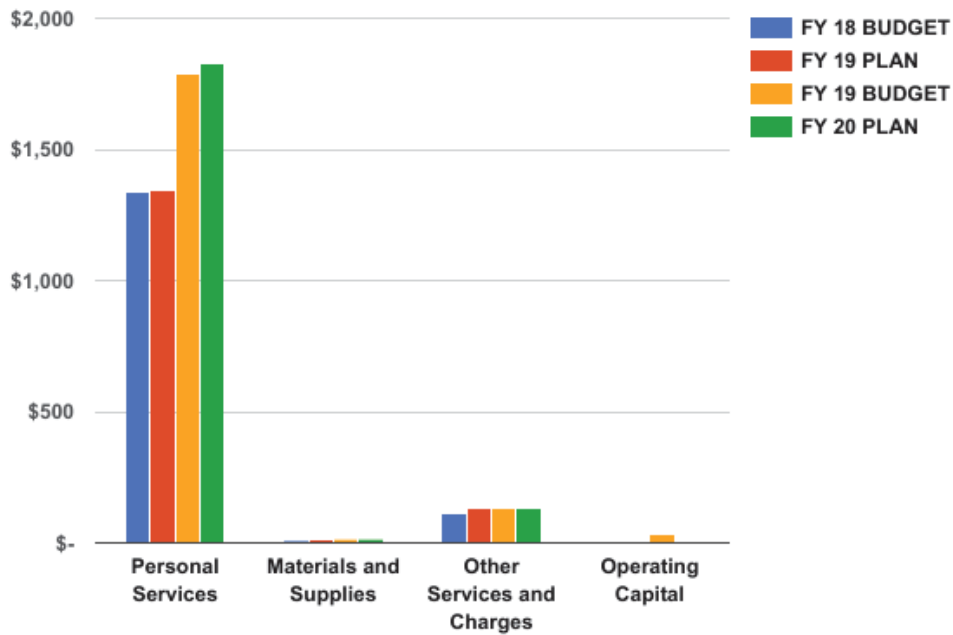
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 1,338	\$ 1,344	\$ 1,790	\$ 446	33.2%	\$ 1,830
Materials and Supplies	9	11	15	4	36.3%	15
Other Services and Charges	111	130	131	1	0.8%	131
Operating Capital		-	30	30	N/A	-
Total Budget	\$ 1,458	\$ 1,485	\$ 1,966	\$ 481	32.4%	\$ 1,976

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



ELECTED OFFICIALS

MAYOR'S OFFICE

BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 1,936	30.5%	\$ 1,976
477 Short-Term Capital Fund	30	N/A	-
TOTAL	\$ 1,966		\$ 1,976

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ (14)
2. Independent Employment Services for Data Analysis	(13)
3. Miscellaneous services efficiencies	(15)
4. Data Analytics training	3
5. Alliance for Innovation membership fees	(8)
6. Reorganization to Mayor's Office	498
a. Positions (7) transferred from Human Rights Department	475
b. Materials, supplies and services	23
7. Capital additions/replacements	
a. Vehicle (1)	30
b. Adjustment to eliminate previous year's capital	-
TOTAL OPERATING CHANGES	\$ 481

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments	\$ 40
2. Capital additions/replacements	
a. Adjustment to eliminate previous year's capital	(30)
TOTAL OPERATING CHANGES	\$ 10

ELECTED OFFICIALS - Mayor's Office

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF		NUMBER OF FULL-TIME EQUIV.	
	AUTHORIZED POSITIONS		AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Mayor's Office</u>				
Mayor	1	1	1.0	1.0
Administrative & Technical	6	6	6.0	6.0
Exempt/Professional	2	2	2.0	2.0
Office & Technical	1	1	1.0	1.0
Unclassified Appointments	11	11	11.0	11.0
Total Mayor's Office	21	21	21.0	21.0
DEPARTMENT TOTAL	21	21	21.0	21.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

ELECTED OFFICIALS

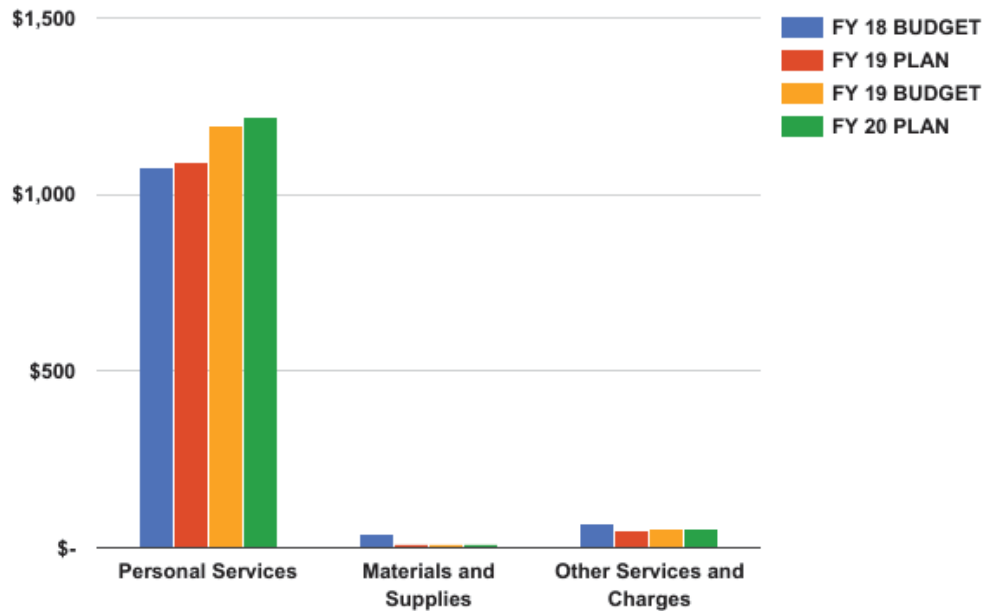
CITY AUDITOR

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 1,079	\$ 1,091	\$ 1,194	\$ 103	9.4%	\$ 1,219
Materials and Supplies	40	10	10	-	0.0%	10
Other Services and Charges	69	49	52	3	6.1%	52
Total Budget	\$ 1,188	\$ 1,150	\$ 1,256	\$ 106	9.2%	\$ 1,281

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



ELECTED OFFICIALS

RESOURCES FOR BUDGET

100 General Fund

477 Short-Term Capital Fund

TOTAL

FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
\$ 1,256	9.2%	\$ 1,281
-	N/A	-
\$ 1,256		\$ 1,281

FY 19 CHANGES FOR OPERATION

1. Benefit and compensation adjustments

2. IT consultant and software

TOTAL OPERATING CHANGES

AMOUNT
\$ 102
3
\$ 105

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments

TOTAL OPERATING CHANGES

\$ 25
\$ 25

ELECTED OFFICIALS - City Auditor

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Administrative Auditor</u>				
City Auditor	1	1	1.0	1.0
Unclassified Appointments	1	1	1.0	1.0
Administrative & Technical	3	3	3.0	3.0
Exempt/Professional	8	8	8.0	8.0
Total Administrative Auditor	13	13	13.0	13.0
DEPARTMENT TOTAL	13	13	13.0	13.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

ELECTED OFFICIALS

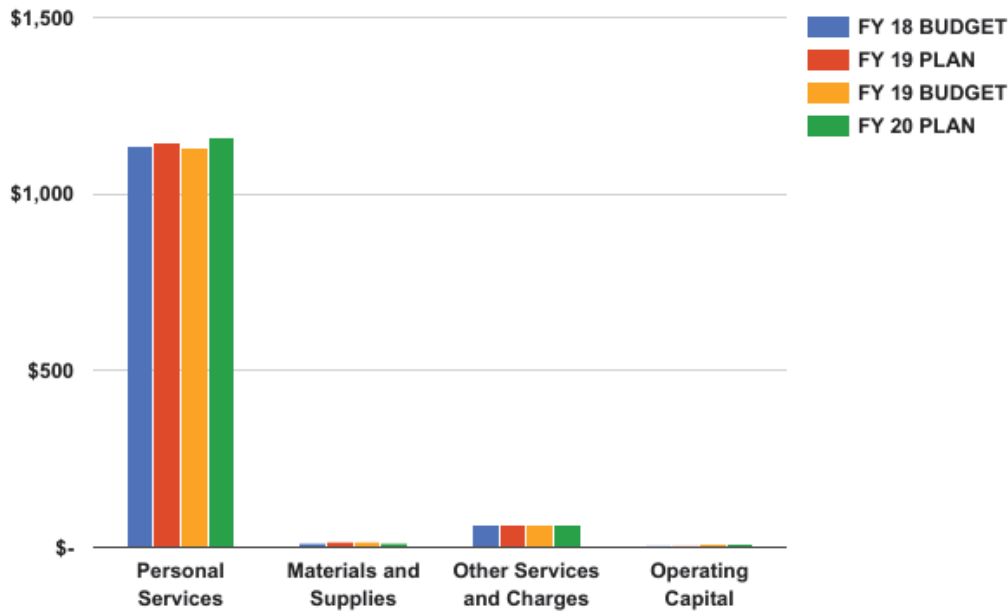
CITY COUNCIL

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 1,134	\$ 1,147	\$ 1,133	\$ (14)	-1.2%	\$ 1,163
Materials and Supplies	12	17	17	-	0.0%	12
Other Services and Charges	65	65	65	-	0.0%	65
Operating Capital	4	4	8	4	99.8%	8
Total Operating Budget	\$ 1,215	\$ 1,233	\$ 1,223	\$ (10)	-0.8%	\$ 1,248

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 1,215	-1.1%	\$ 1,240
477 Short-Term Capital Fund	\$ 8	99.8%	\$ 8
TOTAL	\$ 1,223		\$ 1,248

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 159
2. Eliminate City Council Sr. Asst. City Attorney and defer Administrative Aide	(173)
3. Capital additions/replacements:	
a. Information Technology software and equipment	8
b. Adjustment to eliminate previous year's capital	(4)
TOTAL OPERATING CHANGES	\$ (10)

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments	\$ 30
2. Computer replacements/additions	(5)
a. Net change to FY 20 Adopted Budget Short Term Capital	-
TOTAL OPERATING CHANGES	\$ 25

ELECTED OFFICIALS - City Council

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Administrative City Council</u>				
City Councilor	9	9	9.0	9.0
Council Staff	13	13	13.0	13.0
Total Administrative City Council	22	22	22.0	22.0
DEPARTMENT TOTAL	22	22	22.0	22.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

Legal

Mission Statement

To provide the City with high quality, innovative and professional legal services in a timely and cost-effective manner.

Overview of Services

The City Attorney and the Legal department provide all the City’s municipal legal services. The department prepares and reviews ordinances, resolutions, executive orders and contracts, and handles litigation, claims and controversies involving the City. Attorneys give advice and legal opinions to the City’s elected officials, officers, employees, and to City boards, trusts, authorities and agencies.

AIM Actions for Legal

AIM	Strategy	Action	Responsible Department	Expected Completion
Deliver quality world-class services that meet the needs of Tulsans	Deliver quality administrative support services to citizen-facing departments	Review City contracts in a timely manner.	Legal	Ongoing
	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	ALL	12/31/2019
	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing

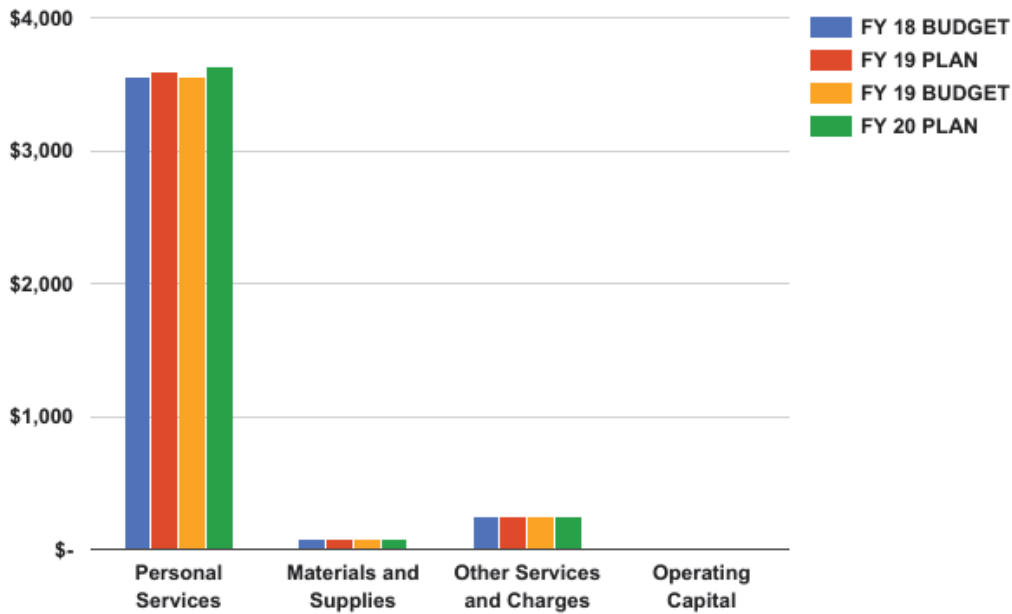
LEGAL

BUDGET HIGHLIGHTS
 FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 3,550	\$ 3,597	\$ 3,553	\$ (44)	-1.2%	\$ 3,628
Materials and Supplies	81	81	81	-	0.0%	77
Other Services and Charges	248	246	248	2	0.8%	248
Operating Capital	5	5	5	-	0.0%	5
Total Budget	\$ 3,884	\$ 3,929	\$ 3,887	\$ (42)	-1.1%	\$ 3,958

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

- 100 General Fund
- 125 P.A. Law Enforcement Training Fund
- 477 Short-term Capital Fund

TOTAL

FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
\$3,880	-1.1%	\$3,951
2	N/A	2
5	0.0%	5
\$3,887		\$3,958

FY 19 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. Office supplies
3. Capital replacements/additions
4. Adjustment to eliminate financial plan capital

TOTAL OPERATING CHANGES

AMOUNT
\$(44)
2
5
(5)
\$(42)

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments
2. Materials, supplies and other services efficiencies
3. Capital replacements/additions
4. Adjustment to eliminate previous year's capital

TOTAL OPERATING CHANGES

AMOUNT
\$75
(4)
5
(5)
\$71

LEGAL

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF		NUMBER OF FULL-TIME EQUIV.	
	AUTHORIZED POSITIONS		AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Legal Advice & Support</u>				
Administrative & Technical	3	3	3.0	3.0
City Attorney	21	21	21.0	21.0
Exempt/Professional	2	2	2.0	2.0
Office & Technical	6	6	6.0	6.0
Total Legal Advice & Support	32	32	32.0	32.0
DEPARTMENT TOTAL	32	32	32.0	32.0
	-	-	-	-

* Restated to reflect departmental reorganizations resulting from ERP implementation

Human Resources

Mission Statement

To manage, promote, and maintain professional employer/employee relationships within a safe and healthy work environment.

Overview of Services

The Human Resources department exists in order to assist the City’s workforce with serving the citizens of Tulsa by maintaining a safe and healthy work environment and provides consultation with City management in order to accomplish objectives relating to employee relations and maintaining healthy employer/employee relationships.

The Human Resources Department’s major areas of responsibility include:

- Employment
- Compensation and Classification
- Occupational Health
- Workers’ Compensation
- Employee Development
- Insurance and Retirement Services

AIM Actions for Human Resources

AIM	Strategy	Action	Responsible Department	Expected Completion
Foster a culture that promotes positive morale for employees	Provide ways for employees to stay engaged by giving feedback and sharing satisfaction regularly.	Fully implement a revised Planning & Performance Review (PPR) process to provide more opportunities for job coaching, career development, and collaboration	Human Resources	7/1/2018
	Continuously provide employees with information and tools necessary to perform their jobs well and develop professionally	Revamp new hire orientation & survey employees on effectiveness	Human Resources	12/31/2018
		Create a city-wide onboarding program for all new employees	Human Resources	12/31/2019
Foster a culture that promotes positive morale for employees	Recognize great employee achievements	Recognize employees for hard work and extra effort (language from survey)	Human Resources, Communication & Mayor’s Office	Ongoing
		Align Spirit Ambassadors with City values		Ongoing
		Empower Spirit Ambassadors to improve communications across departmental boundaries.		Ongoing
		Increase interaction among employees		Ongoing

Human Resources

AIM Actions for Human Resources

	Offer quality benefits that support and promote employee well-being	Prioritize market-competitive employee compensation.	Finance, Human Resources	Ongoing
		Improve employee health.	Human Resources	Ongoing
		Minimize the cost of health insurance.	Finance, Human Resources	Ongoing
	Continuously provide employees with information and tools necessary to perform their jobs well and develop professionally	Ensure all employees are provided at least 40 hours of work time each year to attend or participate in job related training	Human Resources	Ongoing
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	All	12/31/2019
	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
	Deliver quality administrative support services to citizen-facing departments	Recruit and retain qualified employees.	Human Resources	Ongoing

Human Resources

AIM Actions for Human Resources

Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Provide occupational health services to support onboarding, injury care, and preventative care for employees	Human Resources	Ongoing
		Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing

HUMAN RESOURCES

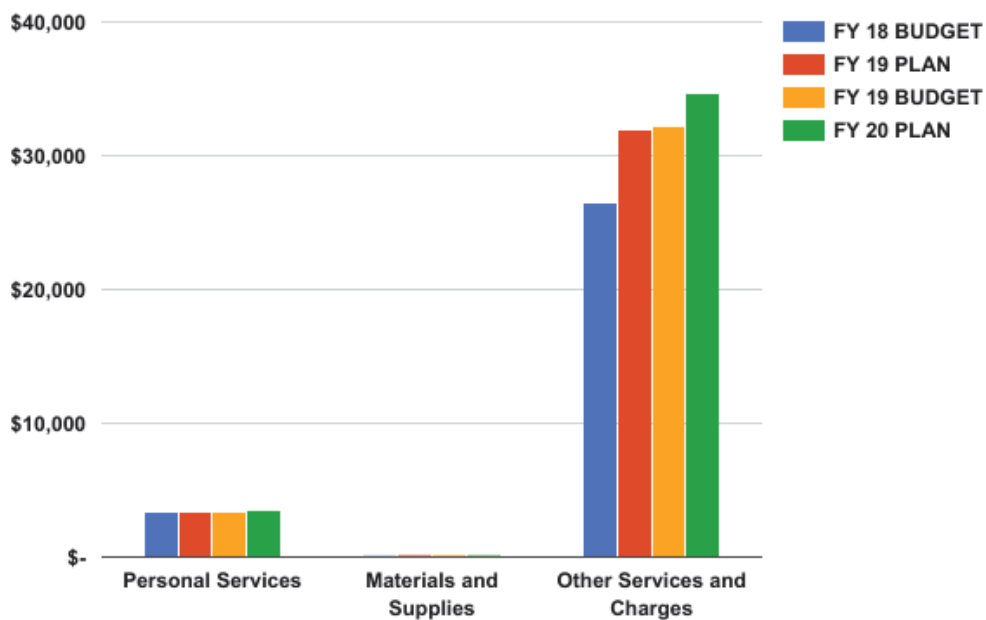
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 3,334	\$ 3,376	\$ 3,413	\$ 37	1.1%	\$ 3,488
Materials and Supplies	118	162	162	-	0.0%	148
Other Services and Charges	26,541	31,960	32,234	274	0.9%	34,659
Operating Capital	-	-	-	-	N/A	-
Total Budget	\$ 29,993	\$ 35,498	\$ 35,809	\$ 311	0.9%	\$ 38,295

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 4,189	8.9%	\$ 4,086
477 Short-Term Capital Fund	-	N/A	-
600 Municipal Employees' Retirement Plan Fund	361	-3.7%	369
501 Workers Compensation	4,700	0.0%	4,700
502 Employees' Insurance Service Fund	26,559	-0.1%	29,140
TOTAL	\$ 35,809		\$ 38,295

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 37
2. Police promotional exams	297
3. Miscellaneous personnel and other services efficiencies	(24)
4. Internal equipment management services	1
TOTAL OPERATING CHANGES	\$ 311

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments	\$	75
2. Computer replacement/additions		(14)
3. Health and dental insurance		2,425
TOTAL OPERATING CHANGES	\$	2,486

HUMAN RESOURCES

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Director</u>				
Administrative & Technical	1	1	1.0	1.0
Exempt/Professional	1	1	1.0	1.0
Total Director	2	2	2.0	2.0
<u>Safety & Training Development</u>				
Administrative & Technical	7	7	7.0	7.0
Exempt/Professional	2	2	2.0	2.0
Total Safety & Training Development	9	9	9.0	9.0
<u>Civil Service</u>				
Administrative & Technical	4	4	4.0	4.0
Total Civil Service	4	4	4.0	4.0
<u>Support</u>				
Administrative & Technical	5	5	5.0	5.0
Exempt/Professional	3	3	3.0	3.0
Total Support	8	8	8.0	8.0
<u>Insurance & Retirement</u>				
Administrative & Technical	4	4	4.0	4.0
Exempt/Professional	2	2	2.0	2.0
Total Insurance & Retirement	6	6	6.0	6.0
<u>City Medical</u>				
Exempt/Professional	2	2	2.0	2.0
Office & Technical	3	3	3	3
Science & Technical	2	2	2.0	2.0
Total City Medical	7	7	7.0	7.0
<u>Worker's Compensation</u>				
Administrative & Technical	3	3	3.0	3.0
Exempt/Professional	1	1	1.0	1.0
Total Worker's Compensation	4	4	4.0	4.0
 DEPARTMENT TOTAL	 40	 40	 40.0	 40.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

General Government

Department Budget Summary

FY 18-19

Mission Statement

Overview of Services

General Government is not a department in the traditional sense; and therefore, does not have a mission statement or AIM Actions.

The General Government program, administered by the Finance Department, is responsible for general-purpose expenditure requirements that are not chargeable to a specific department. Expenses include City memberships, advertising, property and casualty insurance premium, property revaluation payments to Tulsa County, election expenses, and outside legal counsel. Typically, no personnel costs are charged to this program.

AIM Actions for General Government

There are no AIM Actions for this area. It is not a department in the traditional sense. It is a center to pay for city-wide activities that are not confined to one department.

GENERAL GOVERNMENT

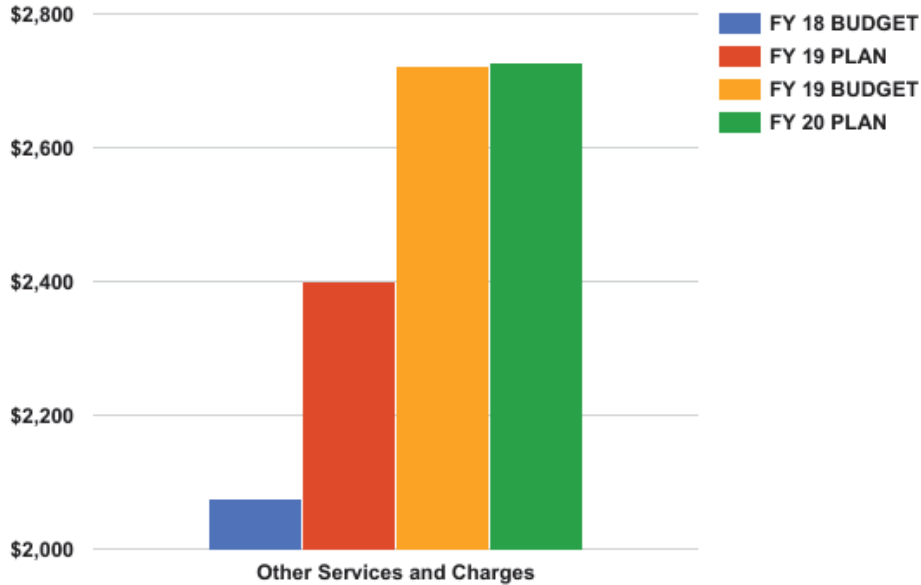
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 2,383	\$ 2,399	\$ 2,722	\$ 323	13.5%	\$ 2,727
Total Budget	\$ 2,383	\$ 2,399	\$ 2,722	\$ 323	-11.7%	\$ 2,727

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

100 General Fund

TOTAL

FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
\$ 2,722	13.5%	\$ 2,727
\$ 2,722		\$ 2,727

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Gallup-Tulsa Citivoice Index	\$ 175
2. Oklahoma Quality Foundation Application Fee	12
3. Oklahoma Quality Foundation Examiners (5 @ \$1,100 ea)	6
4. A Better Way' pilot project - Mid-year move to Asset Management Department	(50)
5. Increase Outside Legal Services to projected expenditure level	200
6. eCivic software	(20)
TOTAL OPERATING CHANGES	\$ 323

FY 20 CHANGES FOR OPERATION

1. Gallup-Tulsa Citivoice Index	\$ 5
TOTAL OPERATING CHANGES	\$ 5

Indian Nations Council of Governments (INCOG)

Mission Statement

To provide local and regional planning, coordination, information, administration, implementation and management services to member governments and their constituent organizations resulting in regional cooperation and the enhancement of public and private decision-making capabilities and the solution of local and regional challenges.

Overview of Services

A cooperative and coordinative approach to local government problem-solving is the basis for the Indian Nations Council of Governments (INCOG) operations. It provides staff to the Tulsa Metropolitan Area Planning Commission (TMAPC), the City Board of Adjustment (BOA), and the Metropolitan Environmental Trust (M.e.t). INCOG provides a wide array of regional programs in transportation and environmental planning, community and economic development, aging services, public safety, GIS/mapping and data services and regional legislative and public policy advocacy.

INCOG is the Metropolitan Planning Organization for regional transportation planning and is designated as an Economic Development District by the federal Economic Development Administration for the Tulsa area, creating access to federal funding for City projects. INCOG's Ozone Alert! Program strives to improve air quality through voluntary measures and maintaining attainment status. INCOG's Area Agency on Aging provides nutrition and other community-based services to older adults.

INCOG leads the effort to maintain and update the Zoning Code. INCOG has taken the lead on various special projects that result in amendments to the Zoning Code, such as River Design Overlay, Route 66 Overlay, Small Box Discount Store Overlay, short-term rental amendments (aka Airbnb provisions) and other initiatives. INCOG is working in partnership with City of Tulsa Planning and Development Department on the update to the landscape chapter of the Zoning Code, as well as code amendments concurrent with the adoption of the new Subdivision and Development Regulations.

INCOG staff assists applicants through the land development process with rezoning, lot splits and lot combinations, site plan reviews, BOA applications, and other related land development approvals to promote quality, orderly development. INCOG staff continues to serve as the lead agency for amendments and general maintenance of the Comprehensive Plan. The "master" document is maintained by INCOG staff and kept up to date as amendments are adopted. Since 2013, 71 amendments to the Comprehensive plan have been processed, of which 66 have been approved.

INCOG's transportation planning program assures the COT eligibility for federal surface transportation funding. INCOG provides data analysis and traffic modeling and identifies federal funding opportunities for COT to secure additional resources to support priority projects. INCOG serves in a leadership role engaging appropriate city departments to pursue community initiatives related to Bus Rapid Transit, Bike Share, enhanced bike/pedestrian infrastructure, highway lighting and the Mayor's Urban Mobility Innovation Team.

AIM Actions for INCOG

AIM	Strategy	Action	Expected Completion
Add jobs and grow the workforce	Target existing and new businesses for job growth and expansion opportunities utilizing business intelligence	Meet monthly with Tulsa Regional Chamber Business Retention team to review expansion and retention needs of current employers (INCOG will identify and pursue state and federal grant opportunities for infrastructure funding for job growth and expansion)	Ongoing
Transportation – Provide access to jobs with accessible transportation options	Increase frequent bus availability	Identify and pursue state and federal grant opportunities for capital and operational needs to increase public transit infrastructure	Ongoing

Indian Nations Council of Governments (INCOG)

AIM Actions for INCOG

		Complete Comprehensive Operational Assessment for route realignment	7/31/2018
	Improve transit connectivity between housing jobs and services	Create incentives for location-efficient housing near BRT	Ongoing
		Create land-use incentives and tools to support walkable & connected businesses, social services and higher denser residential development around BRT corridors	Ongoing
		Identify and map existing and future high employment corridors to ensure alignment with transit route planning efforts	12/31/18
		Support Comprehensive Operations Analysis of transit system	12/31/18
		Conduct land use study for proposed Route 66 BRT to align transportation and land use recommendations for best return on investment for public and private stakeholders (INCOG is a technical support partner with City Planning)	12/31/18
	Ensure City transportation infrastructure and policies can support evolving mobility options	Increase number of electric vehicle charging stations (INCOG plays a major role in staffing/support of the Mayor's Urban Mobility Innovation Team)	Ongoing
Grow Tulsa's Population	Conduct small area planning to encourage infill development in underdeveloped areas	Complete or update small area planning for at least two key areas each year (INCOG is a planning and technical support partner with City Planning)	Ongoing
Grow Tulsa's Population (continued)			
	Align City processes and policies to support the development of sufficient stock of affordable and attainable housing to meet the needs of the existing and growing population	Map City owned properties for rebuild, rehab, neighborhood revitalization	Ongoing

Indian Nations Council of Governments (INCOG)

AIM Actions for INCOG

Physical Health – Improve Tulsans’ overall health, with a focus on reducing health disparities	Enforce policies geared towards health and equality.	Monitor air quality and develop strategies for maintaining compliance with EPA ozone standards	Ongoing
		Maintain eligibility and secure state and federal funding for aging services programs	Ongoing
	Increase walkability and bike-ability of Tulsa (INCOG is a key planning partner with the Mayor’s Office and Engineering Services)	Identify GO Plan components, match them with existing funded projects, and identify stand-alone GO Plan Projects	12/31/18
		Prioritize CIP projects that will increase PCI and walkability/bike-ability	Ongoing
		Prioritize restriping and maintenance projects that will increase PCI and walkability/bike-ability	Ongoing
		Evaluate 10 bicycle and pedestrian hot spot crash locations	Ongoing
		Implement bike lanes along recommended streets in the GO Plan	Ongoing
Decrease Traffic Fatalities & Injury Crashes	Improve Physical Conditions at High-Crash Locations	Analyze crash data and identify priority locations to address	Ongoing
Increase tourism	Develop and promote destination districts across city to increase length of stay of tourists	Improve Route 66 through the creation of an Overlay District for unique signage	8/31/18
Provide a quality transportation network of streets and sidewalks	Strategically fund transportation network capital needs	Prioritize street program to maximize City’s objectives along the street corridors while obtaining the target PCI (INCOG identifies and pursues state/federal grant funding for addressing capital needs)	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Continuously evaluate existing revenue efficiencies and identify new revenue opportunities	Engage the Oklahoma Legislature to diversify and enhance local revenue authority (INCOG/CTAG works to advance the City’s legislative program including public safety districts and copper theft prevention legislation)	Ongoing

INDIAN NATIONS COUNCIL OF GOVERNMENTS (INCOG)

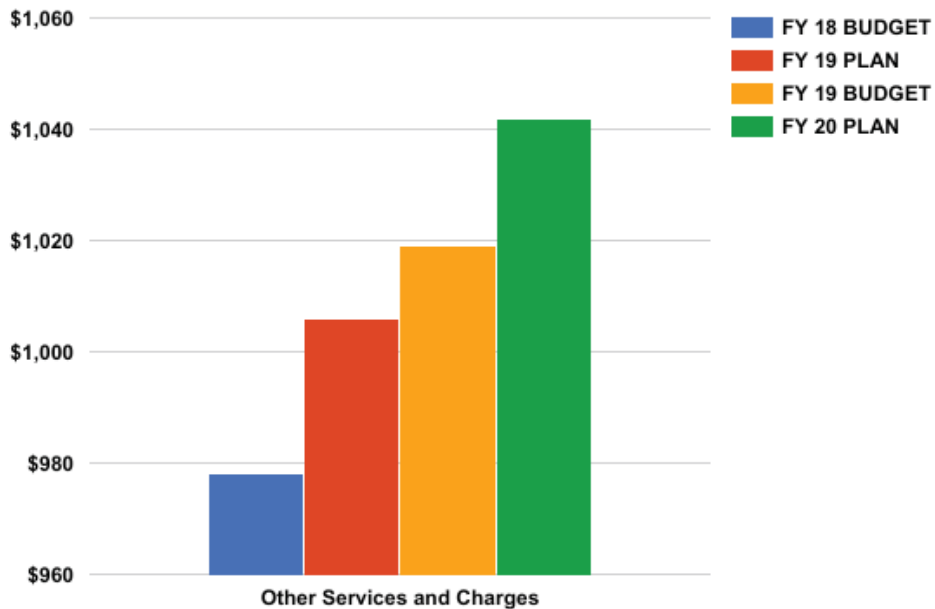
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Other Services and Charges	\$ 1,006	\$ 1,006	\$ 1,019	13	1.3%	\$ 1,042
Total Budget	\$ 1,006	\$ 1,006	\$ 1,019	\$ 13	1.3%	\$ 1,042

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

100 General Fund

TOTAL

FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
\$ 1,019	1.3%	\$ 1,042
\$ 1,019		\$ 1,042

FY 19 CHANGES FOR OPERATION

1. Benefit and compensation adjustments

TOTAL OPERATING CHANGES

AMOUNT
\$ 13
\$ 13

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments

TOTAL OPERATING CHANGES

\$ 23
\$ 23

Finance

Mission Statement

Provide accountable information and services that empowers the community, elected officials, and City departments to make informed financial and performance-based decisions.

Overview of Services

The Finance department provides centralized public financial functions for the City of Tulsa through seven divisions: Administration, Budget and Planning, Treasury, Purchasing, Accounting, Utility Services and City Clerk. Services include:

- Accounting for City revenues, expenditures, assets and liabilities;
- Preparing and administering the annual operating and capital budgets and strategic planning;
- Processing all requests for purchase of goods and services;
- Maintaining and securing the highest possible prudent return on the City's investment portfolio;
- Assuring timely payment of the City's bills, claims, and debt liabilities;
- Developing and monitoring the City's annual five-year capital plan;
- Maintaining and providing copies of all official and financial documents;
- Developing and implementing financial policies and programs consistent with legal requirements;
- Administrating the City's and authorities' debt programs;
- Administration and Oversight of grant funds;
- Administration and Management of the City's vital records;
- Maintaining and monitoring the City's utility services billing system.

AIM Actions for Finance

AIM	Strategy	Action	Responsible Department	Expected Completion
Responsibly manage resources through continuous improvement and collaborative partnerships	Make it easy to do business with the City and pay for City services, fees and fines	Implement citizen self-service through Tyler EnerGov	Finance	8/31/2018
		Enhance cashiering system	Finance	12/31/2018
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	All	12/31/2019
Deliver quality world-class services that meet the needs of Tulsans	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019

Finance

AIM Actions for Finance

		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
	Deliver quality administrative support services to citizen-facing departments	Provide prompt and efficient procurement of goods and services.	Finance	Ongoing
Foster a culture that promotes positive morale for employees	Offer quality benefits that support and promote employee well-being	Prioritize market-competitive employee compensation.	Finance, Human Resources	Ongoing
		Minimize the cost of health insurance.	Finance, Human Resources	Ongoing
		Fully fund the Municipal Employees Retirement Plan (MERP).	Finance	Ongoing
Grow Tulsa's Population	Align City processes and policies to support the development of a sufficient stock of affordable and attainable housing to meet the needs of the existing and growing population	Develop a strategic approach to focusing CDBG grants on specific neighborhoods to increase effectiveness	Finance & WIN	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Continuously evaluate existing revenue efficiencies and identify new revenue opportunities	Develop and implement a comprehensive User Fee Policy, including guidelines for establishing fees and defining the extent to which they should cover the costs of service.	Mayor's Office, Finance	Ongoing
	Invest cash reserves responsibly	Invest cash reserves to preserve capital, meet liquidity needs and maximize returns	Finance	Ongoing

Finance

AIM Actions for Finance

Responsibly manage resources through continuous improvement and collaborative partnerships	Invest cash reserves responsibly	Provide quality budget and financial document creation	Finance	Ongoing
	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing
	Continuously evaluate existing revenue efficiencies and identify new revenue opportunities	Engage technology platforms (such as Amazon and AirBNB) to collect applicable taxes on the City's behalf.	Mayor's Office, Finance	Ongoing
Transportation – Provide access to jobs with accessible transportation options	Increase frequent bus availability	Identify and pursue state and federal grant opportunities for capital and operational needs to increase public transit infrastructure	Finance	Ongoing

FINANCE

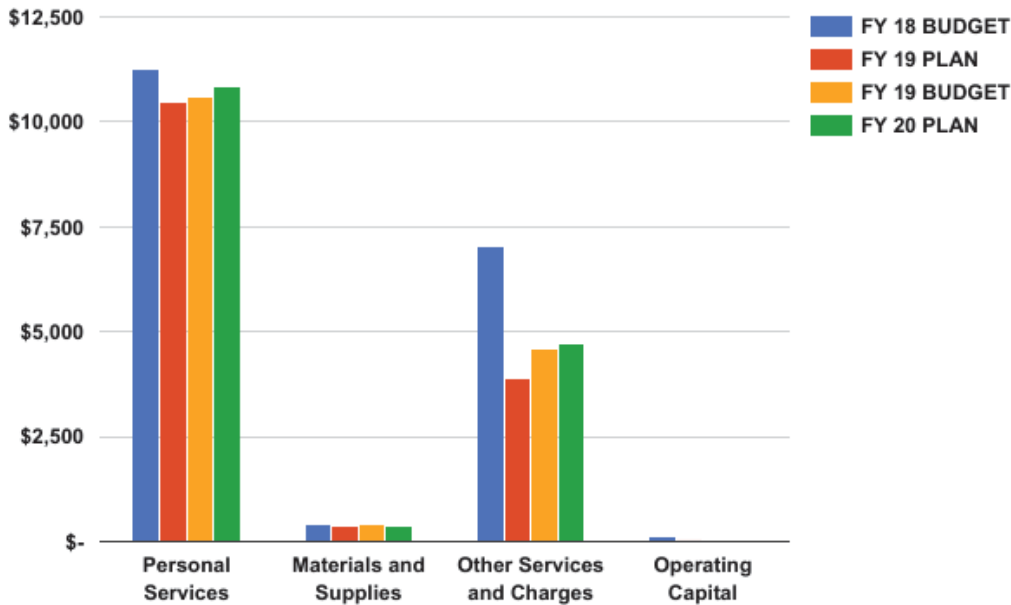
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 11,251	\$ 11,187	\$ 11,411	\$ 224	2.0%	\$ 11,544
Materials and Supplies	395	395	418	23	5.8%	392
Other Services and Charges	7,054	6,875	7,820	945	13.7%	8,149
Operating Capital	114	29	-	(29)	-100.0%	-
Total Budget	\$ 18,814	\$ 18,486	\$ 19,649	\$ 1,163	6.3%	\$ 20,084

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 8,924	7.9%	\$ 9,049
121 EMSA Enterprise Fund	167	10.2%	173
141 Tulsa Stadium Improvement District Special Assessment Fund	75	-14.8%	75
142 Whittier Square Improvement District Special Assessment Fund	20	0.0%	20
2000 Community Development Block Grant Fund	2,826	26.8%	2,661
2001 HOME Investment Partnership Program	489	-18.3%	794
2002 Emergency Solutions Grant	274	-1.5%	280
2003 Housing Opportunities for Persons with AIDS	467	14.1%	412
477 Short-Term Capital Fund	-	-100.0%	-
560 Stormwater Management Enterprise Fund	578	9.9%	599
730 Tulsa Authority for Recovery of Energy Fund	511	-0.7%	530
740 TMUA-Water Operating Fund	2,889	9.1%	2,985
750 TMUA-Sewer Operating Fund	2,429	10.0%	2,506
TOTAL	\$ 19,649		\$ 20,084

FY 19 CHANGES FOR OPERATION**AMOUNT**

1. Benefit and compensation adjustments	\$	134
2. Strategic Planning for Finance Department		3
3. Convenience fees for credit card use by Utilities customers (partial year)		500
4. Projected postage increase		30
5. Retail Incentive Fees adjust to \$750k expected fees		125
6. Increase in HUD grant funding		341
7. Debt database		12
8. Budget book application annual maintenance		30
9. Computer replacement and miscellaneous supplies		17
10. Capital additions/replacements:		
a. Adjustment to eliminate FY19 Plan capital		(29)
TOTAL OPERATING CHANGES	\$	1,163

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments	\$	223
2. Convenience fees for credit card use by Utilities customers (partial year budgeted in FY19)		137
3. Annual audit contract		5
4. Increase in HUD grant funding		91
5. Computer replacement in FY19		(21)
TOTAL OPERATING CHANGES	\$	435

FINANCE

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
	Director			
Administrative & Technical	1	1	1.0	1.0
Exempt/Professional	4	4	4.0	4.0
Information Systems	1	1	1.0	1.0
Information & Technical	3	3	3.0	3.0
Office & Technical	2	2	2.0	2.0
Total Director	11	11	11.0	11.0
Treasury				
Administrative & Technical	10	10	10.0	10.0
Exempt/Professional	4	4	4.0	4.0
Office & Technical	7	7	6.5	6.5
Total Treasury	21	21	20.5	20.5
Purchasing				
Administrative & Technical	4	4	4.0	4.0
Exempt/Professional	6	6	6.0	6.0
Labor & Trades	12	12	12.0	12.0
Office & Technical	4	4	4.0	4.0
Total Purchasing	26	26	26.0	26.0
Budget				
Administrative & Technical	10	10	10.0	10.0
Exempt/Professional	11	11	11.0	11.0
Office & Technical	1	1	1.0	1.0
Total Budget	22	22	22.0	22.0
Accounting				
Administrative & Technical	5	5	5.0	5.0
Exempt/Professional	19	19	19.0	19.0
Office & Technical	7	7	6.5	6.5
Total Accounting	31	31	30.5	30.5
Utilities				
Administrative & Technical	8	8	8.0	8.0
Exempt/Professional	14	14	14.0	14.0
Office & Technical	28	28	28.0	28.0
Total Utilities	50	50	50.0	50.0
City Clerk				
Administrative & Technical	1	1	1.0	1.0
Exempt/Professional	1	1	1.0	1.0
Office & Technical	2	2	2.0	2.0
Total City Clerk	4	4	4.0	4.0
DEPARTMENT TOTAL	165	165	164.0	164.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

Information Technology

Mission Statement

To provide cost effective and highly efficient technology services for our clients.

Overview of Services

Information Technology Client Services

Information Technology Client Services is responsible for all direct client services. The division consists of the following sections:

- Project Management – Provides IT project management, resource planning and strategic deployment planning
- Development Services – Provides development, data analytics and GIS services including application development, web development, application integration, data transformation, and systems for managing and manipulating geographical information
- Deployment Services – Provides system and application deployment services including testing, deployment, and documentation of applications and systems
- Support Services – Provides support services including application support, and minor application configuration

Information Technology Operations

Maintains, supports, and secures the City-wide network, network-delivered applications including email and internet, servers, data center, system backup and recovery, business continuity/disaster recovery planning, desktop and laptop computer management, audio/visual technology, voice systems, radios and regional radio system, vehicular electronic equipment and emergency warning systems. The division consists of the following sections:

- Service Desk – Provides a single point of contact for all city personnel ensuring that all service requests and incidents are completed within their committed service level.
- Database Services – Provides maintenance and support of all City databases and database infrastructure services.
- Server Services – Provides maintenance and support of all City servers, datacenters and City-Wide application services.
- Network Services – Provides maintenance and support of all City network and voice communication services.
- Radio Services – Provides installation, maintenance and support of all City emergency warning systems, vehicular electronic equipment and radio communications services.

Administration Services

Administration Services coordinates audit compliance, technology budgeting and procurement, technology asset management, contract review and management, governance, policies and procedures administration, forecasting, and City-wide office services including print services, mail, supplies and records management.

Architecture Services

Architecture Services provides future-focused application, data, system and security architecture services. Coordinates vendor pilots, research and development projects, and provides direction to all City departments ensuring a consistent architecture across applications and systems.

Information Technology

AIM Actions for Information Technology

AIM	Strategy	Action	Responsible Department	Expected Completion
Deliver quality world-class services that meet the needs of Tulsans	Deliver quality administrative support services to citizen-facing departments	Provide redundant, resilient and reliable IT service.	IT	Ongoing
		Provide effective collaboration tools citywide	IT	12/31/2019
	Offer a one-stop 311 center to make engaging a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	All	12/31/2019
	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing

INFORMATION TECHNOLOGY

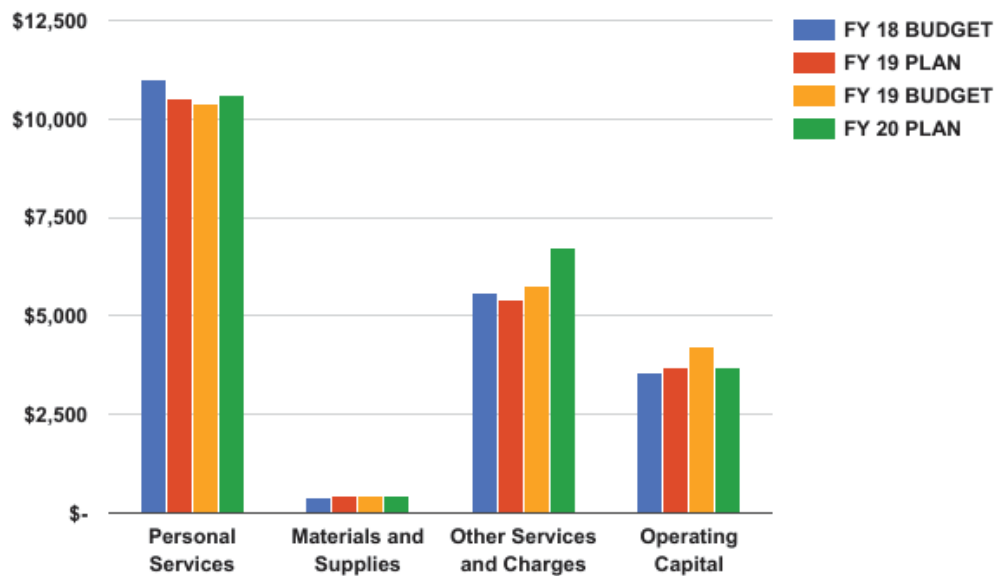
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 10,989	\$ 10,536	\$ 10,385	\$ (151)	-1.4%	\$ 10,617
Materials and Supplies	411	425	439	14	3.3%	425
Other Services and Charges	5,592	5,432	5,747	315	5.8%	6,755
Operating Capital	3,574	3,678	4,245	567	15.4%	3,679
Total Operating Budget	20,566	20,071	20,816	745	3.7%	21,476
Capital Budget	-	-	-	-	N/A	-
Total Budget	\$ 20,566	\$ 20,071	\$ 20,816	\$ 745	3.7%	\$ 21,476

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 10,539	1.35%	\$ 10,721
120 E911 Fee Operating Fund	213	32.51%	216
127 Technology Fee Assessment Fund	-	N/A	931
477 Short-Term Capital Fund	3,319	0.03%	3,319
500 Office Services - Internal Service Fund	1,511	8.63%	1,511
560 Stormwater Management Enterprise Fund	373	15.90%	379
730 Tulsa Authority for Recovery of Energy Fund	364	2.72%	378
740 TMUA-Water Operating Fund	2,789	3.27%	2,271
750 TMUA-Sewer Operating Fund	1,708	1.33%	1,750
TOTAL	\$ 20,816		\$ 21,476

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ (151)
2. Radio system and network maintenance	224
3. Automate software for database management	35
4. Telephone line provider cost	59
5. Field communications devices (one-time)	14
6. Internal equipment management services	10
7. Miscellaneous software licenses	(133)
8. Change of procedure - IT to pay for all mailing services and charge departments	120
9. Capital additions/replacements:	
a. Network infrastructure components	807
b. City wide ruggedized laptops (182)	700
c. Data center servers and storage	517
d. Radio equipment	1,220
e. Vehicle replacement - van, pickup	75
f. Enterprise funded server upgrades	360
g. Radio site upgrade - Lake Eucha	566
h. Adjustment to eliminate FY19 Plan capital	(3,678)
TOTAL OPERATING CHANGES	\$ 745

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments	\$ 233
2. Records court management system software and maintenance	817
3. Radio systems maintenance	30
4. Software upgrades	161
5. Miscellaneous materials and services efficiencies	(14)
6. Capital additions/replacements:	
a. Short term capital	3,319
b. Enterprise funded server upgrades	360
c. Adjustment to eliminate previous year's capital	(4,245)
TOTAL OPERATING CHANGES	\$ 661

INFORMATION TECHNOLOGY

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF		NUMBER OF FULL-TIME EQUIV.	
	AUTHORIZED POSITIONS		AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Chief Information Officer</u>				
Administrative & Technical	2	2	2.0	2.0
Information Systems	1	1	1.0	1.0
Total Chief Information Officer	3	3	3.0	3.0
<u>Management</u>				
Exempt/Professional	1	1	1.0	1.0
Information & Technical	1	1	1.0	1.0
Information Systems	4	4	4.0	4.0
Office & Technical	2	2	2.0	2.0
Total Management	8	8	8.0	8.0
<u>Operations</u>				
Information & Technical	28	28	28.0	28.0
Information Systems	47	47	47.0	47.0
Office & Technical	1	1	1.0	1.0
Total Operations	76	76	76.0	76.0
<u>Client Services</u>				
Information & Technical	20	20	20.0	20.0
Information Systems	9	9	9.0	9.0
Total Client Services	29	29	29.0	29.0
DEPARTMENT TOTAL	116	116	116.0	116.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

Customer Care

Mission Statement

To serve as the central point of contact for the City of Tulsa, facilitating responsive, accessible and accountable City government.

Overview of Services

The purpose of the Tulsa 311 Customer Care Center is to enhance the City’s ability to provide consistent, timely and quality responses to citizens’ requests for information and assistance with services and programs.

The Tulsa 311 Customer Care Center provides a friendly, helpful and knowledgeable staff to listen and help answer or address citizen requests and concerns in both English and Spanish. Citizens can contact the Tulsa 311 Customer Care Center in a variety of ways.

Requests are resolved in the Customer Care Center or automatically routed to the appropriate departments for review and resolution. Citizens will receive automated email responses to let them know when cases are opened and closed on their behalf. Examples of call types include: water requests, refuse concerns, nuisance, zoning, potholes, animal welfare, citizen comments and general inquiries.

AIM Actions for Customer Care

AIM	Strategy	Action	Responsible Department	Expected Completion
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Expand At-Home Agent Program	Customer Care	8/31/2018
		Develop Computer Based Training (CBT) for Agents	Customer Care	12/31/2018
		Implement Plan for Departmental KANA Utilization (DKU)	All	12/31/2019
		Improve channels for citizens to engage (web, chat, phone, email, mobile app)	Customer Care	Ongoing
		Survey external and internal customers on satisfaction with service	ALL	12/31/2019
Deliver quality world-class services that meet the needs of Tulsans	Regularly engage with customers to better understand their needs and satisfaction with services	Participate in Customer Service week with campaign and activities to employees	Customer Care & Communications	1st Week of Every October

Customer Care

AIM Actions for Customer Care

		Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing

CUSTOMER CARE CENTER

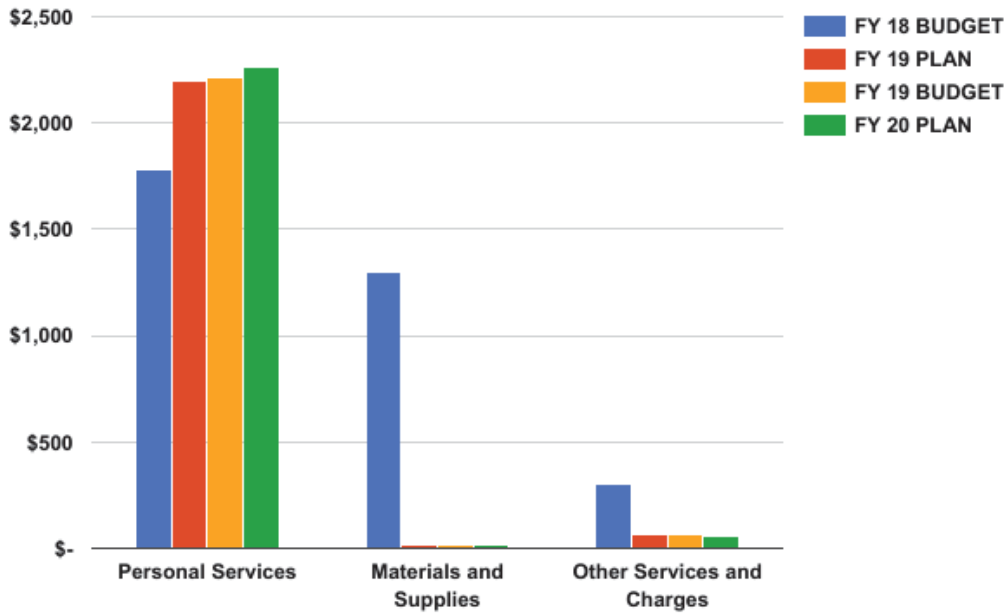
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 18 Plan	Dollar Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 2,166	\$ 2,197	\$ 2,213	\$ 16	0.7%	\$ 2,261
Materials and Supplies	14	14	14	-	0.0%	14
Other Services and Charges	68	67	67	-	0.0%	58
Operating Capital	-	-	-	-	N/A	-
Total Operating Budget	2,248	2,278	2,294	16	0.7%	2,333
Capital Budget	-	-	-	-	N/A	-
Total Budget	\$ 2,248	\$ 2,278	\$ 2,294	\$ 16	0.7%	\$ 2,333

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 505	0.8%	\$ 513
121 EMSA Enterprise Fund	69	50.0%	70
560 Stormwater Management Enterprise Fund	206	28.7%	210
730 Tulsa Authority for Recovery of Energy Fund	184	-32.6%	187
740 TMUA-Water Operating Fund	688	0.6%	700
750 TMUA-Sewer Operating Fund	642	4.4%	653
TOTAL	\$ 2,294		\$ 2,333

FY 19 CHANGES FOR OPERATION

	AMOUNT
1. Benefit and compensation adjustments	\$ 16
TOTAL OPERATING CHANGES	\$ 16

FY 20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments	\$ 48
2. Reduction in outside services	(9)
TOTAL OPERATING CHANGES	\$ 39

CUSTOMER CARE CENTER

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
Customer Care				
Administrative & Technical	3	3	3.0	3.0
Exempt/Professional	6	6	6.0	6.0
Office & Technical	37	37	34.5	34.5
Total Customer Care	46	46	43.5	43.5
DEPARTMENT TOTAL	46	46	43.5	43.5

* Restated to reflect departmental reorganizations resulting from ERP implementation

Communications

Mission Statement

To facilitate open and accountable access to city government for the citizens of Tulsa and assist in communicating the prioritized initiatives set by the administration and all other City departments.

Overview of Services

The Department of Communications was created in October 2006. The primary functions of Communications include:

- **Graphic Design Services:** Ensure the consistency and quality in delivery of key messages and information to citizens of Tulsa through professional branding and visual communication services.
- **Editorial Services:** Advise and assist City of Tulsa departments in presenting a professional image through the distribution of timely information through internal and external outlets, from a centralized point, to ensure consistency in quality and delivery of information to citizens of Tulsa.
- **Media Relations Services:** Ensure consistency in quality and delivery of information and important messages to the citizens of Tulsa as the point of contact for media and public information.
- **Social Media & Online:** Promote City of Tulsa locally to increase awareness and knowledge of local government services and programs provided for taxpayer/customer benefit.

AIM Actions for Communications

AIM	Strategy	Action	Responsible Department	Expected Completion
Jobs – Add jobs and grow the workforce	Review and align city economic development tools and incentives to job creation goals and industry targets.	Draft and implement proposed policies for new incentives in alignment with target and growth industries	MOED, Communications	12/31/2018
		Update the Economic Development portion of the City's website to reflect existing and new tools and provide a clearer picture of economic development opportunities	MOED, Communications	12/31/2018
Deliver quality world-class services that meet the needs of Tulsans	Offer a one-stop 311 center to make engaging as a customer as simple as possible	Implement Plan for Departmental KANA Utilization (DKU)	All	12/31/2019
Deliver quality world-class services that meet the needs of Tulsans	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019

Communications

AIM Actions for Communications

		Participate in Customer Service week with campaign and activities to employees	Customer Care & Communications	1st Week of Every October
		Adopt Resilience strategies for how to be a responsive and effective government	Communications	4/30/2018 and ongoing
		Implement Citywide Customer Service Principles	ALL	Ongoing
		Utilize a variety of media platforms to increase awareness of city programs and services	Communications	Ongoing
		Train managers and field supervisors on how to engage with the media	Communications	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
	Deliver quality administrative support services to citizen-facing departments	Support effective communication with internal and external customers.	Communications	Ongoing
Foster a culture that promotes positive morale for employees	Provide ways for employees to stay engaged by giving feedback and sharing satisfaction regularly.	Communicate important information to employees	Communications	Ongoing
		Conduct communications training with Tulsa Spirit Ambassadors, Leadership U, and Super U	Communications	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing

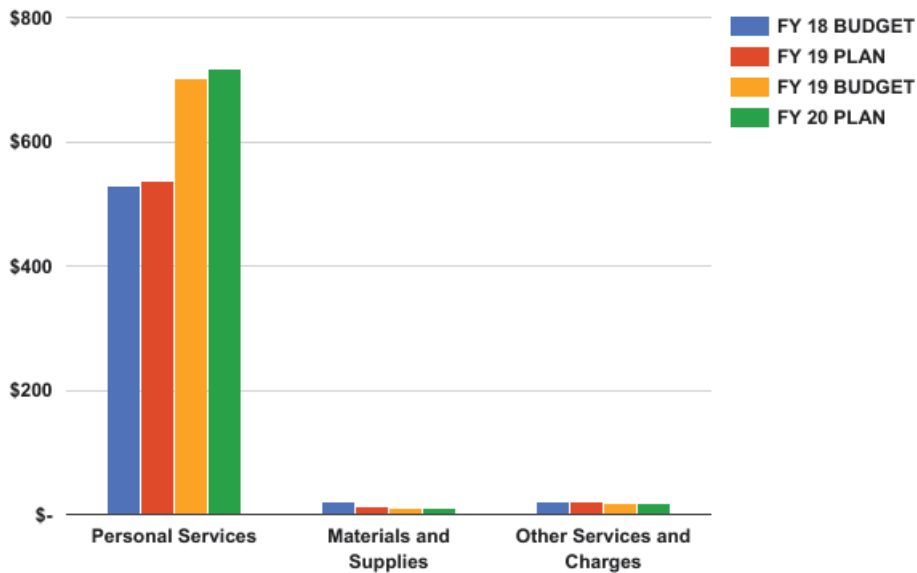
COMMUNICATIONS

BUDGET HIGHLIGHTS
FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 18 Plan	Dollar Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 530	\$ 538	\$ 702	\$ 164	30.5%	\$ 717
Materials and Supplies	20	12	11	(1)	-8.3%	11
Other Services and Charges	21	21	19	(2)	-9.5%	19
Operating Capital	-	3	-	(3)	-99.7%	-
Total Operating Budget	571	574	732	158	27.5%	747
Capital Budget	-	-	-	-	N/A	-
Total Budget	\$ 571	\$ 574	\$ 732	\$ 158	27.5%	\$ 747

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

100 General Fund
477 Short-Term Capital Fund
TOTAL

FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
\$ 732	28.4%	\$ 747
-	-99.7%	-
\$ 732		\$ 747

FY 19 CHANGES FOR OPERATION

- Benefit and compensation adjustments
- Miscellaneous materials and services efficiencies

TOTAL OPERATING CHANGES

AMOUNT
\$ 164
(6)
\$ 158

FY 20 CHANGES FOR OPERATION

- Benefit and compensation adjustments

TOTAL OPERATING CHANGES

\$ 15
\$ 15

COMMUNICATIONS

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Communications</u>				
Administrative & Technical	4	4	4.0	4.0
Exempt/Professional	2	2	2.0	2.0
Total Communications	6	6	6.0	6.0
DEPARTMENT TOTAL	6	6	6.0	6.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

Asset Management

Mission Statement

To provide a safe and secure environment for citizens, employees and customers while ensuring accountability for the City's assets using environmentally efficient and reliable services to ensure proper utilization of properties, facilities, and the fleet as well as provide the best possible parking value to the citizens of Tulsa.

Overview of Services

Asset Management, created by Executive Order 2014-01, March 2014, organizes various general governmental functions related to major assets of the City. Leadership is provided for the security of the City's property/facilities, for acquisitions, management, analysis of return on investment and disposition. The department's responsibilities include:

- City of Tulsa Fleet Management and Maintenance
- Parking Meter Repair and Installation
- Parking Enforcement
- Parking Garage Oversight
- Security
- Real Estate Management
- Building Operations

AIM Actions for Asset Management

AIM	Strategy	Action	Responsible Department	Expected Completion
Deliver quality world-class services that meet the needs of Tulsans	Regularly engage with customers to better understand their needs and satisfaction with services	Survey external and internal customers on satisfaction with service	ALL	12/31/2019
Create and facilitate quality entertainment options	Maintain quality facilities where entertainment options can occur	Preserve City facilities at designated levels	Asset Management	Ongoing

Asset Management

AIM Actions for Asset Management

Grow Tulsa's Population	Align City processes and policies to support the development of a sufficient stock of affordable and attainable housing to meet the needs of the existing and growing population	Map City owned properties for rebuild, rehab, neighborhood revitalization	Asset Management & WIN	Ongoing
Provide a quality transportation network of streets and sidewalks	Deliver road projects on time and within budget	Acquire all real property acquisition needed for infrastructure projects	Asset Management	Ongoing
Deliver quality world-class services that meet the needs of Tulsans	Regularly engage with customers to better understand their needs and satisfaction with services	Implement Citywide Customer Service Principles	ALL	Ongoing
		Onboard all new employees with focus on importance of customer service	ALL	Ongoing
		Train all managers and supervisors on importance of customer service skills	ALL	Ongoing
	Deliver quality administrative support services to citizen-facing departments	Maintain a consistently reliable fleet of vehicles and equipment.	Asset Management	Ongoing
		Efficiently acquire and divest real property interests.	Asset Management	Ongoing
Responsibly manage resources through continuous improvement and collaborative partnerships	Enhance safety programs to reduce organizational risk.	Maintain organizational and departmental safety steering committees to continuously emphasize the importance of safe workplace behaviors	ALL	Ongoing

ASSET MANAGEMENT

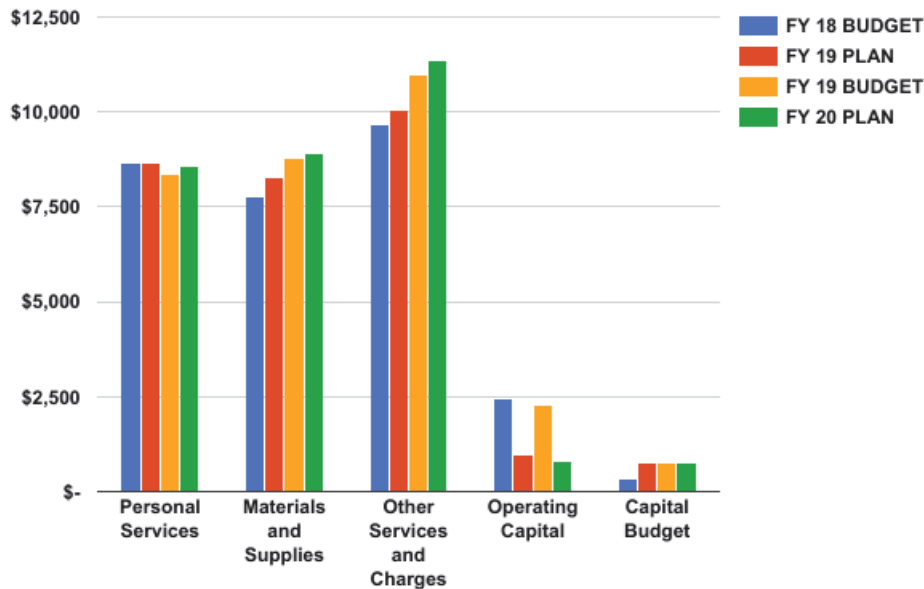
BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating Budget						
Personal Services	\$ 8,650	\$ 8,670	\$ 8,349	\$ (321)	-3.7%	\$ 8,573
Materials and Supplies	7,772	8,293	8,784	491	5.9%	8,923
Other Services and Charges	9,688	10,058	10,986	928	9.2%	11,370
Operating Capital	2,461	983	2,290	1,307	133.0%	819
Total Operating Budget	28,571	28,004	30,409	2,405	8.6%	29,685
Capital Budget	340	840	765	(75)	-8.9%	775
Total Budget	\$ 28,911	\$ 28,844	\$ 31,174	\$ 2,330	8.1%	\$ 30,460

TOTAL ALLOCATIONS BY FISCAL YEAR AND ACCOUNT CATEGORY



RESOURCES FOR BUDGET

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund	\$ 4,766	18.3%	\$ 4,885
120 E911 Fee Operating Fund	266	-12.7%	276
160 Air Force Plant 3 Fund	1,506	-73.3%	20
405 2014 Sales Tax Fund	765	1.3%	775
477 Short-Term Capital Fund	214	10.8%	144
503 Equipment Management Service Fund	15,450	6.4%	15,821
550 One Technology Center Fund	5,643	6.8%	5,805
560 Stormwater Management Enterprise Fund	336	-34.3%	343
730 Tulsa Authority for the Recovery of Energy Fund	722	2.5%	742
740 TMUA-Water Operating Fund	790	-6.6%	918
750 TMUA-Sewer Operating Fund	716	-11.1%	731
TOTAL	\$ 31,174		\$ 30,460

FY 19 CHANGES FOR OPERATION	AMOUNT
1. Benefit and compensation adjustments	\$ 241
2. Equipment Management	448
a. Increase per gallon fuel cost from \$1.70 to \$1.95	171
b. Motor vehicle parts and supplies	221
c. Computer replacement	26
d. Fleet maintenance software	17
e. Automotive shop equipment	5
f. Training for mechanic progressions	8
3. Reorganization of Right of Way to Engineering Services Department	(606)
a. Positions (8) transferred to Engineering Services Department	(597)
b. Materials, supplies and services	(9)
4. Security and Metered Parking	968
a. Security service contract - contract price increase	169
b. Contract increases for security systems maintenance	31
c. Computer replacement	14
d. 'A Better Way' project	150
e. Reduced landfill dumping fees	(18)
f. Add: Parking Inspector (2)	91
g. Add: Metered Parking Supervisor (1)	62
h. Supplies for metered parking	15
i. Parking meter lease purchase	424
j. Services for existing parking meters	15
k. Internal equipment management service	15
5. Facilities Maintenance	147
a. Outside services, repairs and utilities	148
b. Materials and supplies	(1)
6. Internal equipment management service	28
7. Transfer Tulsa Parking Administrator position to the Mayor's Office of Economic Development	(128)
8. Capital additions/replacements:	
a. Pickup (6), utility vehicle, van	254
b. Improvements to Air Force Plant ³	1,486
c. OTC parking garage annual assessment and repairs	125
d. OTC elevator upgrade	99
e. Laptop, ruggedized (2)	8
f. IT Equipment	18
g. Miscellaneous shop equipment	300
h. Adjustment to eliminate FY19 Plan capital	(983)
TOTAL OPERATING CHANGES	\$ 2,405
 CAPITAL IMPROVEMENTS PROJECTS	
1. Install Radio Frequency Identification Devices (RFID) on fleet	375
2. EMD Facilities Maintenance	140
3. Lighting, driveways, sidewalks, energy upgrades, HVAC and plumbing	250
4. Adjustment to eliminate previous year's capital	(840)
TOTAL CAPITAL IMPROVEMENTS PROJECT CHANGES	(75)
TOTAL CHANGES	\$ 2,330

FY20 CHANGES FOR OPERATION

1. Benefit and compensation adjustments		\$	224
2. Equipment Management			215
a. Motor vehicle parts and supplies	140		
b. Contract vehicle repairs	75		
	<hr/>		
3. Security and Metered Parking			121
a. Security service contract - contract price increase	67		
b. Contract increases for security systems maintenance	21		
c. Reduce budget for personal computers purchased in FY19	(16)		
d. Equipment repair and maintenance	10		
f. Landfill dumping fees	18		
g. Miscellaneous services	21		
	<hr/>		
4. Facilities Maintenance			187
a. Utilities	100		
b. Outside services; HVAC, plumbing, electrical, elevator, janitorial	70		
c. Materials and supplies	17		
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5. Capital additions/replacements:			
a. Short Term Capital Fund			144
b. One Technology Center Fund			199
c. Solid Waste Fund			40
d. TMUA-Water Operating Fund			118
e. TMUA-Sewer Operating Fund			18
f. Equipment Management Service Fund			300
g. Adjustment to eliminate previous year's capital			(2,290)
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TOTAL OPERATING CHANGES		\$	(724)

CAPITAL IMPROVEMENTS PROJECTS

1. Install Radio Frequency Identification Devices (RFID) on fleet			375
2. EMD Facilities Maintenance			150
3. Lighting, driveways, sidewalks, energy upgrades, HVAC and plumbing			250
4. Adjustment to eliminate previous year's capital			(765)
			<hr/>
TOTAL CAPITAL IMPROVEMENTS PROJECT CHANGES			10
			<hr/>
TOTAL CHANGES		\$	(714)

ASSET MANAGEMENT

STAFFING SUMMARY

OCCUPATIONAL DESCRIPTION	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIV. AUTHORIZED POSITIONS	
	FY 19	FY 20	FY 19	FY 20
<u>Administration and Support</u>				
Administrative & Technical	2	2	2.0	2.0
Exempt/Professional	4	4	4.0	4.0
Labor & Trades	9	9	9.0	9.0
Office & Technical	2	2	2.0	2.0
Total Administration and Support	17	17	17.0	17.0
<u>Equipment Management</u>				
Administrative & Technical	2	2	2.0	2.0
Exempt/Professional	6	6	6.0	6.0
Labor & Trades	53	53	52.0	52.0
Office & Technical	4	4	4.0	4.0
Total Equipment Management	65	65	64.0	64.0
<u>Security</u>				
Administrative & Technical	3	3	3.0	3.0
Exempt/Professional	3	3	3.0	3.0
Information Systems	1	1	1.0	1.0
Labor & Trades	2	2	2.0	2.0
Office & Technical	5	5	5.0	5.0
Total Security	14	14	14.0	14.0
<u>Parking Garage Operations</u>				
Exempt/Professional	1	1	1.0	1.0
Total Parking Garage Operations	1	1	1.0	1.0
<u>Building Operations</u>				
Exempt/Professional	5	5	5.0	5.0
Labor & Trades	22	22	22.0	22.0
Office & Technical	3	3	3.0	3.0
Total Building Operations	30	30	30.0	30.0
DEPARTMENT TOTAL	127	127	126.0	126.0

* Restated to reflect departmental reorganizations resulting from ERP implementation

TRANSFERS TO OTHER FUNDS

BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating						
Operating Transfers	\$ 10,095	\$ 8,250	\$ 7,291	\$ (959)	-11.6%	\$ 9,103
Operating Capital Transfers	9,986	10,186	10,186	-	0.0%	10,276
Debt Service Transfers	12,984	11,651	9,172	(2,479)	-21.3%	8,913
Total Operating Budget	33,065	30,087	26,649	(3,438)	-11.4%	28,292
Capital Transfers	63,255	60,942	70,871	9,929	16.3%	61,206
Total Budget	\$ 96,320	\$ 91,029	\$ 97,520	\$ 6,491	7.1%	\$ 89,498

TRANSFERS OUT FOR BUDGET

OPERATING TRANSFERS

	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
100 General Fund (Operating Transfer)	\$ 3,138	-38.4%	\$ 3,949
121 EMSA Enterprise Fund (Operating Transfer)	650	0.0%	650
132 Convention Fund (Operating Transfer)	2,503	0.0%	\$ 2,504
150 Public Safety Tax (Operating Transfer)	1,000	N/A	2,000
501 Workers Compensation Fund (Operating Transfer)	-	N/A	-

OPERATING CAPITAL TRANSFERS

	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
405 2014 Sales Tax Fund	9,800	0.0%	9,890
477 Short-Term Capital Fund	386	0.0%	\$ 386

DEBT SERVICE TRANSFERS

	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
132 Convention Fund (Debt Service Transfer)	1,237	0.0%	1,250
141 Tulsa Stadium Improvement District Fund (Debt Service Transfer)	2,178	0.0%	2,178
550 One Technology Center Fund (Debt Service Transfer)	2,173	-53.6%	4,111
730 Tulsa Authority for Recovery of Energy (Debt Service Transfer)	1,534	0.0%	52
750 TMUA-Sewer Operating Fund (Debt Service Transfer)	2,050	1.7%	1,322

CAPITAL TRANSFERS

	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
550 One Technology Center (OTC) Fund (Capital Transfer)	276	0.0%	276
560 Stormwater Operating Fund (Capital Transfer)	5,600	12.0%	6,400
740 TMUA-Water Operating Fund (Capital Transfer)	43,399	33.7%	33,603
750 TMUA-Sewer Operating Fund (Capital Transfer)	21,596	-6.9%	20,927
TOTAL TRANSFERS	\$ 97,520		\$ 89,498

DEBT SERVICE

OVERVIEW

The City's debt management program states, "General obligation (GO) and revenue bonds shall be issued for capital improvements and major capital maintenance. No operating expenses shall be funded using long-term borrowing." All long-term borrowing shall be planned and incorporated into the five-year Capital Improvements Program. To date the City has only issued GO bonds. All revenue bonds have been issued by authorities for whom the City is the beneficiary. Cities in Oklahoma could not issue revenue bonds until the 1990s. Authorities are still used for revenue bond debt financing because revenue streams are pledged under master indentures that run the life of previously issued long term bonds. Any revenue bonds issued by the City would have to be subordinate to the existing debt and carry higher interest costs.

GENERAL OBLIGATION BOND

The City's GO indebtedness is rated AA and Aa1 by Standard & Poor's and Moody's, respectively. GO indebtedness is paid from the Sinking Fund. The primary revenue sources for the Sinking Fund are property taxes, and in the case of GO bonds for sanitary sewer improvements, sanitary sewer system user fees.

The Constitution of the State of Oklahoma prohibits the City from becoming indebted in an amount exceeding the revenue to be received for any fiscal year, without the approval of the voters. GOs are required to be fully paid within 25 years from the date of issue and are backed by the full faith and credit of the City. They have been approved by the voters and issued by the City for various municipal improvements.

Article 10 of the Oklahoma Constitution contains provisions under which municipalities can issue GO bonds. Section 27, which the city uses to structure GO bond issues, does not have any limits on the amount of bonds that can be issued given approval by the local voters.

Policies are in place to prohibit outstanding indebtedness of the City in total to exceed such levels as to cause the City's credit rating to be lower than a AA rating for general obligation debt. In no event shall the Net General Obligation Debt of the City exceed twenty-five percent (25%) of the net assessed market valuation of the taxable property of the City as established by the County Assessor.

With the issuance of new debt or refinancing existing debt, to the extent possible, bond sales are structured to achieve level debt service payments. This structuring helps to moderate the year over year change in property tax rates that support the repayment of the general obligation debt.

The FY19 appropriation for general obligation debt payment in the amount of \$71,412,354 provides for principal retirement of \$56,375,000 and interest expense of \$15,037,354. A schedule of annual principal and interest payments for general obligation serial bonds and a summary of general obligation bonds outstanding as of June 30, 2018 follows.

REVENUE BONDS AND OTHER LONG-TERM OBLIGATIONS

Revenue bonds and other outstanding long-term obligations consist of debt issued by several authorities and trusts of the City. The debt of these authorities and trusts does not constitute debt of the City and is payable solely from resources of the authorities and trusts.

Under an agreement between the City of Tulsa and the Tulsa Metropolitan Utility Authority (TMUA), the City prepares and adopts a budget for the Authority, which includes debt service on revenue bonds and other long-term obligations supported by revenues of the Water Operating Fund and the Sanitary Sewer Operating Fund.

A summary of revenue bonds and other long-term obligations of the authorities and trusts of the City outstanding as of June 30, 2018 follow. It should be noted that other than TMUA and the Tulsa Authority for the Recovery of Energy (TARE), the budgets for authorities and trusts are not approved by the City Council nor are their budgets prepared under the provisions of the Oklahoma Municipal Budget Act. Their debt is included in this document for information purposes only.

DEBT SERVICE

CITY OF TULSA PRINCIPAL AND INTEREST PAYMENTS OF GENERAL OBLIGATION INDEBTEDNESS

As of June 30, 2018

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2019	\$ 56,375,000	\$ 15,037,354	\$ 71,412,354
2020	58,230,000	12,599,504	70,829,504
2021	50,345,000	10,501,016	60,846,016
2022	40,830,000	8,780,091	49,610,091
2023	27,715,000	7,619,679	35,334,679
2024	22,525,000	6,816,004	29,341,004
2025	22,175,000	6,216,829	28,391,829
2026	19,815,000	5,626,873	25,441,873
2027	18,575,000	5,062,091	23,637,091
2028	15,300,000	4,511,966	19,811,966
2029	15,300,000	4,038,110	19,338,110
2030	15,300,000	3,542,873	18,842,873
2031	15,300,000	3,047,635	18,347,635
2032	14,950,000	2,551,735	17,501,735
2033	12,650,000	2,095,423	14,745,423
2034	12,650,000	1,674,229	14,324,229
2035	10,020,000	1,227,379	11,247,379
2036	10,020,000	882,814	10,902,814
2037	7,025,000	538,249	7,563,249
2038	2,915,000	282,755	3,197,755
2039	2,915,000	189,475	3,104,475
2040	2,915,000	94,738	3,009,738
Total	\$ 453,845,000	\$ 102,936,822	\$ 556,781,822

DEBT SERVICE

CITY OF TULSA GENERAL OBLIGATION BONDS OUTSTANDING

As of June 30, 2018

Bond Issue	Original Amount	Principal Outstanding 30-Jun-18	Final Maturity Date	Interest Rate
General Obligation				
Series 2009B	\$ 70,000,000	\$ 15,400,000	Oct-2019	5.00%
Series 2009A Refunding	14,685,000	1,560,000	Mar-2019	4.00%
Series 2009B Refunding	20,745,000	5,315,000	Mar-2021	4.0-5.0%
Series 2010	70,000,000	23,200,000	Dec-2020	5.00%
Series 2011	50,000,000	36,750,000	Dec-2031	3.0-3.5%
Series 2011A Refunding	21,105,000	6,900,000	Mar-2022	3.125-4.25%
Series 2013A Refunding	32,280,000	17,220,000	Mar-2025	2.50%
Series 2013	45,000,000	25,000,000	Mar-2023	4.00%
Series 2014	50,000,000	42,080,000	Mar-2034	3.0-4.0%
Series 2014-A, Refunding	16,305,000	11,290,000	Sep-2025	3.00%
Series 2015-A, Refunding	45,420,000	32,610,000	Mar-2027	2.0-2.5%
Series 2015	70,000,000	64,130,000	Mar-2040	2.0-3.25%
Series 2016	57,000,000	54,000,000	Apr-2036	3.00%
Series 2016A Refunding	28,720,000	7,035,000	May-2019	5.00%
Series 2017	78,000,000	78,000,000	Mar-2037	3.0-4.0%
Series 2017A Refunding	33,355,000	33,355,000	Dec-2021	5.00%
Total	\$ 702,615,000	\$ 453,845,000		

CITY OF TULSA

REVENUE BONDS OUTSTANDING

As of June 30, 2018

Bond Issue	Original Amount	Principal Outstanding 30- Jun-16	Final Maturity Date	Interest Rate
Tulsa Public Facilities Authority				
TPFA Lease Revenue bonds - 2017A	\$ 34,185,000	\$ 34,185,000	Dec-2037	3.00 - 4.00%
TPFA Lease Revenue bonds - 2017B	25,465,000	25,465,000	Dec-2028	3.00 - 3.10%
TPFA Capital Improvements - 2008	16,000,000	7,575,000	Apr-2027	6.07%
TPFA Capital Improvements - 2012	10,900,000	2,880,000	Apr-2020	4.00%
TPFA Capital Improvements - Taxable Refunding 2012	9,480,000	2,400,000	Dec-2018	1.25%
TPFA Capital Improvements Vison bonds - 2017	\$ 115,300,000	\$ 115,300,000	Jun-2032	3.00%
	\$ 211,330,000	\$ 187,805,000		
Tulsa Parking Authority				
Series 2012 - Parking Systems	17,860,000	9,075,000	Jul-2028	3.00 - 4.00%
Total	\$ 17,860,000	\$ 9,075,000		
Tulsa Metropolitan Utility Water Fund (* principal subject to additional drawdowns)				
Series 2011 Revenue Bonds	\$ 24,100,000	\$ 17,975,000	March-2031	3.00 - 4.375%
Series 2012 Refunding Revenue Bonds	12,685,000	6,865,000	May-2025	2.0 - 2.65%
Series 2013 Refunding Revenue Bonds	61,280,000	39,340,000	Sep-2025	2.50 - 3.00%
Series 2014 Revenue Bonds	17,825,000	15,830,000	October-2034	2.00 - 3.50%
Series 2015 Refunding Revenue Bonds	9,940,000	7,100,000	May-2027	2.00 - 3.00%
Series 2016A Revenue Bonds	16,565,000	14,755,000	Apr-2031	3.00 - 3.25%
Series 2017A Refunding Revenue Bonds	27,765,000	25,925,000	Feb-2030	3.00-3.125%
Total	\$ 170,160,000	\$ 127,790,000		
Tulsa Metropolitan Utility Authority Sewer Fund - Promissory Notes (* principal subject to additional drawdowns)				
Series 1998B	\$ 4,392,000	-	Aug-2017	0.50%
Series 2001B	4,996,000	525,848	Feb-2020	0.50%
Series 2002D	6,813,000	1,222,814	Aug-2021	0.50%
Series 2004B	1,560,000	440,000	Aug-2023	0.50%
Series 2005B	7,900,000	4,171,818	Sep-2027	3.10%
Series 2005C	1,203,000	450,938	Sep-2025	0.50%
Series 2006	52,585,000	-	Sep-2025	4.45-5.145%
Series 2006A	3,130,000	1,610,908	Sep-2027	3.10%
Series 2006C *	17,825,000	10,910,984	Sep-2029	3.10%
Series 2007A	5,131,000	\$ 2,236,667	Sep-2026	0.50%
Series 2007B	8,365,000	-	Sep-2026	4.15-4.6%
Series 2009A *	11,320,000	7,004,826	Sep-2031	3.22%
Series 2009B	7,350,000	3,983,502	Mar-2032	2.91%
Series 2010A *	27,757,000	19,475,230	Sep-2032	2.89%
Series 2010B	29,380,000	21,460,000	Sep-2030	3.145 - 5.145%
Series 2011A *	23,480,000	17,960,214	Sep-2033	3.11%
Series 2011B	14,275,000	11,080,000	Sep-2031	4.145 - 5.145%
Series 2011C *	16,700,000	13,198,732	Sep-2033	3.30%
Series 2012A *	4,347,000	3,177,536	Sep-2034	2.43%
Series 2012B	11,355,000	8,895,000	Sep-2032	2.895 - 3.395%
Series 2012C	2,450,000	-	Sep-2017	.025 - 4.00%
Series 2013A *	9,850,000	6,302,853	Sep-2035	3.22%
Series 2013B	27,605,000	23,295,000	Sep-2033	3.145 - 5.145%
Series 2014A*	2,910,000	2,396,695	Sep-2039	2.58%
Series 2014B	10,180,000	8,690,000	Sep-2033	2.145-4.0599%
Series 2014C	17,735,000	15,920,000	Sep-2034	2.6624 - 5.145%
Series 2015A *	28,330,000	3,556,039	Sep-2038	3.90%
Series 2017A *	21,725,000	-		2.26%
Series 2016B Revenue Bonds	\$ 10,885,000	\$ 10,040,000	Apr-2036	2.00 - 3.50%
Series 2016C Refunding Revenue Bonds	\$ 34,810,000	\$ 31,540,000	Oct-2025	5.00%

DEBT SERVICE

BUDGET HIGHLIGHTS

FY 2018 - 2019 & FY 2019 - 2020

(amounts expressed in thousands)

	FY 18 ORIGINAL	FY 19 PLAN	FY 19 BUDGET	Dollar Diff. From FY 19 Plan	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
Operating						
Debt Service Payments	\$ 129,535	\$ 28,321	\$ 127,364	\$ 99,043	349.7%	\$ 131,433
Total Budget	\$ 129,535	\$ 28,321	\$ 127,364	\$ 99,043	349.7%	\$ 131,433

	FY 19 BUDGET	Percent Diff. From FY 19 Plan	FY 20 FINANCIAL PLAN
RESOURCES FOR BUDGET			
110 Sinking Fund	\$ 84,452	-10.5%	\$ 85,566
740 TMUA-Water Operating Fund	14,486	-83.2%	14,733
750 TMUA-Sewer Operating Fund	28,426	90.6%	31,134
TOTAL	\$ 127,364		\$ 131,433

FY 19 CHANGES FOR DEBT

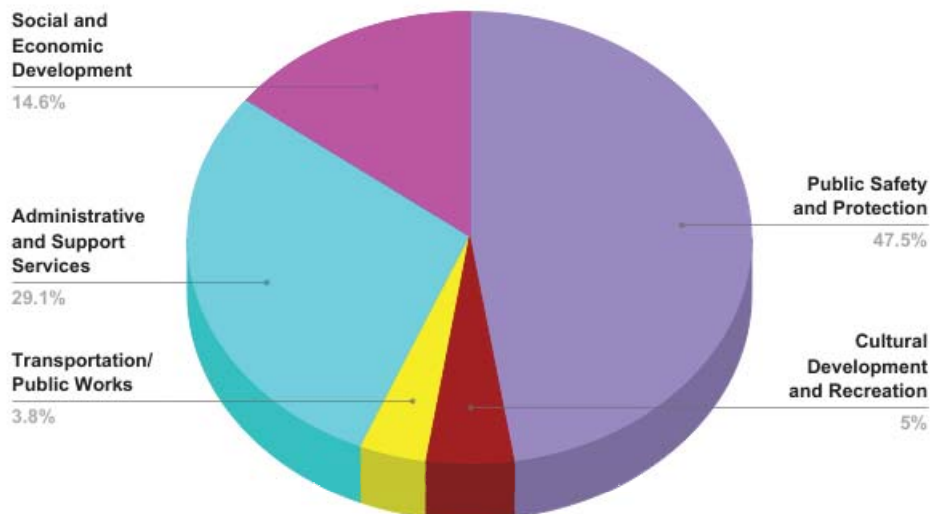
	AMOUNT
1. Change in Sinking Fund	\$ (1,847)
2. Change in Water Operating Fund	\$ (429)
3. Change in Sewer Operating Fund	\$ 105
TOTAL DEBT CHANGES	\$ (2,171)

STAFFING SUMMARY

ALL DEPARTMENTS

DEPARTMENT	NUMBER OF AUTHORIZED POSITIONS		NUMBER OF FULL-TIME EQUIVALENT AUTHORIZED POSITIONS	
	FY19	FY20	FY19	FY20
Public Safety and Protection				
Municipal Court	40	40	34.0	34.0
Police	1,108	1,138	1,108.0	1,138.0
Fire	760	760	760.0	760.0
Category Total	1,908	1,938	1,902.0	1,932.0
Cultural Development and Recreation				
Park and Recreation	168	168	114.0	114.0
Tulsa Performing Arts Center	31	31	26.5	26.5
Category Total	199	199	140.5	140.5
Social and Economic Development				
Mayor's Office of Economic Development	10	10	10.0	10.0
Working in Neighborhoods	65	65	64.0	64.0
Development Services	64	64	64.0	64.0
Planning	15	15	15.0	15.0
Category Total	154	154	153.0	153.0
Transportation/Public Works				
Engineering Services	155	155	154.3	154.3
Streets and Stormwater	349	349	300.0	300.0
Water and Sewer	664	664	664.0	664.0
Category Total	1,168	1,168	1,118.3	1,118.3
Administrative and Support Services				
Mayor's Office	21	21	21.0	21.0
City Auditor	13	13	13.0	13.0
City Council	22	22	22.0	22.0
Legal	32	32	32.0	32.0
Human Resources	40	40	40.0	40.0
Finance	165	165	164.0	164.0
Information Technology	116	116	116.0	116.0
Customer Care	46	46	43.5	43.5
Communications	6	6	6.0	6.0
Asset Management	127	127	126.0	126.0
Category Total	588	588	583.5	583.5
GRAND TOTAL	4,017	4,047	3,897.3	3,927.3

FTE AUTHORIZED POSITIONS



SECTION 5 CIP EXECUTIVE SUMMARY



RECREATIONAL CENTER @ WHITESIDE PARK

This section is for information only and is not part of the ordinances adopted by City Council.



FISCAL YEARS 2019-2023 CAPITAL PLAN EXECUTIVE SUMMARY

In April of 2016, City of Tulsa voters approved a temporary sales tax levy of a little over 3/10ths of a cent for the purpose of funding large scale economic development projects. The tax went into effect January, 2017 and will be in place for 15 years. The tax will fund over \$510.6 million in major capital and economic development projects across the city. Before passage, the most recent capital package was approved in 2013; the Improve Our Tulsa program. This program provides funding for projects during the FY15 to FY21 time period with roughly \$564 million from an extension of a 1.1 percent sales tax to address citywide needs, as well as \$355 million provided from general obligation bonds to address street improvements. The City has issued \$205.0 million of the authorized \$355.0 with the remaining \$150.0 million to be issued in future years. The shared Mayoral and City Council goal of continuing the commitment to improving the condition of our roadways, the need to provide funds for critical goals such as public safety, federal mandates, building code and short-term capital needs, and goals identified in PlaniTulsa were used to prioritize the allocation of the authorized \$918.7 million in the Improve Our Tulsa program. The commitment of these resources likely means that any newly identified or unfunded capital improvement projects will not be funded until the conclusion of these programs.

Historically, the City of Tulsa has had an aggressive capital improvements program. The Third Penny Sales Tax program by itself has financed almost \$2.4 billion in needed projects over the last thirty years. That amount has been augmented by \$2.0 billion of additional general obligation and revenue bond dollars and millions more from federal grants and loans. In November 2008, the City of Tulsa electorate approved a street improvement package totaling \$451.6 million. The program was comprised of \$285 million in general obligation bond proceeds and \$166.6 million in sales tax revenue which was derived from an extension of the existing third penny sales tax in addition to a 0.167 percent increase. The program funded 128 arterial and residential street projects across the City. The 2006 Sales Tax program, approved in May 2006, which provided \$465 million for capital projects throughout the City, is in the final stage of implementation. All of the appropriations to fund these improvements are complete.

In the spring of 2009 and again in 2013, the City updated its Capital Improvement Project (CIP) policy and procedures. International City Managers Association (ICMA) and case study recommendations were reviewed with subsequent changes outlined in the following text. The updated policy requires departmental justification of expansion projects based on the project's potential return on investment (ROI), its potential leverage and linkages to other projects, and its contribution to the City's strategic initiatives. Additionally, all replacement and rehabilitation projects were prioritized and placed in 4 distinct tiers based on their contribution to public safety, asset preservation, and core service provision. The remaining projects have been placed in the unpublished deferred unconstrained inventory of projects. A summary is on page 9 of this section. To further illustrate the character of City spending allocations, a pie chart of the total recommended funding dedicated to the maintenance of the City's existing assets, which is defined as "renewal", in contrast to the allocation recommended for expansion or "growth" projects has been included on page 3 of this section.

CAPITAL PLAN

Executive Summary

FIVE-YEAR LEVEL OF RECOMMENDED FUNDING BY DEPARTMENT

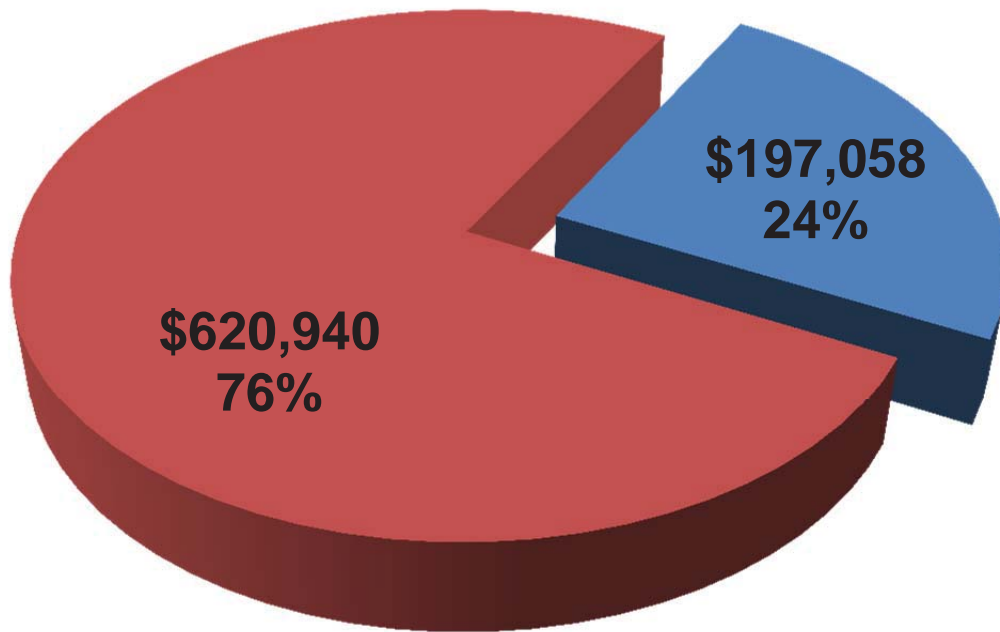
Fiscal Years 2019 – 2023

(amount expressed in thousands)

Project Type	Constrained Requests	FY19-23 Recommended Funding	Inventory Percent Funding	Total Percent Funding
Police Department Projects	\$ 26,224	\$ 6,945	26%	1%
Fire Department Projects	96,882	9,800	10%	1%
Total Public Safety and Protection	\$ 123,106	\$ 16,745	14%	2%
Park and Recreation Projects	64,353	2,525	4%	0%
Tulsa Zoo Projects	116,550	1,000	1%	0%
Gilcrease Museum Projects	18,878	1,950	10%	0%
Cox Business Center and BOK Center	39,316	5,098	13%	1%
Performing Arts Center	107,850	600	1%	0%
River Parks Projects	53,214	2,582	5%	0%
Total Cultural Development and Recreation	\$ 400,161	\$ 13,755	3%	2%
Street and Expressway Projects	1,577,580	253,900	16%	31%
Water System Projects	190,861	190,861	100%	23%
Sanitary Sewer System Projects	252,337	252,337	100%	31%
Flood Control Projects	89,433	28,800	32%	4%
Facilities Maintenance Projects	191,299	12,000	6%	1%
Total Public Works and Development	\$ 2,301,510	\$ 737,898	32%	90%
Planning Projects	124,264	-	0%	0%
Working In Neighborhoods (WIN) Projects	5,850	100	2%	0%
Total Social and Economic Development	\$ 130,114	\$ 100	0%	0%
Tulsa Transit Projects	24,940	1,600	6%	0%
Total Transportation	\$ 24,940	\$ 1,600	6%	0%
Information Technology Projects	15,200	-	0%	0%
Equipment Management Projects	9,050	1,600	18%	0%
Short-Term & Contracted Capital Projects	77,100	46,300	60%	6%
Total Administrative and Support Services	\$ 101,350	\$ 47,900	47%	6%
Total of All Capital Project Types	\$ 3,081,181	\$ 817,998	27%	100%

FY 2019 - 2023
RECOMMENDED CIP FUNDING
RENEWAL VS. GROWTH
(\$000)

Total \$817,998



■ GROWTH ■ RENEWAL

CAPITAL PLAN

Executive Summary

A SUMMARY OF THE CAPITAL BUDGET AND FIVE-YEAR CAPITAL PLAN

The following is a summary of all proposed, but unfunded capital expenditures for the next five years. It does not include project allocations in previously approved capital programs. *The amount shown does not include each department's funding from the approved 2017 Limited Purpose Sales Tax Program, 2014 Sales Tax Extension, 2014 General Obligation Bond Program, the 2008 Street Improvement Program, or the 2006 Sales Tax Extension. Due to the commitment of sales tax and bond proceeds to projects authorized in 2016, new or unfunded capital projects will likely not be funded until the conclusion of the Improve Our Tulsa program in 2021.*

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>	
<u>PUBLIC SAFETY AND PROTECTION</u>		
Police and E-911 Department	\$6.9 million	
The Police Department's highest priority is the renovation of the Police Courts and 911 Facilities, as well as the replacement of its fleet.		
Fire	\$9.8 million	
The Fire Department's highest priority is the replacement of its apparatus, followed by the purchase of various training props to be used at the Training Academy.		
Total Public Safety and Protection		\$16.7 million
<u>CULTURAL DEVELOPMENT AND RECREATION</u>		
Park and Recreation Department	\$2.5 million	
The maintenance of the Park systems aging facilities is the Department's highest priority. Park system projects have been prioritized in the Park's Master Plan and funding has been allocated toward its implementation in previous capital programs.		
Tulsa Zoo	\$1.0 million	
Implementation of the Zoo Master Plan is the highest priority.		
Gilcrease Museum	\$2.0 million	
Fully restoring the Thomas Gilcrease house, as well as a thorough review and upgrade of all mechanical equipment within the facility, remains the Gilcrease's highest priorities.		
Cox Business Center and BOK Center	\$5.1 million	
Fire alarm systems at both the BOK Center and the Cox Business Center are the highest priorities. Additionally, both centers are in need of general facility rehabilitation and replacements; including electrical, security, and ADA improvements.		
Performing Arts Center	\$0.6 million	
The highest priorities at the PAC are the rehabilitation of the Performing Arts Center's loading dock, replacement of the exterior door, and the replacement of its HVAC system.		

CAPITAL PLAN

Executive Summary

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
River Parks The Authority's highest priorities continue to be an expansion of the trail system further south to serve the rapidly growing south Tulsa area, as well as expanded parking and riverbank stabilization along the Arkansas River.	\$2.6 million
<i>Total Cultural Development and Recreation</i>	\$13.8 million
<u>PUBLIC WORKS AND INFRASTRUCTURE</u>	
Streets and Expressways One of the top priorities of the City continues to be arterial and residential street resurfacing. Funding to match ODOT eight year plan improvements and improvements identified in the Bicycle and Pedestrian Master Plan currently underway are a high priority.	\$253.9 million
Water The City continues implementing the IMG Water System Study, which identified the most critical needs in this area, such as protecting the Spavinaw watershed from pollution and the maintenance of the existing distribution system.	\$190.9 million
Sanitary Sewer The City completed all required projects to meet the consent orders issued in the late 1990's by State and Federal regulatory authorities. Additional isolated consent orders have been issued since then to eliminate recent specific incidents of residential sewage overflows. However, all consent orders have been completed presently. Future Utility Revenue Bonds and Enterprise Fund resources will be dedicated to the completion of any future consent orders, as well as the upkeep of existing assets.	\$252.2 million
Flood Control The continued implementation of the Citywide Flood Control Plan is the highest priority. Floodplain acquisition, planning services for the Hazard Mitigation Program, and urgent small drainage improvements are identified as the highest priorities by the plan.	\$28.8 million
Facilities ADA improvements at public facilities are top priority. Additionally, sources of maintenance capital need to be identified as an inventory backlog of over \$100 million in roofing and facility maintenance needs exists.	\$12.0 million
<i>Total Public Works and Infrastructure</i>	\$737.9 million
<u>SOCIAL AND ECONOMIC DEVELOPMENT</u>	
Planning Planning will continue to pursue application of the Comprehensive Plan through the initial steps of implementing several small area plans, as well as the beautification of Route 66 and infrastructure to support the Peoria/Mohawk Business Park.	\$0 million

CAPITAL PLAN

Executive Summary

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
Working In Neighborhoods (WIN) The Animal Shelter's highest priority is completing the remaining phases of the shelter expansion. This expansion would focus on adoption and community outreach program spaces.	\$0.1 million
<i>Total Social and Economic Development</i>	\$0.1 million
Metropolitan Tulsa Transit Authority Projects (MTTA) MTTA's highest priorities are the continued replacement of its fleet, the construction of additional passenger shelters, and to improve and expand its service.	\$1.6 million
<i>Total Transportation</i>	\$1.6 million
<u>ADMINISTRATIVE AND SUPPORT SERVICES</u>	
Information Technology The Information Technology Department's highest priority is the continued need to update the citywide Public Safety radio infrastructure; as well as the need for more rigorous backup and recovery applications for the City's server and enterprise systems.	\$0 million
Asset Management Projects AMD's top priorities include the modification of existing maintenance facilities to perform CNG repairs, as well as expanding the City's Compressed Natural Gas Fleet Fueling Infrastructure, and the replacement of one underground fuel tank.	\$1.6 million
Short Term Capital Projects Projects in this category include the replacement of various existing capital equipment, such as; department fleet, facility equipment, and minor facility purchases and repairs.	\$46.3 million
<i>Total Administrative and Support Services</i>	\$47.9 million
<u>TOTAL PROPOSED FIVE-YEAR FUNDING PROGRAM</u>	\$817.9 million

CAPITAL PLAN

Executive Summary

CITY OF TULSA

FISCAL YEARS 2019-2023 CAPITAL IMPROVEMENTS FUNDING SCHEDULE

SUMMARY OF HIGH PRIORITY FUNDING REQUESTS BY DEPARTMENT

Prepared by the Department of Finance in Collaboration with the Operating Departments

All Dollars in Thousands

Project Type	Est. Cost	FY19	FY20	FY21	FY22	FY23	Total
Police Department Projects	\$ 26,224	\$ -	\$ -	\$ -	\$ 3,400	\$ 3,545	\$ 6,945
Fire Department Projects	96,882	-	-	-	4,900	4,900	9,800
Total Public Safety and Protection	\$ 123,106	\$ -	\$ -	\$ -	\$ 8,300	\$ 8,445	\$ 16,745
Park and Recreation Department Projects	64,353	-	-	-	600	1,925	2,525
Tulsa Zoo Projects	116,550	-	-	-	500	500	1,000
Gilcrease Museum Projects	8,878	-	-	-	1,950	-	1,950
CBC/BOK Projects	39,316	-	-	-	2,800	2,298	5,098
Performing Arts Center Projects	107,850	-	-	-	150	450	600
River Parks Projects	53,214	-	-	-	900	1,682	2,582
Total Cultural Devel. and Recreation	\$ 400,161	\$ -	\$ -	\$ -	\$ 6,900	\$ 6,855	\$ 13,755
Street and Expressway Projects	1,577,580	-	74,900	62,900	48,000	68,100	253,900
Water System Projects	190,861	46,399	41,003	38,586	30,708	34,165	190,861
Sanitary Sewer System Projects	252,337	47,502	45,974	45,087	44,182	69,592	252,337
Flood Control Projects	89,433	5,600	6,400	6,200	5,600	5,000	28,800
Facilities Maintenance Projects	191,299	-	-	-	6,000	6,000	12,000
Total Public Works	\$ 2,301,510	\$ 96,928	\$ 168,277	\$ 152,773	\$ 134,490	\$ 182,857	\$ 735,325
Planning Projects	124,264	-	-	-	-	-	-
Working In Neighborhoods (WIN) Projects	5,850	-	-	-	100	-	100
Total Social and Economic Development	\$ 130,114	\$ 99,501	\$ 168,277	\$ 152,773	\$ 134,490	\$ 182,857	\$ 737,898
Metropolitan Tulsa Transit Authority Projects	24,940	-	-	-	800	800	1,600
Total Transportation	\$ 24,940	\$ -	\$ -	\$ -	\$ 800	\$ 800	\$ 1,600
Information Technology Projects	15,200	-	-	-	-	-	-
Equipment Management Projects	9,050	-	-	-	800	800	1,600
Short Term & Contracted Capital Projects	77,100	-	10,100	20,100	8,100	8,000	46,300
Total Administrative and Support	\$ 101,350	\$ -	\$ 10,100	\$ 20,100	\$ 8,900	\$ 8,800	\$ 47,900
Total of All Capital Project Types	\$ 3,081,181	\$ 99,501	\$ 178,377	\$ 172,873	\$ 159,490	\$ 207,757	\$ 817,998

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

Executive Summary

CITY OF TULSA
FISCAL YEARS 2019-2023 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
SUMMARY OF FUNDING REQUESTS BY FUNDING SOURCE *

Prepared by the Department of Finance in Collaboration with the Operating Departments
(amount expressed in thousands)

<u>Funding Source</u>	<u>Est. Cost</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>Total</u>
Future Bond Program	\$ 994,600	\$ -	\$ 85,000	\$ 83,000	\$ 39,000	\$ 59,000	\$ 266,000
Future Sales Tax Program	296,373	-	-	-	40,000	40,000	80,000
Water Enterprise	169,061	43,399	33,603	33,286	30,708	34,165	175,161
Water Revenue Bond	21,800	3,000	7,400	5,300	-	-	15,700
State Sewer (FAP)	49,084	14,873	7,973	14,554	5,000	6,684	49,084
Sewer Enterprise	150,073	21,269	20,552	27,532	36,182	44,538	150,073
State Sewer Loan	53,180	11,360	17,449	3,001	3,000	18,370	53,180
Storm Sewer Enterprise	81,198	5,600	6,400	6,200	5,600	5,000	28,800
Deferred Funding	1,265,812	-	-	-	-	-	-
Total Funding by Source	\$ 3,081,181	\$ 99,501	\$ 178,377	\$ 172,873	\$ 159,490	\$ 207,757	\$ 817,998

* Other Funding Sources: Existing Sales Tax Programs; Golf Course Fees; Tax Increment Financing; Equipment Management Fund; Special Purpose Revenue Bonds; and Private Matching Funding.

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

Executive Summary

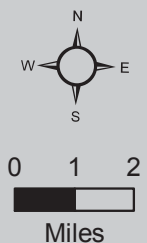
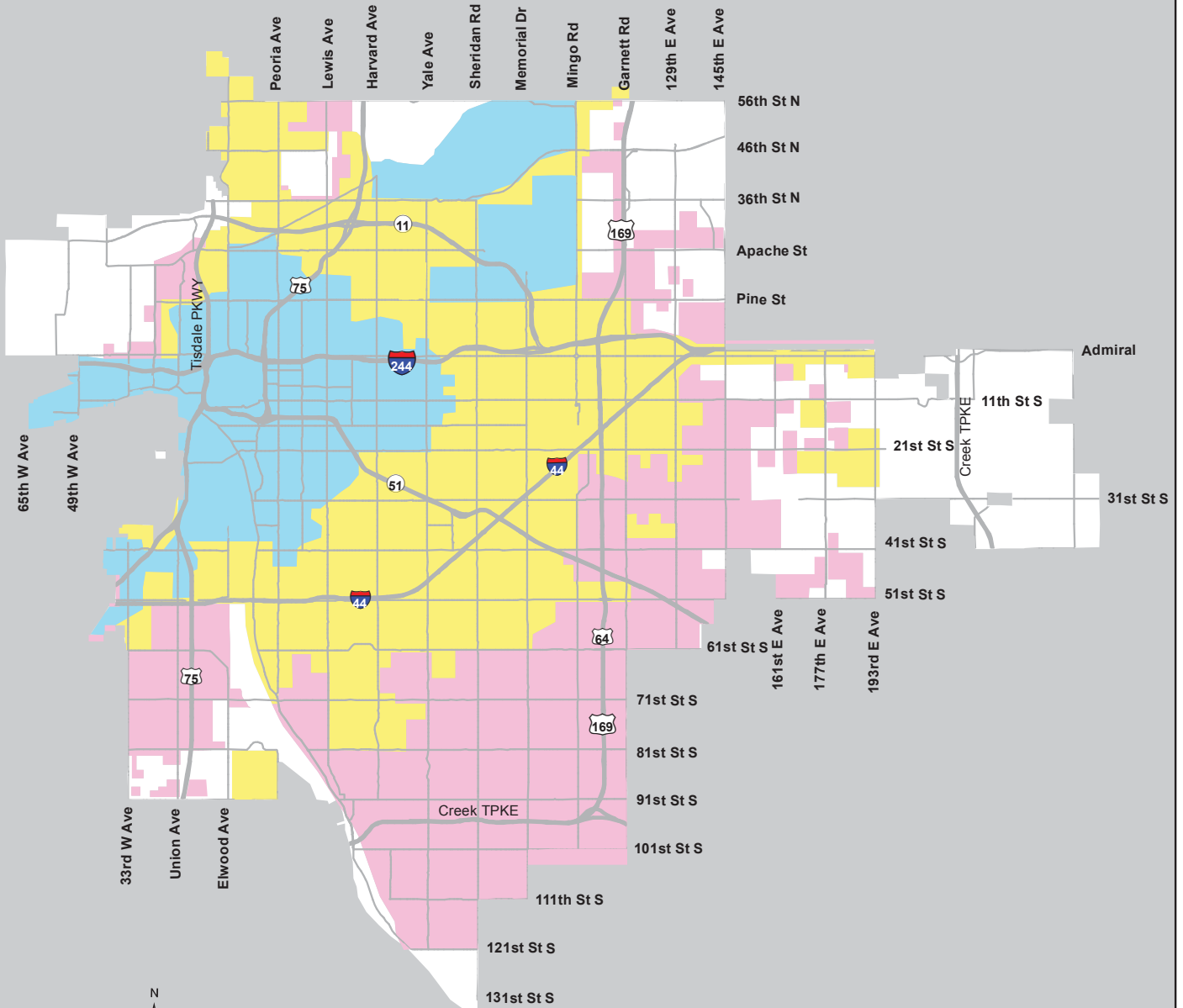
CONSTRAINED VERSUS UNCONSTRAINED INVENTORY BY DEPARTMENT

Fiscal years 2019 – 2023
(amount expressed in thousands)

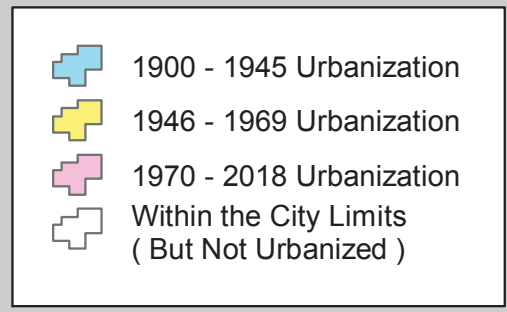
Project Type	Constrained Inventory	Unconstrained Inventory	Total
Police Department Projects	\$ 26,224	\$ 9,000	\$ 35,224
Fire Department Projects	96,882	9,442	106,324
Total Public Safety and Protection	\$ 123,106	\$ 18,442	\$ 141,548
Park and Recreation Projects	64,353	236,373	300,726
Tulsa Zoo Projects	116,550	-	116,550
Gilcrease Museum Projects	18,878	-	18,878
Cox Business Center and BOK Center	39,316	53,231	92,547
Performing Arts Center	107,850	-	107,850
River Parks Projects	53,214	-	53,214
Total Cultural Development and Recreation	\$ 400,161	\$ 289,604	\$ 689,765
Street and Expressway Projects	1,577,580	1,791,660	3,369,240
Water System Projects	190,861	1,088,776	1,793,861
Sanitary Sewer System Projects	252,337	-	252,337
Flood Control Projects	89,433	308,258	397,691
Facilities Maintenance Projects	191,299	202,855	394,154
Total Public Works and Development	\$ 2,301,510	\$ 3,905,773	\$ 6,207,283
Planning Projects	124,264	705,548	829,812
Working In Neighborhoods (WIN) Projects	5,850	-	5,850
Total Social and Economic Development	\$ 130,114	\$ 705,548	\$ 835,662
Tulsa Transit Projects	24,940	12,400	37,340
Total Transportation	\$ 24,940	\$ 12,400	\$ 37,340
Information Technology Department Projects	15,200	-	15,200
Equipment Management Projects	9,050	30,000	39,050
Short Term & Contracted Capital Projects	77,100	-	77,100
Total Administrative and Support Services	\$ 101,350	\$ 30,000	\$ 131,350
Total of All Capital Project Types	\$ 3,081,181	\$ 4,961,768	\$ 8,042,949

City of Tulsa Urbanization Trends 1900 - 2018

Map 1



Department of Finance
Budget and Planning Division
May 2018



SECTION 6 CAPITAL PROGRAMS & OPERATING IMPACT



SPLASH PADS @ SPRINGDALE PARK

This section of the document summarizes the status of previously approved major capital programs and lists all of the capital projects scheduled for funding. It also describes the primary funding sources available to finance the City's capital needs and provides an analysis of each.

This section is for information only and is not part of the ordinances adopted by the City Council.

FY19 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Introduction

This section describes the status of projects financed as part of past multi-year capital programs and potential sources for financing future projects. Since 1980, elected officials have aggressively sought funding for a large number of capital needs. The third-penny sales tax, general obligation bonds, revenue bonds backed by user fees, and state and federal loans and grants have all been used to finance almost \$3.7 billion of capital improvements. The following text briefly describes the past programs. More detailed information is provided about the more recent programs.

In order to tie capital project funding and budgetary considerations together, a summary of any known annual operational impact has been included with the capital program summaries on the following pages. Impact is identified by project name, estimated fiscal year, and known costs. If the project represents an expansion of a current operation, then only the incremental cost above current operations is listed below.

The first six voter-approved five-year Third Penny Sales Tax Programs in 1980, 1985, 1991, 1996, 2001, and 2006 financed 503 projects costing over \$1.604 billion. All of the originally funded projects are now complete or substantially complete.

From 1983 to 1999 voters approved over \$378 million of general obligation bonds for streets, sanitary sewers, flood control, police and fire facilities, maintenance of city buildings, and parks. All of these projects are complete.

Since 1993, the Tulsa Metropolitan Utility Authority (TMUA) has authorized the issuance of over \$296 million in water revenue bonds. The 1993-2006 bonds financed the new Mohawk Water Treatment Plant and several other large water system projects. All have been completed and are in service except projects funded with water revenue bonds issued in the 2007 to 2016 calendar period. These bonds financed a number of new projects including water main and valve replacements, raw waterline and treatment plant improvements, and dam repairs.

In FY16, TMUA issued its first Utility Revenue Bond which provided \$25.2 million in funding for water and sanitary sewer projects. This was the first time the authority has issued a bond which financed projects for both systems. The proceeds were used to finance over \$13.0 million in water main replacements, \$4.0 million in concrete pipe replacement, \$3.5 million in sanitary sewer rehab and \$2.0 million to extend sanitary sewer service to currently unserved areas. Previously, as noted above, the authority financed water and sanitary sewer projects separately thru the issuance of water revenue bonds and sanitary sewer loans thru the Oklahoma Water Resources Board (OWRB). TMUA used a combination of these sources in 2017 and 2018 to finance sanitary sewer improvements utilizing a \$21.7 million OWRB loan in 2017 and a \$10.9 million Utility Revenue Bond in 2018.

1992-2018 Oklahoma Water Resources Board Loans

Since 1992, the City of Tulsa has used the Oklahoma Water Resources Board (OWRB) loan program to address sanitary sewer system high priority needs. So far, this program, in addition to utility revenue bonds, has provided \$515.2 million in loans to finance 180 projects ranging from the \$15.5 million headwork improvement project at the Northside Wastewater Treatment Plant to the \$950,000 Southside Wastewater Treatment Plant dewatering facility improvement project. Most recently, in FY17, \$21.7 was issued through OWRB to fund five sanitary sewer projects which included three rehab projects, improvements to the Rose Dew Lift Station, and a force main at the Haikey Creek Lift Station.

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

1992-2018 Oklahoma Water Resources Board Loans As of April 2018

Appropriation	Spent To Date	Obligated By Contract	Appropriation Balance*
\$515,203,000	\$451,225,419	\$19,235,427	\$44,742,154

*Reserved for Projects

Source: City of Tulsa Department of Finance

Status of OWRB Loan Program Projects Not Yet Finished As of April 2018

	Title and Description	Projects Financed	Estimated Completion	Original Principal Amount*
1	2014 C Sewer Improvements	Concrete Pipe Replacement Sewer Rehab Areawide Unsewered Areas RL Jones/Airport Lift Station Relief SSWWTP 71 st Lift Station Expansion	Complete Complete Fall 2018 Fall 2018 Complete	\$18,716,000
2	2015 A Sewer Improvements	NS WWTP Nitrification Improvements Activated Sludge Diffused Aeration SS WWTP System Odor Control 71 st Street Dewatering Facility	Complete Fall 2018 Summer 2019 Complete	\$28,330,000
3	2017 A Sewer Improvements	FEB Joint Crack Repair Haikey Creek Lift Station Force Main Rose Dew Lift Station Relief Concrete Pipe Replacement	Fall 2018 TBD TBD TBD	\$21,725,000

*Estimated Cost represents part of project funded by OWRB Loan Program. Additional funding may be provided by other programs.

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

2005 General Obligation Bond Program

On April 5, 2005 the voters approved the issuance of \$250 million in General Obligation Bonds. General obligation bond debt is retired through property tax levies. Through February 2011, all issues are complete. This program financed over 200 projects including arterial and residential street rehabilitation, bridge repair, expressway improvements, and engineering and right-of-way acquisition for future arterial street widening projects estimated to cost \$154 million. Over \$30 million was provided for sanitary sewers and another \$33 million for stormwater projects. The Police Forensic Lab and Property Room as well as improvements at the Uniform Divisions were financed. A major project for the Fire Department, a new \$11.1 million Regional Training Facility, is now complete and in service. Improvements to the Gilcrease Museum and Performing Arts Center were also included. Project cost savings in this program were applied to approved unfunded street improvement projects.

2005 General Obligation Bond Program As of April 2018

Appropriation**	Spent To Date	Obligated By Contract	Appropriation Balance*
\$273,800,000	\$271,951,465	\$175,973	\$1,672,562

*Reserved for Projects ** OSU-Tulsa share of forensics lab included.

Source: City of Tulsa Department of Finance

Streets and Transportation Projects - \$154 million

Over half of the streets and transportation funds were used to rehabilitate the city's streets - \$70 million for residential streets and \$54 million for arterial streets. The repair and replacement of bridges across the City received \$10 million in funding from the program. Another \$20 million was used for expressway projects along with arterial street engineering, right-of-way acquisition, and widening. Fifteen million was later captured from savings in completed projects, to address both arterials and intersections originally scheduled for funding in sales tax programs.

Sanitary Sewer Projects - \$33 million

Funding was spent on providing sewer to unserved areas in the city. Rehabilitation and extension projects were allocated over \$20 million.

Flood Control Projects - \$33 million

This funding was spent on critical repair and replacement of flood control facilities, such as the \$15 million Fred Creek rehabilitation program.

Police Projects - \$5 million

This funding was spent on critical expansion, repair and replacement of the Police Forensic Laboratory Facility and Property Room. The Uniform Division facilities also received needed funding for rehabilitation and for expansion at the Uniform Division Southwest (UDSW) facility.

Fire Projects - \$19 million

This funding was spent on the construction of a new \$11.1 million Regional Training Facility which is now complete and operational. The training center is located on the North Campus of Tulsa Community College (TCC). TCC, who will be a joint operator of the facility, will provide area Fire Departments training related to firefighting, hazardous incident response, emergency life support and security incident response. Funds from this allocation were also used to relocate Fire Station 16 and rehabilitate five other stations all of which are now complete and in operation.

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Facilities Renovation and Capital Equipment - \$5 million

This funding was spent on critical repair and replacement of the Gilcrease Museum HVAC system to protect the multi-billion dollar collection. The stage floor at the Performing Arts Center was replaced as it was a safety issue. Major roof rehabilitation projects and security improvements citywide also received funding.

2006 Sales Tax Extension Program

To date, the tax has funded all of the original 130 projects in six broad categories. Program cost estimates refer to the part of the project funded by the 2006 Sales Tax Program - other programs may provide additional funding. The program, approved by voters on May 9, 2006, received its first sales tax revenue in September 2006. In addition to funding the shortfall in the 2001 program, \$383 million in new projects have been funded with this tax. Originally, the program was forecast to generate approximately \$463.5 million in revenue. However, current projections total \$451.7 million. This program received its final sales tax revenue in 2013. In FY17, \$2.2 million was appropriated to begin construction of a new East Tulsa Fire Station. This project is currently being designed.

Current Projection 2006 Sales Tax Program April 2018

(amount expressed in thousands)

	Fiscal Year												
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	Total
	(1)									(2)	(3)	(3)	
Sales Tax	\$53,066	\$69,173	\$69,827	\$64,458	\$66,171	\$70,254	\$42,111	\$0	\$0	\$0	\$0	\$0	\$ 435,060
Interest	751	2,628	2,658	1,906	1,606	1,526	1,269	910	674	559	461	474	\$ 15,422
Misc Income	0	0	0	0	0	0	0	1,037	0	0	0	0	\$ 1,037
Total	\$53,817	\$71,801	\$72,485	\$66,364	\$67,777	\$71,780	\$43,380	\$1,947	\$674	\$559	\$461	\$474	\$ 451,519

(1) 9.5 months of collections in FY07

(2) FY07 thru FY17 actuals;

(3) FY18 Estimate

Public Safety - \$65 million

Funds in this category have been used to replace police cars and helicopters, and fire and emergency medical apparatus and equipment. The largest Police Department project, the \$16 million Forensic Laboratory, Research and Property Room Facility, is complete and operational. Over \$17 million was used to keep the Police vehicle fleet up to standards. A Homeland Security Equipment Storage Facility was funded as well. The Information Technology Department continues its program of upgrading the City's computer capabilities and replacing the aging Citywide Network. A new, cost saving, state-of-the-art Voice Over Internet Protocol (VoIP) telephone system has replaced the old telephone system.

Critical Weather Alert Sirens were replaced all over the city. Repairs and modifications to the City's two communications towers and backup power protection for the City's prime communications site were also funded. In FY17, the City used remaining funds to complete work on a network core for one communication tower. As part of the program, a wireless communications system for the City will enhance all forms of critical communications between departments such as Police, Fire and Emergency Management.

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Culture and Recreation - \$41 Million

Capital maintenance projects at most of the City parks and the Zoo are the largest projects in this category. Maintenance and renovation of shelters, bathrooms, irrigation systems, water lines, playground safety surfaces and walkways will serve to keep parks useful and safe. The Zoo projects included a new Asian Cat Exhibit, renovations to the North American Living Museum and the Zoo's security system.

Expansion and repairs at the sports complexes and the development of a soccer complex were included in the plan. This program has funded repairs and improvements to the Gilcrease Museum, the Convention Center and the Performing Arts Center.

River Parks received over \$16 million in funding to implement phases of the Arkansas River Corridor Master Plan. West Bank Festival Park expansion and renovation received funding as did the east bank of the river. The West Bank Festival Park expansion is now complete. Major trail resurfacing, widening, and maintenance were also funded in this program.

Downtown, Economic and Neighborhood Development - \$24 million

Over \$13 million of the funds in this category were used to support the development of the new Bank of Oklahoma Arena. Improved streets, parking, signage and linkages were built to coincide with the Center's opening. Another \$2 million continued the downtown property acquisition program in the arts and entertainment district. Other projects were funded in the Kendall-Whittier and Dirty Butter Creek areas, as recommended in various plans. A \$3 million economic development fund to support the city's economic recovery was included in this program to provide infrastructure improvements for future retailers and employment sectors.

Sanitary Sewer and Flood Control - \$52 million

Twenty-eight million dollars has been used to fund sanitary sewer projects. Most of the projects involve providing service to unserved areas or newly annexed eastern areas of the city including the largest - an \$11 million expansion of the Bird Creek Plant which is now complete. In the area of flood control, a \$12.5 million program continued the 2005 General Obligation Bond's Fred Creek Drainage project. A project in the Elm Creek area along 6th Street will create sites for mixed use development near downtown and the Central Park Centennial Center. Erosion control and bank stabilization projects all over the city were also financed.

Streets and Transportation Projects - \$115 million

A significant portion of the streets and transportation funds have been used to rehabilitate the city's streets - \$26 million for residential streets and \$32 million for arterial streets. The remainder was spent on widening many of the city's overloaded major arterial streets and intersections. Streets improved included 41st, 61st, 81st, 91st, 129th E. Avenue, Peoria, Pine, Mingo, Garnett, and the Gilcrease Expressway. Five intersections were widened. Over \$12 million was spent on downtown streets around the new arena and almost \$5 million improved the Boulder Avenue Bridge. Funds were also set aside to perform street surface repairs and crack sealing; repair and replace bridges, and continue development of the Tulsa Trails. In addition, this program included money to purchase transit buses and vans to improve service to Tulsa's transit patrons.

Facilities Renovation and Capital Equipment - \$86 million

Out of the \$86 million allocated, \$58 million has been used to purchase capital equipment such as dump trucks, excavating equipment, vehicles, personal computers, and mowing equipment. Another \$14 million has been spent on replacing roofs, repairing parking lots, replacing air conditioning units, Americans with

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Disabilities Act modifications, and other general building repairs. Additionally, \$2 million was allocated for Equipment Management facility renovation and construction.

2006 Sales Tax Program Capital Project Annual Operating Impact

Project	Impact Fiscal Year	Personnel	Utilities Fuel	Maintenance Materials Supplies	Total
Ben Hill Park		\$0	\$0	\$ 40,000	\$40,000
TOTAL		\$0	\$0	\$ 40,000	\$40,000

Source: City of Tulsa Department of Finance

2008 Street Improvement Program

On November 4, 2008, the City of Tulsa electorate approved a \$451.6 million capital improvements program to rehabilitate the City's arterial and residential streets. The original program consisted of \$166.6 million in sales tax and \$285 million in general obligation bond proceeds to fund the construction of 152 projects throughout the city. However, due to underperformance, current sales tax projections are estimated at \$145.8 million. Cost savings in other programs have enabled the City to fund all of the original projects. The bond portion of the program encompassed seven issues scheduled from 2009 to 2015. The first issue of \$11.1 million was completed in the spring of 2009, the \$70 million second issue was completed in the fall of 2009, the \$58.9 million third issue was completed in the fall of 2010, the \$50 million fourth issue was completed in the fall of 2011, the \$45 million fifth issue was completed in January of 2013, the \$35 million sixth issue was completed in March of FY14, and the \$15 million seventh and final issue was completed in FY15. The sales tax portion of the program was comprised of a 0.167 percent sales tax increase and an extension of the third penny sales tax.

Current Projection 2008 Street Improvement Program April 2018

(amount expressed in thousands)

	Fiscal Year										Total
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	
				(1)	(2)	(3)	(3)	(3)	(3)	(3)	
Sales Tax	\$0	\$0	\$0	\$7,002	\$41,758	\$85,169	\$11,897	\$0	\$0	\$0	\$ 145,826
Interest	0	0	0	33	132	684	861	767	577	542	\$ 3,596
Bond Proceeds	11,100	70,000	58,900	50,000	45,000	35,000	15,000	0	0	0	\$ 285,000
TOTAL	\$11,100	\$70,000	\$58,900	\$57,035	\$86,890	\$120,853	\$27,758	\$767	\$577	\$542	\$ 434,422

(1) Assumed 7.5 months of collections for 0.167% of the dedicated sales tax in FY12.

(2) Assumed 6 months of collections for 1% of the dedicated sales tax in FY13.

(3) Sales Tax: FY12 thru FY17 Actual; FY18 Estimate

2014 Sales Tax & Bond Program

In November of 2013, the City of Tulsa electorate approved a \$918.7 million capital improvements program to continue the rehabilitation of the City's arterial and residential streets, and address various departmental capital and infrastructure needs across the City as a whole. The program consists of \$563.7 million in sales tax and \$355 million in general obligation bond proceeds to fund the construction of 267 projects throughout the city. The program is currently projected to end in early FY21 once the \$563.7 million is collected.

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Current Projection
2014 Sales Tax & Bond Program
April 2018

(amount expressed in thousands)

	Fiscal Year								
	2014	2015	2016	2017	2018	2019	2020	2021	Total
				(1)	(2)	(2)	(2)	(3)	
Sales Tax	\$0	\$71,286	\$83,335	\$81,565	\$83,322	\$84,628	\$86,493	\$88,439	\$579,068
Interest	0	262	943	1,554	1,522	2,060	2,060	2,060	\$10,461
Bond Proceeds	15,000	55,000	57,000	78,000	0	75,000	75,000	0	\$355,000
Total	\$15,000	\$126,548	\$141,278	\$161,119	\$84,844	\$161,688	\$163,553	\$90,499	\$944,529

(1) Sales Tax: FY15 thru FY17 Actual

(2) Sales Tax: FY18 Estimate; FY19-20 Budget

(3) Sales Tax projected full year collections, however collections will cease once program has collected \$563.7 million in total.

Public Safety - \$78 million

Funds in this category have been used to replace police cars and helicopters, fire apparatus and equipment, and facility repairs. The largest Police Department project, \$4 million, will go to renovation and repairs at the Police Academy, Courts, and COMPSTAT building. Over \$22 million will be used to keep the Police vehicle fleet up to standards. The Fire Department will spend the majority of its funding on apparatus replacement (\$17 million) and fire station rehabilitation (\$7 million). The Information Technology Department has funding set aside to replace the City's aging Financial System (\$10 million) and the Police Department's aging Law Enforcement Record Management System (\$7 million), both of which are in the early stages of implementation.

Culture and Recreation - \$83 Million

Capital maintenance projects at most of the City parks and the Zoo are the largest projects in this category. Maintenance and renovation of shelters, bathrooms, playground safety surfaces and walkways will serve to keep parks useful and safe. Additionally, five pools will receive a total renovation. Construction has currently begun on the McClure pool, with Lacy pool soon to follow. The Zoo projects include a new Tiger and Snow Leopard Exhibit, and Large Carnivores Exhibit. The Tiger and Snow Leopard exhibit is currently in progress.

This program has funded repairs and improvements to the Gilcrease Museum, safety improvements at the Performing Arts Center, and matching dollars for repairs at the now complete City/County Library.

River Parks will receive \$4 million in funding to address facility maintenance repairs, and \$8 million to renovate a Pedestrian Bridge over the Arkansas River to complement the Gathering Place as part of the George Kaiser Family Foundation development.

Social and Economic Development - \$39 million

Four million dollars have been dedicated to the first phase of the Tulsa Animal Shelter Expansion, as well as now complete minor rehabilitation projects on the existing facility. The expansion will focus primarily on the adoption and community outreach program spaces, creating a larger and more accommodating environment for pet adoption. Additionally, \$35 million has been dedicated to Planning and Development projects, including \$11 million for storm, sewer, and street infrastructure related to the Eugene Field Redevelopment project. Another \$6 million has been funded for the Annual Economic Development Priority Opportunities project. These tightly monitored, yet rapidly deployable funds will be available for remedial infrastructure improvements directly related to business retention expansion, and recruitment within Tulsa.

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Flood Control - \$3 million

This package includes \$3 million for an engineering study of levees in Levee District 12, as well as limited and necessary improvements to the levee system.

Streets and Transportation Projects - \$655 million

A significant portion of the streets and transportation funds have been used to rehabilitate the city's streets - \$275 million for residential streets and \$208 million for arterial streets. Another \$81 million will be dedicated to widening many of the city's overloaded major arterial streets and intersections. Twenty million is dedicated to intersection improvements and another \$16 million for bridge repair and replacement. Funds were also set aside to perform street surface repairs and crack sealing, and various traffic related improvements. In addition, this program includes money to purchase transit buses and vans to improve service to Tulsa's transit patrons.

Facilities Renovation, Capital Equipment, and Equipment Management - \$60 million

Out of the \$60 million allocated, \$46 million has been dedicated to purchase capital equipment such as dump trucks, excavating equipment, and mowing equipment. Another \$9 million has been reserved for replacing roofs, repairing parking lots, replacing air conditioning units, Americans with Disabilities Act modifications, and other general building repairs. Lastly, \$6 million has been appropriated to the Equipment Management Department for Compressed Natural Gas fleet fueling infrastructure expansion, which is now near completion, facility maintenance and improvements, and Radio Frequency Identification Systems for use at all City fuel locations.

2014 Sales Tax Program Projected Capital Project Annual Operating Impact

Project	Impact Fiscal Year	Personnel	Utilities Fuel	Maintenance Materials Supplies	Total
CNG Fleet Fueling Infrastructure Expansion	FY18	-	4,000	-	\$ 4,000
Lacy Park Expansion	FY19	60,000	10,000	27,000	\$ 97,000
Peoria Bus Rapid Transit	FY19	185,625	61,875	82,500	\$ 330,000
Pools (Berry, Lacy, McClure, Reed, Whiteside Parks)	FY19	-	-	50,000	\$ 50,000
Replace Aging Vehicles (33 Fixed / 39 Lift)	FY19	-	29,400	12,600	\$ 42,000
Replace Helicopter	FY19	-	20,000	-	\$ 20,000
Water Playgrounds (Penney, Reed, and Lacy Parks)	FY19	-	120,000	-	\$ 120,000
Financial System Replacement	FY19	-	-	(849,000)	\$ (849,000)
Law Enforcement Records Management System	FY19	-	-	500,000	\$ 500,000
Animal Shelter Expansion	FY21	110,000	-	30,000	\$ 140,000
Cousins Park Improvements	FY21	-	20,000	120,000	\$ 140,000
Restroom Additions (Hunter Park)	FY21	-	-	20,000	\$ 20,000
TOTAL		\$ 355,625	\$265,275	\$ (6,900)	\$ 614,000

Source: City of Tulsa Department of Finance

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

2016 Tulsa Economic Vision Sales Tax Program

The City of Tulsa electorate approved a temporary sales tax levy of a little over 3/10ths of a cent on April 5, 2016 for the purpose of funding economic development projects within the City of Tulsa. The temporary tax will be in place for 15 years. The sales tax went into effect on January 1, 2017 and will end on December 31, 2031. The tax will fund over \$510.6 million in major capital projects across the City.

Major focal points of the tax initiative are the Arkansas River, Gilcrease Museum, the Cox Business Center, Tulsa Zoo and a number of other community driven economic development projects. Improvements for the Arkansas River have been discussed for a number of years and were initially identified in the Arkansas River Corridor Master Plan in 2004. A total of \$127.2 million has been included in the program to fund two low water dams, one at 31st St. and Riverside Dr. and the other in south Tulsa near 96th Street, that form a major component of the vision for future development along the Arkansas River. The Gilcrease Museum is also an overwhelming priority of the citizens and the tax will provide \$65 million to completely redesign and re-imagine the museum and its multi-billion dollar collection. The Tulsa Zoo and Cox Business Center will receive a combined \$82.3 million to construct new exhibits and to implement a new master development plan for the business center and arena district. The remaining funding will be programmed for improvements to the park system, airport infrastructure, and other tourism, education and healthcare related projects.

The City will utilize \$371,850,000 in revenue bonds to advance fund the construction of many of the projects contained in the program, with the first issuance occurring in FY17. Annual revenues from both the approved sales and use tax will be pledged for debt service. Projected revenue estimates for the program are shown in the table below:

	Fiscal Year								
	2017 (1)	2018 (2)	2019 (2)	2020 (2)	2021 (3)	2022 (3)	2023 (3)	2024 (3)	Total
Sales Tax	\$7,933	\$23,083	\$23,465	\$23,982	\$24,522	\$66,177	\$67,666	\$69,189	\$306,017
Use Tax	2,133	4,602	4,813	5,008	5,121	5,236	5,354	5,474	\$37,740
Interest	7	135	160	160	160	160	160	160	\$1,102
Total	\$10,073	\$27,820	\$28,438	\$29,150	\$29,802	\$71,573	\$73,180	\$74,823	\$344,860

Source: City of Tulsa Department of Finance

(1) FY17 Actual (4.5 months of estimated collected revenue)

(2) FY18 Estimate; FY19 and 20 Budget

(3) FY21 thru FY24 Projection

(4) Total shows 8 year of collection; however entire program runs for 15 years and is expected to collect a total of \$510.6 million.

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Fiscal Year 2018-2019 Capital Budget

As a part of the annual budget process, the Mayor and City Council determine the appropriations for approved Capital Improvement Projects. They are funded from numerous sources including Sales Tax, general obligation bonds, enterprise funds, sales tax revenue bonds, utility system revenue bonds, Oklahoma Water Resources Board loans, and federal transportation grants. The following is a list of capital projects, by funding source, being funded in FY18-19 and FY19-20.

Funding Source, Department and Project	FY18-19 Appropriations (in dollars)	FY19-20 Appropriations (in dollars)
Water Enterprise Capital Projects Fund (7400)		
A.B. Jewell Clarifier Upgrades/Rehabilitation	350,000	7,197,000
A.B. Jewell- Chemical Feed Facilities Improvements	-	205,000
Automatic Meter Reading - Citywide	-	318,000
Berry Hill Waterline Extension	-	-
Central Bus.Dist. Water Main Replacement	350,000	350,000
Cherokee Water Lines - 2020	18,720,000	-
Dead-End 12" Distribution Mains Connections & Extensions	350,000	350,000
Economic Development Citywide	500,000	500,000
Eucha Dam Radial Gates Rehabilitation	-	-
Eucha, Spavinaw Water Quality Court Master	600,000	610,000
Facility Roof Repairs Citywide	600,000	600,000
Lake Yahola Terminal Storage Repair	-	-
Large Water Valve Replacement - Citywide	100,000	100,000
Modify Spavinaw/Oologah Intertie near Bird Creek Pump Station	105,000	-
Mohawk Pump Stations 1 & 2 Rehabilitation	90,000	810,000
Mohawk WTP HSPS Rehabilitation and Improvements	-	6,500,000
Powdered Activated Carbon Feed System Upgrade	-	635,000
Pump Station Rehabilitation (Reservoir Hill PS and SSS-PS)	-	1,290,000
Raw Water Flowlines Repairs Spavinaw	-	250,000
Raw Water Flowlines Repairs Tiawah Tunnel	-	1,000,000
Sodium Hydroxide Storage and Feed System Upgrade	109,000	619,000
Source Water Protection & Management Program	772,000	803,000
Transmission Line Condition Assessment - Citywide	-	200,000
Unruh Terminal Storage Repair	750,000	-
Utility Bridges - Repaint/Rehabilitation	100,000	100,000
Water Line Relocations - Citywide	1,050,000	850,000
Water Mains Replacements - City Wide	12,240,000	3,993,000
Water Mains Replacements - Less than 6-inches	3,323,000	3,323,000
Water Tanks - Repaint/Rehabilitation	3,090,000	-
Water Vault & Large Meter Upgrades	200,000	200,000
72" Transmission Main A.B. Jewell to 129th E. Ave - Phase 1	-	2,800,000
Total Water Enterprise Capital Projects	43,399,000	33,603,000
Water Revenue Bonds Capital Projects (Proposed)		
Water Mains Replacements - City Wide	3,000,000	7,400,000
Total Water Revenue Bond Capital Projects	3,000,000	7,400,000
Sewer Enterprise Capital Projects Fund (7500)		
30-N Relief	396,000	-
2008 Street Package - Sewer Rehabilitation	-	3,500,000
71st Street Lift Station Electrical Upgrades	162,000	669,000
North Switchgear	1,450,000	-
Airport - Northeast LS & FM	3,380,000	-
Apache Lift Station Force Main	100,000	-
Areawide Point Repairs	4,049,000	3,074,000
Crow Creek East 62-S Relief	181,000	2,235,000

FY19 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY18-19 Appropriations (in dollars)	FY19-20 Appropriations (in dollars)
FEB Joint & Crack Repairs	-	500,000
Haikey Creek Lift Station Electrical Upgrades	27,000	113,000
Haikey Creek WWTP Electrical Upgrades	172,000	706,000
Haikey Creek SAMS Equipment Replacement	328,000	376,000
Jones Creek Relief (91-N)	351,000	-
Junction Box 782 - Third River Crossing	650,000	310,000
Lift Station Replacements or Upgrades	609,000	1,067,000
RL Jones Riverside Airport - Sewer Eastside	1,407,000	-
Sewer Rehab Area Wide	5,671,000	4,700,000
Southside WWTP Concrete Protective Coatings	309,000	-
Southside WWTP Peak Flow Plant Improvements	270,000	-
Southside WWTP Digester MCC Replacement	205,000	843,000
Unsewered Areas Areawide	-	2,459,000
West Tulsa 39, 40, 41-S Relief	1,552,000	-
Total Sewer Enterprise Capital Projects	21,269,000	20,552,000
OWRB Water Revolving Loan (Proposed)		
Northgate LS Relief	1,273,000	-
93-N Relief	4,871,000	-
West Tulsa 39, 40, 41-S Relief	-	10,489,000
71st Street Dewatering Facility - Storage Tank Repair	1,300,000	-
Southside WWTP Influent Lift Station- Replace screens with fine screens	-	2,430,000
Joe-LaFortune 70-S Relief	2,783,000	-
Excess Flow Line from Lower Bird Creek WWTP to Port South	1,133,000	4,530,000
Street Package - Sewer Rehab/Replacement	3,500,000	-
Concrete Pipe Replacement	4,537,000	4,673,000
Sewer Rehab Area Wide	2,129,000	3,300,000
Unsewered Areas Areawide	4,707,000	-
Total OWRB Water Revolving Loan Projects	26,233,000	25,422,000
Stormwater Enterprise Fund (5600)		
Funded Transportation Projects Stormwater Imp	750,000	1,330,000
Urgent Small Drainage & Voluntary Buyout	1,800,000	1,300,000
CW - Channel Erosion and Stabilization	150,000	800,000
CW - Channel Culvert Replacement	150,000	700,000
CW - Storm Sewer Extensions	550,000	1,000,000
CW - Concrete Channel Rehab	700,000	770,000
CW - Detention Pond Rehab	1,000,000	200,000
CW - Urban Lake Maintenance	500,000	300,000
Total Stormwater Enterprise Capital Projects	5,600,000	6,400,000
2014 Sales Tax Capital Projects Fund (405)		
Police Department		
Police Academy/Police Courts Renovations	-	225,000
Police Uniform Division Renovations	-	400,000
Police Five-Year Capital Equipment Needs	3,300,000	3,390,000
Total Police Department Projects	3,300,000	4,015,000
Fire Department		
Apparatus replacement	1,900,000	5,500,000
Fire Station Rehabilitation	1,500,000	1,500,000
Fire Department Facilities Repairs	-	240,000
Total Fire Department Projects	3,400,000	7,240,000

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY18-19 Appropriations (in dollars)	FY19-20 Appropriations (in dollars)
Parks and Recreation Department		
Carl Smith Improvements	-	25,000
Cousins Park Improvements	-	250,000
Security System Upgrades - Page Belcher Pro Shop	10,000	70,000
Hicks Park Improvements	560,000	-
Savage Park Improvements	15,000	105,000
Water Playgrounds - Reed	60,000	-
Whiteside - Upgrade and repair plumbing in community center	315,000	-
Woodward Renovation	-	870,000
Pool Reconstruction - Reed	300,000	-
Pool Reconstruction - Berry	-	200,000
New Playground and Safety Surface - Aaronson	-	30,000
New Playground and Safety Surface - Boots Adams	-	30,000
New Playground and Safety Surface - Carbondale	-	30,000
New Playground and Safety Surface - Graham	-	30,000
New Playground and Safety Surface - Henthorne	-	30,000
New Playground and Safety Surface - Langenheim	-	245,000
New Playground and Safety Surface - McClure	30,000	-
New Playground and Safety Surface - Minshall	-	245,000
New Playground and Safety Surface - Patrick	-	245,000
New Playground and Safety Surface - Penney	30,000	-
New Playground and Safety Surface - Pielsticker	30,000	-
New Playground and Safety Surface - Plaza	-	245,000
New Playground and Safety Surface - Schlegel	-	30,000
New Playground and Safety Surface - Shannon	-	30,000
New Playground and Safety Surface - Summerglenn	-	30,000
New Playground and Safety Surface - Terrace	-	30,000
New Playground and Safety Surface - Tracy	-	60,000
New Playground and Safety Surface - West Highlands	-	30,000
New Playground and Safety Surface - Skelly	-	30,000
Total Parks and Receptions Department Projects	1,350,000	2,890,000
Gilcrease Museum		
Helmerich Hall floor replacement	305,000	-
Gallery Wood Floor Refinishing	100,000	-
Kitchen Renovation	285,000	-
North parking restoration	985,000	85,000
Vista Room - Electro-Chromatic Glass Replacement	25,000	500,000
Total Gilcrease Museum Projects	1,700,000	585,000
Performing Arts Center		
PAC Renovations	-	100,000
Roof Replacement	150,000	1,150,000
Total Performing Arts Center Projects	150,000	1,250,000
River Parks		
Park Facilities Refurbishment	1,100,000	100,000
Total River Parks Projects	1,100,000	100,000
Stormwater		
Levee District #12 Rehabilitation	360,000	-
Total Stormwater Projects	360,000	-

FY19 CAPITAL BUDGET

FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY18-19 Appropriations (in dollars)	FY19-20 Appropriations (in dollars)
Streets		
Arterial Street Rehabilitation and Citywide Projects		
49th W. Ave. - Edison St. to Charles Page Blvd.	-	1,775,000
Lewis Ave. - 36th St. N. to Apache St.	-	1,625,000
Southwest Blvd. - W. 23rd St. to W. 31st St.	2,345,000	-
Southwest Blvd. - W. 31st St. to W. 40th St.	4,235,000	-
Union Ave. - W. 51st St. to W. 61st St.	-	-
Riverside Dr. - Joe Creek to 81st St.	700,000	-
Pine St. - Harvard Ave. to Yale Ave.	-	2,175,000
Admiral Pl. - Lewis Ave. to Harvard Ave.	-	2,050,000
Admiral Pl. - Harvard Ave. to Yale Ave.	3,340,000	-
Mingo Rd. - 36th St. N. to Pine St.	4,770,000	-
Mingo Rd. - Admiral Blvd. to 11th St.	-	1,195,000
Peoria Ave. - Admiral Blvd. to 11th St.	-	1,890,000
Utica Ave. - Admiral Blvd. to 11th St.	280,000	-
Utica Ave. - 11th St. to 15th St.	1,565,000	-
Harvard Ave. - 15th St. to 21st St.	300,000	-
Harvard Ave. - 21st St. to 31st St.	-	2,575,000
21st St. - Yale Ave. to Sheridan Rd.	-	2,340,000
31st St. - Yale Ave. to Sheridan Rd.	330,000	-
41st St. - Sheridan Rd. to Memorial Dr.	-	2,320,000
Memorial Dr. - 21st St. to 31st St.	495,000	-
51st St. - Mingo Rd. to Garnett Rd.	-	1,580,000
71st St. - Memorial Dr. to Mingo Rd.	-	1,450,000
91st St. - Mingo Rd. to Hwy 169.	50,000	370,000
Memorial Dr. - 81st St. to 91st St.	1,890,000	-
Sheridan Rd. - 91st St. to 101st St.	-	1,180,000
Harvard Ave. - 41st St. to 51st St.	-	2,090,000
36th St. N. - Mingo Rd. to Hwy 169	1,440,000	-
Downtown Arterial Streets	3,600,000	4,800,000
Intersections		
Pine St. & MLK Jr. Blvd Intersection	-	1,585,000
Pine St. & Peoria Ave. Intersection	1,890,000	-
36th St. N. & Mingo Rd. Intersection	755,000	-
Admiral Blvd. & Lewis Ave. Intersection	-	430,000
11th St. & Utica Ave. Intersection	920,000	-
21st St. & Peoria Ave. Intersection	1,030,000	-
51st St. & Mingo Rd. Intersection	-	1,495,000
71st St. & Sheridan Rd. Intersection	1,115,000	-
71st St. & Memorial Dr. Intersection	-	840,000
81st St. & Memorial Dr. Intersection	680,000	-
61st St. & Yale Ave. Intersection	1,465,000	-
Citywide Non-Arterial Routine and Preventive Maintenance	320,000	435,000
Widen Yale Avenue, 81st St. to 91st Street South	19,200,000	3,290,000
Widen Yale Avenue, 96th St. South to 101st St. South	1,015,000	-
Widen 25th W. Ave., Edison to Apache (Design)	-	125,000
Gilcrease Expressway Local Match	500,000	-
Bridges - Replacement and Rehabilitation Programs		
Bridge No. 275 - 10100 E. 36th St. N.	-	2,880,000
Bridge No. 185 - 4000 N. Hartford Ave.	-	450,000
Bridge No. 285 - 1900 W. 43rd St.	-	30,000
Bridge No. 232 - 3600 S. Southwest Blvd.	90,000	-
Bridge No. 181 - 300 N. Garnett Rd.	180,000	-
Bridge No. 204A - 200 S. Mingo Rd.	-	190,000
Bridge No. 239 - 2600 S. Yorktown Ave.	-	50,000
Bridge No. 311 - 3900 S. 90th E. Ave.	-	90,000

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY18-19 Appropriations (in dollars)	FY19-20 Appropriations (in dollars)
Bridge No. 310 - 2750 S. 90th E. Ave.	-	140,000
Bridge No. 254 - 8330 E. 14th St.	-	70,000
Bridge No. 307 - 2900 S. 87th E. Ave.	-	35,000
Bridge No. 266 - 13700 E. 28th St.	-	45,000
Bridge No. 333 - 1300 S. 177th E. Ave.	1,260,000	-
Bridge No. 316 - 3800 S. 93rd E. Ave.	-	200,000
Bridge No. 209 - 3000 N. Mingo Rd.	2,250,000	-
Bridge No. 352 - 12300 E. State Farm Blvd.	-	225,000
Bridge No. 226 - 8200 S. Pittsburg Ave.	-	65,000
Bridge No. 222 - 3200 S. Peoria Ave.	-	2,880,000
Bridge No. 166 - 3200 S. Cincinnati Ave.	-	450,000
Bridge No. 194 - 5300 S. Louisville Ave.	-	45,000
Bridge No. 217 - 5300 S. New Have Ave.	-	25,000
Citywide guardrail replacement	250,000	-
Citywide traffic signalization	500,000	-
Signing, pavement marking and delineation	425,000	500,000
Traffic signal installation, modification, and safety improvements	500,000	750,000
GPS Emergency Vehicle Pre-emption System	-	400,000
Citywide ADA Transition Plan Implementation (High/Medium Priority Needs)	1,710,000	1,740,000
Bicycle/Pedestrian Master Plan Implementation	1,300,000	1,400,000
IDL Entrance Rehabilitation (1st, 7th, 8th Streets; signals at 1st & Greenwood)	825,000	1,400,000
Total Streets Projects	63,520,000	51,675,000
Citywide Public Facilities		
ADA Transition Plan - Buildings	225,000	200,000
ADA Transition Plan - Parks	200,000	175,000
Public Facilities, OTC	650,000	570,000
Public Facilities, Roofing	475,000	600,000
Total Citywide Public Facilities Projects	1,550,000	1,545,000
Planning and Development		
Annual Economic Development Priority Opportunities	1,300,000	1,150,000
Corridor and Small Area Planning	200,000	500,000
Eugene Field Redevelopment	-	3,900,000
Total Planning and Development Projects	1,500,000	5,550,000
Working in Neighborhoods		
Animal Shelter Expansion - Phase I	-	300,000
Total Working in Neighborhoods Projects	-	300,000
Transit		
Replace Aging Vehicles - local match (Replace 33 fixed-route & 39 LIFT program busses)	1,466,000	502,000
Total Transit Projects	1,466,000	502,000
Asset Management Department		
Install Radio Frequency Identification Devices (RFID) on fleet	375,000	375,000
EMD Facilities Maintenance	140,000	150,000
Lighting systems, driveways, sidewalks, energy upgrades, HVAC, & plumbing	250,000	250,000
Total Asset Management Department Projects	765,000	775,000
Capital Equipment		
Five-Year Capital Equipment Needs as Described in the 2012 Equipment Study (excluding Police).	6,500,000	6,500,000
Total Capital Equipment Projects	6,500,000	6,500,000
Total 2014 Sales Tax Capital Projects	86,661,000	82,927,000

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY18-19 Appropriations (in dollars)	FY19-20 Appropriations (in dollars)
2016 Limited-Purpose Economic Development Temporary Sales Tax Fund (4000)		
Performing Arts Center		
Tulsa Performing Arts Center Trust	500,000	-
Total Performing Arts Center Projects	500,000	-
River Parks Authority		
Zink Dam - Low-Water Dam with Recreational Gates & Flume	24,990,000	-
New Trail, East Bank-101st to Cousins Park (Design and Matching Funds)	700,000	-
Total River Parks Authority Projects	25,690,000	-
Economic Development		
23rd & Jackson Redevelopment Site - Relocation Study, Design & Acquisition	250,000	-
Citywide & Route 66 Beautification and Reinvestment	525,000	375,000
Public Schools - Teacher Retention, Recruitment, Training	1,400,000	1,450,000
Tulsa Arts Commission	150,000	150,000
Total Economic Development Projects	2,325,000	1,975,000
Transfer to Debt Service		
Debt Service - Transfer to TPFPA	11,000,000	11,000,000
Total Transfer to Debt Service Project	11,000,000	11,000,000
Total 2016 Limited-Purpose Economic Development Temporary Sales Tax Projects	39,515,000	12,975,000
2016 Advanced Funded Revenue Bonds Capital Projects (Proposed)*		
Zink Dam - Low-Water Dam with Recreational Gates & Flume	11,010,000	-
Citywide & Route 66 Beautification and Reinvestment	-	150,000
Mitigation, Bank Stabilization & Outfall Protection	1,750,000	-
Turkey Mountain Urban Wilderness	3,000,000	2,000,000
Gilcrease Museum Expansion	-	55,000,000
Cox Business Center and Arena District Master Plan	47,750,000	-
Tulsa Fairgrounds	12,500,000	-
Airport Infrastructure	9,100,000	9,100,000
Langston University - Tulsa Healthcare Professions Complex Expansion	500,000	13,950,000
BMX National Headquarters	8,200,000	5,450,000
Public Schools - Safety First Initiative	4,750,000	4,750,000
Peoria-Mohawk Business Park	10,000,000	-
Air National Guard F35 Simulator Training Center	7,900,000	-
Peoria Connection - North Peoria Avenue, 56th St. to Mohawk Blvd.	3,000,000	-
McCullough Park	540,000	-
Route 66 Village Train Depot	-	2,600,000
Tulsa Zoo & Living Museum	-	25,000,000
Total 2016 Advanced Funded Revenue Bonds Capital Projects	120,000,000	118,000,000
2014 General Obligation Bond Program (Issue 5 - 4274)		
Arterial Street Rehabilitation and Citywide Projects		
36th St. - N. MLK Jr. Blvd. to Peoria Ave.	2,920,000	-
Apache St. - Peoria Ave. to Lewis Ave.	2,365,000	-
Apache St. - Lewis Ave. to Harvard Ave.	1,860,000	-
11th St. - Lewis Ave. to Harvard Ave.	-	1,970,000
21st St. - Garnett Rd. to 129th E. Ave.	2,435,000	-
21st St. - 129TH East Ave. Intersection	1,965,000	-
91st St. - Harvard Ave. to Yale Ave.	-	2,555,000
Peoria Ave - 41st St. South to 51st St. South	-	2,885,000
Apache St. & Harvard Ave. Intersection	990,000	-
Citywide - Arterial Rehabilitation	900,000	900,000

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Funding Source, Department and Project	FY18-19 Appropriations (in dollars)	FY19-20 Appropriations (in dollars)
Citywide - Arterial Sidewalk Improvements	300,000	300,000
Citywide - Arterial Routine and Preventive Maintenance	-	3,260,000
Citywide Matching Funds	655,000	650,000
ODOT Rehabilitation and Replacement Program	1,640,000	1,640,000
Non- Arterial Street Rehabilitation		
Maintenance Zone 1001: Pine St. n to Apache St. & MLK JR Blvd. e to Peoria Ave.	7,445,000	-
Maintenance Zone 1068: 12th St. S. n to Edison St. & 65th W. Ave. e to 25th W. Ave.	3,200,000	-
Maintenance Zone 1099: 56th St. N. n to 61st St. N. & MLK Jr. Blvd. e to Garrison Pl.	2,800,000	-
Maintenance Zone 2130: 71st St. S. n to 61st St. S. & 33rd W Ave. e to Union Ave.	3,488,081	-
Maintenance Zone 3010: Admiral Pl n to Pine St. & Yale Ave. e to Sheridan Rd.	7,130,000	-
Maintenance Zone 3011: Admiral Pl n to Pine St. & Sheridan Rd. e to Memorial Dr.	-	8,485,000
Maintenance Zone 3017: 11th St. S n to Admiral Pl & Sheridan Rd. e to Memorial Dr.	-	5,015,000
Maintenance Zone 3020: 11th St. S. n to Admiral Pl. & Garnett Rd. e to 129th E. Ave.	4,020,000	-
Maintenance Zone 4021: 21st St. S n to 11th St. S. & Cincinnati Ave. e to Lewis Ave.	3,280,000	-
Maintenance Zone 4031: 29th St. S n to 21st St. S. & Harvard Ave. e to Yale Ave.	10,480,000	-
Maintenance Zone 4152: Baltimore Ave. n to Eon St. & Southwest Blvd. e to Madison Ave	-	3,895,000
Maintenance Zone 5046: 51st St. S. n to 41st St. S. & Yale Ave. e to Sheridan Rd.	5,410,000	-
Maintenance Zone 5047: 51st St. S. n to BA Exp. & Sheridan Rd. e to Memorial Dr.	2,905,000	6,465,000
Maintenance Zone 6028: 21st St. S. n to 11th St. S. & Garnett Rd e to 129th E. Ave.	-	7,060,000
Maintenance Zone 7040: 41st St. S. n to 31st St. S. & 89th E. Ave. e to Mingo Rd.	2,925,000	-
Maintenance Zone 7054: 61st St. S. n to 56th St. S. & Memorial Dr. e to Mingo Rd.	-	7,635,000
Maintenance Zone 8057: 71st St. S n to 61st St. S. & Harvard Ave. e to Yale Ave.	841,919	-
Maintenance Zone 8063: 81st St. S. n to 71st St. S. & Harvard Ave. e to Yale Ave.	-	5,820,000
Maintenance Zone 9049: 61st St. S. n to 51st St. S. & Riverside Dr. e to Lewis Ave.	-	8,795,000
Maintenance Zone 9050: 61st St. S. n to 51st St. S. & Lewis Ave. e to Harvard Ave.	2,625,000	-
Maintenance Zone 9051: 61st St. S. n to 51st St. S. & Harvard Ave. e to Yale Ave.	1,390,000	-
Citywide - Non-Arterial Rehabilitation	780,000	540,000
Citywide - Non-Arterial Routine and Preventive Maintenance	-	6,880,000
Citywide - Non-Arterial Sidewalk Improvements	100,000	100,000
Bond Issuance Costs	150,000	150,000
Total 2014 General Obligation Bond Capital Projects	75,000,000	75,000,000
Total FY 2019-2020 Capital Program Appropriations	\$ 420,677,000	\$ 382,279,000

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

FINANCING CAPITAL PROJECTS

The City has identified a large inventory of capital needs. The primary funding sources available to finance them are:

- Sales Tax
- Enterprise funds and related revenue bonds
- Oklahoma Water Resources Board (OWRB) State loans for sanitary sewers
- General Obligation Bonds
- Federal and state highway funds and transportation grants

Each is reviewed below and analyzed for availability and ease of use.

Sales Tax

The City has used a temporary sales tax for capital improvements since 1981. It has been popularly known as the “Third Penny Sales Tax”, however, the rate has varied over the years from a penny to slightly more than a penny. This tax has provided over \$2.4 billion for all types of capital projects. The voters again approved the extension of this tax in November 2013 along with an accompanying 0.1 percent increase to generate \$564 million thru 2021 to address both street improvements throughout the city as well as citywide departmental capital needs. In 2016, voters approved a new 15 year extension of a 3/10ths penny sales tax, which will be used exclusively for economic development projects.

Enterprise Funds

Enterprise funds are used to finance operations in the city that are similar to private utilities. The intent is to recover the costs of providing these services by charging the persons using them through an approved rate structure. The City and its trusts have used this method of financing capital improvements and operations in a variety of areas including water, sanitary sewer, stormwater management, parking facilities, solid waste disposal, golf courses, and emergency medical services.

There are two ways capital facilities can be financed through user fees:

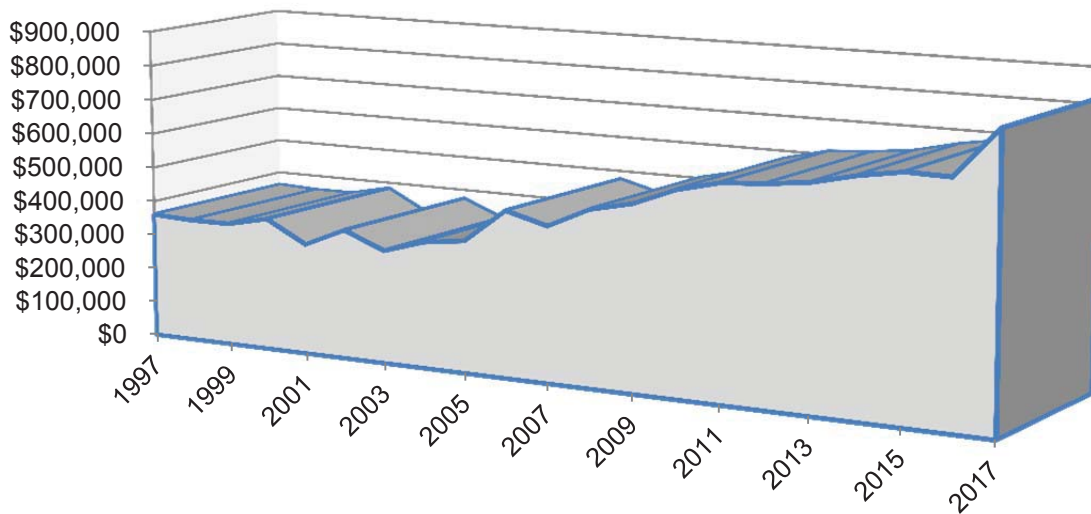
- 1) On an annual basis from collections (pay as you go), and
- 2) Revenue Bonds

It has been the policy of elected officials to finance all water, and solid waste disposal improvements with enterprise funds. Sanitary sewers, golf courses and flood-control facilities are not totally self-supporting and, barring a policy change, it is not contemplated they will be during the five-year time frame of this plan. Parking facilities are normally self-supporting, but two parking projects were included in the 2006 Sales Tax Proposal in support of downtown development.

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

The total revenue bond debt for the City's authorities from FY97 through FY17 and the outstanding revenue bond debt by category at the end of FY17 are shown below.

**Revenue Bond Debt
City of Tulsa Authorities
FYs 1997 - 2017
As of June 30**
(amount expressed in thousands)



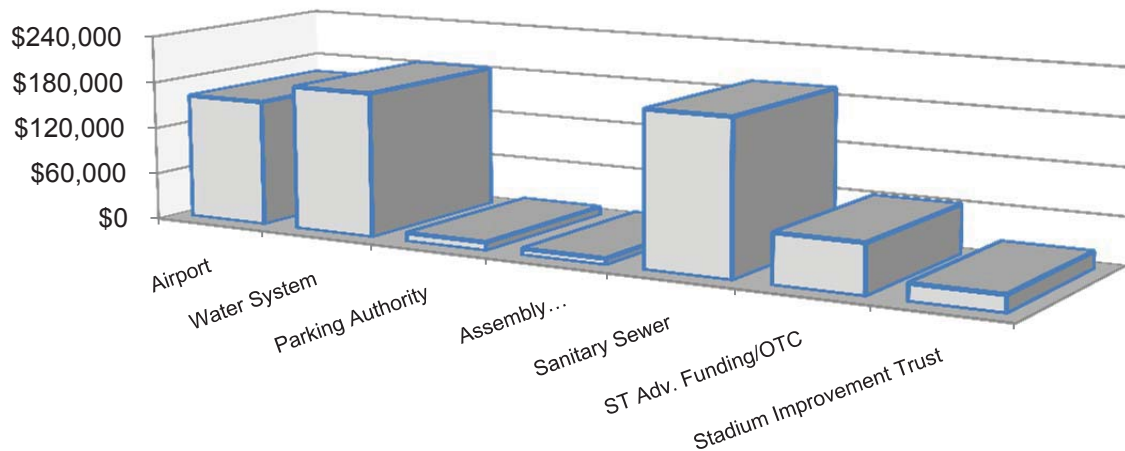
Source: City of Tulsa Department of Finance

State Loans for Sanitary Sewers

As part of the 1972 Clean Water Act, the Federal government provided municipalities with grants to construct sanitary sewer improvements needed to meet the new water quality standards. During the 1980s, the grants became loans and the State was placed in charge of administering the loan program. The City used this program to finance over \$465 million in sanitary sewer projects. The program had been an attractive financing tool, as the interest rates were often lower than could be achieved through traditional bonds. However in FY16, TMUA issued its first Utility Revenue Bond which provided \$10 million in funding for sanitary sewer projects. If these bonds prove to be financially beneficial, it is likely the authority will continue issuing in this manner.

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

**Revenue Bond Debt By Type of Issue
City of Tulsa Authorities
As of June 30, 2017**
(amount expressed in thousands)



Source: City of Tulsa Department of Finance

The estimated amounts of annual discretionary capital funds that will be available from the Water, Sewer, and Stormwater Funds from projected revenues in these funds are shown below. Any remaining water system needs will be financed with revenue bonds, while sales tax, general obligation bonds or OWRB loans will be used for sanitary sewer and, excepting OWRB loans, stormwater projects.

**Projected Discretionary Annual Capital Funds
Selected Enterprise Funds
City of Tulsa FYs 2019 - 2023**
(amount expressed in thousands)

Fund	2019	2020	2021	2022	2023
Water	\$43,399	\$33,603	\$33,286	\$30,708	\$34,165
Sewer	\$21,596	\$20,927	\$27,532	\$36,182	\$44,538
Stormwater	\$5,600	\$6,400	\$6,200	\$5,600	\$5,000

Source: City of Tulsa Department of Finance

General Obligation Bonds

General Obligation (GO) Bonds can be issued by an Oklahoma municipality only upon the consent of the voters in the jurisdiction. They are retired with a dedicated annual levy on property. There are several ways to judge the appropriate level of a municipality's GO debt. One of the most common is the ratio between the jurisdiction's annual net assessed value and the amount of outstanding obligations. Tulsa's Net General Obligation Bond Debt was \$508 million on June 30, 2017. This is 14.8 percent of the City's net assessed valuation, well below the 25 percent used by bond underwriters as an indicator of fiscal prudence. Using the 25 percent limitation as a standard, the City has an additional \$351 million in general obligation bonding capacity.

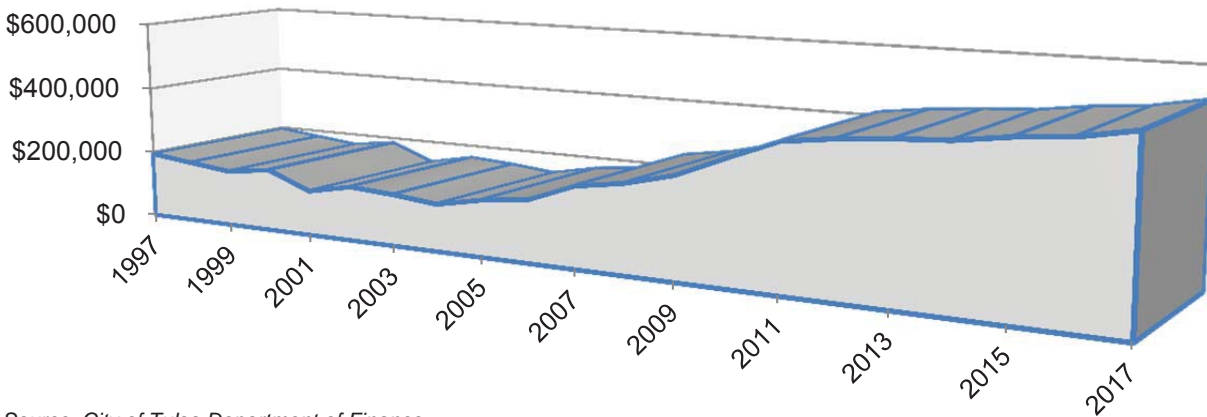
FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Per capita debt is another measure of appropriate debt levels widely used by bond rating agencies and other financial firms. In FY17, Tulsa's per capita debt was \$1,261.

A final measurement is the mill levy required each year to retire maturing obligations. As shown below, the property tax levies in Tulsa increased as each bond issue was sold. The levy amount actually declined when the bonds authorized in 1999 were issued, with the last bonds being sold in February, 2002. The increase in the assessed valuation, along with low interest rates, caused this fortunate outcome. With the approval of the 2005 General Obligation Bonds, the required levy began increasing in FY07 and is currently 22.7 mills. With the approval of the 2008 General Obligation Bonds and 2014 General Obligation Bonds, the levy will continue to increase to a projected peak in 2019 of 24.0 mills.

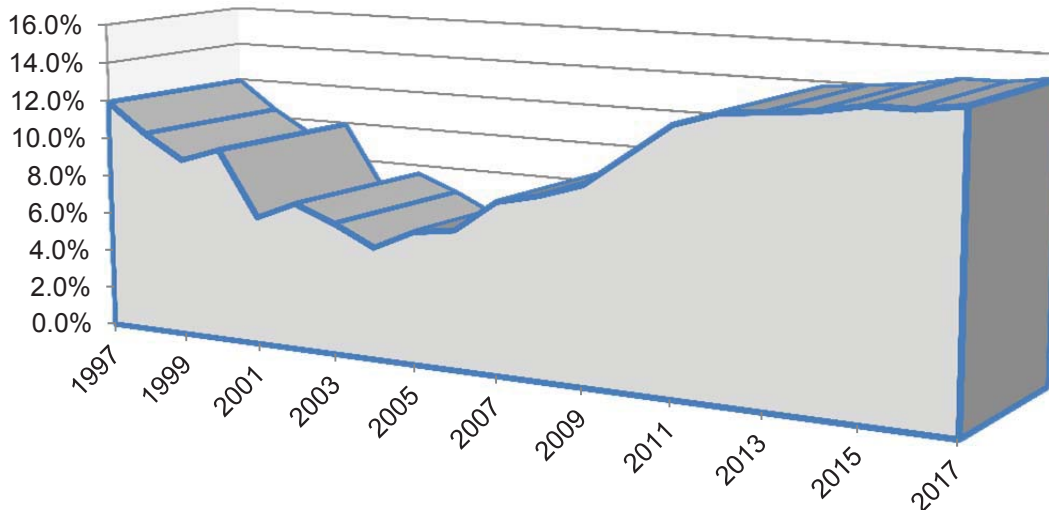
**Net General Obligation Bond Debt
FYs 1997 - 2017
As of June 30**

(amount expressed in thousands)



Source: City of Tulsa Department of Finance

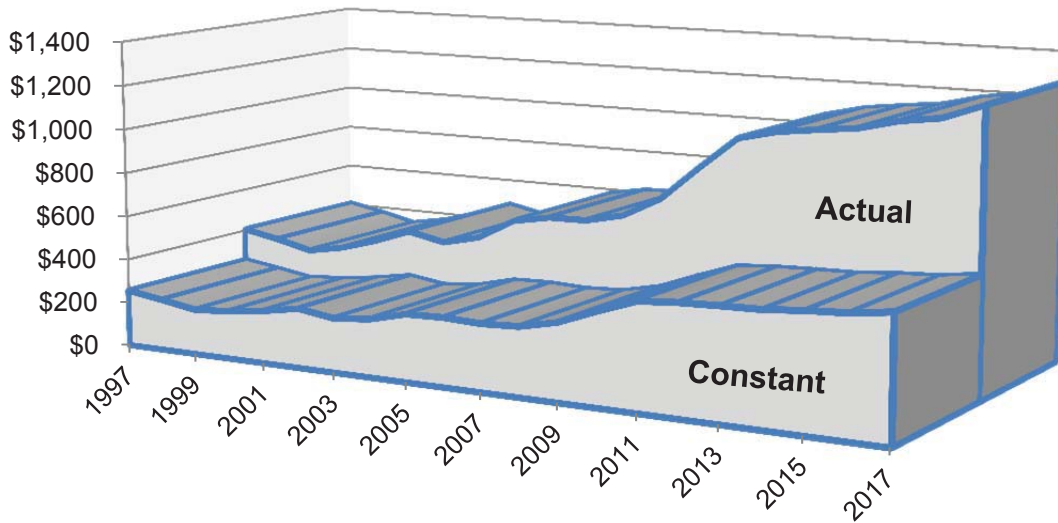
**Ratio of Net General Obligation Debt to
Assessed Value of the City of Tulsa
FYs 1997 - 2017
As of June 30**



Source: City of Tulsa Department of Finance

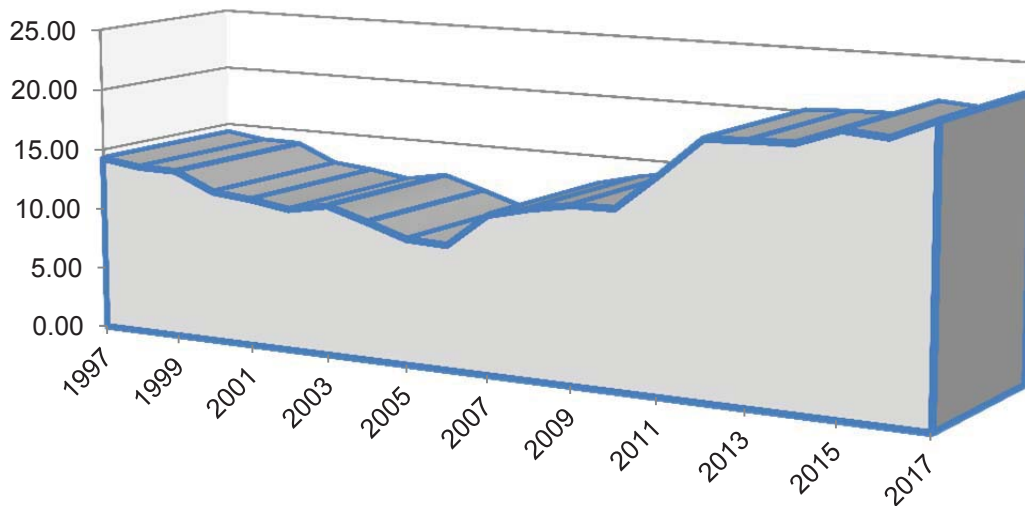
FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

**Per Capita
General Obligation Bond Debt
(Actual and Constant=1982/84)
FYs 1997 – 2017
As of June 30**



Source: City of Tulsa Department of Finance

**Historic Property Tax Levy Amount
FYs 1997 - 2017
(in Mills)**



Source: City of Tulsa Department of Finance

FY19 CAPITAL BUDGET FUNDED PROGRAM STATUS & OPERATING IMPACT

Federal and State Highway Funds and Federal Aviation Administration Grants

Federal and state gasoline and diesel tax collections are used to maintain and build transportation facilities. Most of the Federal funds are granted to state departments of transportation for administration at the state level. Some of the money comes earmarked for interstate highways, some for other federal highways, some for local streets, and some for roads in rural areas. During the time frame of this plan, most of the money from this source will be needed to construct the Gilcrease Expressway, make improvements to I-44 and other area expressways, and provide matching funds for approved street projects; however, other arterial widening projects will utilize this funding source to a limited extent.

Conclusion

The City's capital financing programs will continue to utilize a uniform approach for meeting needs without overburdening any one financing source or segment of the city. This program continues the policy of a balanced use of available capital financing sources and proposing bond financing to continue systematic programmed infrastructure maintenance. The other resources include; state loans for sanitary sewers, federal funds for transportation and trail improvements, and revenue bonds and enterprise funding for water, sewer, stormwater, parking, and E911 projects.

SECTION 7 CAPITAL INVENTORY



WOODWARD PARK

This section of the document provides information about the capital projects requested by the City departments. The projects are listed by department with cost estimates and an indication of the Council district(s) they would serve.

This section is for information only and is not part of the ordinances adopted by the City Council.

CONSTRAINED CAPITAL PROJECTS INVENTORY



INTRODUCTION

The structure of the CIP project inventory and funding table reflects future funding constraints and the impact of capital projects on the operating budget. CIP projects classified as expansion must be justified based on three business case criteria. These criteria are;

- Return on Tax Dollars/Investment (ROI)
 - Factors being considered;
 - Cost avoidances
 - Payback period
 - Effects on; efficiency, social conditions, service delivery and/or internal processes
 - Potential new revenues
- Linkages and Leveraging
 - Factors being considered;
 - Coordination and incorporation of projects which span multiple departments
 - Coordination with county, state or federal governments
 - Priority in adopted comprehensive or designated master plans
 - Relation to an existing or uncompleted capital project
- Alignment with the City's Strategic Initiatives
 - Relation to;
 - Economic Development
 - Enterprising Local Government
 - Community Development
 - Public Safety
 - Energy Innovation

In addition, all projects will be categorized into tiers based on the following priority definitions:

- **Tier I**

Tier I represents projects that have pressing funding needs. These include projects that address one or more of the following categories;

 - Health and Safety: A project that address' an *immediate* major health or safety hazard in the City.
 - Emergency Capital Replacement: A project that address' an *immediate* degradation of the structural integrity to a City asset.
 - Mandates: A project *required* by a binding commitment (legal, contractual, or regulatory).
 - Matching Requirements: A failure to fund the project will result in a loss of funds committed to the City for a specific purpose.
 - Economic Development
- **Tier II**

Tier II projects may not address an immediate need. If an expansion project, it should address the City's Strategic Initiatives, have a clearly defined return on the City's tax dollars and show an effort was made to identify linkages and leverages. Rehab and replacement projects should

CONSTRAINED CAPITAL PROJECTS INVENTORY

promote continued economic development, improve the integrity of a capital asset or promote service improvements.

➤ **Tier III**

Tier III projects may only address one or a couple of the business case criteria and/or City Strategic Initiatives and may not have an extraordinary identified need. The project may support continued growth or service improvements.

➤ **Tier IV**

Tier IV projects may address City strategic initiatives and have business case justifications, but may not be a necessity and potential alternatives may exist to supplement the projects' purpose. These projects may not be essential to the City's short term operations and/or goals, therefore may be deferred.

➤ **Expansion**

The expansion tier recognizes proposed projects that have a net financial benefit. The expansion tier consists of the top projects that have identified the most potential net financial return to the City.

The Constrained Capital Projects Inventory includes identified unfunded projects that fall within the priorities and estimated resources of the City for the next five years. This inventory totals \$3.1 billion. Water, sewer, and some stormwater projects will receive funding within the next 5 years, and all other department projects will be reviewed for funding in the next five years. Projects which fall outside this timeframe have been deferred and placed in the unconstrained inventory. A summary can be found on page 9 of Section 5. Projects scheduled for funding in FY 19 will be enterprise funded projects only. Upon the implementation of a new capital program, it is likely that Sales Tax proceeds will be allocated to projects beginning in FY 22, while general obligation bond proceeds could begin to be allocated to projects as early as FY 20. It is expected the majority of the bond proceeds would be dedicated to the major rehabilitation of streets, in order to meet the Pavement Condition Index (PCI) of 65 by FY 21.

The constrained inventory of capital needs is organized according to major program categories and departments. Each year elected officials decide which projects in the inventory should be funded. In many instances, the costs of the high priority projects are great enough to justify a sales tax or bond proposal. The following section lists the capital requests by department. Virtually all of the projects have been identified in various long-range plans adopted or approved by a board, an authority, or elected officials. They also have been reviewed by the Tulsa Metropolitan Area Planning Commission and judged to be in accordance with the City's Comprehensive Plan.

Projects that do not have a basis in adopted planning documents or have undocumented operating impacts are not considered for inclusion in the constrained inventory or funding table.

In addition to the project inventory, this section contains information about the origin of the projects, cost estimates, and an indication of the City Council Districts they serve. In most cases, the Council District number(s) correspond to the actual district(s) served, but in instances involving a facility with a citywide service area, the district served is represented by "Citywide". Projects listed in bold letters are new additions to the existing inventory since the last adoption of the Capital Improvements Plan by the City Council.

**Designations have been added to projects that are identified goals within the City's Strategic Plan. A summary of the strategic planning goals is included in section 1 of the Annual Budget and Capital Plan.*

\$123.1

PUBLIC SAFETY AND PROTECTION

YOU ARE HERE

Police
Fire

\$400.2

CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

\$2,301.5

PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

\$130.1

SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Development Services
Planning

\$24.9

TRANSPORTATION

Tulsa Transit

\$101.4

ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management
Short Term and Contracted Capital

\$3,081.2

CONSTRAINED CAPITAL PROJECTS INVENTORY TOTAL

POLICE DEPARTMENT

CONSTRAINED CAPITAL PROJECTS INVENTORY

The majority of the Police Department's existing capital needs have been included in the voter approved Improve Our Tulsa Capital Program. They will continue to receive funding in the coming years. These projects include improvements at various Police facilities, the scheduled replacement of their existing fleet, as well as the replacement of their existing helicopter.

Of the remaining unfunded needs, the Police Department's highest priority is the rehabilitation of the Police Courts facility. Improvement projects have also been submitted for the general rehabilitation of the 911 Facility, as well as to replace large equipment used by the Call Center.

The Police Department's unfunded request is listed below. Existing and proposed police and fire facilities are shown on **Map 2**.

	Project Title	Cost Estimate (in \$000)	Council District Served
1	911 Facilities Electrical Upgrade	190	Citywide
2	911 Radio Consoles for Expansion	129	Citywide
3	911 Facility Upgrades	145	Citywide
4	Police CAD System	660	Citywide
5	Eurocopter	3,500	Citywide
6	Police Courts Building	2,600	Citywide
7	Police Heliport	2,500	Citywide
8	Police Fleet - Short Term Capital	16,500	Citywide
	POLICE PROJECTS TOTAL	26,224	

Projects listed in bold are FY 19 additions to the inventory.

FIRE DEPARTMENT

CONSTRAINED CAPITAL PROJECTS INVENTORY

The replacement of apparatus remains to be the Fire Department's highest priority. After this; replacing the existing Fire Station Dispatch Program continues to be a top priority. This is necessary to increase the effectiveness and reliability of Fire Department's responses.

The Department's remaining needs include: training props for the Regional Fire Training Academy, and storage for both fire equipment and apparatus.

Additionally, the Fire Department has identified three sites for relocation, and a fourth for construction. These sites would be necessary to increase/improve safety coverage of the City; as based upon current population density, call volume, and response times.

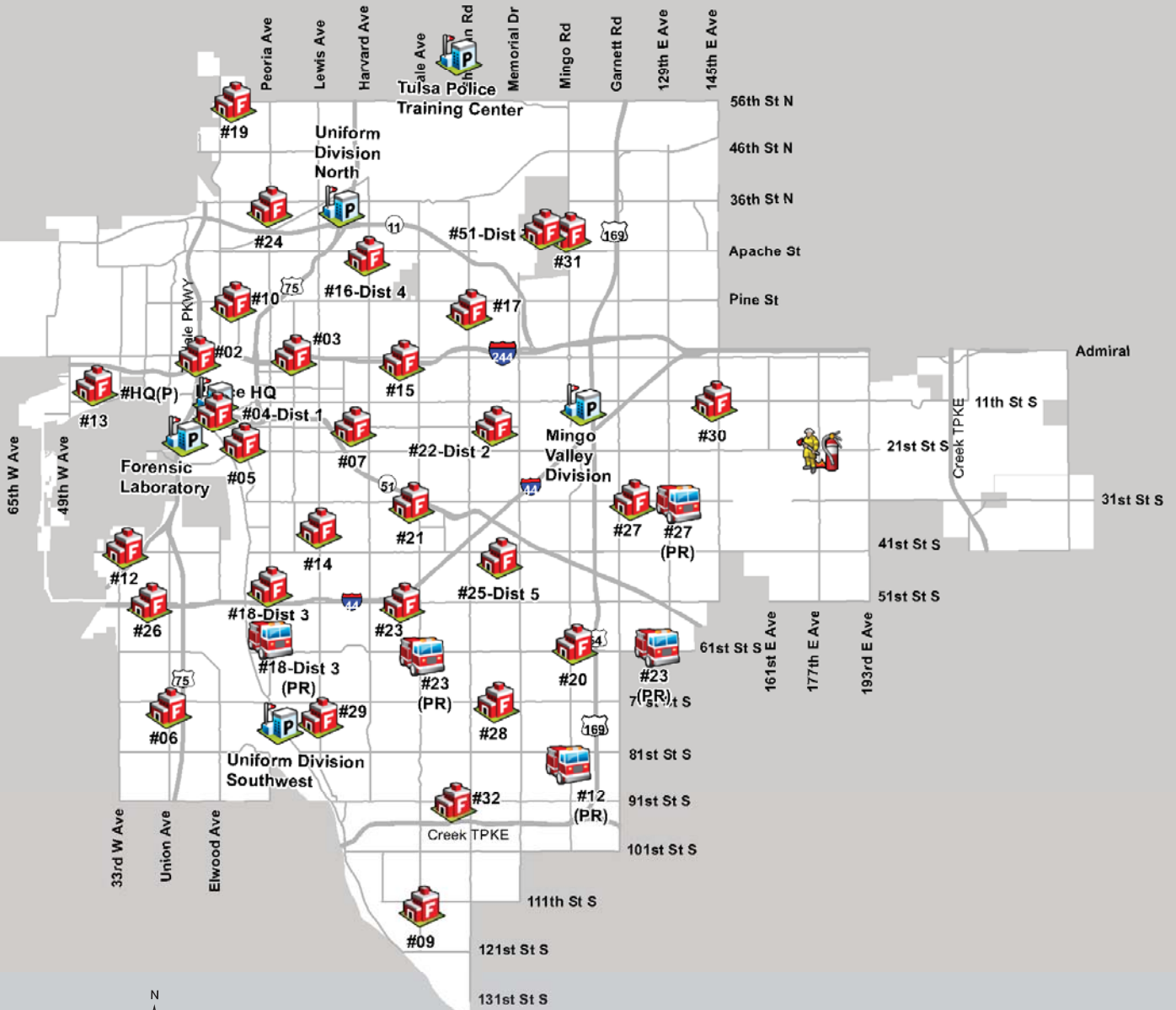
Fire Department capital improvement requests are listed below. Existing and proposed police and fire facilities are shown on **Map 2**.

	Project Title	Cost Estimate (In \$000)	Council District Served
1	Fire & Rescue Vehicle Acquisition And Replacement	41,693	Citywide
2	Fire Station Dispatch Program	2,500	Citywide
3	Fire Station 18 - Relocate: 5600 S. Peoria Ave.	3,829	9
4	Fire Station 23 - Relocate: 5800 S. Yale Ave.	4,071	9
5	Fire Station 27 - Relocate: 10400 E. 31st St.	3,829	4
6	Fire Station 34 - Construct: 3300 S. 177th E. Ave	4,479	6
7	Fire Department Fitness Testing Facility	650	Citywide
8	Construct Classroom At Fire Safety Training Center	300	Citywide
9	Tulsa Regional Fire Safety Training Center Props	20,200	Citywide
10	Equipment & Prop Storage With Indoor PAT/CPAT At Tulsa Fire Safety Training Center	1,400	Citywide
11	Fire Station And Facilities Remodel And Refurbishment	12,500	Citywide
12	Remodel Of Fire Department Headquarters	300	Citywide
13	Installation Of Bunker Gear Extractors And Dryers At 10 Fire Stations	850	Citywide
14	Replace Ibutton Locks To COT Card Readers At All TFD Stations And Facilities	281	Citywide
	FIRE PROJECTS TOTAL	96,882	

Projects listed in bold are FY 19 additions to the inventory.

City of Tulsa Police and Fire Stations

Map 2



Department of Finance
Budget and Planning Division
May 2018

	Fire Stations		Police Stations
	Proposed Fire Stations		
	Proposed Fire Headquarters		
	Proposed Fire Station Relocation		

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$123.1 PUBLIC SAFETY AND PROTECTION

Police
Fire

\$400.2 CULTURAL DEVELOPMENT AND RECREATION

YOU ARE HERE

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

\$2,301.5 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

\$130.1 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Development Services
Planning

\$24.9 TRANSPORTATION

Tulsa Transit

\$101.4 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management
Short Term and Contracted Capital

**\$3,081.2 CONSTRAINED CAPITAL PROJECTS
INVENTORY TOTAL**

PARKS

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Park and Recreation Department's remaining unfunded high priority projects are related to system maintenance.

Parks Department Master Plan

The Park Department is involved in the implementation of the Park's Master Plan. The intention of the plan is to prioritize capital projects within the City's parks system which is made up of 134 parks covering roughly 8,278 acres. This includes nature centers, golf courses, 5 community centers, WaterWorks Art Studio, 5 swimming pools, 134 sports fields, 92 playgrounds, 34 tennis courts, 14 water playgrounds, 21 splashpads, 2 Skate Parks, 5 disc golf courses, 79 picnic shelters, fitness facilities, gymnasiums, meeting rooms and 66 miles of trails.

The Master Plan has integrated information from additional planning efforts for the City of Tulsa that have helped inform the planning process. These include:

- ❖ Summary of recent ten-year plan updates for Tulsa Neighborhood Implementation Plan Studies
- ❖ Downtown Tulsa Master Plan
- ❖ Brady Village Trail Plan
- ❖ Strategic Plan for the City of Tulsa Parks and Recreation Department
- ❖ Aquatics Inventory Analysis

Capital Project Inventory

While Tulsa is typical of many mid-sized cities in the United States with relatively low population densities, it nonetheless has a robust park system, with over 8,000 acres of parkland in the inventory, or about 23 acres per 1,000 persons. This is a healthy ratio and a satisfactory one that does not call for any major adjustments. The focus is on what is offered within this acreage and how it meets the needs of Tulsans.

A critical issue is the condition and configuration of the parks. Tulsa has many parks of approximately the same age that are reaching a point in their life cycle where repair and/or re-purposing is required. The plan calls for a new strategy. Tulsa's parks are looked at closely to determine what things within them are timeless, and what things are no longer relevant. Strategic prioritization is needed to determine if elements should be removed, replaced, or repurposed when funds become available. This strategy for addressing the repair and/or re-purposing of low-functioning components is included in the final Park's Master Plan.

As the Park's Department considers its existing infrastructure and resources, it has begun monitoring various trends so that preliminary strategies reflect them. Popularity has been growing in various specializations of parks, including; dog parks, skate parks, and water playgrounds. Conversely, with concern for more traditional parks, citizens are expressing a renewed desire for greater integration of nature into their parks. The desire is to create more natural areas to serve as a refuge from more urban landscapes. Additionally, demand for more educational opportunities is growing. As such, new focus is being directed at designing parks to encourage discovery, nature, adventure, and art play. Lastly, citizens are expressing desire for more events at local parks, in order to help serve as an anchor with which to build a sense of community.

PARKS

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Park and Recreation Department's Master Plan capital improvement strategy is organized around these functional areas.

- ❖ Update parks and facilities to address changing needs and desires
 - Improve existing parks to meet community standards
 - Utilize an inventory analysis of existing pools to determine which pools are functional, which need repairs, and which should be replaced or decommissioned.
 - Improve water playgrounds.
 - Increase access to natural areas and open space
 - Create a series of destination parks throughout Tulsa
 - Achieve and maintain an appropriate level of service for all parts of Tulsa

- ❖ Maximize recreation program management
 - Enhance recreation program planning method
 - Conduct a program life cycle analysis
 - Implement new programs based on research and feedback
 - Assess services to determine the City's responsibility for the provision of each type of service offered
 - Develop procedures and policies to accurately track program participation and drop-in facility use
 - Create and implement a cost recovery philosophy and policy
 - Track performance measures for all park and recreation services.

Conclusion

The Park Board's highest priority continues to be the maintenance of the existing system. The needs range from roof repairs to air conditioning. They also include remodeling existing facilities to more closely match the needs of today's users and adding storage to protect valuable equipment. The following is a listing of the unfunded needs identified for the park system. The programs are listed by functional category. The parks where improvements total over \$100,000 are shown on **Map 4**.

	Project Title	Cost Estimate (in \$000)	Council District Served
1	Add Restroom Facility (Zink, Pielsticker, Helmerich @ averaging \$400,000 each)	1,200	1,2
2	Pond Dredging (Hunter, Leake, Minshall, Owen @ \$200,000 each)	875	4,8
3	Fred Johnson Park Rehabilitation and Replacement	4,125	9
4	Hick Park Site Improvements	1,150	7
5	Lacy Tennis Expansion	935	1
6	New Playground Equipment and Safety Surfaces	1,525	Citywide
7	Reed Community Center Rehabilitation	2,820	9

PARKS

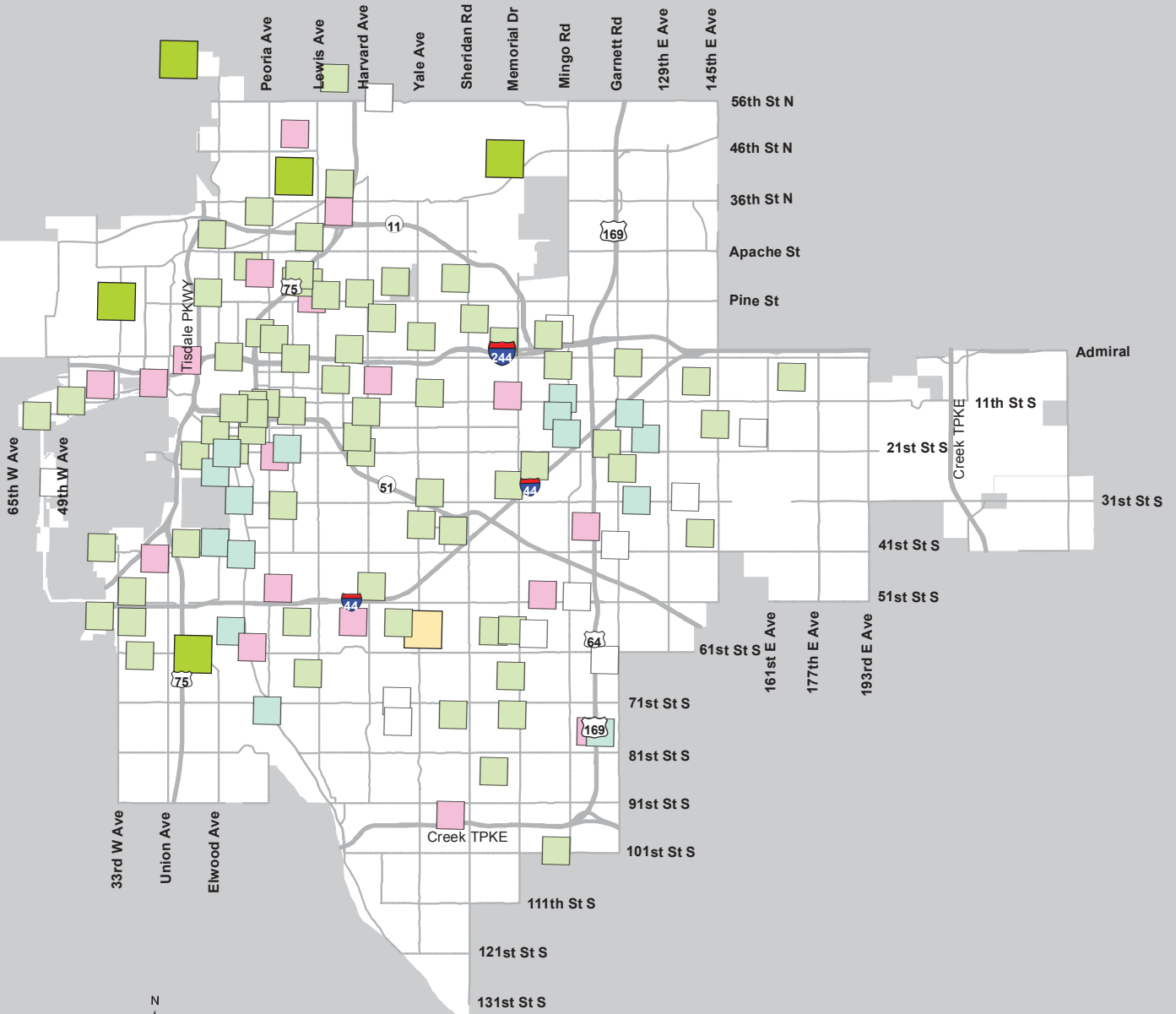
CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Cost Estimate (in \$000)	Council District Served
8	Security System Upgrades (Henthorne, Hicks, McClure, Newblock, North Tulsa Sports Compelx, Skate North, Waterworks, Whiteside @ \$76,500 each)	612	1,3,4,7,9
9	Tennis Court Rehabilitation and Lighting (Florence, Heller, Hicks, Highland, Leake, West Highlands, Whiteside @ \$275,000 each)	1,925	2,4,5,7,8,9
10	Page Belcher and Mohawk Golf Course Facilities Roof Replacement/Repair	1,902	2,3
11	Mohawk Golf Renovation	16,500	3
12	Page Belcher Golf Course Improvements	14,080	2
13	Water Playgrounds (Archer, Carbondale, Dawson, Hicks, Highland, Turner, Zink @ \$500,000 each)	3,500	1,2,3,4,5,7,9
13	Whiteside Park Weight Room and Multi-Purpose Room	3,854	9
14	Site Wide Parking Rehabilitation	9,350	Citywide
PARKS PROJECTS TOTAL		64,353	

Projects listed in bold are FY 19 additions to the inventory.

City of Tulsa Park and Zoo Facilities

Map 3



Miles

Department of Finance
Budget and Planning Division
May 2018

- Neighborhood Park
- Community Park
- Area Park
- Conservation Area
- Special Purpose Park
- City Owned Tract

TULSA ZOO

CONSTRAINED CAPITAL PROJECTS INVENTORY

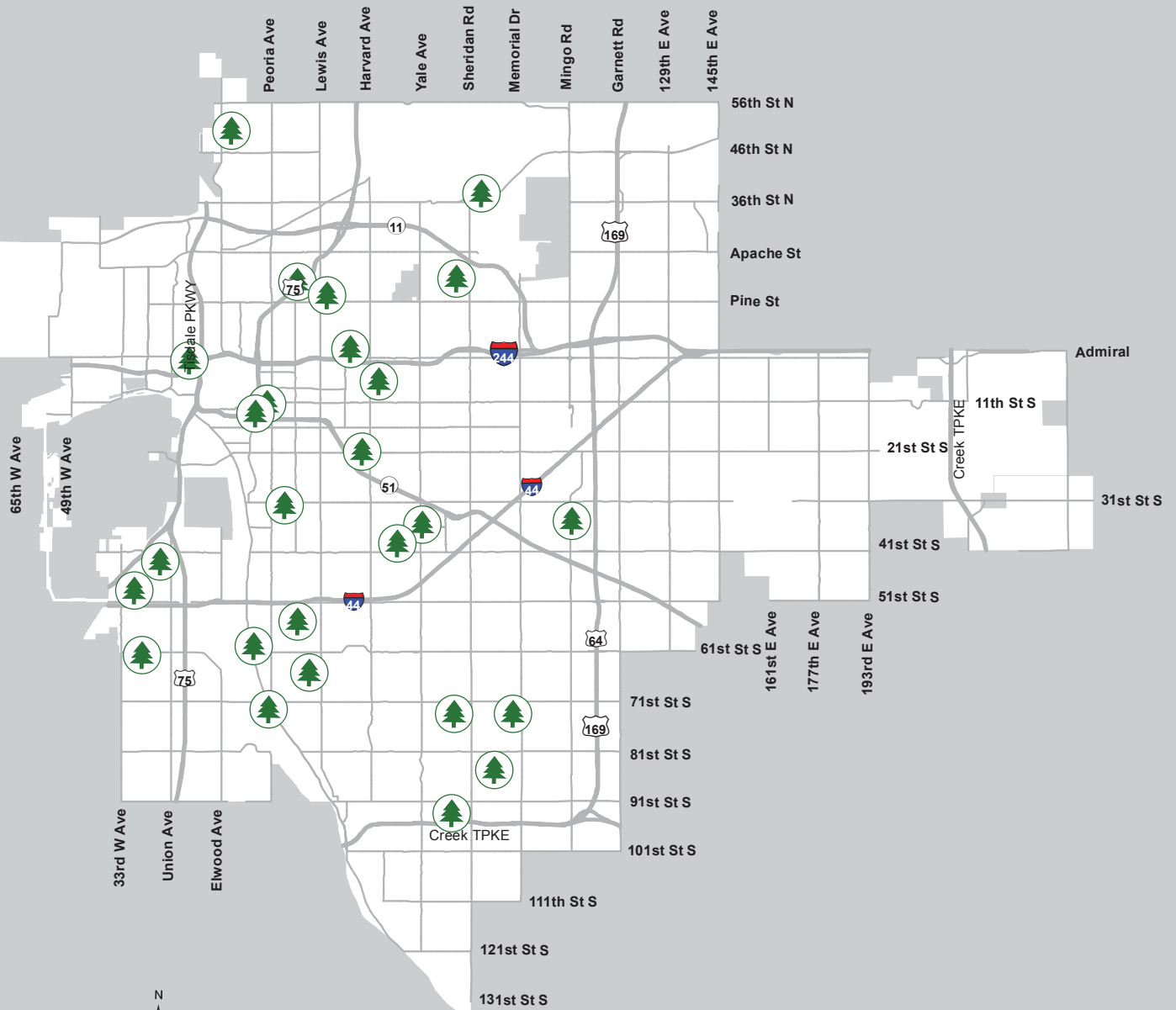
In 2010, the City of Tulsa transferred maintenance and operations to the private company Tulsa Zoo Management Incorporated (TZMI). Through a comprehensive facility evaluation completed in 2010, and the Tulsa Zoo Master Plan completed in 2012; TZMI has identified \$111.9 million in necessary improvements for failing exhibits and buildings. In 2013 voters approved the Improve Our Tulsa Capital Program, of which \$11.75 million would go to address the *Carnivores* and *Tiger & Snow Leopard* Exhibits. Additionally, the Zoo is scheduled to receive \$25 million from the Tulsa Vision Capital Program. This funding will go towards the construction of new exhibits, as identified in the Zoo Master Plan. The remaining unfunded projects listed below were targeted because they address the general safety, health, and welfare issues of zoo patrons, staff and animals as well as deferred maintenance. By focusing on these exhibits, the zoo will continue to make progress on its 20-year master plan.

Project Title		Cost Estimate (in \$000)	Council District Served
1	Existing Master Plan Projects	65,000	Citywide
2	Expanded Parking Lot and Improved Mohawk Park Entry	9,450	Citywide
3	Pathways/Service Roads/Staff Parking Lot Improvements	2,000	Citywide
4	African Forest - Replace Chimpanzee Exhibit with New Chimpanzee and Gorilla Exhibit	30,000	Citywide
5	Zoo - Complete Roof Renovation	10,100	Citywide
ZOO PROJECTS TOTAL		116,550	

Projects listed in bold are FY 19 additions to the inventory.

City of Tulsa Park Sites and Improvements

Map 4



Department of Finance
Budget and Planning Division
May 2018



Parks with Projects that Total
More than \$100,000

GILCREASE MUSEUM

CONSTRAINED CAPITAL PROJECTS INVENTORY

The majority of the Gilcrease Museum’s capital needs were addressed in the most recent voter approved, Improve Our Tulsa; and Tulsa Vision Capital Programs. These improvements will include facility upgrades and repairs, as well as roof rehabilitation. Projects in the Improve Our Tulsa Program began receiving funding in 2014. Funding from the Tulsa Vision Capital Program will be appropriated at a future date; and will be used to expand the facilities, as well as construct a new entryway. The Museum’s highest current priority is the upgrade and replacement of the existing and outdated Halon Fire Suppression system as well as the replacement of the existing HVAC system. The museum’s remaining unfunded priorities include the Gilcrease Museum’s desire to address general repairs of the Museum itself, such as replacing steam boilers, air handlers, and lighting upgrades.

Project Title		Cost Estimate (in \$000)	Council District Served
1	Closed Circuit Television Security System	115	Citywide
2	Fire Alarm Upgrades and System Review	255	Citywide
3	Flooring Replacement in the Galleries	1,502	Citywide
4	Gilcrease Bike and Trail Connector	1,531	Citywide
5	Gilcrease Landscape Master Plan	4,840	Citywide
6	Gilcrease Loading Dock and Approach	888	Citywide
7	Halon System Replacement Lower Level	250	Citywide
8	Install DAS Cellular Reception Booster	553	Citywide
9	Interior and Site Signage	160	Citywide
10	LED Lighting Upgrade - PHASE 2	363	Citywide
11	Mechanical Repairs and Improvements	4,321	Citywide
12	Office Renovation	651	Citywide
13	Replace Gallery Ceilings	832	Citywide
14	Restore Gilcrease House	1,673	Citywide
15	Vista Room/Gallery 18 Roof Replacement	441	Citywide
16	Storage Building	504	Citywide
GILCREASE PROJECTS TOTAL		18,878	

Projects listed in bold are FY 19 additions to the inventory.

COX BUSINESS CENTER & BOK ARENA

CONSTRAINED CAPITAL PROJECTS INVENTORY

Vision 2025 funded the ballroom/meeting rooms and minor interior renovations to the public gallery areas and convention center arena. The Ballroom opened in January of 2010. Updating and renovating other areas of the facility are now the top priorities for future funding. The Sports Management Group's (SMG) highest priorities include replacing the now obsolete fire alarm systems located both at the BOK and at the Cox Business Center (CBC). The recent Tulsa Vision Capital Program will fund an improvement of the CBC to update and expand the facility in an effort to aid Tulsa in remaining competitive with other regional convention centers, and maximize efficiencies with the BOK.

Beyond the expansion, the desire of SMG staff continues to be to replace and upgrade various telecommunications, marquee, and video display units in order to remain competitive in attracting large performances and conventions to Tulsa. Additionally, staff remains committed to projects which will address general facility repairs at both the BOK Arena and the Cox Business Center; such as plumbing, electrical, flooring, and exterior improvements; in an effort that both sites should remain high quality facilities.

Project Title		Cost Estimate (in \$000)	Council District Served
1	BOK - Audio/Visual #2	420	Citywide
2	BOK - Audio/Visual #3	8,505	Citywide
3	BOK - Bunker Suite	368	Citywide
4	BOK - Drainage and Irrigation improvement.	32	Citywide
5	BOK - Electrical	2,678	Citywide
6	BOK - Food & Beverage	441	Citywide
7	BOK - Furniture, fixtures & Equipment	814	Citywide
8	BOK - General Building	1,344	Citywide
9	BOK - HVAC/Mechanical	567	Citywide
10	BOK - Life & Safety/Fire	656	Citywide
11	BOK - Plumbing	1,155	Citywide
12	BOK - Security	158	Citywide
13	BOK - Telecommunications	478	Citywide
14	BOK- General Building and Maintenance Improvements	152	Citywide

COX BUSINESS CENTER & BOK ARENA

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Cost Estimate (in \$000)	Council District Served
15	CBC - ADA Improvements	39	Citywide
16	CBC - Electrical	2,846	Citywide
17	CBC - Exterior Improvements	2,653	Citywide
18	CBC - Fire/Life Safety Improvements	1,470	Citywide
19	CBC - Furniture, Fixtures, and Equipment Improvements	1,155	Citywide
20	CBC - IT/AV/Tel-Com Improvements	1,988	Citywide
21	CBC - Mechanical Improvements	3,518	Citywide
22	CBC - Plumbing Improvements	675	Citywide
23	CBC - Resurfacing the Exhibit Hall Floors at the Cox Business Center	226	Citywide
24	CBC - Seating Risers	840	Citywide
25	CBC - Security System Improvements	339	Citywide
26	CBC - Sound Systems	1,050	Citywide
27	Exterior Security Gate	17	Citywide
28	New Exterior Marquee / Digital Signage	1,400	Citywide
29	OneOK Club Lounge Expansion & New Lower Level Suites	1,900	Citywide
30	Security Metal Detectors	32	Citywide
31	Upgraded Wi-Fi System	1,400	Citywide
SMG PROJECTS TOTAL		39,311	

Projects listed in bold are FY 19 additions to the inventory.

PERFORMING ARTS CENTER

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Performing Arts Center's (PAC) most pressing needs were approved for funding in the Improve Our Tulsa Capital Program. With the exception of the HVAC Upgrade project, each of the PAC's remaining needs address interior finishes and repairs within the facility.

As more patrons continue to utilize the PAC, staff has expressed interest in adding a 2 ½ story space along the west wall; abutting 3rd Street. Additionally, this will create new foyers outside the existing front wall. This would provide a central lobby where individuals may congregate between shows, or the PAC may use for special event seating. Various interior finishing projects remain a priority as well, including; seat replacement in the Liddy Doenges Theater, repair of the Chapman ceiling and lighting units, and concrete repair of the loading docks.

Project Title		Cost Estimate (in \$000)	Council District Served
1	Chapman Music Hall Constellation and PA System Renovation	4,560	Citywide
2	PAC 3rd Street Remodel and Expansion	7,980	Citywide
3	TPAC Facility Wide HVAC Upgrade	250	Citywide
4	TPAC Loading Dock and Perimeter Concrete Repair	200	Citywide
5	Tulsa PAC Major Renovation and Expansion.	94,660	Citywide
6	Tulsa Performing Arts Center Exterior Door Replacement and Repair	200	Citywide
PAC PROJECTS TOTAL		107,850	

Projects listed in bold are FY 19 additions to the inventory.

RIVER PARKS

CONSTRAINED CAPITAL PROJECTS INVENTORY

In 2007, the River Parks Authority, City, County and INCOG, along with the Corps of Engineers, completed a \$500,000 River Corridor Development Study. The study identified a number of projects throughout the River Parks system including the renovation of the River West Festival Park, improvements on the east bank between 11th and 21st streets, including a Route 66 center and commercial facilities at 19th and Riverside, and resurfacing and widening of the trails. These were the highest priorities of the Authority and proceeds from the 2006 Sales Tax Extension Program and Vision 2025 have been allocated for them. More recently, voters approved the Tulsa Vision Economic Development Capital Program which will fund the replacement of the deteriorating Zink Dam and the construction of a new low-water dam near Jenks, among other improvements along the Arkansas River.

The remaining unfunded high priorities in the River Park's capital project inventory are the acquisition of additional land in the 101st – 121st & Delaware area, the maintenance of existing facilities, river bank stabilization and expanded parking opportunities, as well as various improvements for economic development along the Arkansas River.

Project Title		Cost Estimate (in \$000)	Council District Served
1	East Bank Acquisition and Development - 121st & Delaware	14,500	Citywide
2	Expanded Parking Solutions	3,578	Citywide
3	M.K. & T. (Katy Trail) - Resurfacing, Erosion Control	5,440	Citywide
4	Renovate "Turkey Leg" Trail: I-44 to Turkey Mountain	2,746	Citywide
5	River Bank Stabilization	5,008	Citywide
6	Trail Renovation - East Bank River Spirit Casino to 101st	5,652	Citywide
7	Turkey Mountain Urban Wilderness (Master Plan)	4,860	Citywide
8	Upgrade Park Maintenance Facility	1,628	Citywide
9	Upgrade Rugby Facility	900	Citywide
10	West Bank Trail Extension - 71st to Jenks	7,489	Citywide
11	West Tulsa Sports Complex	1,413	Citywide
RIVERPARKS PROJECTS TOTAL		53,214	

Projects listed in bold are FY 19 additions to the inventory.

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$123.1 PUBLIC SAFETY AND PROTECTION

Police
Fire

\$400.2 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

\$2,301.5 PUBLIC WORKS AND INFRASTRUCTURE

YOU ARE HERE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

\$130.1 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Development Services
Planning

\$24.9 TRANSPORTATION

Tulsa Transit

\$101.4 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management
Short Term and Contracted Capital

**\$3,081.2 CONSTRAINED CAPITAL PROJECTS
INVENTORY TOTAL**

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

The top priority for this area of the City's Capital Improvements Program continues to be arterial and residential street rehabilitation and resurfacing. Since 1996, GO Bond and Sales Tax programs have provided \$661 million for street construction and rehabilitation. In 2008, voters approved a \$452 million streets package to repair arterial and residential streets and bridges throughout the City of Tulsa over five years. In 2013, voters approved another \$624.9 million in general obligation bonds and dedicated sales tax; to repair arterial and residential streets throughout the City. Most recently, in 2016 voters approved a permanent 0.85% tax increase to fund routine and preventative street maintenance, as well as some infrastructure and limited operational funding for the City's public transportation system.

Planning Background

Two transportation-planning instruments are used to determine street and expressway projects in the Tulsa area. The Tulsa Metropolitan Area Transportation Study (TMATS) is the State-mandated planning program used to determine regional transportation funding priorities. The other planning tool, the Major Street and Highway Plan (MSHP) which was updated recently to reflect new cross sections developed for the City's updated comprehensive plan, has been in existence for over 50 years and delineates the routes and widths of street right-of-way and the suggested number of lanes that should be constructed when arterial streets are improved. All proposed expressway and street improvements are based on these plans. For arterial streets included in the 2013 funding program, a new planning tool called a Multimodal Mobility Study has been introduced as part of the City's ongoing commitment to planning, designing and constructing Complete Streets. The Complete Streets Procedural Manual has been developed to assist staff and design consultant engineers to develop street projects that serve the needs of all users including automobile, transit, bicycle and pedestrian. This analysis is utilized to determine alternative lane configurations and roadway cross sections that are viable to serve all modes of travel as best as possible, and inform final decisions in developing project plans.

Expressways and Highways

Since World War II, the federal government has collected and distributed tax revenue for the construction of highways, expressways and, to a lesser extent, streets in urban areas. The money is generated by taxes on gasoline and disbursed back to the states and local areas under a variety of programs. With the passage of the Economic Recovery Act in 2009, additional funds were available in FY 10 to address street needs. The formula used to determine each state's annual allocation is based on population, road mileage, and physical size.

The Tulsa area's share of federal and state highway funds varies from year to year. Most funds are used for the construction of expressways and other federal and state highways that serve the area, but some of the money is also used to improve local arterial streets. From FY 82 through FY 17, over \$1.9 billion was used to construct portions of Tulsa's expressway system and major streets, and make improvements to the U.S. and state highways that pass through the city. Tulsa only received \$8.6 million in 2008 which was used on a number of projects throughout the city; however, it received over \$95 million in 2007 and with emergency relief and stimulus funds combined received over \$195 million in 2009. In 2011, construction was completed on the stimulus package rehabilitation of the Inner Dispersal Loop (IDL). In 2012, construction continued on I-44 from Yale Avenue to the Arkansas River, and the southbound span of the I-244 bridge over the Arkansas River. In 2014, ODOT completed its final and largest segment of Tulsa's portion of I-44; at the surrounding interchange of South Lewis and I-44. Currently, ODOT is working on US 75 west of Tulsa.

The local expressway system plan was originally developed in the 1950s. While it was designed as a regional network, the City later annexed most of the area it served. The plan shows 107 miles of expressways inside the city limits and/or annexation fence line. To date, 94 miles have been constructed. One segment of the expressway system remains incomplete: the Gilcrease expressway extending from the 41st West Avenue west and south to I-44. The Gilcrease project has previously been defined in

STREETS

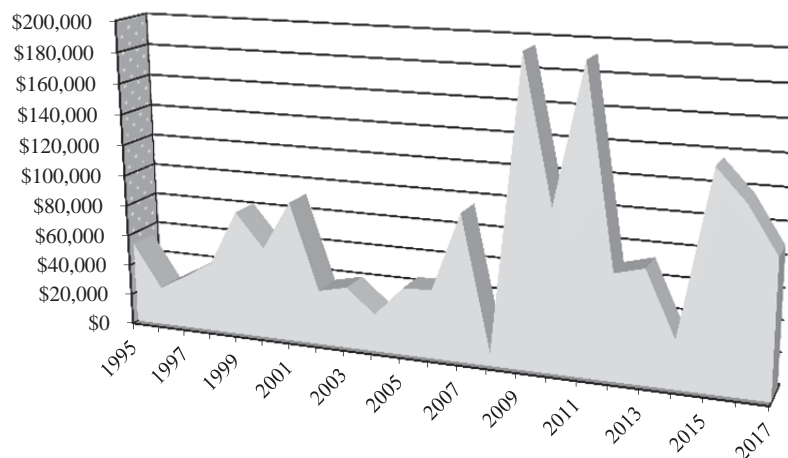
CONSTRAINED CAPITAL PROJECTS INVENTORY

segments: Gilcrease North - U.S. 75 west to the Tisdale Parkway, Gilcrease West - Edison Street to I-44, and Gilcrease Northwest - Tisdale Parkway to Edison Street. Construction of the Gilcrease North has been completed. Gilcrease West is under design and right-of-way acquisition is ongoing. The environmental clearance has been granted for that segment extending south of Edison Street to I-44. A Finding of No Significant Impact (FONSI) was issued in October of 2005 for the Gilcrease Northwest segment. Construction was completed on the section of Gilcrease Northwest between the Tisdale Parkway and 41st West Avenue in 2013. In 2017, the City reached an agreement with the Oklahoma Turnpike Authority (OTA), where the OTA would fund all future construction of the Gilcrease in exchange for setting up tolls.

In addition to the sections proposed for new construction, several of the existing expressways are overloaded (Map 5): I-44 west of Sheridan and U.S. 169 between I-244 and I-44. The 2016 traffic counts show the portion of I-44 at Yale Avenue carries 94,200, up slightly from 90,000 vehicles per day in 2015. U.S. 169 between I-244 and I-44 carries over 107,200 vehicles per day and has been widened to 6 lanes. US-169 has also been widened to 6 lanes between I-244 and the Tulsa city limits at 56th Street North.

The Oklahoma Department of Transportation (ODOT) is addressing the congestion problem on the state highway system. It began widening I-44 from four to six lanes between I-244 and the Arkansas River in the early 1990s. The segment between I-244 and the Arkansas River has been recently completed. In FY11, \$192 million of State and Federal Highway monies were awarded to Tulsa County for distribution among all entities within the County. This amount was significantly higher than the funding allocated in previous years. The spike in allocations was the result of receiving a TIGER grant award of \$60 million to be used at I-244 over the Arkansas River. Tulsa County was allocated \$87 million in 2017.

Tulsa County Allocations
 State and Federal Highway Money
 FY 1995 - FY 2017
 (in 000s)



Source: Oklahoma Department of Transportation

Local Arterials

While some federal monies are used to improve local arterial streets, most of the existing major streets were financed with local funds. There are 346 miles of designated arterial streets in the city. Fifteen miles are improved to six lanes; 43 miles are five lanes; 166 are four-lanes; 5 miles are three lanes; and 189 are two lanes.

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

TMATS uses the “Level C Service Volume” as the standard to gauge the adequacy of the street system. Generally, if a two-lane road carries over 11,900 vehicles a day or a four-lane carries more than 23,800 vehicles, it is not meeting this standard and needs to be analyzed for possible widening to four, five, or six lanes depending upon whether it is a secondary or primary arterial, or reconfiguration of the street cross section due to a multimodal analysis. As shown on **Map 6**, the problem areas at this time are generally located south of 21st Street between 145th East Avenue and the Arkansas River.

Because urban street projects are complex and time consuming to implement, the City historically advance funds design under one capital financing program and then finances construction from a following program. For example, the 1994 Bond Issue and 1996 Sales Tax programs financed the engineering of more than a dozen street projects. Funds for the construction of some of these projects were contained in the 2001 Sales Tax Extension and for others in the 2006 Sales Tax program. Design of fourteen street projects has been funded in the 2005 Bond Issue and the 2006 Sales Tax. Construction of these and other previously designed projects began in the Fix Our Streets sales tax program in 2008. Currently, the 2014 Improve Our Tulsa capital program will fund the construction of four widening projects; as well as two widening design projects; which will be constructed in a future capital program.

Arterial and Residential Street Maintenance and Replacement

The City started using the pavement management system for management of street maintenance and replacement, in 1988. Each street in Tulsa is now examined periodically to determine its current condition and useful life, using the Pavement Management System (PMS). According to the Engineering Department’s PMS calculations, the City needs to spend over \$949 million on arterial and residential street rehabilitation to bring the City’s average Pavement Condition Index (PCI) up to 70 by 2023. The City has begun to address this issue with the passage of the 2008 Fix Our Streets Improvement Program in November 2008, which dedicated \$452 million toward improving the overall residential and arterial street conditions across the City. Continuing on this progress, voters approved another capital program in November, 2013. The new program dedicates \$486.9 million to Arterial and Residential repair.

Conclusion

Transportation related improvements are among the most expensive capital projects. They also require a comparatively long time to design and construct. Following is the current list of street and expressway capital improvements needs. **Map 7** indicates the sites of the major capacity enhancement projects. Cost estimates are based on five year increments except where otherwise noted.

Project Title		Cost Estimate (in \$000)	Council District Served
EXPRESSWAYS AND PARKWAYS			
1	Gilcrease Expressway Project (Local Match - 20%) ¹	8,750	Citywide
2	Tisdale Parkway - Gilcrease Expressway to 56th Street North	17,660	1
ARTERIAL WIDENING³			
3	25th West Avenue (Gilcrease Museum Road) - Edison St. to Apache St.	31,900	1
4	Peoria Avenue - 61st Street South to Riverside Drive	18,230	2

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Cost Estimate (in \$000)	Council District Served
5	61st Street South - Peoria Avenue to Lewis Avenue	14,360	2
6	Delaware Avenue - 81st Street South to 91st Street South	10,550	2
7	91st St. S. - Delaware Avenue to Harvard Ave. and 91st and Harvard Intersection	12,400	2
8	51st Street South - Garnett Road to Broken Arrow Expressway	9,380	6
9	81st Street South - Harvard Avenue to Yale Avenue	15,300	8
10	Elwood Avenue - 71st Street South to 81st Street South	15,930	2
11	Pine Street - Mingo Road to U.S. 169	8,350	6
12	41st Street South - Garnett Road to 129th East Ave	12,900	6
13	91st Street South - Harvard Avenue to Yale Avenue	18,740	8
INTERSECTIONS			
14	101st St. S. and Louisville Ave. Intersection	11,060	8
15	101st St. S. and Mingo Rd. Intersection	7,090	8
16	101st St. S. and Sheridan Rd. Intersection	7,090	8
17	11th and Denver Intersection	5,640	4
18	11th and Lewis Intersection	7,220	4
19	11th and Peoria Intersection	7,220	4
20	4th Place and Sheridan Rd. Intersection	5,640	4
21	4th Place and South Yale Intersection Improvements	5,640	3,4
22	81st Street South and Elwood Avenue Intersection Improvements	9,780	2
23	Lewis Avenue and 15th St. S. Intersection Improvements	5,640	4
24	Peoria and 36th St. N. Intersection Improvements	8,160	1
25	Peoria Avenue and 46th Street North Intersection	7,520	1
26	Peoria Avenue and 56th Street North Intersection	8,210	1

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Cost Estimate (in \$000)	Council District Served
27	Pine Street and Yale Avenue Intersection	9,970	3
28	Yale Avenue and 111th Street South Intersection	8,210	8
29	Yale Avenue and Creek Turnpike Intersection	2,360	8
30	81st St. S. and Union Ave. Intersection	8,970	2
31	Creek Turnpike and Memorial Drive Interchange Safety Improvements	1,530	7,8
TRAFFIC ENGINEERING			
32	Traffic Studies and Data Collection	2,000	Citywide
33	City Wide Guardrail and Attenuator Replacement	2,040	Citywide
34	Signal Coordination and Communications	5,880	Citywide
35	Citywide Matching Funds	7,500	Citywide
36	Citywide Median and Curb Return Improvements	2,550	Citywide
37	Highway, Pedestrian, and Decorative Lighting Replacement	23,000	Citywide
38	Matching Funds for ODOT Traffic Projects	5,000	Citywide
39	Pavement Markings and Signs	11,840	Citywide
40	Traffic Calming	2,040	Citywide
41	Citywide Signals Equipment and Safety Improvements	42,100	Citywide
REHABILITATION PROGRAMS			
42	Arterial Streets, Major Rehabilitation (Including sidewalks and preventative maintenance) ²	440,000	Citywide
43	Residential Street Rehabilitation (PCI 70 by 2023) (Including sidewalks and preventative maintenance) ²	509,000	Citywide
44	Arterial Streets Preventive Rehabilitation	44,000	Citywide
45	Residential Streets Routine and Preventive Maintenance	27,000	Citywide
BRIDGES			
46	Bridge Repair, Citywide ²	10,000	Citywide
47	Bridge Replacement, Citywide ²	61,200	Citywide

STREETS

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Cost Estimate (in \$000)	Council District Served
48	ODOT Bridge Rehabilitation and Replacement Program	12,000	Citywide
49	Hunter Park Pedestrian and Maintenance Bridge	750	8
50	Creek Turnpike Trail Pedestrian Bridge over Memorial Drive	2,040	7,8
OTHER PROJECTS			
51	ADA Self-Evaluation and Transition Plan Update	200	Citywide
52	Citywide ADA ¹	15,400	Citywide
53	Admiral Place Sidewalk - 7300 to 8900 E. Admiral Place	800	3
54	Lewis Ave. - 51st to 61st St. South Sidewalks	490	9
55	Hudson Ave. - 51st to 61st St. S. Pedestrian Sidewalk Installation	380	9
56	Lewis Avenue - 81st to 91st St. S. Sidewalks	660	2
57	Memorial Drive - 31st to 61st St. South Sidewalks	1,230	5,7
58	W. 51st Street South Sidewalk - 3300 West to 2500 West 51st St. S.	1,060	2
59	Edison Street Sidewalk - 38th W. Ave. to 33rd W. Ave.	340	1
60	71st St. S. and Riverside Dr. Area Safety Improvements	1,530	2
61	71st St. S. and U.S. 169 Lane Modifications	3,000	7
62	Riverside Drive, 23rd Street South and Boulder Avenue Area Safety Improvements	2,040	4
63	Woodland Hills Mall Access Road - 68th St. S.	5,750	7
64	19th St. S. Extension - Midland Valley Trail to Boston Place	2,360	4
65	Arterial Streets Sidewalk Improvements	5,000	Citywide
66	Citywide Non-Arterial Streets Sidewalk Improvement	6,000	Citywide
STREETS PROJECTSTOTAL		1,577,580	

Projects listed in bold are FY 19 additions to the inventory.

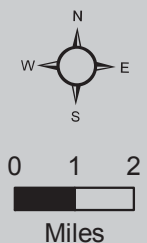
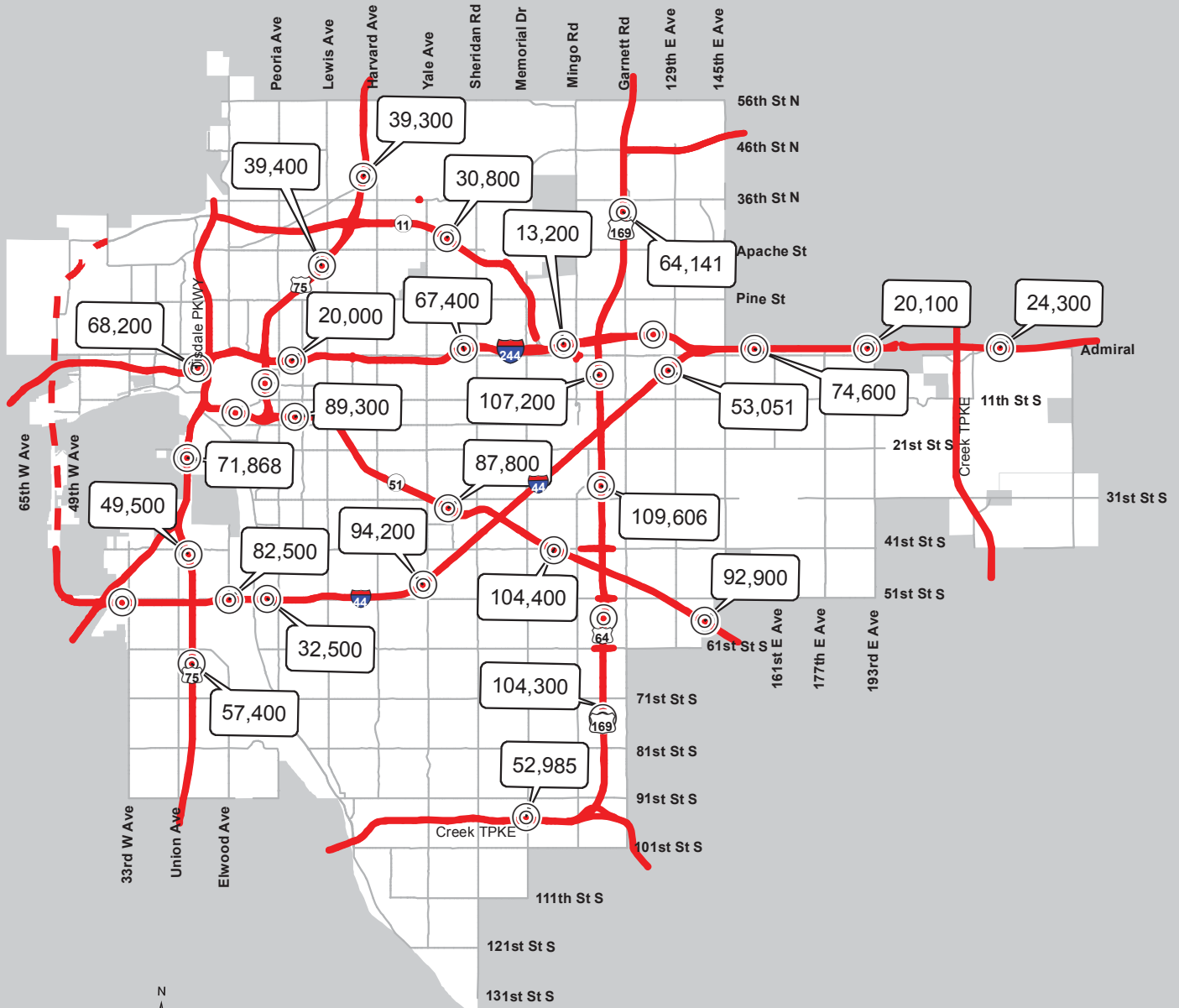
- 1) Cost Estimate - Complete cost of project implementation
- 2) Cost Estimate - Five year allocation of an on-going project with no pre-defined completion date
- 3) Only top 11 Widening Priorities are included in Constrained Inventory

City of Tulsa

Expressways with Traffic Counts

Based on 2016 Oklahoma Department of Transportation Traffic Counts

Map 5



Department of Finance
Budget and Planning Division
May 2018

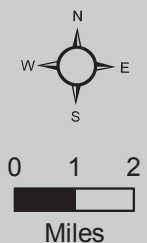
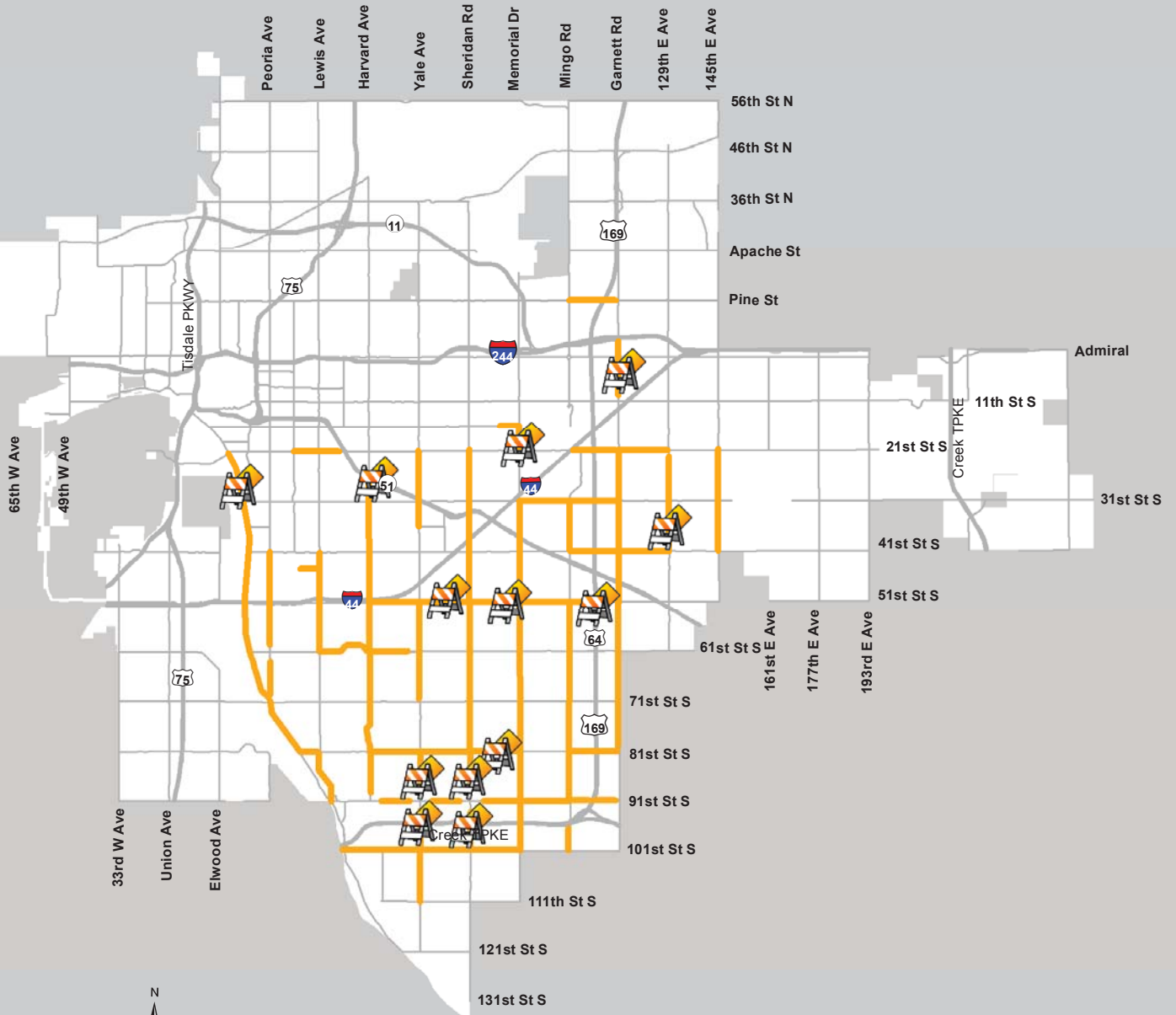
- Vehicles per Day
- Proposed Expressways
- Expressways



City of Tulsa

Overloaded Streets

Based on 2016 Oklahoma Department of Transportation Traffic Counts

Map 6

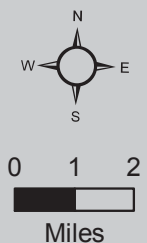
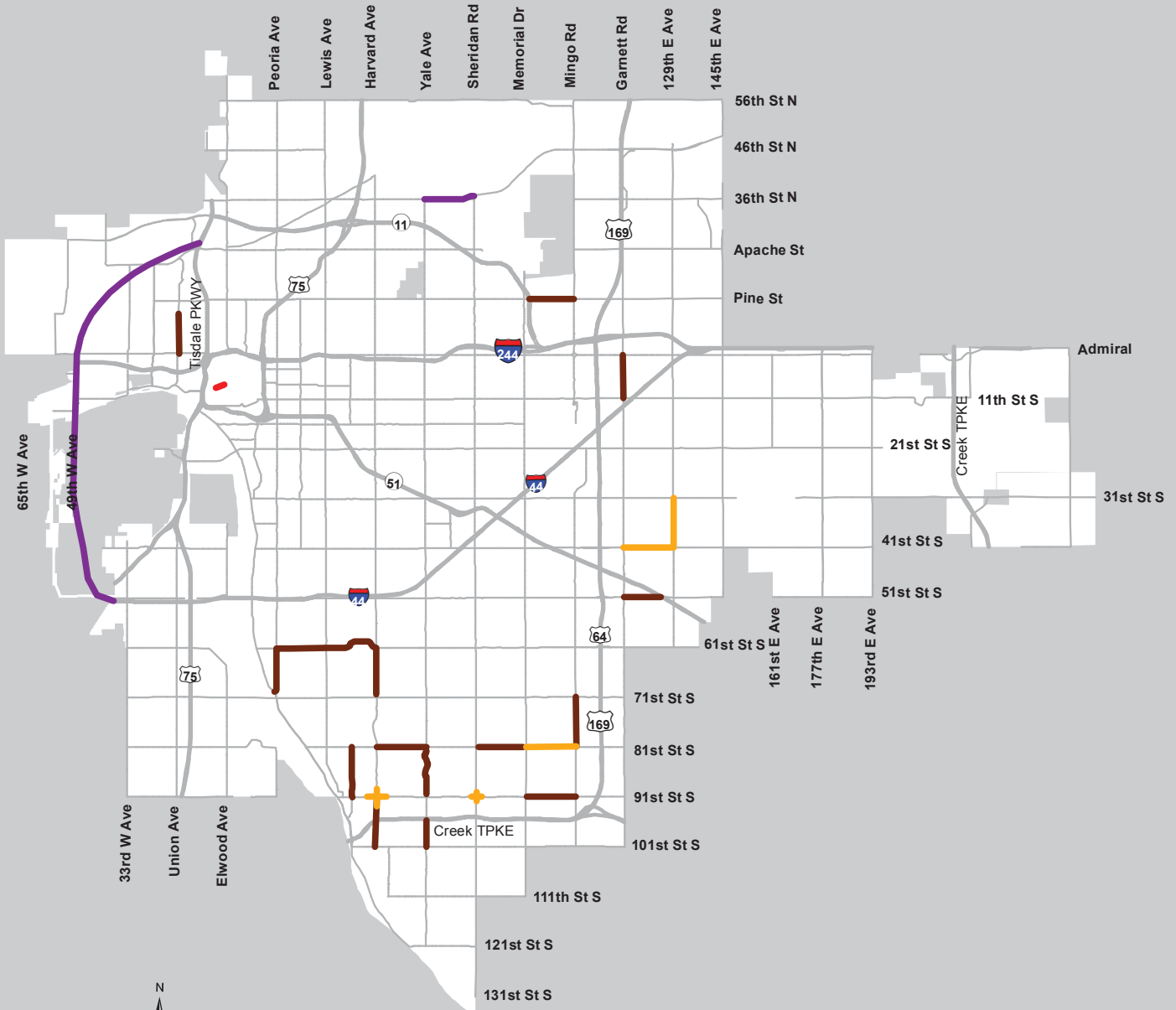


	Over Capacity 1 - 99%
	Under Design Construction

Department of Finance
Budget and Planning Division
May 2018

City of Tulsa Proposed Street and Expressway Improvements

Map 7



Department of Finance
Budget and Planning Division
May 2018

- Widen 2 Lane Streets
- Expressways and Parkways
- Upgrade 4 Lane Street
- Reopen 2 Lane Street

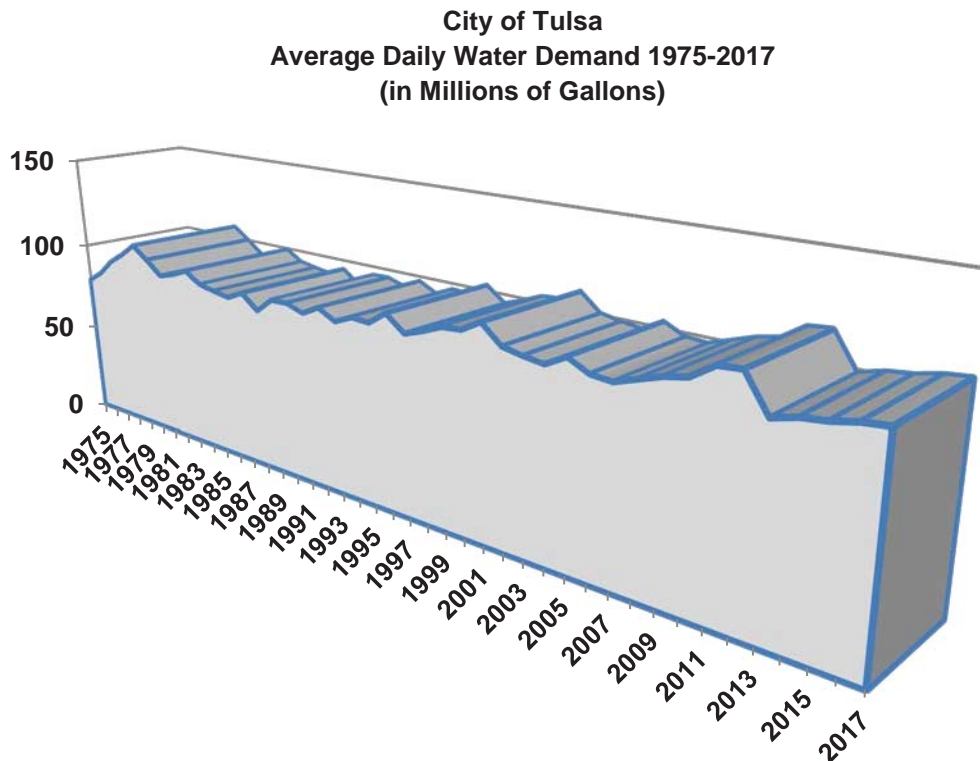
WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

The goal of the water system is to provide clean water at adequate pressures for the health and safety of the citizens in accordance with all State and Federal regulations. The system has three components: (1) supply, (2) treatment, and (3) distribution. All must be capable of providing adequate amounts of water to meet customer demands. The Tulsa Metropolitan Utility Authority contracted with the Infrastructure Management Group (IMG) Team to complete a new comprehensive assessment of the City of Tulsa's water and sewer systems. The 2012 Comprehensive Water System Study (CWSS) reviews and builds on the previous comprehensive plans prepared in 2001 and updated in 2005. The study, which was completed in July 2012, reviews the current operation and capital needs of the water system and makes recommendations for future short-term and long-term capital improvements needed to meet the strategic objectives and priorities of Tulsa water system.

Historic and Projected Demand

The historic demand for water in Tulsa is documented in the following graph. Tulsa used a record volume of water during the summer of 2011. On August 1, 2011, Tulsa used 207 MGD of treated water; 94% of the City's current production capacity. As part of the new CWSS, historical population data and available growth projections were reviewed and an overall future growth rate for the Tulsa Metropolitan Statistical Area (TMSA) was selected. The data is then used to estimate future population and water demand for TMUA's service area over the next 50 years. Water demand is discussed in terms of system-wide max day projections. In addition to population, weather has a significant impact on the amount of water that is used. Hot, dry summers like the one Tulsa experienced in 2011 significantly increase the overall demand for treated water. The current maximum day demand for Tulsa without drought is 131.54 MGD. The CWSS provides a projection of the water system demand, with and without drought, through 2060. Future water demand projections will be used to determine the timing for water system improvements and future water system expansion.



Source: Water and Sewer Department

WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

2015 to 2030 Projected Water Demand (In Millions of Gallons per Day)

Year	Average	Maximum Day	Maximum Day with Drought
2015	110	185	210
2020	115	197	224
2025	123	210	239
2030	131	223	254

Source: CWSS 2012

Maximum Day (MGD) equals 1.78 times the Average Day (MGD)
14 percent increase in Maximum Day (MGD) for drought conditions

Since 2000, the average day water demand for the City of Tulsa has ranged from 96 to 115 MGD. The ratio between the average day and the maximum day over the last ten years ranged from 1.28 to 1.60. The variations in the average day and maximum day demands are primarily dependent on summer weather conditions, which ranged from cool and wet during the summer of 2004 to hot and dry during the summers of 2011 and 2012. However, in 2013 and 2015, the temperature trended towards cool and dry.

Supply

Tulsa has two sources of raw water: Spavinaw Creek (Spavinaw and Eucha Lakes) and the Verdigris River (Oologah Lake). They are supplemented by an emergency connection to Lake Hudson. Spavinaw and Eucha Lakes can provide an average annual yield of 59 million gallons per day (MGD) of untreated water under drought conditions; the City has water rights to 128 MGD from Oologah Lake; and Lake Hudson can provide 31 MGD in emergencies. In addition, a third permanent supply source has been obtained from the Grand River Dam Authority (GRDA).

In 1986, Tulsa contracted with GRDA to obtain additional raw water from the Grand River Salina Pumped Storage Project, which is owned by the GRDA. Tulsa entered into a contract to use up to 80 MGD from this source; however, there is currently no flowline conveyance system in place to bring this water to Tulsa. The 2012 CWSS reviewed the need to develop this source of water based on water demand projections and makes recommendations regarding the need and timing for the completion of the Third Raw Water Flowline. The construction of the Third Flowline may have a significant impact on the water system capital plan. While there are no immediate threats to the rights, the construction of a portion of the pipeline would solidify the city's rights under the beneficial use provisions of pertinent case law. Currently, construction is scheduled to begin in FY31.

Over the last 10 years, there has been a steady decline in the quality of water drawn from the Spavinaw Creek watershed. Increasing levels of phosphorus have caused algae blooms in the lakes. The algae blooms have led to taste and odor problems in the water. While some tastes and odors can be removed at the plant, some remain. The sources of the phosphorus pollution are dozens of large-scale chicken farms that have been constructed in this watershed. Intensive efforts are continuing to preserve water quality in Spavinaw and Eucha Lakes; such as the Eucha-Spavinaw Water Quality Court Master project, and the Source Water Protection and Management Program.

WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Water System Capacities

Supply Storage Allocation		Annual Supply		Flowline Capacity		Treatment	
in Billions of Gallons		Dry Weather Yield		MGD		Capacity	
Eucha	25.9	Lake Hudson	31	Spavinaw #1	38	Mohawk WTP	100
Oologah	67.3	Oologah	128	Spavinaw #2	56	AB Jewell WTP	120
Spavinaw	9.0	Spavinaw/Eucha	59	Oologah #1	40		
				Oologah #2	80		
TOTAL	102.2		218	TOTAL	214		220

Source: Water and Sewer Department

Treatment

Water from the Spavinaw system is treated at the Mohawk Water Treatment Plant. The Mohawk WTP was returned to full service in 1999 and has a daily treatment capacity of 100 MGD. The A. B. Jewell plant normally treats water from Lake Oologah. The original A. B. Jewell Plant was completed in 1972. It has been expanded twice and is now capable of treating a maximum volume of 120 MGD. Expansion of the water treatment plant capacity will be required to meet future growth demands. The 2012 CWSS projected maximum day water demands through 2060 with and without drought. The treatment capacity needs of the A. B. Jewell Plant were evaluated and the need and timing for system capacity expansions are addressed in the Capital Improvement Plan. Options to provide increased capacity at A.B. Jewell in the most cost effective and efficient manner will be evaluated prior to plant expansion, which is tentatively scheduled to begin within the next 5 years.

Asset Management is also a high priority for the water system. Continued maintenance and rehabilitation of existing plant infrastructure is required on an ongoing basis for both the A.B. Jewell and Mohawk WTP to replace equipment and infrastructure as it reaches the end of its service life.

Distribution

The distribution system is made up of water lines, pumps, hydrants, meters, and storage facilities. As of June 2016, there are 2,304 miles of water lines, 16,865 fire hydrants, and 144,996 service meters. The system is designed to provide water to customers in accordance with Oklahoma Department of Environmental Quality standards. Tulsa distribution system meets or exceeds performance criteria for water quality, pressure and flow.

While current pipe size and construction standards are adequate, numerous parts of the distribution system are old and/or were built in areas previously outside the city limits and do not meet today's standards. The present distribution system contains over 300 miles of waterline that is more than 70 years old, including 140 plus miles of 2-inch diameter waterline and over 1,200 miles of water line that is more than 40 years old. Approximately half of the Tulsa water system consists of cast iron piping. Although distribution system integrity is adequate, a disproportionate number of breaks and leaks occur in the legacy 2-inch and 6-inch waterline systems

Distribution system priorities include maintenance of existing infrastructure and replacement and rehabilitation of aging waterlines. Water main replacement is coordinated with street rehabilitation projects to maximize efficiency and minimize disruption to neighborhoods and businesses. Additionally, an ongoing replacement program is underway to upgrade undersized waterlines to improve the level of service, reliability, and fire protection to areas served by legacy systems. The major lines in the distribution system and the location of plants are shown on **Map 8**.

WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Conclusion

Providing high quality water service, protecting the Spavinaw Creek watershed and the City's other raw water supplies from further pollution, replacing and rehabilitating aging infrastructure, planned system expansion to meet future growth, and security are ongoing priorities. Continued investment in infrastructure is required to insure that Tulsa's goals are met. The current water system capital project requests are listed in the following table. Those that can be shown on a city map are on **Map 9**. The following inventory contains the 30 year cost estimates for all projects which shall receive funding within the next 5 years, as submitted in their most recently adopted TMUA capital plan.

Project Title		Cost Estimate (in \$000)	Council District Served
A.B. JEWELL			
1	A.B. Jewell WTP Clarifier No. 2 & 3 Upgrades/Rehabilitation	15,183	Citywide
2	AB Jewell Chemical Feed Improvements	642	Citywide
3	Powdered Activated Carbon Feed System Upgrade	635	Citywide
4	Sodium Hydroxide Storage and Feed System Upgrade	728	Citywide
DISTRIBUTION MAINS			
5	Central Business District Water Main Replacement	1,750	Citywide
6	Dead-End Waterline Connections and Extensions	1,750	Citywide
7	Economic Development Citywide	2,500	Citywide
8	Facility Roof Repairs_Citywide	3,000	Citywide
9	Large Water Meters and Vault Replacements	1,000	Citywide
10	Large Water Valve and Vault Replacement	500	Citywide
11	Unserved Areas (Water)	110	Citywide
12	Utility Bridge	500	Citywide
13	Water Mains Relocations - City Wide	4,650	Citywide
14	Water Mains Replacements - City Wide (Med)	63,360	Citywide
15	Water Mains Replacements - Less than 6-inch City Wide	16,615	Citywide
MOHAWK			
16	Mohawk WTP HSPS Rehabilitation and Improvements	6,500	Citywide

WATER

CONSTRAINED CAPITAL PROJECTS INVENTORY

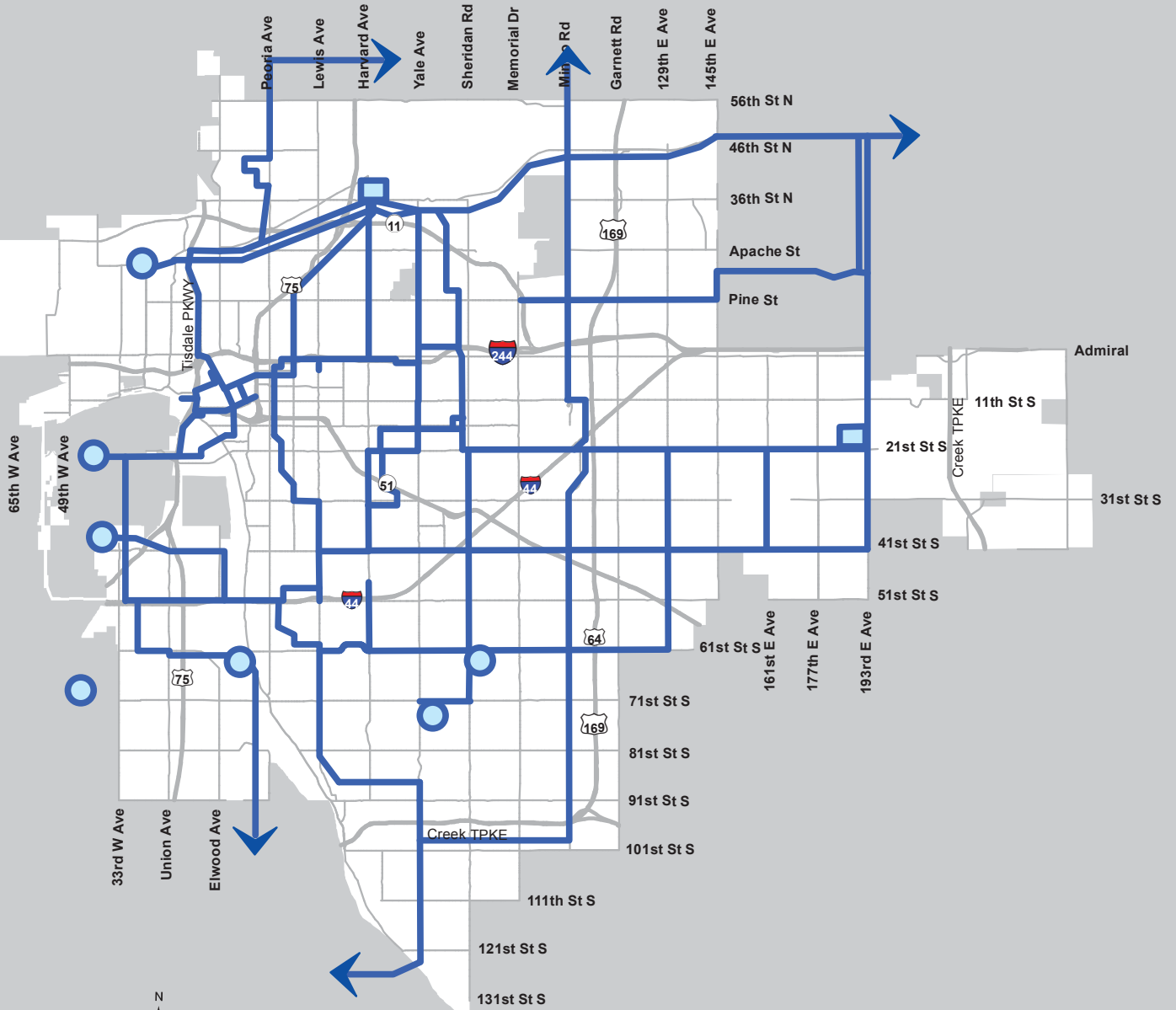
Project Title		Cost Estimate (in \$000)	Council District Served
PUMP STATIONS			
17	Reservoir Hill Pump Station Rehabilitation	1,290	Citywide
RAW WATER			
18	Eucha Dam Anchoring	15,965	Citywide
19	Eucha-Spavinaw Water Quality Court Master	3,160	Citywide
20	Grand River Flowline - Phase 1	688,000	Citywide
21	Grand River Flowline - Phase 2	915,000	Citywide
22	Grand River Pump Station Refurbishment	770	Citywide
23	Mohawk Pump Station 1 and 2 Rehabilitation	900	Citywide
24	Raw Water Flowline Repairs Spavinaw	500	Citywide
25	Raw Water Tiawah Tunnel Repairs	1,000	Citywide
26	Source Water Protection and Management Program	4,049	Citywide
27	Spavinaw/Oologah Intertie near Bird Creek - Site Valve/Piping	467	Citywide
28	Unruh Terminal Storage Repair	750	Citywide
29	Woods Pump Station Refurbishment	550	Citywide
TRANSMISSION MAINS			
30	Cherokee Waterlines	18,720	3
31	Transmission Line Condition Assessment	400	3
32	Transmission Main from AB Jewell - Phase 1	14,624	Citywide
WATER SERVICES			
33	Automatic Meter Reading - City Wide	636	Citywide
WATER TANKS			
34	Water Tanks - Repaint/Rehabilitation	7,657	Citywide
WATER PROJECTS TOTAL		1,793,861	

Projects listed in bold are FY 19 additions to the inventory.

*Cost estimates as originally presented to TMAPC. Estimates may change as TMUA reviews the FY19 Five Year Plan for adoption in the current year. Therefore total cost estimates may appear different in the Section 8 Five Year Capital Schedule.

City of Tulsa Water Treatment and Distribution System

Map 8

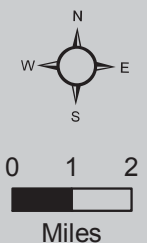
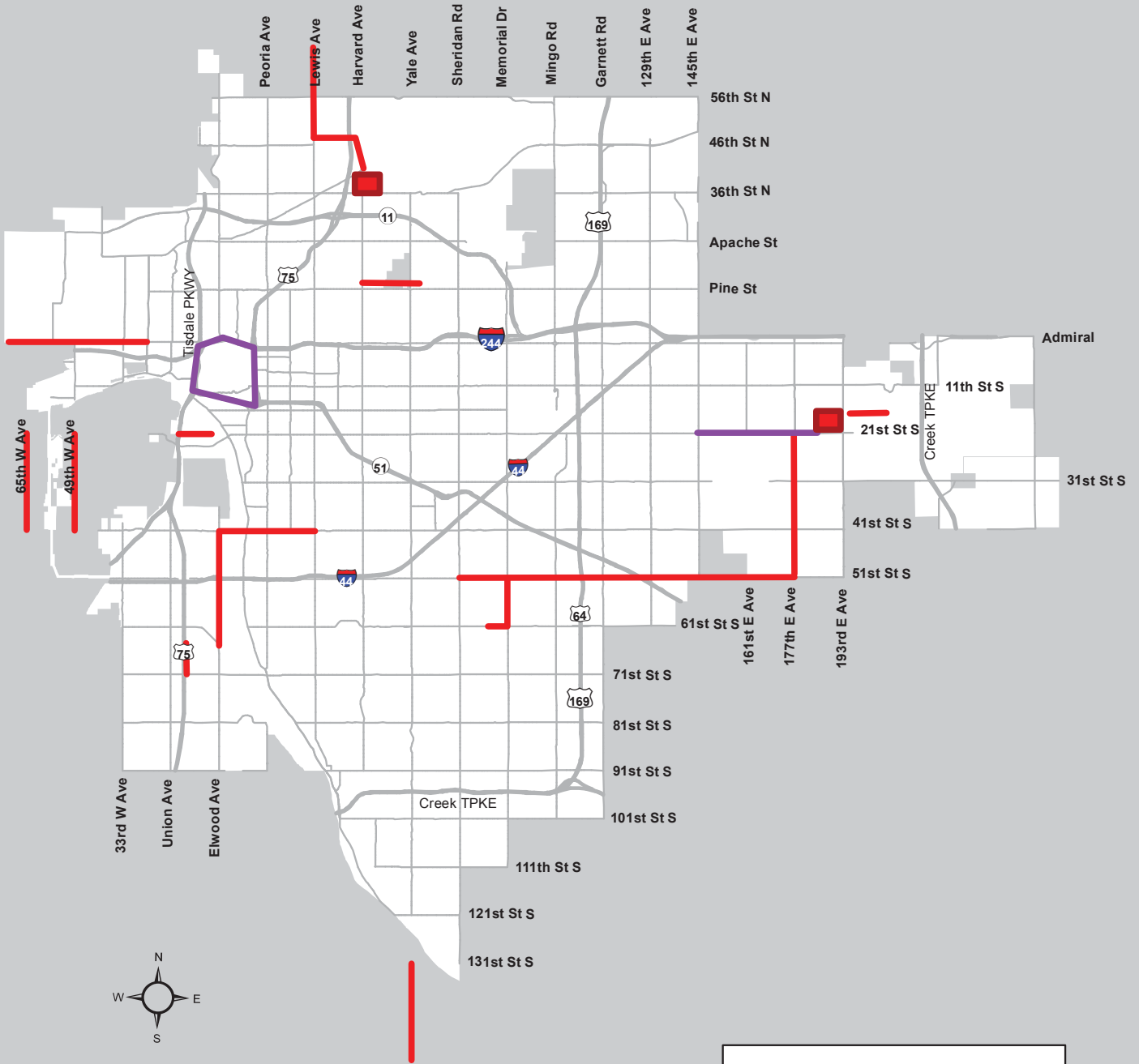



Department of Finance
Budget and Planning Division
May 2018

	24" Mains and Larger
	Water Tanks
	Treatment Plants

City of Tulsa Proposed Water Systems Projects

Map 9



	New Water Mains
	Rehab Old Mains
	Treatment Plant Improvements

Department of Finance
Budget and Planning Division
May 2018

SANITARY SEWER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Between 1992 and 2008, over \$240.1 million in General Obligation (GO) Bond proceeds and Sales Tax funds were allocated for sewer system improvements. These programs, along with state revolving loans, provide funding for critical projects. Even with this high level of funding, the inventory of needed sanitary sewer projects still exceeds \$620 million in the next five years. The Tulsa Metropolitan Utility Authority contracted with the Infrastructure Management Group (IMG) to complete a new comprehensive assessment of the City of Tulsa’s water and sewer systems. The 2012 Comprehensive Sewer System Study (CSSS) reviews and builds on the previous comprehensive plan prepared in 2003. The study, which was completed in 2012, reviews the current operation and capital needs of the sewer system and will make recommendations for future short-term and long-term capital improvements needed to meet the strategic objectives and priorities of the Tulsa sewer system. The projects appearing within the inventory below are a result of the most pressing needs identified by IMG over the next 5 years.

The City’s sanitary sewer system is designed to collect and treat sewage and return clean water to area streams and rivers in accordance with State and Federal standards. The sewer system can be divided into two components, the collection system and treatment plants. The collection system consists of collector sewers, larger diameter “interceptors,” along with lift stations and force (pressurized) mains. Tulsa is divided into four basins each served by a treatment plant: Northside, Southside, Haikey Creek, and Lower Bird/Spunky Creek. **Map 10** shows the locations of the large interceptors in the collection system and the plants.

Average Daily Flows
Tulsa Sanitary Sewer Plants
FY 2007 – FY 2017
(in Thousands of Gallons)

Fiscal Year	Northside	Southside	Haikey	Lower Bird
2006/07	28,000	29,600	11,200	300
2007/08	23,870	22,111	8,241	324
2008/09	28,500	29,300	11,000	300
2009/10	31,600	30,100	11,700	500
2010/11	23,400	24,500	10,800	500
2011/12	22,400	21,700	9,500	700
2012/13	20,700	20,900	10,400	900
2013/14	19,400	21,100	9,700	800
2014/15	30,000	30,000	11,000	1,200
2015/16	26,400	25,100	11,500	1,000
2016/17	21,200	22,400	10,700	800

Source: Water and Sewer Department

Because of different land uses and stream classifications in the basins, each plant must meet different treatment requirements and standards established by the Federal Clean Water Act. At this time, the City is meeting all of these standards, but continues to improve the system to meet future standards. The projects needed to meet state and federal requirements, as well as other facilities needed to improve service, are documented in various inflow and infiltration studies conducted over the last fifteen years.

Northside Service Area

The Northside Wastewater Treatment Plant is located at the confluence of Bird and Mingo Creeks. This plant can treat 42 mgd to advanced secondary treatment levels. Many of the previously identified repairs in the Northside Service Area are complete. Work continues on nitrification improvements.

SANITARY SEWER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Southside Service Area

The Southside Wastewater Treatment Plant, located at West 51st Street and the Arkansas River, also has a treatment capacity of 42 mgd. The plant is undergoing a \$12 million improvement program to address UV Disinfection and Anaerobic Digester repairs, and is largely complete. In 2013 \$4.5 million in OWRB loan funds were appropriated to address odor control improvements. Design has concluded and another \$2.6 million in OWRB loan funds was appropriated in 2015 to complete improvements. Most recently, funds have been appropriated to address screening improvements to better filter particulates.

Like the Northside Basin, the City has identified and fixed numerous overflow problems in this basin.

Haikey Creek Service Area

The Haikey Creek Treatment Plant serves south Tulsa and the western portion of Broken Arrow, a high-growth area in the MSA. For this reason the plant was doubled in size and is now capable of treating 16 mgd per day. Tulsa and Broken Arrow jointly funded the plant expansion.

Spunky Creek/Port of Catoosa Service Area

Lower Bird Creek Treatment Plant and attendant pump stations were built to serve the Port of Catoosa. The construction of this plant allowed the closing of the lagoons that previously served the Port. This was particularly important to the future development of the Port, as the lagoons were at capacity and additional industrial development could not occur until this plant was in service. Additionally, the City of Catoosa was under a consent order to close and abandon their lagoons and replace them with a new treatment plant, or instead divert the flow to the Lower Bird Creek. The plant has recently completed an expansion from 2.0 mgd to 4.0 mgd which will allow future growth at the Port, the City of Catoosa, and other potential users in the area. TMUA also needed a site for a Lift Station to pump flow from the Hard Rock Casino and the Spunky Creek drainage area South of Interstate 44 / Highway 412. An agreement was made with Catoosa to build a Lift Station at Catoosa's lagoons and pump all of Catoosa's flow including the Hard Rock Casino to the Lower Bird Plant for treatment (approximately 800 mgd.). Catoosa also agreed to allow TMUA to share their main Spunky Creek Interceptor for flow coming from Rolling Hills and the rest of the Lower Bird Creek basin. Flow meters were installed to keep track of the amount of flow treated by Catoosa and TMUA. TMUA will design and build a parallel sewer along Catoosa's main interceptor to serve the remaining Spunky Creek Basin in the City of Tulsa.

Other than the Port, most of this basin is being served by septic tanks. There are two subdivisions (Rose Dew and Rolling Hills) whose sewage is pumped out of this basin and treated at the Northside Treatment Plant. Design began in 2016 for rehabilitation of the Rose Dew Lift Station. Going forward, both completed and planned improvements will allow better service to this entire basin.

Conclusion

The City's sewage treatment plants now have sufficient capacity to serve the city well into the future. In previous years, stringent federal and state regulations forced the City to allocate significant resources to collection system problems. Almost \$632 million of sales tax and debt have been allocated since 1990 to build projects required by administrative orders and consent decrees and to improve critical parts of the system. Although the City has completed the requirements stipulated by the administrative orders and consent decrees issued in the late 1990's, additional consent orders have been issued to eliminate recent isolated incidents of residential sewage overflows. Debt used to finance these improvements has been or will be repaid with a combination of enterprise funds and property taxes. The Sanitary Sewer needs for the next 15 years are listed below and shown on **Map 11**.

SANITARY SEWER

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Cost Estimate (in \$000)	Council District Served
AREA WIDE			
1	Areawide Point Repairs	16,109	Citywide
2	FEB Joint and Crack Repairs	1,000	Citywide
3	Sewer Rehab Areawide	42,579	Citywide
4	Street Package-Sewer Rehab Citywide	17,500	Citywide
5	Unsewered Areas Areawide	14,993	Citywide
COLLECTION SYSTEM			
6	30-N Rehabilitation and Relief	4,996	1
7	93-N Rehabilitation and Relief	4,871	1
8	Concrete Pipe Replacement	24,087	Citywide
9	Crow Creek East 62-S Rehab and Relief	2,416	7
10	Crow Creek North 62-S Relief	5,386	7
11	Douglas Creek (97-N) Rehabilitation and Relief	525	1
12	Flatrock West (9-N) Rehabilitation and Relief	1,188	1
13	Joe LaFortune 70-S Rehab	2,783	7
14	Jones Creek (91-N) Rehabilitation and Relief	4,693	7
15	Jones Riverside Airport- Sewer Eastside	1,407	2
16	Lift Station Replacements or Upgrades	4,676	Citywide
17	Mill Creek 92/95N Rehabilitation and Relief	510	6
18	Spunky Creek East Branch Contract 1	299	6
19	Spunky Creek Expansion - Rose Dew LS Relief	758	6
20	Spunky Creek Main Stem South Contract 2	9,546	6
21	West Tulsa 39, 40, 41-S Rehab	23,169	2

SANITARY SEWER

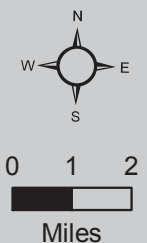
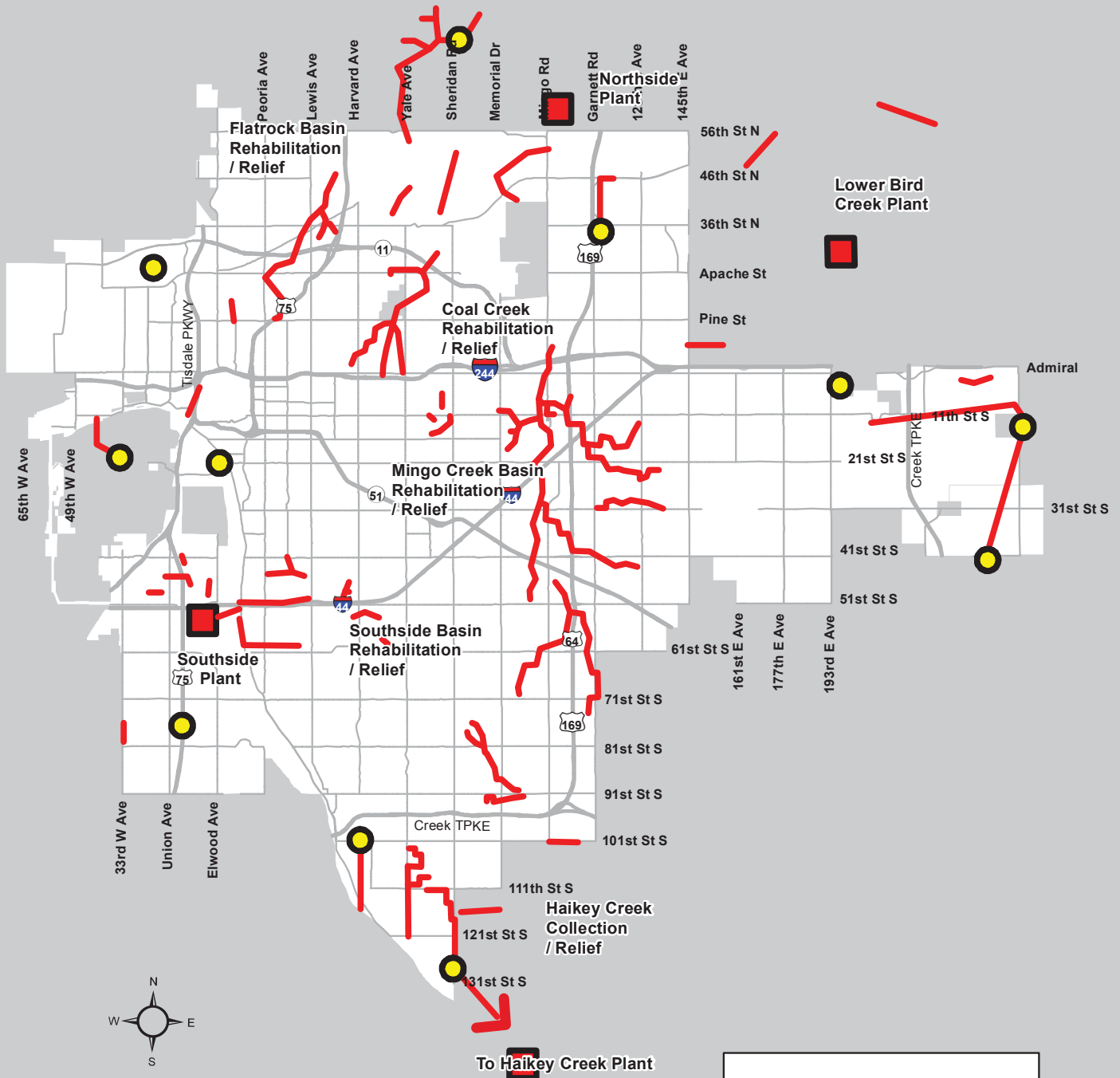
CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Cost Estimate (in \$000)	Council District Served
HAIKEY CREEK			
22	Haikey Creek Dewatering Facility	3,583	2,8
23	Haikey Creek Lift Station Electrical Upgrades	140	2,8
24	Haikey Creek WWTP Electrical Upgrades	878	2,8
25	Haikey WWTP Anaerobic Digester Addition	18,450	2,8
26	Haikey WWTP Primary Clarifier Addition	10,336	2,8
27	Haikey SAMS Equipment Replacement	2,265	2,8
LOWER BIRD CREEK			
29	Excess Flow Line from LBCWWTP to Port South	5,663	6
NORTHSIDE			
30	Airport-Northeast Lift Station Upgrades	3,380	1,3,4,5,6
31	Apache Lift Station Force Main	100	1,3,4,5,6
32	Flatrock FEB Storage Enhancements Phase1	1,542	1,3,4,5,6
33	Iron Feed System for Struvite Control	70	1,3,4,5,6
34	North Switchgear	1,450	1,3,4,5,6
SOUTHSIDE			
35	71st St Lift Station Electrical Upgrades	831	1,2,4,7,8,9
36	71st Street Dewatering Facility - Storage Tank Repair	1,300	1,2,4,7,8,9
37	Northgate Lift Station Relief	1,273	1,2,4,7,8,9
38	Junction Box 782 - Third River Crossing Pipe	9,600	1,2,4,7,8,9
39	Southside WWTP Digester MCC Replacement	1,048	1,2,4,7,8,9
40	Southside WWTP Electrical Upgrades	3,619	1,2,4,7,8,9
41	SS WWTP Concrete Protective Coating	618	1,2,4,7,8,9
42	SSWWTP Peak Flow Plant Improvements	2,700	1,2,4,7,8,9
PROJECTS TOTAL		252,337	

Projects listed in bold are FY 19 additions to the inventory.

City of Tulsa Proposed Sanitary Sewer Projects

Map 11

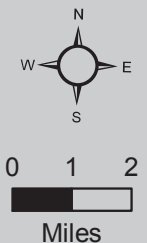
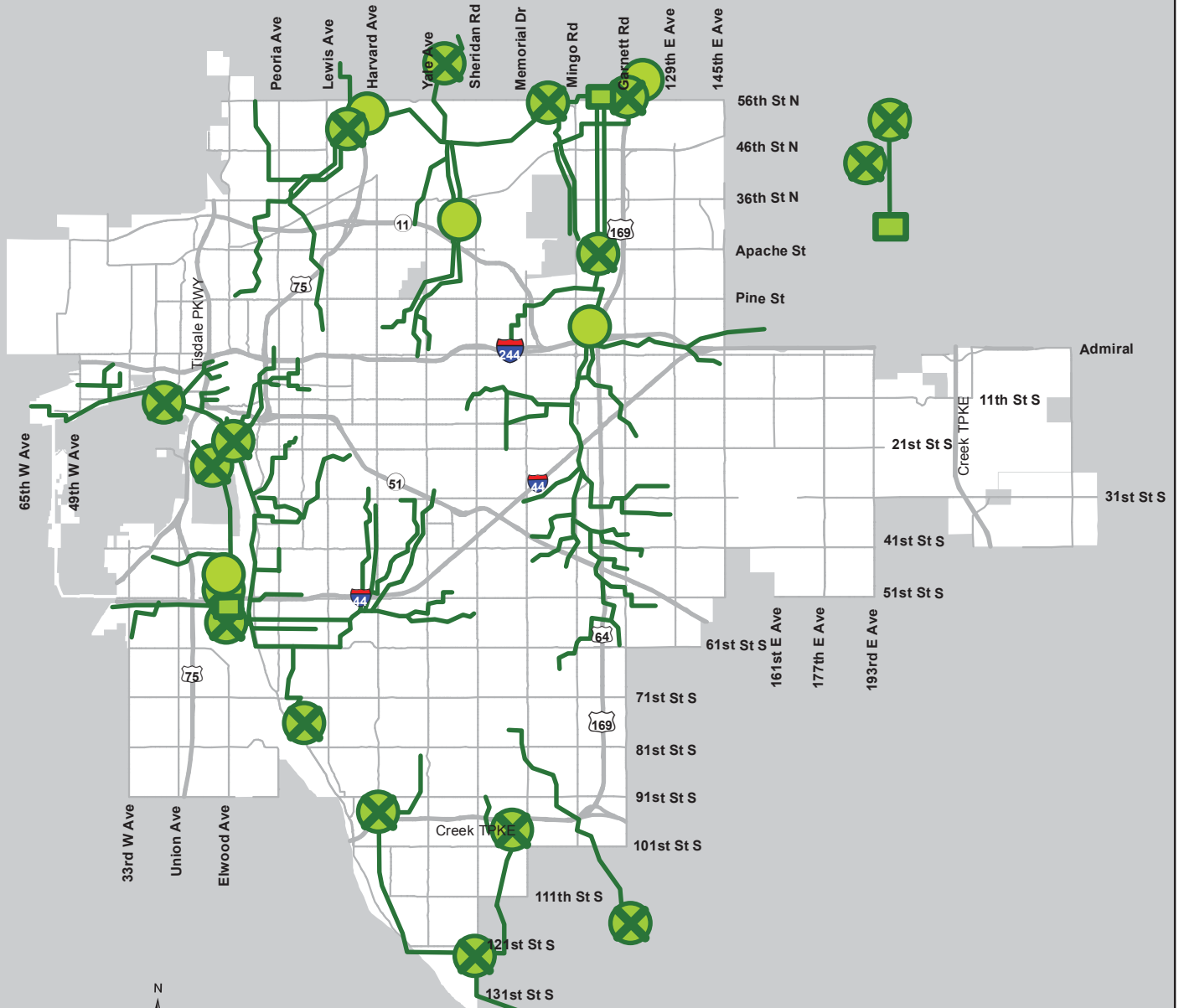






Department of Finance
Budget and Planning Division
May 2018

	Treatment Plant Improvements
	Relief Lines
	Lift Stations

City of Tulsa Sanitary Sewer Collection and Treatment System

Map 10



-  Treatment Plants
-  Excess Flow Facility
-  Major Lift Stations
-  15" and Larger Interceptors and Force Mains

Department of Finance
Budget and Planning Division
May 2018

FLOOD CONTROL

CONSTRAINED CAPITAL PROJECTS INVENTORY

Based on citizen and neighborhood input the top priority projects are “small drainage projects” and “channel erosion control” throughout the city. While immediate priorities in the area of flood control may change slightly from year to year, the overall direction of the program was established more than 20 years ago. Between 1970 and 1990, Tulsa County was declared a federal flood disaster area nine times. During that period, floods resulted in the loss of life and caused more than \$300 million in damage to homes and businesses. As a result, elected officials passed watershed-development ordinances, established development fees dedicated to the construction of flood-control facilities, approved a monthly charge for maintenance of the drainage system, and allocated millions of capital dollars to new flood-control projects. Due to these efforts, the city has seen no major damage from flood events since 1987.

Master Drainage Plans (MDPs) were also funded for each creek basin in the city, the boundaries of which are shown on **Map 12**. These plans analyze the unique hydrological characteristics of each creek basin and recommend solutions to correct existing problems and prevent future trouble. The approximate boundaries of existing flood plains are shown on **Map 13**. Official maps found on the City website should be used to judge the status of any individual piece of property.

The Engineering Services Department, working in conjunction with the Stormwater Drainage and Hazard Mitigation Advisory Board and numerous citizen groups, developed the “Flood and Stormwater Management Plan 1999-2014,” a phased implementation program for the projects identified in the Master Drainage Plans. The plan was adopted by TMAPC and the City Council and became part of the City's official Comprehensive Plan. The plan will continually be updated as projects are added. The Plan prioritizes the projects based on selected criteria including project cost, reducing flooding of buildings, reducing economic flood damages, reducing overtopping of streets, reducing erosion and nuisance flooding, rehabilitating existing structures, and providing regional detention in-lieu of on-site detention.

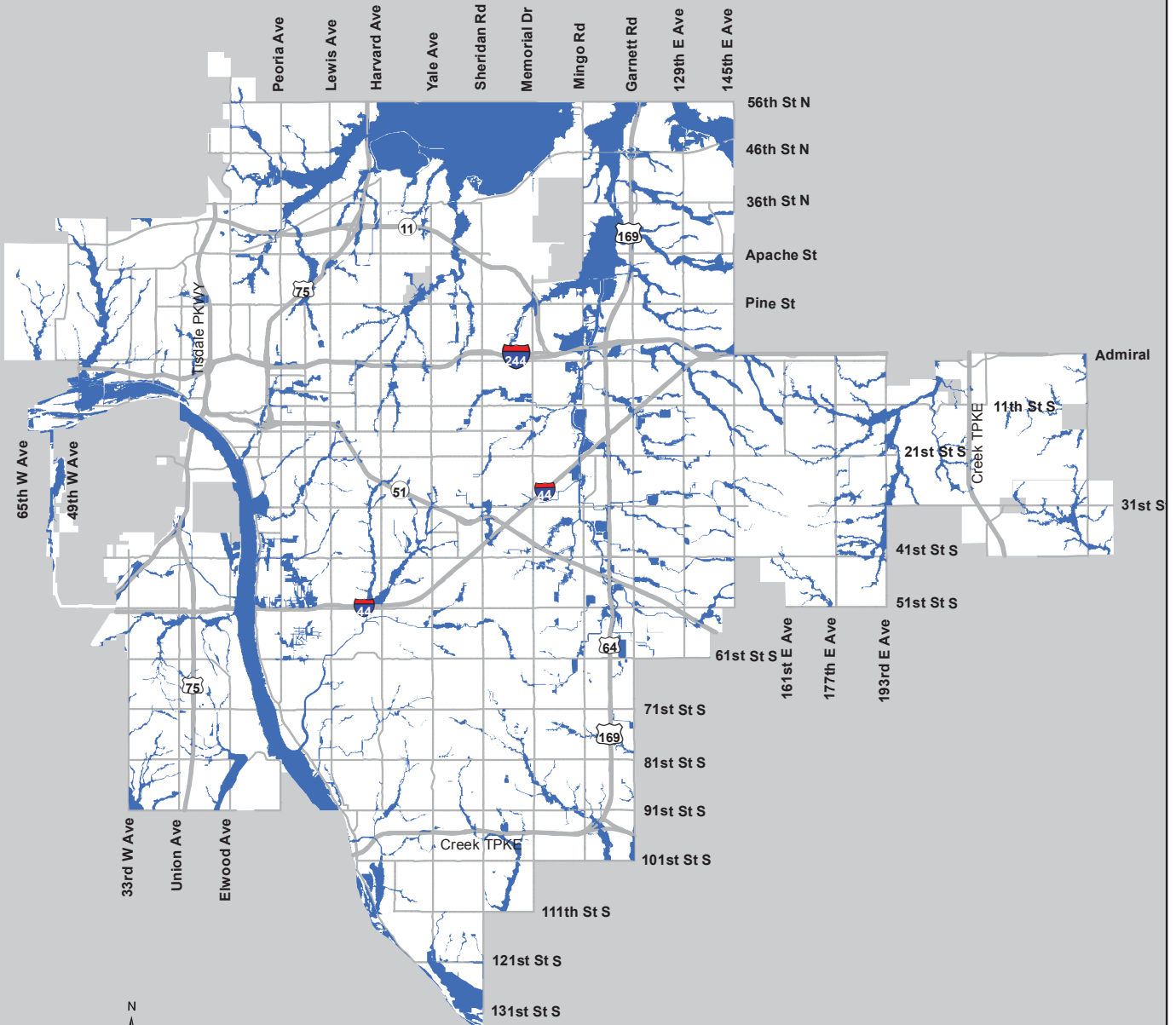
Citywide small drainage projects are funded through user fees which are deposited into the Stormwater Enterprise fund. The remaining, larger projects, which have positive cost benefit ratios, will be considered for funding in future sales tax, general obligation bond, and revenue bond programs.

	Project Title	Cost Estimate (in \$000)	Council District Served
1	Citywide - Bridge and Culvert Replacements	10,448	Citywide
2	Citywide - Channel Erosion and Stabilization	17,000	Citywide
3	Citywide - Concrete Channel Rehabilitation	12,750	Citywide
4	Citywide - Floodplain Acquisition	14,000	Citywide
5	Citywide - Master Drainage Plan	16,000	Citywide
6	Citywide - Urban Lake Maintenance	2,500	Citywide
7	Citywide - Urgent Small Drainage Projects	8,500	Citywide
8	Citywide Stormwater Facility Repair and Construction	8,235	Citywide
FLOOD PROJECTS TOTAL		89,433	

Projects listed in bold are FY 19 additions to the inventory.

City of Tulsa Generalized Floodplains

Map 13



Department of Finance
Budget and Planning Division
May 2018



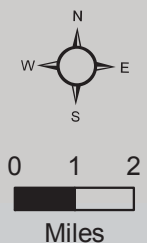
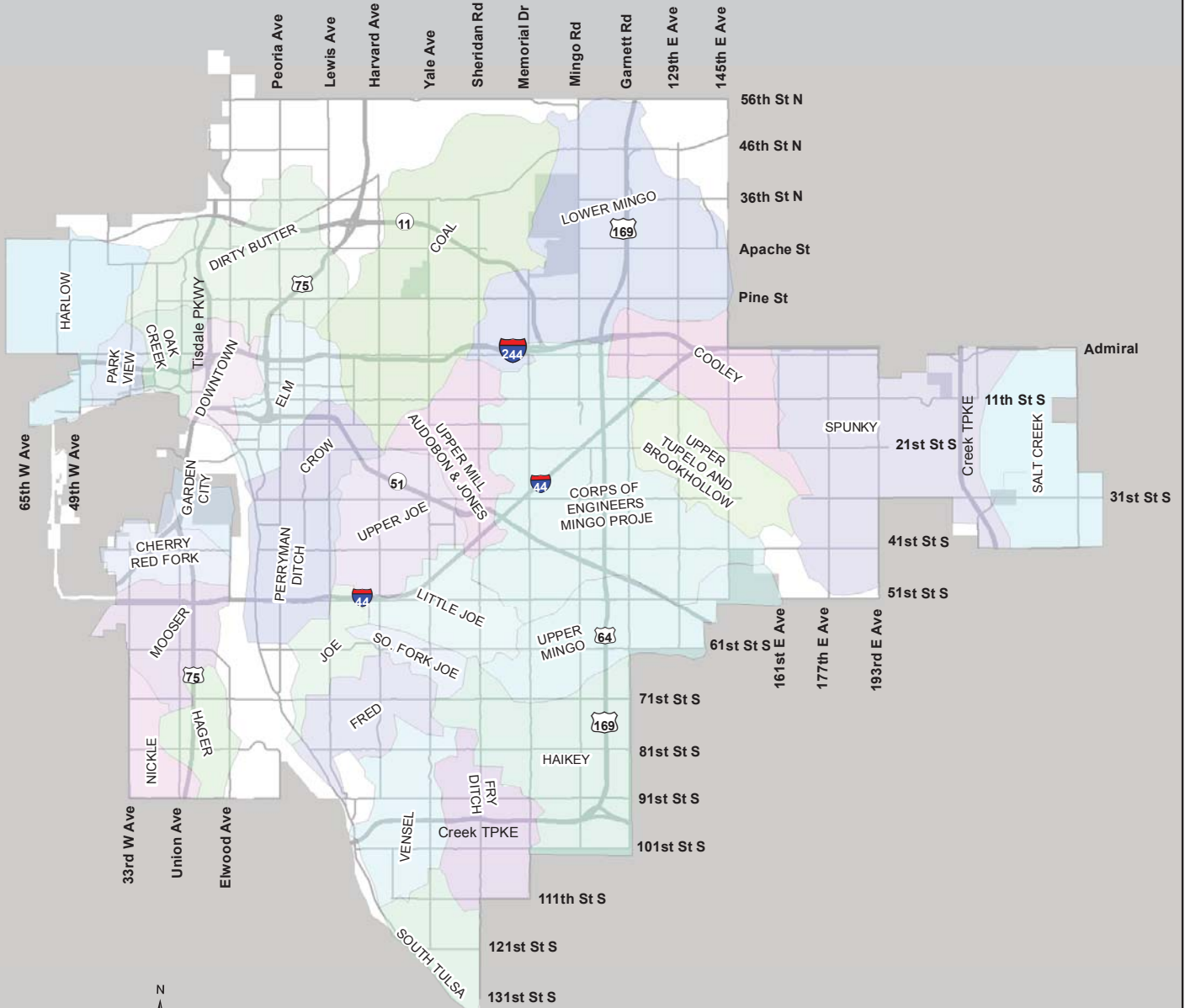
Floodplain


This map gives a general idea of where flood plains are located. It should not be used to judge the status of an individual parcel of property. Official maps are located in the Engineering Services Department.

City of Tulsa

Master Drainage Plans Drainage Basins

Map 12



 Basin boundary and name

Department of Finance
Budget and Planning Division
May 2018

PUBLIC FACILITIES MAINTENANCE

CONSTRAINED CAPITAL PROJECTS INVENTORY

Public Facilities Maintenance's highest priority project is to address ADA compliance issues across all City facilities. The remaining priorities are to continue the maintenance program on an even and annual basis, a scheduled repair and replacement program for roofs on City buildings, and security improvements for public facilities.

Public Facilities Maintenance

The Asset Management Department is responsible for the maintenance of nearly 100 City buildings including Fire stations and Police uniform divisions, Equipment Management and public works and infrastructure facilities, the One Technology Center – which houses City Hall, and the Civic Center Complex. It maintains and updates a comprehensive list of building repairs and modifications needed over the next five years. The list includes repair or replacement of worn-out heating and cooling systems, roofs, driveways and parking lots, and upgrades to building operational systems to be more energy efficient, as well as other needed improvements. The 2006 Sales Tax provided \$11 million to continue the maintenance program. The 2006 funding also provides resources for security and safety improvements and carpeting replacement throughout the system. The 2014 Improve Our Tulsa Sales Tax program provided \$2.4 million to address ADA compliance.

The Engineering Services and Asset Management Departments oversee a citywide maintenance management program for roofing systems. This program entails inspections to identify deficiencies, engineering and architectural solutions to correct the problems, and repairs and/or replacement of roofs on City owned or operated facilities. It also includes an element for scheduling routine and preventive maintenance. The 2006 Sales Tax provides some funding for this program as does the 2014 Improve Our Tulsa Sales Tax Program.

The Mayor's Performance Review Team, in 2003, issued a list of recommendations that included review and inclusion of energy efficient components in the design of major renovations to existing facilities and the construction of new buildings. Other energy saving strategies can be implemented in existing building operational systems. The 2006 Sales Tax allocates \$2.1 million for these improvements.

The 2005 General Obligation Bond program provided funding for over \$5 million in improvements to roofs, Gilcrease Museum, the PAC, and security systems.

	Project Title	Cost Estimate (in \$000)	Council District Served
1	200 & 600 Civic Center Equipment Relocation	3,500	Citywide
2	ADA Improvements for City Facilities	9,530	Citywide
3	ADA Improvements for City Parks	15,000	Citywide
4	City Equipment and Materials Relocation from 23rd and Jackson	91,800	2
5	Citywide Public Facilities Maintenance - Major Renovation	37,104	Citywide
6	Citywide Public Facilities Roofing - Major Renovation	14,208	Citywide
7	Exterior and Parking Lot Rehabilitation	1,100	Citywide

PUBLIC FACILITIES MAINTENANCE

CONSTRAINED CAPITAL PROJECTS INVENTORY

Project Title		Cost Estimate (in \$000)	Council District Served
8	One Technology Center - Maintenance and Rehabilitation	4,600	Citywide
9	Page Belcher Alternate Water Source Study	120	Citywide
10	Police Courts Building Elevator Modernization	515	Citywide
11	Replace Fire Alarm/HVAC Controls - Compstat and Police Courts Building	400	Citywide
12	Safety Training Center Facility Rehabilitation and Expansion	10,000	Citywide
13	Safety Training Center Track and Grounds Improvements	3,200	Citywide
14	Safety Training Center - CDL Training; Vehicle and Equipment Procurement	222	Citywide
FACILITIES PROJECTS TOTAL		191,299	

Projects listed in bold are FY 19 additions to the inventory.

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$123.1 PUBLIC SAFETY AND PROTECTION

Police
Fire

\$400.2 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

\$2,301.5 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

\$130.1 SOCIAL AND ECONOMIC DEVELOPMENT

YOU ARE HERE

Working in Neighborhoods
Development Services
Planning

\$24.9 TRANSPORTATION

Tulsa Transit

\$101.4 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management
Short Term and Contracted Capital

**\$3,081.2 CONSTRAINED CAPITAL PROJECTS
INVENTORY TOTAL**

WORKING IN NEIGHBORHOODS

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Working In Neighborhoods Department (WIN) was formed in FY07 to help Tulsa neighborhoods in their efforts to remain vibrant and attractive places to live. The WIN Department is composed of Neighborhood Inspections, Animal Welfare, Housing, and Community Services. WIN's current top priority is the expansion of the Animal Shelter. The first phase of this expansion was funded in the 2014 Improve Our Tulsa Capital program. The shelter also received funding in the 2014 Improve Our Tulsa program to address some facility repairs prior to the expansion, and replace one incinerator which has reached the end of its useful life. All facility repairs are now complete, and work has begun on acquiring the new incinerator. Funding to begin the expansion of the Animal Shelter will become available in FY20. Lastly, the need for backup power during severe weather conditions has been identified as a future need.

Project Title		Cost Estimate (in \$000)	Council District Served
1	Animal Shelter Expansion Phase II	3,000	Citywide
2	Animal Shelter Expansion Phase III	2,750	Citywide
3	Backup Generators at Animal Shelter	100	Citywide
WIN PROJECTS TOTAL		5,850	

Projects listed in bold are FY19 additions to the inventory.

PLANNING

CONSTRAINED CAPITAL PROJECTS INVENTORY

In January of 2008, the City Tulsa Planning Department began the process of updating the City's Comprehensive Plan which had not been updated since 1978. The Comprehensive Plan provides policy guidance regarding land use, transportation, service delivery and major capital improvement projects. A nationally recognized consulting firm was contracted to lead the formulation of the new plan.

The City engaged over 2,500 citizens thru a number of citywide and neighborhood visioning workshops and presentations during plan development. The workshops and presentations focused on gathering resident preferences on how they want the city to grow, look, and feel. A number of scenarios were presented to citizens with regards to the future of the City's transportation options and land use configurations. The plan was formally adopted by Tulsa Metropolitan Area Planning Commission (TMAPC) and the City in the summer of 2010.

The highest priority projects from the PlaniTulsa process and existing small area plans have been added to the CIP Inventory. These projects include the design and implementation of a downtown public transportation circulator, and the second phase of the downtown railway quiet zone. Additionally, various developments related to the Downtown Area Master Plan remain high priorities.

	Project Title	Cost Estimate (in \$000)	Council District Served
1	DAM PLAN - Arkansas River - Downtown Connections - Phase I	10,000	4
2	DAM PLAN - Arkansas River & Downtown Parking Garages and Facilities	35,000	4
3	DAM PLAN - Downtown Circulation	27,330	4
4	DAM PLAN - Sealed Corridor Phase II	4,000	4
5	MOED - Economic Development Public Infrastructure Improvements Fund (Expansion/Retention)	12,000	Citywide
6	MOED - Economic Development Public Infrastructure Improvements Fund (Recruitment)	12,000	Citywide
7	11th STREET STREETSCAPING - Peoria Ave to Utica Ave	4,536	4
8	Route 66 Bridge (Cyrus Avery Memorial Bridge)	19,398	4
PLANNING PROJECTS TOTAL		124,264	

Projects listed in bold are FY 19 additions to the inventory.

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$123.1 PUBLIC SAFETY AND PROTECTION

Police
Fire

\$400.2 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

\$2,301.5 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

\$130.1 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Development Services
Planning

\$24.9 TRANSPORTATION

YOU ARE HERE

Tulsa Transit

\$101.4 ADMINISTRATIVE AND SUPPORT SERVICES

Information Technology
Asset Management
Short Term and Contracted Capital

**\$3,081.2 CONSTRAINED CAPITAL PROJECTS
INVENTORY TOTAL**

TULSA TRANSIT

CONSTRAINED CAPITAL PROJECTS INVENTORY

Tulsa Transit provides public bus services in Tulsa, as well as in Jenks, Sand Springs, and Broken Arrow through joint funding agreements. Tulsa Transit's bus fleets consist of both fixed route vehicles and Paratransit vehicles. When these vehicles reach the end of their useful lives, they will need to be replaced in order to keep maintenance costs under control. All rolling fleet needs have been met for the next 7 years in the current 2014 Improve Our Tulsa capital program. Additional funding will also be provided by the permanent streets and transportation sales tax passed by voters in 2016. This funding will allow for the operation of the Peoria Bus Rapid Transport project, as well as the additional fleet required to service the new route. The remaining list of projects address needs regarding the ongoing effectiveness and efficiency of Tulsa's bus system at large.

Project Title		Cost Estimate (in \$000)	Council District Served
1	Additional CNG Fueling Post	375	Citywide
2	Bus Stop Signs	375	Citywide
3	Bus Wash	390	Citywide
4	Electric Shuttle System	5,500	Citywide
5	HVAC Units	200	Citywide
6	Replacement of In-Ground Lifts in Maintenance Facility	400	Citywide
7	Transit Buses	13,000	Citywide
8	Lift Buses	4,200	Citywide
9	Utility Vehicles	500	Citywide
MTTA PROJECTS TOTAL		24,940	

Projects listed in bold are FY 19 additions to the inventory.

READER'S GUIDE TO CONSTRAINED CAPITAL PROJECTS INVENTORY

\$123.1 PUBLIC SAFETY AND PROTECTION

Police
Fire

\$400.2 CULTURAL DEVELOPMENT AND RECREATION

Park and Recreation
Tulsa Zoo
Gilcrease Museum
Tulsa Convention Center and BOK Arena
Performing Arts Center
River Parks Authority

\$2,301.5 PUBLIC WORKS AND INFRASTRUCTURE

Streets
Water
Sanitary Sewer
Flood Control
Public Facilities Maintenance

\$130.1 SOCIAL AND ECONOMIC DEVELOPMENT

Working in Neighborhoods
Development Services
Planning

\$24.9 TRANSPORTATION

Tulsa Transit

\$101.4 ADMINISTRATIVE AND SUPPORT SERVICES

YOU ARE HERE

Information Technology
Asset Management
Short Term and Contracted Capital

**\$3,081.2 CONSTRAINED CAPITAL PROJECTS
INVENTORY TOTAL**

INFORMATION TECHNOLOGY

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Information Technology Department's highest priority need is for a more rigorous backup and recovery application for the City's server and enterprise systems. Remaining needs include the continuing phased replacement of the City's Public Safety Radio infrastructure. Additionally, it is necessary to replace the aging fire station alerting system and network infrastructure in order to maintain reliability of first responder dispatch and alerting for the Tulsa Fire Department.

Project Title		Mayoral Council Goals	Cost Estimate (in \$000)	Council District Served
1	Fire Station Alerting System		450	Citywide
2	Mobile Radio Sites Upgrade to P-25		400	Citywide
3	Lake Eucha Radio Upgrade - P25		600	Citywide
4	Replace Primary Radio Core		2,000	Citywide
5	Secondary Radio Core		2,000	Citywide
6	Business Continuity and Disaster Recovery		750	Citywide
7	City Phone System Replacement		4,000	Citywide
8	Virtual Desktop Infrastructure Project		5,000	Citywide
IT PROJECTS TOTAL			15,200	

Projects listed in bold are FY 19 additions to the inventory.

ASSET MANAGEMENT

CONSTRAINED CAPITAL PROJECTS INVENTORY

The Asset Management Department (AMD) is responsible for the maintenance of the City's fleet of vehicles and equipment and providing operational services that includes fuel, vehicle wash facilities, motor pool and fleet management. The current requests address needs for expansion, enhancements and security as well as replacing fuel storage tanks that will soon no longer be serviceable. The 2006 Sales Tax Extension Program provided \$2 million for the upgrading and improvement of Asset Management facilities taking care of many of the backlogged needs. The 2014 Improve Our Tulsa Capital Program provided \$6 million for facilities maintenance, emergency generators, and CNG fueling infrastructure. AMD's highest remaining departmental priority is the continuation of the CNG fleet fueling infrastructure expansion and gradual conversion of much of the City's fleet to compressed natural gas.

Project Title		Cost Estimate (in \$000)	Council District Served
1	Alternative Fueling Infrastructure	2,000	Citywide
2	Equipment Management Facilities Maintenance	2,000	Citywide
3	Expansion of EMD Body Shop's Fabrication Shop for Sandblasting Projects	850	Citywide
4	Install Solar Panel Systems at EMD Facilities	1,000	Citywide
5	Modify Maintenance Facilities to Perform Compressed Natural Gas (CNG) Repairs	600	Citywide
6	Remodel Office & Breakroom Area, Create Storage Area	350	Citywide
7	Replace Car and Truck Wash Infrastructure and Install Water Reclaim Systems at Wash Facilities	450	Citywide
8	Replace Existing Compressed Natural Gas (CNG) Infrastructure	500	Citywide
9	Replace Underground Fuel Lines and Fuel Infrastructure	500	Citywide
10	Replace Underground Fuel Tanks	800	Citywide
EMD PROJECTS TOTAL		9,050	

Projects listed in bold are FY 19 additions to the inventory.

SHORT TERM CAPITAL

CONSTRAINED CAPITAL PROJECTS INVENTORY

Short-term capital equipment is defined as any asset with a minimum value of \$1,000 and a useful life of more than one year, but less than ten. The last six third-penny sales tax capital improvements programs have financed short-term capital needs. This project would maintain, repair, or replace much-needed city equipment over the course of its implementation.

Project Title		Cost Estimate (in \$000)	Council District Served
1	Capital Equipment - Non-Public Safety	77,1000	Citywide
CITY PROJECTS TOTAL		77,100	

Projects listed in bold are FY 19 additions to the inventory.

SECTION 8 CIP SCHEDULE



SKATE NORTH @ MOHAWK PARK

This section of the document summarizes the departments' capital needs and provides funding and scheduling recommendations.

The Capital Improvements Plan (CIP) ordinance adopted by the City Council includes the five-year schedule.



FISCAL YEARS 2019-2023 CAPITAL PLAN

In April of 2016, City of Tulsa voters approved a temporary sales tax levy of a little over 3/10ths of a cent for the purpose of funding large scale economic development projects. The tax went into effect January, 2017 and will be in place for 15 years. The tax will fund over \$510.6 million in major capital and economic development projects across the city. Before passage, the most recent capital package was approved in 2013; the Improve Our Tulsa program. This program provides funding for projects during the FY15 to FY21 time period with roughly \$564 million from an extension of a 1.1 percent sales tax to address citywide needs, as well as \$355 million provided from general obligation bonds to address street improvements. The City has issued \$205.0 million of the authorized \$355.0 with the remaining \$150.0 million to be issued in future years. The shared Mayoral and City Council goal of continuing the commitment to improving the condition of our roadways, the need to provide funds for critical goals such as public safety, federal mandates, building code and short-term capital needs, and goals identified in PlaniTulsa were used to prioritize the allocation of the authorized \$918.7 million in the Improve Our Tulsa program. The commitment of these resources likely means that any newly identified or unfunded capital improvement projects will not be funded until the conclusion of these programs.

Historically, the City of Tulsa has had an aggressive capital improvements program. The Third Penny Sales Tax program by itself has financed almost \$2.4 billion in needed projects over the last thirty years. That amount has been augmented by \$2.0 billion of additional general obligation and revenue bond dollars and millions more from federal grants and loans. In November 2008, the City of Tulsa electorate approved a street improvement package totaling \$451.6 million. The program was comprised of \$285 million in general obligation bond proceeds and \$166.6 million in sales tax revenue which was derived from an extension of the existing third penny sales tax in addition to a 0.167 percent increase. The program funded 128 arterial and residential street projects across the City. The 2006 Sales Tax program, approved in May 2006, which provided \$465 million for capital projects throughout the City, is in the final stage of implementation. All of the appropriations to fund these improvements are complete.

In the spring of 2009 and again in 2013, the City updated its Capital Improvement Project (CIP) policy and procedures. International City Managers Association (ICMA) and case study recommendations were reviewed with subsequent changes outlined in the following text. The updated policy requires departmental justification of expansion projects based on the project's potential return on investment (ROI), its potential leverage and linkages to other projects, and its contribution to the City's strategic initiatives. Additionally, all replacement and rehabilitation projects were prioritized and placed in 4 distinct tiers based on their contribution to public safety, asset preservation, and core service provision. The remaining projects have been placed in the unpublished deferred unconstrained inventory of projects. A summary is on page 9 of this section. To further illustrate the character of City spending allocations, a pie chart of the total recommended funding dedicated to the maintenance of the City's existing assets, which is defined as "renewal", in contrast to the allocation recommended for expansion or "growth" projects has been included on page 3 of this section.

CAPITAL PLAN

FIVE-YEAR LEVEL OF RECOMMENDED FUNDING BY DEPARTMENT

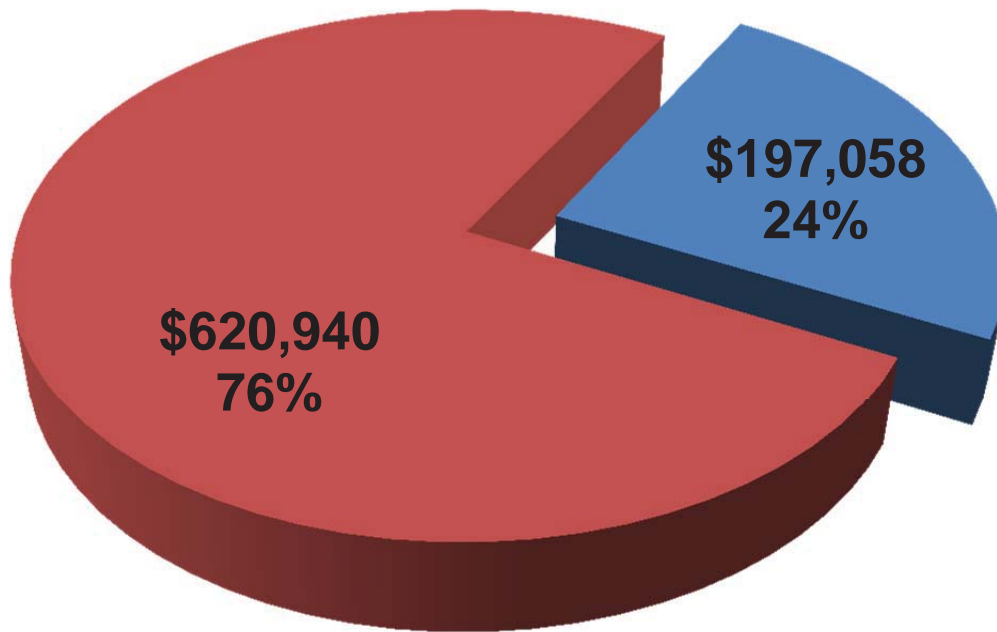
Fiscal Years 2019 – 2023

(amount expressed in thousands)

Project Type	Constrained Requests	FY19-23 Recommended Funding	Inventory Percent Funding	Total Percent Funding
Police Department Projects	\$ 26,224	\$ 6,945	26%	1%
Fire Department Projects	96,882	9,800	10%	1%
Total Public Safety and Protection	\$ 123,106	\$ 16,745	14%	2%
Park and Recreation Projects	64,353	2,525	4%	0%
Tulsa Zoo Projects	116,550	1,000	1%	0%
Gilcrease Museum Projects	18,878	1,950	10%	0%
Cox Business Center and BOK Center	39,316	5,098	13%	1%
Performing Arts Center	107,850	600	1%	0%
River Parks Projects	53,214	2,582	5%	0%
Total Cultural Development and Recreation	\$ 400,161	\$ 13,755	3%	2%
Street and Expressway Projects	1,577,580	253,900	16%	31%
Water System Projects	190,861	190,861	100%	23%
Sanitary Sewer System Projects	252,337	252,337	100%	31%
Flood Control Projects	89,433	28,800	32%	4%
Facilities Maintenance Projects	191,299	12,000	6%	1%
Total Public Works and Development	\$ 2,301,510	\$ 737,898	32%	90%
Planning Projects	124,264	-	0%	0%
Working In Neighborhoods (WIN) Projects	5,850	100	2%	0%
Total Social and Economic Development	\$ 130,114	\$ 100	0%	0%
Tulsa Transit Projects	24,940	1,600	6%	0%
Total Transportation	\$ 24,940	\$ 1,600	6%	0%
Information Technology Projects	15,200	-	0%	0%
Equipment Management Projects	9,050	1,600	18%	0%
Short-Term & Contracted Capital Projects	77,100	46,300	60%	6%
Total Administrative and Support Services	\$ 101,350	\$ 47,900	47%	6%
Total of All Capital Project Types	\$ 3,081,181	\$ 817,998	27%	100%

FY 2019 - 2023
RECOMMENDED CIP FUNDING
RENEWAL VS. GROWTH
(\$000)

Total \$817,998



■ GROWTH ■ RENEWAL

CAPITAL PLAN

A SUMMARY OF THE CAPITAL BUDGET AND FIVE-YEAR CAPITAL PLAN

The following is a summary of all proposed, but unfunded capital expenditures for the next five years. It does not include project allocations in previously approved capital programs. *The amount shown does not include each department's funding from the approved 2017 Limited Purpose Sales Tax Program, 2014 Sales Tax Extension, 2014 General Obligation Bond Program, the 2008 Street Improvement Program, or the 2006 Sales Tax Extension. Due to the commitment of sales tax and bond proceeds to projects authorized in 2016, new or unfunded capital projects will likely not be funded until the conclusion of the Improve Our Tulsa program in 2021.*

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
<u>PUBLIC SAFETY AND PROTECTION</u>	
Police and E-911 Department	\$6.9 million
The Police Department's highest priority is the renovation of the Police Courts and 911 Facilities, as well as the replacement of its fleet.	
Fire	\$9.8 million
The Fire Department's highest priority is the replacement of its apparatus, followed by the purchase of various training props to be used at the Training Academy.	
Total Public Safety and Protection	
\$16.7 million	
<u>CULTURAL DEVELOPMENT AND RECREATION</u>	
Park and Recreation Department	\$2.5 million
The maintenance of the Park systems aging facilities is the Department's highest priority. Park system projects have been prioritized in the Park's Master Plan and funding has been allocated toward its implementation in previous capital programs.	
Tulsa Zoo	\$1.0 million
Implementation of the Zoo Master Plan is the highest priority.	
Gilcrease Museum	\$2.0 million
Fully restoring the Thomas Gilcrease house, as well as a thorough review and upgrade of all mechanical equipment within the facility, remains the Gilcrease's highest priorities.	
Cox Business Center and BOK Center	\$5.1 million
Fire alarm systems at both the BOK Center and the Cox Business Center are the highest priorities. Additionally, both centers are in need of general facility rehabilitation and replacements; including electrical, security, and ADA improvements.	
Performing Arts Center	\$0.6 million
The highest priorities at the PAC are the rehabilitation of the Performing Arts Center's loading dock, replacement of the exterior door, and the replacement of its HVAC system.	

CAPITAL PLAN

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
<p>River Parks</p> <p>The Authority’s highest priorities continue to be an expansion of the trail system further south to serve the rapidly growing south Tulsa area, as well as expanded parking and riverbank stabilization along the Arkansas River.</p>	\$2.6 million
Total Cultural Development and Recreation	\$13.8 million
<u>PUBLIC WORKS AND INFRASTRUCTURE</u>	
<p>Streets and Expressways</p> <p>One of the top priorities of the City continues to be arterial and residential street resurfacing. Funding to match ODOT eight year plan improvements and improvements identified in the Bicycle and Pedestrian Master Plan currently underway are a high priority.</p>	\$253.9 million
<p>Water</p> <p>The City continues implementing the IMG Water System Study, which identified the most critical needs in this area, such as protecting the Spavinaw watershed from pollution and the maintenance of the existing distribution system.</p>	\$190.9 million
<p>Sanitary Sewer</p> <p>The City completed all required projects to meet the consent orders issued in the late 1990’s by State and Federal regulatory authorities. Additional isolated consent orders have been issued since then to eliminate recent specific incidents of residential sewage overflows. However, all consent orders have been completed presently. Future Utility Revenue Bonds and Enterprise Fund resources will be dedicated to the completion of any future consent orders, as well as the upkeep of existing assets.</p>	\$252.2 million
<p>Flood Control</p> <p>The continued implementation of the Citywide Flood Control Plan is the highest priority. Floodplain acquisition, planning services for the Hazard Mitigation Program, and urgent small drainage improvements are identified as the highest priorities by the plan.</p>	\$28.8 million
<p>Facilities</p> <p>ADA improvements at public facilities are top priority. Additionally, sources of maintenance capital need to be identified as an inventory backlog of over \$100 million in roofing and facility maintenance needs exists.</p>	\$12.0 million
Total Public Works and Infrastructure	\$737.9 million
<u>SOCIAL AND ECONOMIC DEVELOPMENT</u>	
<p>Planning</p> <p>Planning will continue to pursue application of the Comprehensive Plan through the initial steps of implementing several small area plans, as well as the beautification of Route 66 and infrastructure to support the Peoria/Mohawk Business Park.</p>	\$0 million

CAPITAL PLAN

<u>PROGRAM/DEPARTMENT</u>	<u>Proposed 5-Year Funding</u>
<p>Working In Neighborhoods (WIN) The Animal Shelter’s highest priority is completing the remaining phases of the shelter expansion. This expansion would focus on adoption and community outreach program spaces.</p>	\$0.1 million
Total Social and Economic Development	\$0.1 million
<p>Metropolitan Tulsa Transit Authority Projects (MTTA) MTTA’s highest priorities are the continued replacement of its fleet, the construction of additional passenger shelters, and to improve and expand its service.</p>	\$1.6 million
Total Transportation	\$1.6 million
<u>ADMINISTRATIVE AND SUPPORT SERVICES</u>	
<p>Information Technology The Information Technology Department’s highest priority is the continued need to update the citywide Public Safety radio infrastructure; as well as the need for more rigorous backup and recovery applications for the City’s server and enterprise systems.</p>	\$0 million
<p>Asset Management Projects AMD’s top priorities include the modification of existing maintenance facilities to perform CNG repairs, as well as expanding the City’s Compressed Natural Gas Fleet Fueling Infrastructure, and the replacement of one underground fuel tank.</p>	\$1.6 million
<p>Short Term Capital Projects Projects in this category include the replacement of various existing capital equipment, such as; department fleet, facility equipment, and minor facility purchases and repairs.</p>	\$46.3 million
Total Administrative and Support Services	\$47.9 million
<u>TOTAL PROPOSED FIVE-YEAR FUNDING PROGRAM</u>	\$817.9 million

CAPITAL PLAN

CITY OF TULSA

FISCAL YEARS 2019-2023 CAPITAL IMPROVEMENTS FUNDING SCHEDULE

SUMMARY OF HIGH PRIORITY FUNDING REQUESTS BY DEPARTMENT

Prepared by the Department of Finance in Collaboration with the Operating Departments

All Dollars in Thousands

Project Type	Est. Cost	FY19	FY20	FY21	FY22	FY23	Total
Police Department Projects	\$ 26,224	\$ -	\$ -	\$ -	\$ 3,400	\$ 3,545	\$ 6,945
Fire Department Projects	96,882	-	-	-	4,900	4,900	9,800
Total Public Safety and Protection	\$ 123,106	\$ -	\$ -	\$ -	\$ 8,300	\$ 8,445	\$ 16,745
Park and Recreation Department Projects	64,353	-	-	-	600	1,925	2,525
Tulsa Zoo Projects	116,550	-	-	-	500	500	1,000
Gilcrease Museum Projects	8,878	-	-	-	1,950	-	1,950
CBC/BOK Projects	39,316	-	-	-	2,800	2,298	5,098
Performing Arts Center Projects	107,850	-	-	-	150	450	600
River Parks Projects	53,214	-	-	-	900	1,682	2,582
Total Cultural Devel. and Recreation	\$ 400,161	\$ -	\$ -	\$ -	\$ 6,900	\$ 6,855	\$ 13,755
Street and Expressway Projects	1,577,580	-	74,900	62,900	48,000	68,100	253,900
Water System Projects	190,861	46,399	41,003	38,586	30,708	34,165	190,861
Sanitary Sewer System Projects	252,337	47,502	45,974	45,087	44,182	69,592	252,337
Flood Control Projects	89,433	5,600	6,400	6,200	5,600	5,000	28,800
Facilities Maintenance Projects	191,299	-	-	-	6,000	6,000	12,000
Total Public Works	\$ 2,301,510	\$ 96,928	\$ 168,277	\$ 152,773	\$ 134,490	\$ 182,857	\$ 735,325
Planning Projects	124,264	-	-	-	-	-	-
Working In Neighborhoods (WIN) Projects	5,850	-	-	-	100	-	100
Total Social and Economic Development	\$ 130,114	\$ 99,501	\$ 168,277	\$ 152,773	\$ 134,490	\$ 182,857	\$ 737,898
Metropolitan Tulsa Transit Authority Projects	24,940	-	-	-	800	800	1,600
Total Transportation	\$ 24,940	\$ -	\$ -	\$ -	\$ 800	\$ 800	\$ 1,600
Information Technology Projects	15,200	-	-	-	-	-	-
Equipment Management Projects	9,050	-	-	-	800	800	1,600
Short Term & Contracted Capital Projects	77,100	-	10,100	20,100	8,100	8,000	46,300
Total Administrative and Support	\$ 101,350	\$ -	\$ 10,100	\$ 20,100	\$ 8,900	\$ 8,800	\$ 47,900
Total of All Capital Project Types	\$ 3,081,181	\$ 99,501	\$ 178,377	\$ 172,873	\$ 159,490	\$ 207,757	\$ 817,998

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

CITY OF TULSA
FISCAL YEARS 2019-2023 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
SUMMARY OF FUNDING REQUESTS BY FUNDING SOURCE *

Prepared by the Department of Finance in Collaboration with the Operating Departments
(amount expressed in thousands)

<u>Funding Source</u>	<u>Est. Cost</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>Total</u>
Future Bond Program	\$ 994,600	\$ -	\$ 85,000	\$ 83,000	\$ 39,000	\$ 59,000	\$ 266,000
Future Sales Tax Program	296,373	-	-	-	40,000	40,000	80,000
Water Enterprise	169,061	43,399	33,603	33,286	30,708	34,165	175,161
Water Revenue Bond	21,800	3,000	7,400	5,300	-	-	15,700
State Sewer (FAP)	49,084	14,873	7,973	14,554	5,000	6,684	49,084
Sewer Enterprise	150,073	21,269	20,552	27,532	36,182	44,538	150,073
State Sewer Loan	53,180	11,360	17,449	3,001	3,000	18,370	53,180
Storm Sewer Enterprise	81,198	5,600	6,400	6,200	5,600	5,000	28,800
Deferred Funding	1,265,812	-	-	-	-	-	-
Total Funding by Source	\$ 3,081,181	\$ 99,501	\$ 178,377	\$ 172,873	\$ 159,490	\$ 207,757	\$ 817,998

* Other Funding Sources: Existing Sales Tax Programs; Golf Course Fees; Tax Increment Financing; Equipment Management Fund; Special Purpose Revenue Bonds; and Private Matching Funding.

Amounts shown do not reflect the value of the Capital Inventory. Dollars reflect the estimated cost of those projects needed in the next five years.

CAPITAL PLAN

CONSTRAINED VERSUS UNCONSTRAINED INVENTORY BY DEPARTMENT

Fiscal years 2019 – 2023
(amount expressed in thousands)

Project Type	Constrained Inventory	Unconstrained Inventory	Total
Police Department Projects	\$ 26,224	\$ 9,000	\$ 35,224
Fire Department Projects	96,882	9,442	106,324
Total Public Safety and Protection	\$ 123,106	\$ 18,442	\$ 141,548
Park and Recreation Projects	64,353	236,373	300,726
Tulsa Zoo Projects	116,550	-	116,550
Gilcrease Museum Projects	18,878	-	18,878
Cox Business Center and BOK Center	39,316	53,231	92,547
Performing Arts Center	107,850	-	107,850
River Parks Projects	53,214	-	53,214
Total Cultural Development and Recreation	\$ 400,161	\$ 289,604	\$ 689,765
Street and Expressway Projects	1,577,580	1,791,660	3,369,240
Water System Projects	190,861	1,088,776	1,793,861
Sanitary Sewer System Projects	252,337	-	252,337
Flood Control Projects	89,433	308,258	397,691
Facilities Maintenance Projects	191,299	202,855	394,154
Total Public Works and Development	\$ 2,301,510	\$ 3,905,773	\$ 6,207,283
Planning Projects	124,264	705,548	829,812
Working In Neighborhoods (WIN) Projects	5,850	-	5,850
Total Social and Economic Development	\$ 130,114	\$ 705,548	\$ 835,662
Tulsa Transit Projects	24,940	12,400	37,340
Total Transportation	\$ 24,940	\$ 12,400	\$ 37,340
Information Technology Department Projects	15,200	-	15,200
Equipment Management Projects	9,050	30,000	39,050
Short Term & Contracted Capital Projects	77,100	-	77,100
Total Administrative and Support Services	\$ 101,350	\$ 30,000	\$ 131,350
Total of All Capital Project Types	\$ 3,081,181	\$ 4,961,768	\$ 8,042,949

CITY OF TULSA
FISCAL YEARS 2019-2023 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
Prepared by the Department of Finance in Collaboration with the Operating Departments
All Dollars In Thousands. Projects Shown in Boldface Type are New Requests
Priority Indicated Represents Department's Rating

Ref.	Project	Est. Cost	FY19	FY20	FY21	FY22	FY23	Total
PUBLIC SAFETY & PROTECTION								
Police Department								
1	Police Vehicle Replacement and Equipment	\$ 16,500				\$ 3,400	\$ 3,400	\$ 6,800
2	911 Facility Upgrade	145					145	145
3	Future Unfunded Projects	9,579						-
	Total Police Department Projects	\$ 26,224	\$ -	\$ -	\$ -	\$ 3,400	\$ 3,545	\$ 6,945
Fire Department								
4	Fire Apparatus	41,693				3,500	3,500	7,000
5	Fire Training Academy Props	20,200				1,400	1,400	2,800
6	Future Unfunded Projects	34,989						-
	Total Fire Department Projects	\$ 96,882	\$ -	\$ -	\$ -	\$ 4,900	\$ 4,900	\$ 9,800
TOTAL PUBLIC SAFETY AND PROTECTION PROJECTS								
		\$ 123,106	\$ -	\$ -	\$ -	\$ 8,300	\$ 8,445	\$ 16,745
CULTURAL DEVELOPMENT & RECREATION								
Park And Recreation Department								
7	Playground and Safety Surfaces	1,525				600		1,525
8	Water Playgrounds	3,500					1,000	1,000
9	Future Unfunded Projects	59,328						-
	Total Parks And Recreation Department Projects	\$ 64,353	\$ -	\$ -	\$ -	\$ 600	\$ 1,925	\$ 2,525
Tulsa Zoo								
10	Pathways/Service Roads/Staff Parking Repair	2,000				500	500	1,000
11	Future Unfunded Projects	114,550						-
	Total Zoo Projects	\$ 116,550	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 1,000
Gilcrease Museum								
12	Mechanical Repairs and Improvements	4,321				1,950		1,950
13	Future Unfunded Projects	14,557						-
	Total Gilcrease Projects	\$ 18,878	\$ -	\$ -	\$ -	\$ 1,950	\$ -	\$ 1,950
Convention Center and BOK								
14	BOK - Furniture, Fixtures and Equipment	814				2,800	954	3,754
15	BOK - General Building Improvements	152					1,344	1,344
16	Future Unfunded Projects	38,350						-
	Total Convention Center and BOK	\$ 39,316	\$ -	\$ -	\$ -	\$ 2,800	\$ 2,298	\$ 5,098
Performing Arts Center Department								
17	TPAC Loading Dock	200				150		150
18	TPAC Facilitywide HVAC Upgrade	250					250	250
19	TPAC Exterior Door Replacement and Repair	200					200	200
20	Future Unfunded Projects	107,200						0
	Total Performing Arts Center Department Projects	\$ 107,850	\$ -	\$ -	\$ -	\$ 150	\$ 450	\$ 600
River Parks								
21	West Tulsa Sports Complex	1,413				900		900
22	Expanded Parking Solutions	3,578					1,682	1,682
23	Future Unfunded Projects	48,223						-
	Total River Parks Projects	\$ 53,214	\$ -	\$ -	\$ -	\$ 900	\$ 1,682	\$ 2,582
TOTAL CULTURAL DEVELOPMENT & RECREATION PROJECTS								
		\$ 400,161	\$ -	\$ -	\$ -	\$ 6,900	\$ 6,855	\$ 13,755
PUBLIC WORKS AND INFRASTRUCTURE								
Expressways, Streets, Bridges And Trails Projects								
24	Arterial Streets Sidewalk Improvements	5,000				450	450	900
	Total Express, Streets, Bridges, Trails	\$ 5,000	\$ -	\$ -	\$ -	\$ 450	\$ 450	\$ 900
Major Rehabilitation								
25	Arterial Street Rehabilitation Including Routine and Preventative (PCI 65 By 2020) (Ongoing)	440,000		30,000	16,000	11,900	22,000	79,900

CITY OF TULSA
FISCAL YEARS 2019-2023 CAPITAL IMPROVEMENTS FUNDING SCHEDULE
 Prepared by the Department of Finance in Collaboration with the Operating Departments
 All Dollars In Thousands. Projects Shown in Boldface Type are New Requests
 Priority Indicated Represents Department's Rating

Funding Source	Priority		Comments	Ref.
	FY19	FY18		
PUBLIC SAFETY & PROTECTION				
Police Department				
Future Sales Tax	High	High	To replace capital equipment needs, including squad cars and miscellaneous equipment.	1
Future Sales Tax	High	High	Dispatch Center Unisex bathroom, kitchen renovation including patio door to court yard, court yard updates, repaint facility interior and replace \$30K worth of carpeting - construction, plumbing, and fixture costs.	2
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	3
Fire Department				
Future Sales Tax	High	High	Continuation of replacement program for emergency response apparatus.	4
Future Sales Tax	High	High	The additional training props will allow the Tulsa Fire Academy to conduct training and certification testing and reduce the need for outside travel and training.	5
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	6
CULTURAL DEVELOPMENT & RECREATION				
Park And Recreation Department				
Future Sales Tax	High	High	Will provide new playground equipment and safety surfaces at identified sites.	7
Future Sales Tax	High	High	Add water playgrounds at Archer, Carbondale, Dawson, Hicks, Highland, Turner, and Zink. Average cost of \$500,000.	8
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	9
Tulsa Zoo				
Future Sales Tax	High	High	To make repairs/replacements of zoo site paving and pathways to prevent zoo patron and staff injury due to slips, trips and falls.	10
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	11
Gilcrease Museum				
Future Sales Tax	High	High	This supplements the previous inadequate CIP projects for Humidification, HVAC Controls, and chilled system. This request also includes replacement of VAV units with controls, HVAC steam humidification upgrade, HVAC controls, three fan coils, heating water boilers and flue, domestic water heater, AHU 10, chilled water system and heating water system.	12
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	13
Convention Center and BOK				
Future Sales Tax	High	High	Replace and upgrade various components of Furniture, facilities & Equipment systems within the BOK Center. As listed in 5 year detail of 30 Year Maintenance Plan.	14
Future Sales Tax	High	High	Expansion Joints - \$150,000, Flooring - Carpeting - \$1,000,000, and Glazing / Windows - Gasket - \$130,000 plus 5% contingency.	15
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	16
Performing Arts Center Department				
Future Sales Tax	High	High	To repair aging concrete infrastructure that is failing. The loading dock driveway must be resurfaced and altered to allow the receipt of tractor trailers without damaging the trailer and the drive way. Various concrete steps used by the public are crumbling and failing.	17
Future Sales Tax	High	High	To upgrade the existing, out of date, hybrid control system to a completely, supportable, digital control system.	18
Future Sales Tax	High	High	The existing exterior doors are original equipment. The mounting structures, hinges, closers, and framing are worn out. Repairs are becoming exceedingly difficult and expensive. Parts are hard to come by and alternative repairs are becoming increasingly common.	19
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	20
River Parks				
Future Sales Tax	High	High	Facilities upgrades to accommodate expanded youth and adult league activities.	21
Future Sales Tax	High	High	Target areas include Blue Rose, 31st & 41st. Approximate cost for ground level parking is \$2,500/space; for garage parking, \$10,000/space.	22
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	23
PUBLIC WORKS AND INFRASTRUCTURE				
<u>Expressways, Streets, Bridges And Trails Projects</u>				
Future Sales Tax	High	High	Repair existing sidewalks on arterial streets and provide sidewalks in areas needed, in compliance with all ADA standards	24
<u>Major Rehabilitation</u>				
Future Bond Program	High	High	Perform necessary rehabilitation on arterial streets as indicated through the Pavement Management System.	25

Ref.	Project	Est. Cost	FY19	FY20	FY21	FY22	FY23	Total
26	Residential Street Rehabilitation Including Routine and Preventative (PCI 65 By 2020) (Ongoing)	509,000		44,900	46,900	22,000	32,000	145,800
27	Arterial Street Preventative Rehabilitation	44,000				8,200	8,200	16,400
28	Residential Street Preventative Rehabilitation	27,000				5,000	5,000	10,000
	Total Major Rehabilitation	\$ 1,020,000	\$ -	\$ 74,900	\$ 62,900	\$ 47,100	\$ 67,200	\$ 252,100
	Traffic Engineering							
29	Pavement Marking and Delineation	11,840				450	450	900
	Total Traffic Engineering	\$ 11,840	\$ -	\$ -	\$ -	\$ 450	\$ 450	\$ 900
30	Future Unfunded Projects	540,740						-
	Total Streets And Expressway Projects	\$ 1,577,580	\$ -	\$ 74,900	\$ 62,900	\$ 48,000	\$ 68,100	\$ 253,900
	Water System							
	Supply							
31	Raw Water Flowlines Repairs- Spavinaw	500		250		250		500
32	Unruh Terminal Storage Repair	750	750					750
33	Source Water Protection and Management Program	4,049	772	803	820	824	830	4,049
34	Eucha, Spavinaw Water Quality Court Master	3,160	600	610	630	650	670	3,160
35	Raw Water Flowline Repairs Tiawah Tunnel	1,000		1,000				1,000
36	Modify Spavinaw/Oologah Intertie	467	105				362	467
37	Spavinaw Pump Station Rehabilitation	15,965			15,965			15,965
38	Mohawk Pump Stations 1 & 2 Rehabilitation	900	90	810				900
39	Woods Pump Station Refurbishment	550			50	500		550
40	Grand River Pump Station Refurbishment	770			70	700		770
	Total Supply	\$ 28,111	\$ 2,317	\$ 3,473	\$ 17,535	\$ 2,924	\$ 1,862	\$ 28,111
	Treatment & Pumping							
41	Mohawk WTP HSPS Rehabilitation and Improvements	6,500		6,500				6,500
42	A.B. Jewell WTP Clarifier Upgrades/Rehabilitation	15,183	350	7,197		7636		15,183
43	A.B. Jewell Chemical Feed Facilities Improvements	642		205	437			642
44	Sodium Hydroxide Storage and Feed System Upgrade	728	109	619				728
45	Powdered Activated Carbon Feed System Upgrade	635		635				635
	Total Treatment And Pumping	\$ 23,688	\$ 459	\$ 15,156	\$ 437	\$ 7,636	\$ -	\$ 23,688
	Transmission & Distribution							
46	Water Line Relocations-Citywide	4,650	1,050	850	900	900	950	4,650
47	Water Mains Replacements - City Wide	21,800	3,000	7,400	5,300	-	-	15,700
	Water Mains Replacements - City Wide	41,560	12,240	3,993	6,641	12,098	12,688	47,660
48	Water Mains Replacements - Less than 6-inch	16,615	3,323	3,323	3,323	3,323	3,323	16,615

<u>Funding Source</u>	<u>FY19</u>	<u>FY18</u>	<u>Comments</u>	<u>Ref.</u>
Future Bond Program	High	High	Perform necessary rehabilitation on non-arterial streets as indicated through the Pavement Management System.	26
Future Sales Tax	High	High	Repair of arterial streets that require multiple repairs of the same area to prolong usable life of street and prevent total replacement	27
Future Sales Tax	High	High	Repair of non-arterial streets that require multiple repairs of the same area to prolong usable life of street and prevent total replacement	28
Future Sales Tax	High	High	Installation of new signage, durable pavement markings and delineation of medians to improve safety and congestion on arterial streets.	29
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	30
<u>Water System Supply</u>				
Water Enterprise	High	High	Ongoing projects to assess, rehabilitate, and repair raw water flowlines and associated facilities.	31
Water Enterprise	High	High	Rehabilitation of the concrete stairs along E. 21st St. at the access area.	32
Water Enterprise	High	High	Ongoing program to protect and preserve the quality and integrity of the City's water supply, implement TMUA Policy for Land Acquisition, monitor water quality in the Spavinaw/Eucha and Oologah watersheds, identify and mitigate encroachments to the Spavinaw and Oologah flowlines, protect city assets and landowner rights, maintain water system security and provide surveying (as required) along the flowlines.	33
Water Enterprise	High	High	Implementation of the Court Master Agreement for the Spavinaw/Eucha watershed.	34
Water Enterprise	High	High	Repairs to the Tiawah Tunnel will consist of 1.) Filling the voids between the lining of the mined section of the tunnel; 2.) Installing reinforced concrete along 148 feet of unreinforced open-cut section of the tunnel; and 3.) Repair the delaminated and drummy concrete in the reinforced open-cut area using a cast-in-place concrete method for the areas identified in the 2015 inspection report.	35
Water Enterprise	High	High	Evaluate the ability of the raw water intertie at Bird Creek Pump Station to transfer water from either supply line and route to either water treatment plant. This project includes the rehabilitation/replacement of the site piping needed to make a transfer to either plant.	36
Water Enterprise	High	High	Rehabilitation of the Spavinaw Pump Station to include butterfly valve replacement.	37
Water Enterprise	High	High	Replace roof on Mohawk Pump Station No. 2.	38
Water Enterprise	High	High	Evaluate and Inspect the horizontal turbine pump; the Engine Control Panel (ECP); the electrical switchgear; and evaluate the operational efficiency of the pump engines.	39
Water Enterprise	High	High	Evaluate and inspect the vertical turbine pump; inspect and redress the right angle drive; evaluate and upgrade the electrical switchgear; and evaluate the operational efficiency of the pumps and engines.	40
<u>Treatment & Pumping</u>				
Water Enterprise	High	High	Detailed evaluation of VFD requirements; Replace one (1) 60-Inch Check Valve; Replace one (1) 30-inch and one (1) 36-inch isolation valve; Install two (2) New VFDs on Pump 9-P-6 & 9-P-10 with new motors.	41
Water Enterprise	High	High	Clarifier upgrades include retrofitting each existing basin to increase capacity to 40 MGD. Replacement of existing rapid mix, flocculation, and sludge collection equipment is included, as well as new inclined plate settlers equipment in each basin. Baffle upgrades, valve and gate replacements are also included.	42
Water Enterprise	High	High	Facilities identified for rehabilitation or replacement by EMA study. Includes PAC slurry system, chlorine system, chlorine scrubbers, and various chemical storage tanks and feed systems. Replace obsolete PAC with Silo style storage located closer to point of application; Upgrade chemical feed systems to coordinate with 30 MGD expansion.	43
Water Enterprise	High	High	The project consist of installing two (2) sodium hydroxide storage tanks, one transfer pump, one day tank, four feed pumps and associated control system and relocate it to the raw water chemical building immediately adjacent to the clear well injection points.	44
Water Enterprise	High	High	This project involves replacing the existing powdered activated carbon (PAC) feed system and storage location. Project will create individual PAC injection point to each clarifier(s) which will allow for a more tailored approach of addressing the taste and odor (T&O) and cyanotoxin removal that will be specific to each clarifier.	45
<u>Transmission & Distribution</u>				
Water Enterprise	High	High	Provide funding for ongoing program to relocate water lines associated with other City improvement projects.	46
Water Revenue Bond	High	High	Replace water lines that meet the replacement criteria and/or have excessive break histories. Priorities will be determined based on line condition, age, type of materials, and coordination with other infrastructure improvements in the area to maximize efficiency and minimize the impact to customers and businesses.	47
Water Enterprise	High	High	Replace water lines that meet the replacement criteria and/or have excessive break histories. Priorities will be determined based on line condition, age, type of materials, and coordination with other infrastructure improvements in the area to maximize efficiency and minimize the impact to customers and businesses.	48
Water Enterprise	High	High	Replace all waterline that are less than 6-inch in diameter on an established schedule to improve service and provide fire protection. The City currently has approximately 124 miles of 2-inch and smaller lines in service.	48

Ref.	Project	Est. Cost	FY19	FY20	FY21	FY22	FY23	Total
49	Central Bus.Dist. Water Main Replacement	1,750	350	350	350	350	350	1,750
50	Dead-End Distribution Mains Connections	1,750	350	350	350	350	350	1,750
51	Water Vault & Large Meter Upgrades	1,000	200	200	200	200	200	1,000
52	Unserviced Areas	110				110		110
53	Water Tanks - Repaint/Rehabilitation	7,657	3,090		2,250		2,317	7,657
54	Large Water Valve Replacement-City Wide	500	100	100	100	100	100	500
55	Economic Development Citywide	2,500	500	500	500	500	500	2,500
56	Cherokee Waterlines	18,720	18,720					18,720
57	Utility Bridges - Repaint/Rehabilitation	500	100	100	100	100	100	500
58	Transmission Line Condition Assessment	400		200		200		400
59	72" Transmission Main-A.B. Jewell to 129th E. Ave - Phase I	14,624		2,800		999	10,825	14,624
60	Pump Station Rehabilitation (Reservoir Hill PS and SSS-PS)	1,290		1,290				1,290
61	Automatic Meter Reading - City Wide	636		318		318		636
62	Facility Roof Repairs Citywide	3,000	600	600	600	600	600	3,000
Total Transmission And Distribution		\$ 139,062	\$ 43,623	\$ 22,374	\$ 20,614	\$ 20,148	\$ 32,303	\$ 139,062
Total Water System Projects		\$ 190,861	\$ 46,399	\$ 41,003	\$ 38,586	\$ 30,708	\$ 34,165	\$ 190,861
Sanitary Sewer System								
Northside Plant								
63	North Switchgear	1,450	1,450					1,450
64	Iron Feed System for Struvite Control	70					70	70
Total Northside Plant		\$ 1,520	\$ 1,450	\$ -	\$ -	\$ -	\$ 70	\$ 1,520
Northside Collection System								
65	Jones Creek Relief (91-N)	4,342			4,342			4,342
	Jones Creek Relief (91-N)	351	351					351
66	30-N Relief	4,996	396		4,600			4,996
67	Airport - Northeast LS & FM	3,380	3,380					3,380
68	Northgate LS Relief	1,273	1,273					1,273
69	93-N Relief	4,871	4,871					4,871
70	Douglas Creek Relief (97-N)	525				259	266	525
71	Flatrock West 9-N Relief	1,188				576	612	1,188
72	Apache Lift Station Force Main	100	100					100
73	Mill Creek 92/95-N-Relief	510					510	510
74	Flatrock FEB Storage Enhancements (Phase I)	1,542					1,542	1,542
Total Northside Collection System		\$ 23,078	\$ 10,371	\$ -	\$ 8,942	\$ 835	\$ 2,930	\$ 23,078
Southside Plant								
75	SS WWTP Concrete Protective Coatings	618	309		309			618
76	Southside WWTP Peak Flow Plant Improvements	2,430		2,430				2,430
	Southside WWTP Peak Flow Plant Improvements	270	270					270
Total Southside Plant		\$ 3,318	\$ 579	\$ 2,430	\$ 309	\$ -	\$ -	\$ 3,318

Funding Source	FY19	FY18	Comments	Ref.
Water Enterprise	High	High	Replace waterlines in the Central Business District.	49
Water Enterprise	High	High	Elimination of dead end mains.	50
Water Enterprise	High	High	Ongoing program to replace water meters citywide to support revenue assurance policies.	51
Water Enterprise	High	High	Provide water service to unserved, developed areas in response to citizen petitions.	52
Water Enterprise	High	High	Program to maintain and rehabilitate above ground treated water storage tanks. Funding may also be used to modify tanks to improve circulation for chloramine disinfection.	53
Water Enterprise	High	High	Replace large water valves throughout water system.	54
Water Enterprise	High	High	This program will focus on key sites citywide as determined by the City of Tulsa's Office of Economic Development. These key sites will be prioritized for public infrastructure needs so as to be shovel ready to attract industrial development.	55
Water Enterprise	High	High	Construct waterline to increase transmission and distribution capacity in North Tulsa and Cherokee Industrial Park. First project consists of approximately 5 miles of large diameter water line to serve current maximum day demands. Preliminary design is completed and final design and right-of-way acquisition are underway. Second phase of the project includes 12-inch between Sheridan and Yale along 96th North, 12-inch between 96th and 106th North along Yale, and 24-inch from 66th North and Harvard to 106th North and Sheridan. 2012 Comprehensive Plan indicates Phase 1 will not be needed until 2020.	56
Water Enterprise	High	High	Program to maintain utility bridges.	57
Water Enterprise	High	High	Monitor and evaluate transmission lines citywide. Funding may also be used to modify and improve entry for testing and monitoring.	58
Water Enterprise	High	High	Phase 1 of the project consists of a route study and determining the hydraulic of the chosen routes, the cost to operate and the cost to build. The constructed waterline will increase transmission and distribution system's capacity to deliver water to the Sheridan Tanks and to southern Tulsa at a lower costs.	59
Water Enterprise	High	High	Rehabilitation of the Reservoir Hill PS building and replacement of pumps and drives; piping modification and addition of a pump at the SSS-PS.	60
Water Enterprise	High	High	This project installs Automatic Meter Reading (AMR) for new meter installations and all new commercial and 3-inch and larger meters are required to be AMR.	61
Water Enterprise	High	High	Repair or replace citywide water facility roofs that meet the requirement criteria or that have excessive leaks.	62
Sanitary Sewer System				
<u>Northside Plant</u>				
Sewer Enterprise	High	High	Replace North Switch Gear (NSG) and transformers at the Northside Wastewater Treatment Plant (NSWWTP) with new modern switchgear and transformers similar to what has been installed for the South Switchgear at the plant.	63
Sewer Enterprise	High	High	While present in all of the sludge lagoon piping, struvite build-up in Lagoon 1 (decant lagoon) and the lagoon pumping system is always present and has an ongoing impact on the reliability and operability of the system.	64
<u>Northside Collection System</u>				
State Sewer (FAP)	High	High	Provide additional capacity of Upper Mingo/Jones Creek Interceptor.	65
Sewer Enterprise	High	High	Provide additional capacity of Upper Mingo/Jones Creek Interceptor.	
Sewer Enterprise	High	High	Provide additional capacity for Coal Creek 30-N and 94-N maintenance areas. This line will be a replacement with a new line. Probably with pipe busting. I&I abatement in this area is planned and funded for FY15. Further capacity enhancements will be assessed later. This project serves as a place holder should I/I abatement not work.	66
Sewer Enterprise	High	High	Capacity is need driven; rehabilitation of equipment/structure is needed to extend service life. As part of the ultimate build out of the Airport Lift Station, a submersible lift station with four submersible pumps is planned to be added to the Airport Lift Station. The existing Airport Lift Station building will be used for electrical, instrumentation, and controls equipment. This expansion will	67
State Sewer Loan	High	High	Construct 6,000 lf of 10-inch pipe to relieve the Northgate Lift Station.	68
State Sewer Loan	High	High	Provide additional capacity to the interceptors serving area 93-N.	69
Sewer Enterprise	High	High	Douglas Creek 97-N Relief : The Douglas Creek interceptor serves Area 97-N. This project would build a relief line add capacity to overloaded lines. Engineering study would determine if a larger pipe would be used (with pipe bursting) or if a parallel line is needed. Likely recommendation is a larger pipe to mitigate I&I. REFERENCE COMP STUDY for pipe lengths.	70
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	71
Sewer Enterprise	High	High	Provide evaluation of the Apache lift station 36-in. force main located at 10302 E. Apache. The Force Main was built in 1957 and rehabilitation is most likely needed as the piping is many years past predicted service life. A report from CH2M Hill in October of 1987, indicated that the Force Main had a remaining life of 20 years, which means that the Force Main is 9-10 years past its expected useful life. The Force Main is critical to operations of the Northside Wastewater Treatment Plant and needs to be evaluated in order to create a plan to reahabilitate, so as to affect service to the customer as little as possible. Project needed to reduce the potential for unpermitted discharges from the collections system.	72
Sewer Enterprise	High	High	Construct additional capacity to relieve overloaded lines. This line will be a replacement with a new line. Work will be performed using pipe burst, slip-lining, or open cut as all are acceptable installation methods.	73
State Sewer Loan	High	High	This project is a storage enhancement project to accommodate expected growth.	74
<u>Southside Plant</u>				
Sewer Enterprise	High	High	Concrete structure repair due to H2S corrosion.	75
State Sewer Loan	High	High	Improve the capacity of the Southside Wastewater Treatment Plant (SSWWTP) to receive peak wet weather treatment flows up to 84 mgd.	76
Sewer Enterprise	High	High	Improve the capacity of the Southside Wastewater Treatment Plant (SSWWTP) to receive peak wet weather treatment flows up to 84 mgd.	

Ref.	Project	Est. Cost	FY19	FY20	FY21	FY22	FY23	Total
<u>Southside Collection System</u>								
77	Junction Box 782 - Third River Crossing	9,600	650	310	8,640			9,600
78	West Tulsa 39, 40, 41-S Relief	12,680	1,552			11,128		12,680
	West Tulsa 39, 40, 41-S Relief	10,489		10,489				10,489
79	Crow Creek North 62-S Relief	4,984					4,984	4,984
	Crow Creek North 62-S Relief	402				402		402
80	Crow Creek East 62-S Relief	2,416	181	2,235				2,416
81	Joe-LaFortune 70-S Relief	2,783	2,783					2,783
82	RL Jones Riverside Airport - Sewer Eastside	1,407	1,407					1,407
83	71st St Dewatering Facility (Storage Tank Repair)	1,300	1,300					1,300
84	71st Street Lift Station Electrical Upgrades	831	162	669				831
85	Southside WWTP Electrical Upgrades	3,619				758	2,861	3,619
86	Southside WWTP Digester MCC Replacement	1,048	205	843				1,048
Total Southside Collection		\$ 51,559	\$ 8,240	\$ 14,546	\$ 8,640	\$ 12,288	\$ 7,845	\$ 51,559
<u>Haikey Creek Plant</u>								
87	Haikey WWTP Primary Clarifier Addition	10,336				961	9,375	10,336
88	Haikey WWTP Anaerobic Digester Addition	16,828					16,828	16,828
	Haikey WWTP Anaerobic Digester Addition	1,622				1,622		1,622
89	Haikey Crk Lift Station Electrical Upgrades	140	27	113				140
90	Haikey Crk SAMS Replacement	2,265	328	376	568	489	504	2,265
91	Haikey Creek WWTP Electrical Load and Transformer Improvements	878	172	706				878
92	Dewatering Facility	3,583				284	3,299	3,583
Total Haikey Creek Plant		\$ 35,652	\$ 527	\$ 1,195	\$ 568	\$ 3,356	\$ 30,006	\$ 35,652
<u>Lower Bird Creek Plant</u>								
93	Excess Flow Line From LBCWWTP To Port South	5,663	1,133	4,530				5,663
Total Lower Bird Creek Plant		\$ 5,663	\$ 1,133	\$ 4,530	\$ -	\$ -	\$ -	\$ 5,663
<u>Lower Bird Creek Collection System</u>								
94	Spunky Creek East Branch Contract 1	299					299	299
95	Spunky Creek Main Stem South Contract 2	9,546			3,182	3,182	3,182	9,546
96	Spunky Creek Main Stem North LS Relief	758					758	758
Total Lower Bird Creek Collection System		\$ 9,845	\$ -	\$ -	\$ 3,182	\$ 3,182	\$ 3,481	\$ 9,845
<u>Areawide Collection System</u>								
97	Sewer Rehab Area Wide	11,496	2,129	3,300	2,867	1,500	1,700	11,496
	Sewer Rehab Area Wide	31,083	5,671	4,700	5,733	7,455	7,524	31,083
98	Unsewered Areas Areawide	7,754		2,459		2,608	2,687	7,754
	Unsewered Areas Areawide	7,239	4,707		2,532			7,239
99	Concrete Pipe Replacement	10,064				4,958	5,106	10,064

<u>Funding Source</u>	<u>FY19</u>	<u>FY18</u>	<u>Comments</u>	<u>Ref.</u>
<u>Southside Collection System</u>				
Sewer Enterprise	High	High	This project will construct approximately 1,900 linear feet of 42" pipe (Third river crossing pipe), in order to "reduce, eliminate and prevent" unpermitted discharges from occurring at Junction Box 782 (JB782) as noted in the August 19, 2015 ODEQ Notice of Violation S-20402-15-1.	77
Sewer Enterprise	High	High	Provide additional capacity and rehab for the West Tulsa area. Original scope was for replacement of 10-inch line on surface. Scope and budget subject to SRP for SSOs in 39-S and 40-S.	78
State Sewer Loan	High	High	Provide additional capacity and rehab for the West Tulsa area. Original scope was for replacement of 10-inch line on surface. Scope and budget subject to SRP for SSOs in 39-S and 40-S.	79
State Sewer (FAP)	High	High	Provide added capacity to overloaded lines.	80
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	81
Sewer Enterprise	High	High	Provide added capacity to overloaded lines.	82
State Sewer Loan	High	High	Construct a new interceptor sewer and sanitary sewer collection system to serve hangers on the east side of RL Jones Airport.	83
State Sewer Loan	High	High	Repaint, repair, and new lining for storage tanks at 71st Street Dewatering Facility	84
Sewer Enterprise	High	High	Replace existing motor control center (MCC) MCC-19 and variable frequency drives for the two washwater pumps and two raw water pumps. Project would also segregate incoming utility sources and create a main-tie-main MCC, further enhancing the electrical reliability of the lift station.	85
Sewer Enterprise	High	High	Reconfigure the electrical distribution system at the Southside WWTP, starting with the main incoming switchgear, in order to enhance reliability and upgrade equipment that is nearing the end of its useful service life. The project will involve replacing the main switchgear and re-arranging how downstream switchgear are fed.	86
Sewer Enterprise	High	High	Replace the motor control center (MCC) in the Digester Building at the Southside WWTP. Project requires the construction of a new MCC building to house the equipment in order to install the new equipment in an unclassified area for compliance with NFPA 820 Fire Protection in Wastewater Treatment and Collection Facilities.	
<u>Haikey Creek Plant</u>				
Sewer Enterprise	High	High	Addition of primary clarifiers to increase plant capacity and improve sludge handling.	87
State Sewer Loan	High	High	Addition of anaerobic digesters to improve sludge handling.	88
Sewer Enterprise	High	High	Addition of anaerobic digesters to improve sludge handling.	
Sewer Enterprise	High	High	Project involves replacing two existing disconnect switches, one for each incoming power source, with new adjustable trip breakers, replacing the existing automatic transfer switches (that switches between incoming power sources), and replacing existing VFD/soft starter cabinets with 4 new VFD cabinets (one for each lift station pump).	89
Sewer Enterprise	High	High	Replacement of plant capital at Haikey Creek Waste Water Treatment Plant	90
Sewer Enterprise	High	High	Project involves replacing the main switchgear at the Haikey Creek WWTP with a new, arc resistant switchgear lineup. Project also involves replacing existing motor control centers (MCCs) H109-OPS1-MCC01, H109-OPS1-MCC02, MCC-1, and MCC-1A with new MCCs, as this equipment is near the end of its useful service life.	91
Sewer Enterprise	High	High	The dewatering equipment at the Haikey Creek WWTP has been out of service since 2006 and the process is in need of an overhaul. The dewatering facility will be needed in coordination with anaerobic digester construction in order to discontinue sludge hauling to the Southside WWTP. This project will include two refurbished and/or new belt filter presses, a third new belt filter press, electrical improvements, new dewatered cake conveyors and controls, belt filter press feed pump replacements, inline sludge grinders, a new complete polymer system, filtrate pump replacement, and upgrades to the HVAC system.	92
<u>Lower Bird Creek Plant</u>				
State Sewer Loan	High	High	Addition of 48 inch gravity line to Port South to allow increase excess flow from LBCWWTP to discharge to Port South.	93
<u>Lower Bird Creek Collection System</u>				
Sewer Enterprise	High	High	The Spunky Creek East Branch parallels the Creek Turnpike and will provide sewer service to the area along the Creek Turnpike. Tributary lines run east from the interceptor to the Creek Turnpike and cross it.	94
Sewer Enterprise	High	High	Provide sewer to unserved area.	95
Sewer Enterprise	High	High	The Spunky Creek East Branch parallels the Creek Turnpike and will provide sewer service to the area along the Creek Turnpike. Tributary lines run east from the interceptor to the Creek Turnpike and cross it.	96
<u>Areawide Collection System</u>				
State Sewer (FAP)	High	High	Project reflects funds not allocated to a specific I&I Abatement project.	97
Sewer Enterprise	High	High	Project reflects funds not allocated to a specific I&I Abatement project.	
Sewer Enterprise	High	High	Unserved area projects.	98
State Sewer (FAP)	High	High	Unserved area projects.	
Sewer Enterprise	High	High	Reflects estimate of need for short term infrastructure reinvestment.	99

Ref.	Project	Est. Cost	FY19	FY20	FY21	FY22	FY23	Total
	Concrete Pipe Replacement	14,023	4,537	4,673	4,813			14,023
100	Areawide Point Repairs	10,108	4,049	3,074			2,985	10,108
	Areawide Point Repairs	6,001			3,001	3,000		6,001
101	Lift Station Replacements or Upgrades	4,676	609	1,067	1,000	1,000	1,000	4,676
102	2008 Street Package - Sewer Rehab/Replacement	10,500		3,500	3,500		3,500	10,500
	2008 Street Package - Sewer Rehab/Replacement	7,000	3,500			3,500		7,000
103	FEB Joint & Crack Repairs	1,000		500		500		1,000
	Total Areawide Collection System	\$ 120,944	\$ 25,202	\$ 23,273	\$ 23,446	\$ 24,521	\$ 24,502	\$ 120,944
	Total Sanitary Sewer System Projects	\$ 252,337	\$ 47,502	\$ 45,974	\$ 45,087	\$ 44,182	\$ 69,592	\$ 252,337
	Flood Control							
104	Citywide - Urgent Small Drainage, Channel Erosion, Channel Rehabilitation, and Master Drainage Plans	81,198	5,600	6,400	6,200	5,600	5,000	28,800
105	Future Unfunded Projects	8,235						-
	Total Flood Control Projects	\$ 89,433	\$ 5,600	\$ 6,400	\$ 6,200	\$ 5,600	\$ 5,000	\$ 28,800
	Public Facilities Maintenance							
106	OTC Maintenance and Rehab	4,600				1,200	1,200	2,400
107	City Facilities Roofing	14,208				1,500	1,500	3,000
108	Citywide Public Facilities Maintenance	37,104				3,000	3,000	6,000
109	ADA Improvements for City Facilities	9,530				300	300	600
110	Future Unfunded Projects	125,857						-
	Total Public Facilities Maintenance Projects	\$ 191,299	\$ -	\$ -	\$ -	\$ 6,000	\$ 6,000	\$ 12,000
	TOTAL PUBLIC WORKS AND INFRASTRUCTURE PROJECTS	\$ 2,301,510	\$ 99,501	\$ 168,277	\$ 152,773	\$ 134,490	\$ 182,857	\$ 737,898
	SOCIAL AND ECONOMIC DEVELOPMENT							
	Working In Neighborhoods (Win)							
111	Backup Generators at Animal Shelter	100				100		100
112	Future Unfunded Projects	5,750						-
	Total Working In Neighborhoods Projects	\$ 5,850	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 100
	Planning And Development							
113	Future Unfunded Projects	124,264						-
	Total Planning And Development Projects	\$ 124,264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL SOCIAL AND ECONOMIC DEVELOPMENT PROJECTS	\$ 130,114	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 100
	TRANSPORTATION							
	Metropolitan Tulsa Transit Authority							
114	Transit Buses	13,000				800	800	1,600
115	Future Unfunded Projects	11,940						-
	Total Metropolitan Tulsa Transit Authority Projects	\$ 24,940	\$ -	\$ -	\$ -	\$ 800	\$ 800	\$ 1,600
	TOTAL TRANSPORTATION PROJECTS	\$ 24,940	\$ -	\$ -	\$ -	\$ 800	\$ 800	\$ 1,600
	ADMINISTRATIVE AND SUPPORT SERVICES							
	Information Technology Department							
116	Future Unfunded Projects	15,200						-
	Total Information Technology Department Projects	\$ 15,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Asset Management Department							
117	Replace Roofing at Newblock Facilities	2,000				800	800	1,600
118	Future Unfunded Projects	7,050						-
	Total Equipment Management Projects	\$ 9,050	\$ -	\$ -	\$ -	\$ 800	\$ 800	\$ 1,600
	Short Term & Bond Issuance							
119	Short Term Capital	31,500				3,000	3,000	6,000
	Short Term Capital	45,000		10,000	20,000	5,000	4,900	39,900
120	Bond Issuance Costs	600		100	100	100	100	400
	Total Short Term & Contracted Capital Projects	\$ 77,100	\$ -	\$ 10,100	\$ 20,100	\$ 8,100	\$ 8,000	\$ 46,300
	TOTAL ADMINISTRATIVE AND SUPPORT SERVICES PROJECTS	\$ 101,350	\$ -	\$ 10,100	\$ 20,100	\$ 8,900	\$ 8,800	\$ 47,900
	TOTAL CAPITAL PROJECTS INVENTORY	\$ 3,081,181	\$ 99,501	\$ 178,377	\$ 172,873	\$ 159,490	\$ 207,757	\$ 817,998

Funding Source	FY19	FY18	Comments	Ref.
State Sewer (FAP)	High	High	Reflects estimate of need for short term infrastructure reinvestment.	
Sewer Enterprise	High	High	Reflects estimate of need for short term infrastructure reinvestment.	100
State Sewer Loan	High	High	Reflects estimate of need for short term infrastructure reinvestment.	
Sewer Enterprise	High	High	Annual repairs, pump replacements, etc. to the collection system lift stations.	101
Sewer Enterprise	High	High	Annual rehab and replacement of sewer areas.	102
State Sewer (FAP)	High	High	Annual rehab and replacement of sewer areas.	
Sewer Enterprise	High	High	Inspect Flow Equalization Basins and determine the condition of concrete slabs and joints. Repair and seal joints in concrete slabs in the first 3 cells of Cherry Creek FEB.	103
Flood Control				
Storm Sewer Enterprise	High	High	Design and Construct projects for drainage problems located at various sites throughout the City.	104
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	105
Public Facilities Maintenance				
Future Sales Tax	High	High	Repair and maintain One Technology Center to meet the needs of tenants, city personnel and the general public. Additionally, the City must maintain the condition and appearance of the facility to meet Class A standards. Project would replace the roof, Repaint floors 4-15 all hallways, service elevator lobbies, huddle rooms and conference rooms and refurbish white boards, 12 low/high rise elevators, 2 service and 3 parking elevators. Upgrade the Metasys Building Automation system due to components within the system becoming obsolete and upgrade the system graphics to improve system performance.	106
Future Sales Tax	High	High	Inspection, assessment, prioritization and repairs of roofing for various city facilities.	107
Future Sales Tax	High	High	Major renovation of city facilities utilized by City personnel and the public at various locations citywide. Project consists of HVAC, plumbing and electrical system replacement, flooring and painting every 20 years. The amount of funding is needed to implement the program from 2017-2022 as presented to City Council. The annualized cost of the program is \$7,420,857.00.	108
Future Sales Tax	High	High	Improve accessibility for disabled citizens at various identified City facilities by improving to Americans with Disabilities Act (ADA) standards.	109
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	110
SOCIAL AND ECONOMIC DEVELOPMENT				
Working In Neighborhoods (Win)				
Future Sales Tax	High	High	To provide electrical service to the Tulsa animal shelter (24/7/365 operation) in the event of an interruption of electrical service (ice, severe weather, etc) so care of animals in the shelter can continue (between 150- 250 animals at any one time)	111
Deferred Funding	High	High	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	112
Planning And Development				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	113
TRANSPORTATION				
Metropolitan Tulsa Transit Authority				
Future Sales Tax	High	High	Replace Aging Vehicles.	114
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	115
ADMINISTRATIVE AND SUPPORT SERVICES				
Information Technology Department				
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	116
Asset Management Department				
Future Sales Tax	High	High	Replace the roof system at EMD's 1720 and 1790 Newblock Drive maintenance facilities; EMD's 470, 480, and 490 West 23rd Street maintenance facilities; and, EMD's 56th and Garnett maintenance facilities	117
Deferred Funding	Low	Low	Future projects identified within Constrained Inventory, but not funded within FY18-22 timeframe.	118
Short Term & Bond Issuance				
Future Sales Tax	High	High	To replace miscellaneous capital equipment.	119
Future Bond Program	High	High	To replace miscellaneous capital equipment.	
Future Bond Program	High	High	Bond sale related costs.	120

SECTION 9
APPENDIX



OXLEY NATURE CENTER

This section is for information only and is not part of the ordinances adopted by City Council.

GENERAL INFORMATION
ABOUT THE CITY OF TULSA BUDGET

The word "budget" originated from bougette which was a leather bag carried by the monarch's treasurer to the medieval English Parliament. It contained documents surveying the kingdom's needs and listed the realm's resources. Today's budgets are an annual plan for financial operations and incorporate an estimate of proposed expenditures and revenues. The budget represents the process through which policy is made and implemented.

• BUDGETING •

BUDGET

There are two annual budgets in the City of Tulsa - the Operating Budget and the Capital Budget.

Operating Budget: This sets the plan for the day-to-day operations of the City. The City's annual operating budget is based on historical expenditures, priorities set forth by the elected officials and available revenues. Sales tax and utility billing charges provide the majority of resources used in the Operating Budget.

Capital Budget: The City's Capital Improvements budget is the first year of its Five Year Capital Plan. The Plan is updated annually to include new requests and to reflect ever-changing field and financing conditions. Sales Tax and Bonds finance nearly all of the City's major capital needs.

• LEGISLATION •

MUNICIPAL BUDGET ACT

Since FY81, the City has produced its budget under the provisions of the *Oklahoma Municipal Budget Act, 11 O.S. Supp. 1979, Sections 17-201 through 17-216*. Municipal governments can use it to write their annual budgets. The Act establishes fiscal procedures, requirements for financial disclosure and generally accepted standards for financial management.

The Act is more flexible than the old law and imposes fewer restrictions on municipalities when they estimate revenues, appropriate money and make expenditures. The Act also provides for greater financial disclosure and for the implementation of generally accepted accounting principles. Both of these provisions increase the City's ability to obtain a favorable bond rating, attain a better investment position, and improve compliance with federal grant requirements.

The Act stipulates time deadlines for submitting budget requests, holding public hearings and filing adopted budgets. It also prescribes the general content of the budget and requires expenditures to be grouped into five categories:

- Personal Services
- Materials and Supplies
- Other Services and Charges
- Capital Outlays
- Debt Service

OPEN RECORDS ACT

The *Oklahoma Open Records Act 501.S, 1985 Section 24A*, became effective November 1, 1985. Section 24A.9 states:

"Prior to taking action, including making a recommendation or issuing a report, a public official may keep confidential his or her personal notes and personally created materials other than departmental budget requests of a public body. . ."

This means that individual budget requests are public information, including any notes or other materials used for budget preparation or budget recommendation.

• REVENUE •

Revenue is the yield from sources of income (such as taxes, licenses, fines, user fees, etc.) that the City collects for public use. Revenues increase the assets of a fund, while not increasing a liability or representing a repayment of expenditure, a cancellation of a liability or an increase in contributed capital.

TYPES AND SOURCES

The City classifies its 200 plus sources of income into nine revenue categories. (For more information, see the Fund Summaries section, and City of Tulsa Revenue Sources.)

PROJECTING INCOME

The Budget and Planning Division of the Finance Department is responsible for estimating the City's yearly income and monitoring actual collections on a monthly basis. Annual estimates of collections from the various sources are made using time series and deterministic methodologies. Departments whose activities generate income may be asked by the Budget and Planning Division to help make estimates or explain differences between estimates and actual collections.

• GOVERNMENTAL FUNDS •

The *Oklahoma Municipal Budget Act* defines a **fund** as:

“an independent fiscal and accounting entity with a self-balancing set of accounts to record cash and other financial resources, together with all liabilities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives.”

In other words, separate records of all income and expenditures are maintained for each fund. They are analogous to individual checking accounts. Income and expenditures are recorded and it is illegal to spend more than has been authorized by the City Council. The “fund balance” within the fund would be similar to a savings account with money set aside for the future and not currently appropriated.

TYPES OF FUNDS

The eight major fund types used by the City are described below along with examples of some of the individual funds within each type.

General Fund - In conformance with the *Oklahoma Municipal Budget Act*, the General Fund is the City's principal operating fund. Approximately two-thirds of its revenue comes from sales and use taxes. All of the revenue derived from the City's permanent two percent sales tax is credited to this fund. With franchise and other taxes, the percentage of income from taxes for this fund is 74 percent. The remaining 26 percent comes from user charges, license fees, intergovernmental shared revenue, fines from court operations and interest income.

General Fund resources may be used to provide any service that the City has legal authority to provide under its charter and state laws. All general operations not accounted for otherwise are financed from this primary operating fund. It finances numerous and diverse activities such as police and fire protection, street maintenance, park operations, event facilities and administrative services.

Special Revenue Funds - These funds are used to account for certain specific revenue sources for which expenditures are legally restricted to a specific function or activity of the City.

Examples of Special Revenue Funds:

- Limited-Purpose Public Safety Permanent Sales Tax Fund (ordinance dedicated revenue from sales tax);
- The Short-Term Capital Fund (ordinance dedicated revenue from the Third Penny Sales Tax designated for "short-term" capital improvements, consisting of assets having a useful life of ten years or less);
- The Convention and Tourism Facilities Fund (ordinance dedicated revenue from the Hotel/Motel Tax); and
- Federal and State Grant Funds (accounts for financial assistance received from Federal and State agencies.)

Debt Service Fund - The Debt Service or Sinking Fund is used to account for the payment of principal, interest and other related costs of the City's general obligation bonds and certain other long-term debt.

Capital Projects Funds - A Capital Project Fund accounts for all resources used for the acquisition and/or construction of permanent facilities other than those financed by a special assessment or operating enterprise funds. The various sales tax and bond funds.

Special Assessment Funds - This type of fund is used to account for revenues received for financing public improvements or services deemed to benefit the specific properties against which special assessments are levied. The Tulsa Stadium Improvement District Fund is a Special Assessment Fund.

Enterprise Funds (Proprietary Funds) - Enterprise Funds are established to account for the acquisition, operation and maintenance of governmental facilities and services that are entirely or predominantly supported by user charges. Enterprise Funds are similar to private business enterprises in that they are accounted for in a manner as to show profit or loss. Examples of Enterprise Funds include the:

- Stormwater Enterprise Fund;
- TMUA-Water Operating Fund;
- TMUA-Sewer Operating Fund;
- TARE-Refuse Operating Fund; and
- Golf Course Operating Fund.

Internal Service Funds - An Internal Service Fund is used to account for the financing of goods or services provided by one department or agency of the City to other departments or agencies on a cost reimbursement basis. The Employee Insurance Service Fund, Workers' Compensation Service Fund, Equipment Management Service Fund, and Office Services Internal Service Fund are the City's Internal Service Funds.

Trust and Agency Fund (Fiduciary Funds) - These funds are used to account for assets held by the City in a trustee capacity or as an agency for individuals, private organizations and other governmental units, entities or funds. Examples of trust and agency funds are:

- The Tulsa Performing Arts Center Trust Fund;
- Municipal Employees Retirement Plan Fund; and
- The Employee Deferred Compensation Plan Fund.

• CITY ORGANIZATIONAL STRUCTURE •

The City has two divisions within its Chief Executive Office: Administration and Community Development and Transportation. All City departments report to one of these officers, with notable exceptions of Fire and Police. The Chiefs of Fire and Police departments report to the Mayor. All other departments report to one of the officers, who report to the City Manager. All Authorities, Boards and Commissions report to the Mayor directly. Listed below are the two divisions and corresponding departments assigned to them.

ADMINISTRATION

Finance	Information Technology
Human Resources	Asset Management
Communications	Customer Care
Municipal Court	Water & Sewer

COMMUNITY DEVELOPMENT AND TRANSPORTATION

Parks and Recreation	Working in Neighborhoods
Performing Arts Center	Gilcrease
BOK and Convention Centers	River Parks
Planning and Development	Engineering Services
Streets and Stormwater	

• CAPITAL IMPROVEMENTS •

A **Capital Improvement Project** is any significant acquisition, construction, replacement, or improvement to a City service delivery system that has a cost greater than \$100,000 and a minimum useful life of five years. To be funded, a project must be part of the City's Five Year Capital Improvements Plan (CIP). The **Capital Plan** is a five-year schedule of specific projects and accompanying revenue allocations. The plan is updated annually through the **Capital Budget**. The **Capital Improvements Program** incorporates the planning, monitoring, programming, and budgeting processes used to allocate the City's capital moneys.

CAPITAL BUDGET PROCESS

Capital projects are processed through the Capital Improvements Program which is managed by the Budget and Planning Division. Specific policies for this program are included in the Finance Department's *Financial Policies* under the heading "Capital Budget and Improvements" section.

Budget and Planning coordinates the budgeting of capital improvement projects included in the upcoming fiscal year's budget. A list of the new and active capital improvement projects is reviewed and scheduled in the updated five-year Capital Improvements Plan. Any project receiving increases or decreases in funding, and projects slated for closure during the upcoming fiscal year are also listed.

• BUDGET REVIEW •

Upon receipt of departmental and agency budget requests, the Budget and Planning Division budget analysts begin a review process for their assigned departments and agencies, and develop recommendations for elected officials. Several factors influence the review and recommendation process. Some of the questions examined include:

1. Does the request meet established guidelines?
2. Are the requested allocations in line with providing the associated service?
3. Does the request fall within the inflationary parameters expected in the upcoming fiscal year?
4. Does the current level request seem reasonable compared to historical expenditures?
5. How does the modification request compare to the anticipated increase or decrease in service?
6. Does the request meet City policies and priorities?
7. What amount of revenue is expected within the next fiscal year?
8. What are the departments' internal priorities for providing proper service levels?

Analysts meet with the Budget and Planning Division Manager and Finance Director to receive specific instructions for developing their departmental and agency budget recommendations. The analysts also meet with their assigned departments and agencies during the process to obtain clarifications and further information as needed.

Each department makes a presentation to the Budget and Planning Division Manager, Director of Finance and/or Mayor to provide additional information or clarification or to discuss service levels.

The Mayor begins the formal budget review process and develops a proposed budget for the next fiscal year operations. The City Charter requires the proposal be submitted to the City Council by May 1. The Council further reviews, refines, changes, and adopts it according to the policies and priorities it wishes to have implemented during the next fiscal year. State law requires the budget be adopted by the City Council seven days before the end of the City's fiscal year, which is June 30.

• BUDGET ADOPTION •

The Oklahoma Municipal Budget Act, states:

“. . . At least seven (7) days prior to the beginning of the budget year, the governing body shall adopt the budget by resolution, or as any charter may require, at the level of classification as defined in Section 17-213. . . . The governing body may add or increase items or delete or decrease items in the budget. In all cases the proposed expenditures shall not exceed the estimated revenues for any fund."

• BUDGET CHANGES •

There are two methods of changing the adopted budget during the course of the fiscal year: **Budgetary Transfers** and **Budget Ordinances**. Most often these actions originate in the departments and are sent to Budget and Planning for review, approval, and processing to the Mayor and/or Council.

BUDGETARY TRANSFERS

The Oklahoma Municipal Budget Act, Section 17-215 states:

"The chief executive officer, or designee, as authorized by the governing body, may transfer any unexpended and unencumbered appropriation or any portion thereof from one account to another within the same department or from one department to another within the same fund; except that no appropriation for debt service or other appropriation required by law or ordinance may be reduced below the minimums required."

An **Administrative Transfer (AT)** is a transfer of funds within the same expenditure account group, department, fund and project. The Mayor allows the Budget and Planning Division Manager to approve or deny Administrative Transfers.

Currently, the City Council has given the Mayor the authority to approve or deny requests to transfer funds totaling less than one hundred thousand dollars (\$100,000) from one expenditure account group to another account group or from one project to another project within the same department and fund. This type of transfer is known as a **Mayoral Transfer (MT)**.

The third type of transfer is a **Council Transfer (CT)**. The Council has reserved the right to approve or deny the transfer of funds from one department to another, for the establishment of a new capital project or transfers in excess of one hundred thousand dollars (\$100,000) between account groups in a department. This type of action requires a budget ordinance.

BUDGET ORDINANCES

A **Budget Ordinance** is the legal means to amend the adopted budget through recognizing revenue increases or decreases; transferring appropriations from one department to another; establishing new capital projects; decreasing appropriations in a fund or department; or providing supplemental appropriations to a department.

The Oklahoma Municipal Budget Act, Sections 17-206, 17-215 and 17-216 allows for the City Council to transfer funds or to make supplemental appropriations. The last paragraph of section 17-216 provides the legal framework to amend budgets, stating:

"A budget amendment as provided in this section authorizing supplemental appropriations or a decrease or change in appropriation or funds shall be adopted at a meeting of the governing body and filed with the municipal clerk and the State Auditor and Inspector."

READER'S GUIDE
TO
FUND SUMMARIES

The Operating Fund Summary section and the Capital Fund Summary section are the only sections of the Budget document that are adopted by ordinance by the City Council. A numerical listing of the funds and their names can be found in the Table of Contents; an alphabetical listing is located in the Index. Each Fund summary contains the following information:

A box in the upper corner indicates the fund number and the Basis of Budgeting. The **Basis of Budgeting** refers to the basis of accounting used to estimate financing sources and uses in the budget.

This generally takes one of three forms:

- GAAP—uniform standards for financial accounting and recording;
- Cash Basis—transactions are recognized only when cash is increased or decreased; or
- Modified accrual basis—expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for material and/or available revenues, which should be accrued to reflect properly the taxes levied and revenue earned.

The **Budget Overview** provides general information on the purpose of the fund and the fund's basis for budgeting. Information in the **Budget Summary** is specific to the proposed or adopted budget. Where appropriate, charts and graphs visually enhance the reader's understanding of each fund's revenue and expenditure characteristics, and supporting tables follow.

Below is a general outline of the revenue and expenditure categories included in the budget and reflected in the Fund Summaries. Not all funds will utilize each type of revenue, and expenditure types will vary by fund.

REVENUES BY CATEGORY

The revenue types supporting the funds are divided into nine categories as follows:

Taxes	These revenues represent franchise, sales and use taxes. The primary contributor to this category is sales tax, which generates a majority of this category's revenue in the General Fund.
Licenses and Permits	These revenues come from the City's efforts to provide licenses to business and inspection services to enforce compliance with minimum code requirements for building and operating safety.
Intergovernmental Revenue	This category represents grants from other governmental entities.
Shared Revenue	Taxes collected by the state are distributed, in part, back to the cities within the state in proportion to their population. This apportionment is determined by the census conducted every ten years.
Charges for Services	These revenues represent revenue received for services performed by the City. Some services are performed for governmental entities, including the City, and some are performed for the private sector.
Fines and Forfeits	This source consists primarily of fines from the Municipal Court, but also includes utility penalties and other smaller penalty revenues.
Miscellaneous Revenue	This category is comprised of revenue sources that do not fit the other categories.
Interest Income	This category represents the interest generated by the City's pooled portfolio. Also included is interest earned on an interim basis from money that is the City's, but is delayed in remittance.
Transfers In	Amounts transferred from another fund to assist in financing the services for the recipient fund.

EXPENDITURES BY CATEGORY

The categories of expenditures group departments with similar function and/or customers. They are as follows:

Public Safety and Protection	This category contains Municipal Court, Police, Fire, Emergency Medical and Tulsa Area Emergency Management Agency.
Cultural Development/Recreation	Park and Recreation, Gilcrease Museum, Performing Arts Center, River Parks, and BOK Arena and Cox Business Centers make up the departments in this category.
Social/Economic Development	Mayor's Office of Economic Development, Working in Neighborhoods, and Planning and Development are included in this category.
Public Works/Transportation	Engineering Services, Streets and Stormwater, Water and Sewer and Tulsa Transit comprise this category.
Administrative/Support Services	This category contains the budgets for the City's elected officials: the Mayor, City Auditor and City Council. Mayor's Office of Human Rights, Legal, Human Resources, Workers' Compensation, Employee Insurance Administration, General Government, Indian Nations Council of Governments (INCOG), Finance, Information Technology, Customer Care, Communications and Asset Management make up the remainder of the departments within this category.
Transfers to Other Funds	Amounts transferred to another fund to assist in financing the services for the recipient fund.

EXPENDITURES CLASSIFICATIONS

Each fund is made up of accounts for classifying expenditures, as follows:

Personal Services	Includes expenses for salaries and related employee benefits paid to employees for services rendered.
Materials and Supplies	Used to account for the purchase of commodities which are consumed or materially altered when used, such as office supplies, operating supplies, repair and maintenance supplies, and all items of expense to any person, firm or corporation rendering a service in connection with repair, sale or trade of such articles or commodities.
Other Services and Charges	Used to account for the purchase of contractual services and other intangible products such as security, temporary employment, professional and landscaping services, leases, utilities and employee training and travel.
Capital Outlays	Fixed assets which have a value of \$1,000 or more and have a useful economic lifetime of more than one year or assets of any value if the nature of the item is such that it must be controlled for custody purposes as a fixed asset. Also included in this category are Capital Improvement Projects.
Debt Service	The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.
Fund Transfers	Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

GLOSSARY

—A—

Account

An entity for recording specific revenues or expenditures, or for grouping related or similar classes of revenues and expenditures and recording them within a fund or department.

Accounting System

The total set of records and procedures that are used to record, classify and report information on the financial status and operations of the entity. (Also see Accrual Basis, Modified Accrual Basis and Cash Basis).

Accrual Basis

The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

Activity

Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

Administrative Transfer (AT)

A Budgetary Transfer that allows for the movement of funds within the same expenditure account group within the same department, same fund and same project. This action requires Budget and Planning Division Manager approval.

Ad Valorem Taxes

Commonly referred to as property taxes, levied on both real and personal property according to the property's valuation and the tax rate.

Annualize

Taking changes that occurred partial year and calculating their cost for a full year for the purpose of preparing an annual budget.

Appropriation

An authorization or allocation made by the legislative body that permits officials to incur obligations against, and to make expenditures of governmental resources (revenues).

Appropriation Balance

A balance in which the available appropriation remaining after expenditures, encumbrances and commitments has been subtracted from the appropriation.

Assessed Valuation

The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio

The ratio at which the tax rate is applied to the tax base.

Asset

Resources owned or held by a government which has monetary value.

Attrition

A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement or means other than layoffs.

Authorized Positions

Employee positions which are authorized in the adopted budget to be filled during the year.

Available (Undesignated and Unreserved) Fund Balance

This refers to the funds remaining from the prior year, after reserves and designations are made, which are available for appropriation and expenditure in the current year.

Balanced Budget

The use of resources for operating purposes does not exceed available resources over a defined budget period.

Base Budget

Cost of continuing the existing levels of service in the current budget year.

Bond

A long-term IOU or promise to pay; it is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government.

Revenue Bond – This type of bond is backed only by the revenues from a specific enterprise or project, such as a golf course or water system.

Bond Refinancing

The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

Budget

A plan of financial activity for a fiscal year indicating all planned revenues and expenses for the budget period. The City of Tulsa’s fiscal year is July 1 through June 30.

Budget Amendment

Legal means by which an adopted estimated revenue or expenditure authorization limit is increased or decreased.

Budgetary Basis

This refers to the basis of accounting used to estimate financing sources and uses in the budget. It is different from GAAP basis of accounting.

Budget Calendar

The schedule of key dates which a government follows in the preparation and adoption of the budget.

Budgetary Control

The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Budget Ordinance

The legal means to amend the adopted budget through recognizing revenue increases or decreases; transferring funding from one department to another from an existing capital project to a new capital project; decreasing funding of a fund or department or providing supplemental funding to a fund or department or establishing a new capital project. The City Council adopts or rejects all budget ordinances.

Budgetary Transfer

One of two means of amending the budget during the course of the fiscal year. The other means is a budget ordinance. Three types of budgetary transfers exist:

Administrative Transfer (AT)—allows for the movement of funds within the same expenditure account group (i.e. moving funds from #5313101 to #5315501) within the same department, same fund, and same project. This action only requires Budget and Planning Division Manager approval.

Mayoral Transfer (MT)—allows for the movement of up to \$100,000 from one expenditure account group to another account group (i.e. moving funds from #5222101 to #5311103) or from one current project to another current project within the same department and fund. This action requires approval by the Mayor.

Council Transfer (CT)—allows for movement of money from one department to another, or for the establishment of a new capital project. A budget ordinance accompanies this kind of transfer and this requires approval by the City Council.

Capital Assets

Assets of significant value and having a useful life greater than one year. Capital assets are also called fixed assets.

Capital Budget

The appropriation of bonds or other revenue for improvements to facilities and other infrastructure. The City budgets for Capital based on a Five-Year Capital Plan and updates, the Plan annually to include expanded capital projects or new capital projects. Approval of capital projects through the Capital Improvements Programs. The Third Penny Sales Tax and Bonds account for the majority of financing resources of capital projects.

Capital Improvement

Any significant physical acquisition, construction, replacement or improvement to a City service delivery system that has a cost greater than \$100,000 and a minimum useful life of five years.

Capital Improvements Program (CIP)

The process of planning, monitoring, programming and budgeting over a multi-year period used to allocate the City's capital monies.

Capital Outlay

Expenditure account category used for the purchase of any item whose value exceeds \$1,000 with a useful life greater than one year, but generally less than ten years. Included are vehicles, heavy equipment, other equipment, personal computers and some office furniture. These purchases are typically funded through the Short-Term Capital Fund which receives revenue from the Third Penny Sales Tax designated for short-term capital improvements. The costs of capital projects are also reflected in the Capital Outlay account category.

Capital Plan

The adopted Capital Improvements Plan that is based on a five-year schedule of specific projects and accompanying revenue allocations. The Plan is updated annually through the Capital Budget.

Capital Project

Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful lives. Also called capital improvements, each individually funded capital improvement request has to be part of the City of Tulsa Five-Year Capital Improvements Plan.

Capital Reserve

An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisitions.

Carryover

Appropriated funds that are encumbered at the end of a fiscal year are allowed to be retained in the budget to be expended in the next fiscal year for the purpose designated.

Cash Basis

A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Charges for Services

Revenues received for services performed by the City. Some services are performed for governmental entities, including the City, and some are performed for the private sector.

Collective Bargaining Agreement

A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits and matters affecting health and safety of employees).

Commodities

Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment and road salt.

Constant or Real Dollars

The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money when compared to a certain point of time in the past.

Consumer Price Index (CPI)

A statistical description of price levels provided by the U. S. Department of Labor. The index is used as a measure of the increase/decrease in the cost of living (i.e., economic inflation/deflation).

Contingency

A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services

Services rendered to a government by private firms, individuals or other governmental agencies. Examples include utilities, rent, maintenance agreements and professional consulting services.

Cost-of-Living Adjustment (COLA)

An increase in salaries to offset the adverse effect of inflation on compensation.

Council Transfer (CT)

A Budgetary Transfer that allows for movement of money from one department to another or for the establishment of a new capital project. A budget ordinance accompanies this kind of transfer and requires approval by the City Council.

Current Budget

The original budget as approved by the City Council, along with any carryover encumbrances from the prior fiscal year, and any transfers or amendments that have been made since July 1.

—D—**Debt Service**

The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Dedicated Tax

A tax levied to support a specific government program or purpose.

Deficit

The excess of an entity's liabilities over its assets or the excess of expenses over revenues during a single accounting period.

Department

The basic organizational unit of government which is functionally unique in its delivery of services.

Depreciation

Expiration in the service life of capital assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Related Fees

Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees and zoning, platting and subdivision fees.

Disbursement

The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program

A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division

A sub-unit of a department which encompasses a substantial portion of the duties assigned to a department. May consist of several activities.

—E—**Employee Benefits**

Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pensions, medical and life insurance plans.

Encumbrance

Obligations in the form of purchase orders or contracts that are chargeable to an appropriation and for which a part of the appropriation is reserved. These cease to be encumbrances once the obligations are paid or otherwise liquidated.

Enterprise Funds

Established to account for revenues and expenditures generated by City functions for which customers are charged a fee. Used for the following service areas: Solid waste management through the Tulsa Authority for Recovery of Energy (TARE); Tulsa Metropolitan Utility Authority (TMUA) Water Utility; TMUA Sanitary Sewer Utility; Stormwater; and Golf Operations.

Entitlements

Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually the state or the federal government.

Expenditure

The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss. Where accounts are kept on the accrual or modified accrual basis of accounting, the cost of goods received or services rendered whether cash payments have been made or not. Where accounts are kept on a cash basis, expenditures are recognized only when the cash payments for the above purposes are made.

Expense

Charges incurred whether paid immediately or unpaid for operations, maintenance, interest or other charges.

—F—

Fines and Forfeitures

A revenue source that consists primarily of fines from the Municipal Court and also includes utility penalties and other smaller penalty revenues.

Fiscal Policy

A government's policies with respect to revenues, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year

A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of Tulsa's fiscal year is July 1 through June 30.

Fixed Assets

Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment. Capital assets are also called fixed assets.

Full Faith and Credit

A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE)

A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time position working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function

A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund

An independent accounting entity with a self-balancing set of accounts for recording all revenues and all related liabilities and residual equities or balances, along with any changes to the above. In other words, each fund is separate from every other fund and maintains records of all income and expenditures for the fund. By law, expenditures cannot exceed the revenues. As an example, a fund is like an individual checking account. Income is recorded in, expenditures are recorded out, and one cannot spend more than one has available in the account.

Fund Balance

The excess of the assets of a fund over its liabilities, reserves and carryover. The following fund balance distinctions are in accordance with Governmental Accounting Standards Board (GASB) #54 guidelines.

Assigned Fund Balance - refers to the funds intended use of resources. Such intent has to be established by the governing body itself or by a body or official delegated by the governing body.

Committed Fund Balance - reflects the amount of the fund balance that is constrained by limitations that the government imposes upon itself at its highest level of decision making and that remain binding unless removed in the same manner.

Non-Spendable Fund Balance - represents resources that are not in spendable form or are legally or contractually required to be maintained intact. Non-Spendable fund balance may include but is not limited to: supplies inventories and prepaid items, the long-term portion of loans receivable and nonfinancial assets held for resale. Legal or contractual requirements may include but are not limited to: the principal of an endowment or a revolving loan fund.

Restricted Fund Balance - resources of a fund that are subject to externally enforceable legal restrictions. Such restrictions can be externally imposed by creditors, grantors, contributors or laws of other governments, or imposed by law through constitutional provisions or enabling legislation.

Unassigned Fund Balance - total fund balance in the general fund in excess of non-spendable, restricted, committed, and assigned fund balance.

—G—

GAAP

Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Fund

Serves as the primary operating fund for the City of Tulsa. All general operations that are not accounted for otherwise are financed from this primary operating fund.

Goal

A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grants

A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital depending upon the grantee.

—H—

Hourly

An employee who fills a temporary or short-term position. Such employees provide contingency staffing for government operations during peak workloads or to address temporary staffing needs. Hourly employees are paid on a per-hour basis and receive limited benefits.

—I—

Indirect Cost

A cost necessary for the functioning of the organization as a whole, but cannot be directly assigned to one service.

Infrastructure

The physical assets of a government (streets, waterlines, sewers, public buildings, parks, etc.).

Interest Income

Revenue generated by the City's pooled portfolio.

Interfund Transfer

The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue

Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

Internal Service Charges

The charges to user departments for internal services provided by another government agency, such as equipment management, or insurance funded from a central pool.

Internal Service Funds

Funds used to account for Internal Service charges and expenditures.

—J—

—K—

—L—

Lapsing Appropriation

An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpected or unencumbered balance lapses or ends unless otherwise provided by law. Most operating funds are lapsing funds.

Levy

To impose taxes for the support of government activities.

Licenses and Permits

Revenues that come from the City's efforts to provide licenses to business and inspection services to enforce compliance with code requirements for building and operating safety.

Line-item Budget

A budget prepared along departmental lines that focuses on what is to be bought.

Longevity

Employee compensation payments made in recognition of a certain minimum number of years employed full time with the same entity.

Long-term Debt

Debt with a maturity of more than one year after the date of issuance.

—M—

Materials and Supplies

Expenditure account category used for the purchase of commodities which are consumed or materially altered when used, such as office supplies, operating supplies, repair and maintenance supplies, and all items of expense to any person, firm or corporation rendering a service in connection with repair, sale or trade of such articles or commodities.

Mayoral Transfer (MT)

A Budgetary Transfer that allows for the movement of up to \$100,000 from one expenditure account group to another account group (i.e. moving funds from #5222101 to #5311103) or from one current project to another current project within the same department and fund. This action requires approval by the Mayor.

Mill

The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of net assessed property valuation.

Miscellaneous Revenue

A revenue category that is comprised of revenue sources that do not fit the other categories of Taxes, Licenses and Permits, Intergovernmental Revenue, Shared Revenue, Charges for Services, Fines and Forfeits or Interest Income.

Modified Accrual Basis of Accounting

The method of accounting under which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for material and/or available revenues. These should be accrued to reflect properly the taxes levied and revenue earned.

—N—

Net Budget

The legally adopted budget less all interfund transfers and inter-departmental charges.

Nominal Dollars

The presentation of dollar amounts not adjusted for inflation. Adjusting for inflation is done to reflect the real purchasing power of money today.

Non-Lapsing Fund

A fund whose unencumbered appropriation balance remains available for expenditure after the end of the fiscal year. A non-lapsing fund remains open and available for use until all appropriations are expended, transferred or closed by budgetary action. Grants and Capital Funds normally operate as non-lapsing funds.

—O—

Object of Expenditure

An expenditure classification referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt and furniture.

Objective

Something to be accomplished in specific, well-defined and measurable terms that is achievable within a specific time-frame.

Obligations

Amounts which a government may be legally required to pay out of its resources. They include actual liabilities but also encumbrances not yet paid.

Operating Budget

This sets the plan for the day-to-day operations of the City. The City budgets operating funds annually, based on historical expenditures, priorities set forth by the elected officials, and economic conditions. Sales Tax Revenues and Utility Billing Charges provide the majority of the resources available for use within the Operating Budget.

Operating Expenses

The cost of personnel, materials and equipment required for a department to function.

Operating Revenue

Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Transfer

Part of the Other Services and Charges expenditure account category used to account for the transfer of funds within the primary government, to component units and to primary government. This is typically budgeted in the Transfers to Other Funds organizational unit.

Original Budget

The adopted budget as approved by the City Council before the start of a new fiscal year.

Other Services and Charges

Expenditure account category used for the purchase of contractual services and other intangible products such as security, temporary employment, professional and landscaping services, leases, utilities and employee training and travel.

Output Indicator

A unit of work accomplished without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

—P—

Pay-as-you-go Basis

A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Budget

A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

Performance Indicators

Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures

Data collected to determine how effective or efficient a program is in achieving its objectives.

Permit and Licensing System (PALS)

A subsidiary system of the City's General Ledger system. It tracks building/construction permits and licenses issued by the City.

Personal Computer

Any computer workstation, terminal, or laptop with components.

Personal Services

Expenditure account category used for all cost related to compensating employees, including employee benefits such as pension, social security, uniform allowance, long-term disability, insurance, workers' compensation, etc.

Prior-Year Encumbrances

Obligations from previous fiscal years in the form of purchase orders or contracts which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Program

A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Budget

A budget which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

Program Performance Budget

A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Program Revenue (Income)

Revenues earned by a program including fees for services, license and permit fees and fines.

Project Number

Used to identify any special activity, especially where specific reporting requirements exist regarding the activity. These numbers are always used with capital projects and grants.

Purpose

A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

—Q—

—R—

Reserve

A portion of fund equity legally restricted for a specific purpose or not available for appropriation and subsequent spending. It is funds set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Resolution

A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Resources

Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Revenue

The yield from sources of income, such as taxes, licenses, fines, etc., that the City collects and receives into the treasury for public use. Revenue increases the assets of a fund, while not increasing a liability or representing a repayment of expenditure, a cancellation of a liability or an increase in contributed capital.

Revenue Estimates

Projected revenue using both time series analysis and deterministic methods.

—S—**Service Lease**

A lease under which the lessor maintains and services the asset.

Service Level

Services or products which comprise an actual or expected output of a given program. Focus is on results rather than measures of workload.

Shared Revenue

Taxes collected by the state are distributed, in part, back to the cities within the state in proportion to their population. This apportionment is determined by the census conducted every ten years.

Sinking Fund

Established to pay for General Obligation Bond debt and judgments against the City.

Site-Based Budgeting

A decentralized budget process whereby budget preparation and development are based on individual departmental sites.

Source of Revenue

Revenues are classified according to their source or point of origin.

Supplemental Appropriation

An additional appropriation made by the governing body after the budget year has started.

Supplemental Requests

Programs and services which departments would like to have added, in priority order, over their target budget, or if revenue received is greater than anticipated.

—T—**Target Budget**

Desirable expenditure levels provided to departments in developing the coming year's recommended budget. It is based on the prior year's adopted budget, excluding one-time expenditures, projected revenues and reserve requirements.

Tax Levy

The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Tulsa Metropolitan Statistical Area (TMSA)

An area made up of Creek, Okmulgee, Osage, Pawnee, Rogers, Tulsa, and Wagoner counties. It is often used for analysis for the number of persons and the amount of income in the Tulsa labor market.

Taxes

Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit such as special assessments. Examples of tax revenues to the City of Tulsa are franchise, sales and use taxes.

Transfers In/Out

Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

—U—

Unencumbered Balance

The amount of an appropriation that is neither expended nor encumbered. It is the amount of money still available for future purposes.

User Charges

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

—V—

Variable Cost

A cost that increases/decreases with increases/decreases in the amount of service provided.

—W—

Working Cash

Excess of readily available assets over current liabilities or cash on hand equivalents which may be used to satisfy cash flow needs.

Workload Indicator

A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service or the number of burglaries to be investigated).

—X—

—Y—

—Z—

APPENDIX OF ABBREVIATIONS

AAP	Affirmative Action Plan
ADA	Americans with Disabilities Act
AFP3	Air Force Plant 3
AMR	Automated Meter Reading
AT	Administrative Transfer
BDP	Basin Drainage Plans
BOK	Bank of Oklahoma Arena
BNSF	Burlington Northern Santa Fe
CAER	Center for Applied Economic Research
CAFR	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation for Law Enforcement
CBD	Central Business District
CCC	Customer Care Center
CDBG	Community Development Block Grant
CIP	Capital Improvements Plan
City	(When capitalized) City of Tulsa, Oklahoma Municipal Government
C.L.E.E.T.	Council of Law Enforcement Education and Training
COPS	Community Oriented Policing Services
CNG	Compressed Natural Gas
CPI	Consumer Price Index
CT	Council Transfer
CTAG	Coalition of Tulsa Area Governments
CW	City Wide
CWSS	City Wide Sewer System
CY	Calendar Year
DEQ	Oklahoma Department of Environmental Quality
Diff.	Difference
E-911	Enhanced 911 emergency telephone number system (Police, Fire and Ambulance services)
EDC	Economic Development Commission
EEO/AA	Equal Employment Opportunity and Affirmative Action
EMD	Equipment Management Department
EMS	Emergency Medical Services
EMSA	Emergency Medical Services Authority
EPA	U.S. Environmental Protection Agency
ERP	Enterprise Resource Planning
ESG	Emergency Solutions Grant
EST.	Estimates
FAA	Federal Aviation Agency
FCC	Federal Communications Commission

APPENDIX OF ABBREVIATIONS

(continued)

FEMA	Federal Emergency Management Agency
FLSA	Fair Labor Standards Act
FM	Force Main
FMLA	Family and Medical Leave Act
FY	Fiscal Year (July 1 through June 30)
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	The Government Finance Officers Association of the U.S. and Canada
GIS	Geographical Information System
GO	General Obligation (Bonds)
GRDA	Grant River Dam Authority
HOME	Home Investment Partnership Program
HOPWA	Housing Opportunities for Persons with AIDS
HR	Human Resources
HRIS	Human Resources Information System
HSPS	High Service Pumps
HUD	Department of Housing & Urban Development
HVAC	Heating, ventilation and air-conditioning
INCOG	Indian Nation Council of Governments
IDL	Inner Dispersal Loop (circle of highways around downtown Tulsa)
IT	Information Technology
IVR	Interactive Voice Response
JAG	Justice Assisted Grant
LS	Lift Station
KPI	Key Performance Indicators
MAAP	Maximizing and Advancing Performance
MDT's	Mobile Data Terminals
MERP	Municipal Employees Retirement Plan
Met	Metropolitan Environmental Trust
MGD	Millions of Gallons per Day
MHz	Megahertz - one MHz represents one million cycles per second
M K & T	Missouri, Kansas and Texas Railroad (River Parks Trail)
MSA	Metropolitan Statistical Area
MT	Mayoral Transfer
MTTA	Metropolitan Tulsa Transit Authority
NFPA	National Fire Protection Association
NSWWTP	North Side Waste Water Treatment Plant

APPENDIX OF ABBREVIATIONS

(continued)

ODOT	Oklahoma Dept of Transportation
ONG	Oklahoma Natural Gas
OPEB	Other Post Employment Benefits
ORIG	Original
OSU	Oklahoma State University
OU	University of Oklahoma
OTC	One Technology Center
OWRB	Oklahoma Water Resource Board
PAC	Performing Arts Center (of Tulsa)
P.A. Law	Penalty Assessment Law Enforcement
PALS	Permit and Licensing System
PCI	Pavement Condition Index
PFPI	Privately Financed Public Improvements
PILOT	Payment in Lieu of Taxes
PSO	Public Service Company of Oklahoma
RFP	Request for Proposal
ROI	Return on Investment
ROW	Right of Way
RVS	R. L. Jones Airport
RUMA	Regional Metropolitan Utility Authority
SAFER	Staffing for Adequate Fire & Emergency Response Grants
SCBA	Self-Contained Breathing Apparatus
SPI	Satisfactory Performance Increase
ST	Sales Tax
SSWWTP	South Side Waste Water Treatment Plant
TAA	Tulsa Airport Authority
TAEMA	Tulsa Area Emergency Management Agency
TARE	Tulsa Authority for Recovery of Energy
TCC	Tulsa Convention Center
TCWSS	Tulsa Comprehensive Water System Study
TGOV	Tulsa's Government Cable Access Television Station
TIF	Tax Increment Financing
TMATS	Tulsa Metropolitan Area Transportation Study
TMAPC	Tulsa Metropolitan Area Planning Commission
TMCC	Tulsa Metropolitan Chamber of Commerce
TMSA	Tulsa Metropolitan Statistical Area
TMUA	Tulsa Metropolitan Utility Authority
TPA	Tulsa Parking Authority

APPENDIX OF ABBREVIATIONS

(continued)

TPACT	Tulsa Performing Arts Center Trust
TPFA	Tulsa Public Facilities Authority
TSID	Tulsa Stadium Improvement District
TU	University of Tulsa
TZMI	Tulsa Zoo Management, Inc.
UDSW	Uniform Division Southwest
VoIP	Voice Over Internet Protocol
WIN	Working In Neighborhoods
WSID	Whittier Square Improvement District
WTP	Water Treatment Plant
WWTP	Waste Water Treatment Plant

SECTION 10
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ZEIGLER PARK

This section is for information only and is not part of the ordinances adopted by City Council.

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TULSA PARK AND RECREATION



CITY OF TULSA, OKLAHOMA
ANNUAL BUDGET AND CAPITAL PLAN
FISCAL YEAR 2018-2019